# BUAN 6320 - Database Foundations for Business Analytics

Presented to Professor Farzad Kamalzadeh

### **New York Citywide Payroll Data (Fiscal Year)**



Source: https://usamagazine.net/different-types-of-payroll-management-systems-used-by-organizations/

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#### **BUSINESS UNDERSTANDING**

For any business, payroll generation is an important step. The data collected in this process is used to maintain relational database to keep track of employees, their relation to organization, timesheets of work done and payment generation.

This dataset is hosted by the City of New York (NY). The curiosity of NY City's population to understand how the City's budget is being spent on overtime pay and salary for all municipal employees led to the collection of data here. The data was collected in NY City's Personnel Management System ("PMS") and was input by different user agencies. The collected data can be utilized to make analysis about how much of the NY City's budget is allotted to overtime and how the City's financial resources are being used.

Note to the reader of this data: Only the gross and final base salary of an employee at the end of the fiscal year is captured here. Increments of salary increase received over the period of any one fiscal year is not reflected.

#### **DATA UNDERSTANDING**

The NY City has an open data platform which can be found <a href="https://example.com/here">here</a>. This information is updated according to the amount of data that is brought in. The update frequency for this dataset is annually.

Each record represents the following statistics for every city employee: First Name, Last Name, Agency, Middle Initial, Agency Start Date, Job Title Description, Work Location Borough, Leave Status as of the close of the FY (June 30th), Base Salary, Pay Basis, Regular Hours, Regular Gross Paid, Overtime Hours, Total Overtime Paid and Total Other Compensation (i.e., lump sum and/or retro payments).

The major data types used in the dataset are as follows:

- String
- Decimal
- Integer
- Other

Column Name	Column Description	Additional Notes
Payroll Description	The payroll agency that the employee works for	
Last Name	Last name of employee	
First Name	First name of employee	
Middle Initial	Middle initial of employee	
Agency Start Date	Date which employee began working for their current agency	
Work Location Borough	Borough of employee's primary work location	
Leave Status as of Jun 30	Status of employee as of the close of the relevant fiscal year:	
	Active, Ceased, or On Leave	
Title Description	Civil service title description of the employee	
Base Salary	Base Salary assigned to the employee	Base Salary represents the amount the job pays (not necessarily what was earned) and not including any other pay (differentials, lump sums, uniform allowance, meal allowance, retroactive pay increases, settlement amounts, etc.) or overtime
Pay Basis	Lists whether the employee is paid on an hourly, per diem or annual basis	
Regular Hours	Number of regular hours employee worked in the fiscal year	This does not include overtime hours
Regular Gross Paid	The amount paid to the employee for base salary during the fiscal year	Regular gross paid represents actual base salary during reporting period, which is the portion of the person's annual salary paid before deductions are calculated\withheld. This does not include overtime pay or other compensation and does not reflect the after-tax amount or net pay. Total gross pay is calculated by adding columns L, N and O.
OT Hours	Overtime Hours worked by employee in the fiscal year	
Total OT Paid	Total overtime pay paid to the employee in the fiscal year	
Total Other Pay	Includes any compensation in addition to gross salary and overtime pay, i.e., Differentials, lump sums, uniform allowance, meal allowance, retroactive pay increases, settlement amounts, and bonus pay, if applicable.	Not every employee will have a value in this field. For those employees with no other pay, earnings will be stated as \$0

#### **TABLES IN THE DATABASE**

#### **Employments Table**

The Employment table is the most important table in the entire database. It is both directly and indirectly related to every other table in the data model. It stores borough\_id, person\_id, agency\_id, and title\_id of all the employees, taken from rest of the tables in the database.

#### **Titles Table**

Titles table contains description about various job titles of employees.

#### **Agencies Table**

Agencies table captures information about different agencies with their names and IDs.

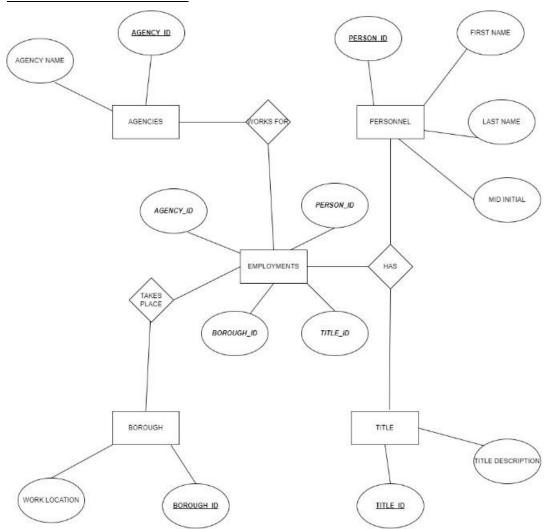
#### **Personnel Table**

Personnel table in the database stores the details of employees like First, Last and Middle names.

#### **Boroughs Table**

Boroughs table gives us the insights on work location of employees. It is identified by borough\_id.

#### **ENTITY RELATIONSHIP DIAGRAM**



#### DATABASE SCHEMA DESIGN

#### 1. CREATE TABLE STATEMENTS

#### a) Employments Table

```
Create Table Employments

Select a.borough_id, b.person_id, c.agency_id, d.title_id, e.* From boroughs as a, personnel as b, agencies as c, titles as d, pay as e

Where (a.borough = e.`Work.Location.Borough`)

And (b.first_name = e.`First.Name`)

And (b.last_name = e.`Last.Name`)

And (b.mid_init = e.`Mid.Init`)

And (c.agency = e.`Agency.Name`)

And (d.title = e.`Title.Description`);
```

#### b) Titles Table

```
Create Table titles
(title_id Int Not Null auto_increment Primary Key)
Select Distinct Replace(Replace(`Title.Description`, '*', ''), '?', '') as title
From pay Order By title;
```

#### c) Agencies Table

```
Create Table agencies
(agency_id Int Not Null auto_increment Primary Key)
Select Distinct 'Agency.Name' as agency
From pay Order By agency;
```

#### d) Personnel Table

```
Create Table personnel
(person_id Int Not Null auto_increment Primary Key)
Select Distinct `First Name` as first_name, `Mid Init` as mid_init, `Last Name` as last_name
From pay Order By `Last Name`;
```

#### e) Boroughs Table

```
Create Table boroughs
(borough_id Int Not Null auto_increment Primary Key)
Select Distinct `Work Location Borough` as borough
From Pay Order By borough;
```

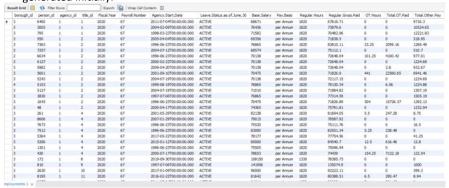
#### 2. ALTER EMPLOYMENT TABLE STATEMENTS

```
Alter Table Employments Add Foreign Key (borough_id) References boroughs(borough_id);
Alter Table Employments Add Foreign Key (person_id) References personnel(person_id);
Alter Table Employments Add Foreign Key (agency_id) References agencies(agency_id);
Alter Table Employments Add Foreign Key (title_id) References titles(title_id);
Alter Table Employments Drop Column 'First.Name';
Alter Table Employments Drop Column 'Mid.Init';
Alter Table Employments Drop Column 'Last.Name';
Alter Table Employments Drop Column 'Title.Description';
Alter Table Employments Drop Column 'Agency.Name';
Alter Table Employments Drop Column 'Work.Location.Borough';
```

#### **DATA CLEANSE**

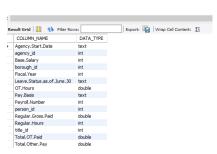
#### **Employments table**

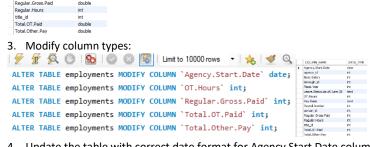
1. We have identified the most data errors in Employments Table. This is the screenshot of Employments table when it's generated initially.



2. First check the data type of each column:

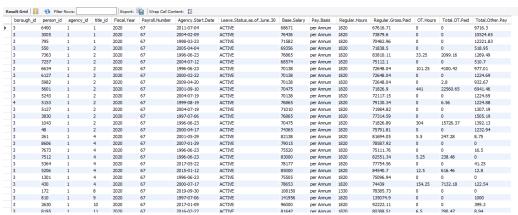




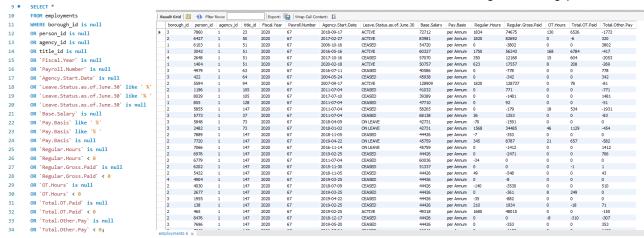


4. Update the table with correct date format for Agency Start Date column using:

Update Employments Set `Agency.Start.Date` = Convert(Substring\_Index(`Agency.Start.Date`, 'T', 1), date);



5. Sort out the data that are null or invalid in both character columns and numerical columns using the following queries:

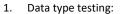


- 6. Since there are negative values for Regular Hours, Regular Gross Paid, OT Hours, Total OT Paid and Total Other Pay, we will drop them using:
- DELETE FROM employments WHERE `regular.hours` < 0 OR `regular.gross.paid` <0 OR `ot.hours` < 0 OR `total.ot.paid` < 0 OR `Total.Other.Pay` <0;
- 7. Now this is a screenshot of Employment table exported after data cleanse.

1 I	oorough_id	person_id	agency_id	title_id	Fiscal Year	Payroll Number	Agency Start Date	Leave Status as of June 30	Base Salary	Pay Basis	Regular Hours	Regular Gross Paid	OT Hours	Total OT Paid	Total Other Pay
2	5	114	69	2	2020	868	5/12/2002	ACTIVE	79597	per Annum	1820	78375	0	0	10857
3	2	182	22	278	2020	902	7/23/2018	ACTIVE	44083	per Annum	1820	43406	0	0	33
4	2	1012	22	278	2020	902	5/4/2020	ACTIVE	44083	per Annum	245	5902	0	0	0
5	3	1037	68	516	2020	841	5/2/2000	ACTIVE	380.64	per Day	2080	98655	118	8475	1220
6	8	1176	71	2	2020	850	6/10/2019	ACTIVE	83430	per Annum	1820	82149	244	13882	0
7	2	1359	22	278	2020	902	7/9/2007	ACTIVE	44083	per Annum	1820	43406	2	48	3037
8	3	1440	68	516	2020	841	6/26/2005	CEASED	380.64	per Day	2080	98655	98	7025	1156
9	8	1679	71	2	2020	850	6/12/2017	ACTIVE	83791	per Annum	1820	81823	0	0	67
10	2	1786	22	278	2020	902	12/2/2019	ACTIVE	44083	per Annum	1216.87	26919	0	0	16
11	5	2338	62	2	2020	740	1/24/2016	ACTIVE	57750	per Annum	1820	56859	0	0	2336
12	3	2565	68	516	2020	841	3/14/1988	ACTIVE	380.64	per Day	2080	98655	290	20907	898
13	8	2814	52	555	2020	464	9/5/2008	ACTIVE	80516	per Annum	260	79132	0	0	3179
14	8	2814	52	555	2020	464	8/30/2006	ACTIVE	278.16	per Day	120	17036	0	0	1944
15	8	3463	52	555	2020	464	8/27/2004	ACTIVE	126.27	per Day	200	16121	0	0	540
16	2	3809	22	278	2020	902	5/1/2017	ACTIVE	44083	per Annum	1820	43406	0	0	2450
17	5	3996	68	2	2020	841	4/9/2007	CEASED	60223	per Annum	672	21519	0	0	1940
18	8	4257	52	555	2020	464	2/22/2002	ACTIVE	80516	per Annum	260	79132	0	0	0
19	8	4257	52	555	2020	464	2/22/2002	SEASONAL	37.92	per Day	0	0	0	0	2222
20	2	4525	22	278	2020	902	5/20/2019	ACTIVE	44083	per Annum	1820	43313	7	169	262
21	5	4824	56	513	2020	467	7/2/2018	ACTIVE	78144	per Annum	1820	78227	0	0	0
22	5	4953	56	513	2020	467	1/1/2019	ACTIVE	94542	per Annum	1820	92514	0	0	0
23	2	5040	22	278	2020	902	3/2/2020	ACTIVE	44083	per Annum	560	13490	0	0	0
24	2	5144	22	278	2020	902	12/2/2019	ACTIVE	44083	per Annum	1015	23728	0	0	58
25	3	5171	68	516	2020	841	4/3/2006	ACTIVE	380.64	per Day	1976.15	93858	166	12085	4256
26	2	5296	22	278	2020	902	9/10/2012	ACTIVE	44083	per Annum	1820	44116	19	576	352
27	5	5437	62	2	2020	740	4/1/2012	ACTIVE	57921	per Annum	1820	57004	0	0	5766
4	> S	heet1	+							:	4				

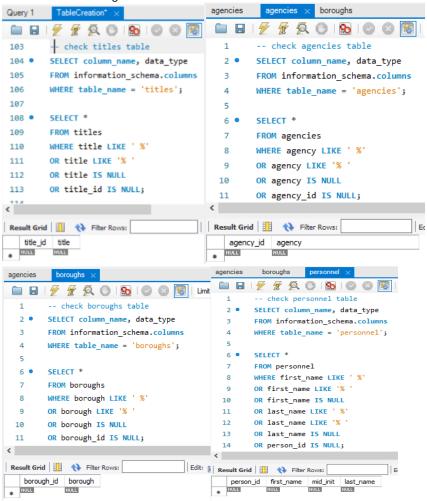
#### Agencies Table, Personnel Table, Titles Table and Boroughs Table

All the numeric values are in ID columns, and all other columns have correct text values. The middle initial column in Personnel Table has some missing values but no corrections are needed at this point.





2. Table value testing:



#### **DATABASE TESTING**

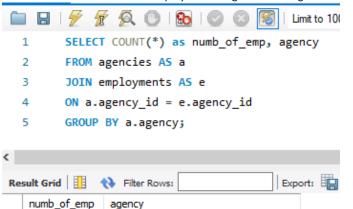
1. Check the number of employees who make more than \$100,000 annualy in different boroughs

```
115
        -- see # of personnel makes 100K+ in different boroughs
116
117 • SELECT COUNT(*) as high_earners , b.borough
118
       FROM boroughs AS b
119
        JOIN employments AS e
120
       ON b.borough_id = e.borough_id
        WHERE 'Base Salary' > 100000
121
       GROUP BY b.borough;
122
112
Export: Wrap Cell Content: 1
   high_earners borough
             AI RANY
  660
             BRONX
  990
             BROOKLYN
            MANHATTAN
  5065
  2470
             QUEENS
             RICHMOND
  166
             WESTCHESTER
```

2. Check the average salary of people who don't have the middle name initials

```
95
        -- count # of person don't have a middle initial
        SELECT COUNT(*) AS person_no_mid_init
 96
        FROM personnel
 97
        WHERE mid_init LIKE ' %'
 98
        OR mid_init LIKE '% '
 99
        OR mid_init LIKE ''
100
        OR mid_init IS NULL;
101
Export: Wrap Cell Cor
   person_no_mid_init
62960
```

3. Check the distribution of employees through different agencies



ADMIN FOR CHILDREN'S SVCS

4. Check how many different jobs(titles) in BROOKLYN

9799

```
-- see how many different jobs(titles) in BROOKLYN
        SELECT COUNT(DISTINCT(title)) as diff_titles
  8 •
  9
        FROM titles AS t
 10
        JOIN employments AS e
        ON t.title_id = e.title_id
        JOIN boroughs AS b
 12
        ON e.borough id = b.borough id
        WHERE b.borough = 'BROOKLYN'
 14
                                      Export: Wrap Cell Content: IA
diff_titles
45
```