

Big Mountain Ski Resort

What's the optimal ticket price?

Big Mountain Ski Resort

- Installed a new chair lift thereby adding \$1,540,000 to their operating costs this season.
- Charges slightly above the average price of other resorts in the market.
- Not taking advantage of its facilities to full capacity.
- Pricing policy does not reflect how valuable their facilities are compared to others.

PROBLEM STATEMENT

How can Big Mountain Resort determine a higher ticket price by capitalizing their facilities and cutting the costs in the coming season?



FACTORS TO CONSIDER WHEN DETERMINING TICKET PRICE

Cut Cut costs without disrupting the value of the current ticket price.

Change Make changes that will support an even higher ticket price.

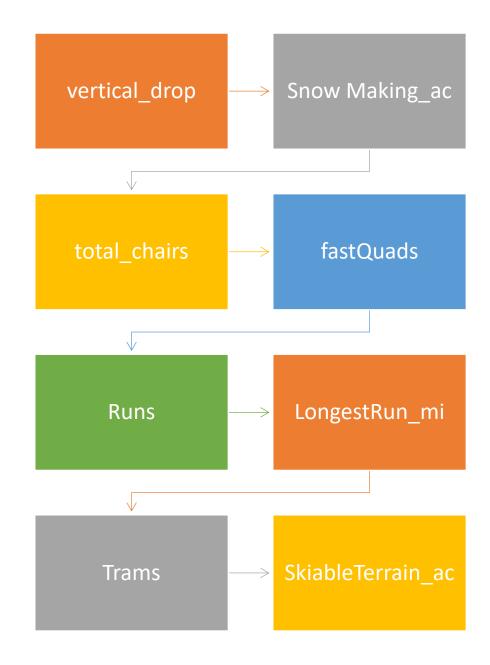
Balance Determine a ticket price that balances the cost of the resort's facilities without deterring customer traffic.

Modeling Results and Analysis

- Random Forest Model provided the highest performance.
- Analyzed information from 330 resorts in the same US market share.
- 8 features that are the most important when determining ticket price

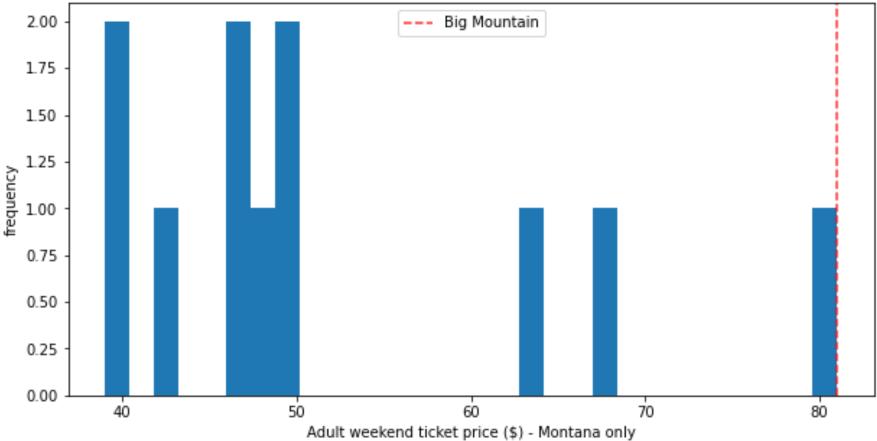


8 MOST IMPORTANT FACILITY FEATURES



Adult weekend ticket price (\$) - Montana only distribution for resorts in market share Big Mountain

Big Mountain Resort's **Current Ticket** Price - \$81



Ticket price should be \$97.85

- Ticket price is within average range when compared to other resorts.
- High on many of the league charts of facilities offered.
- Expected mean absolute error of \$10.17, the range for the ticket price would be (87.68, 108.02).

Suggested Recommendations

- Consider increasing the vertical drop by adding a run to a point 150 feet lower down.
- Install an additional chair lift.
- Close only one run, specifically the least used.

^{*}Remaining scenarios don't have any benefit but might increase cost, thus one might ignore these entirely.



Conclusion and Next Steps

- Raise ticket price to \$97.85.
- Utilize facilities to greater capacity and demand.
- Acquire and analyze additional data about visitor numbers, visitors' satisfaction, as well as operating costs.

