

# Technology Intelligence & Value (TIV) Report — Oracle

October 1, 2025

Section	% Score	Category
Part 1 — Business & Strategy	90.0%	Technology Leader
Part 2 — Applications & Data	90.0%	Technology Leader
Part 3 — Infrastructure	96.7%	Technology Leader
<b>Overall</b>	<b>92.2%</b>	<b>Technology Leader</b>

## Executive Summary

Oracle is a Technology Leader in Infrastructure, with strong Strategy and Applications & Data driven by OCI expansion, government/sovereign cloud, and AI partnerships. FY2025 results and filings evidence acceleration in cloud revenue and AI capacity build-out.

## Strengths

- OCI growth with sovereign regions and large AI infrastructure investments (EU, UK, Germany).
- Strategic role in next-gen AI infrastructure initiatives and ecosystem partnerships.
- End-to-end data platform strengths (DB, Fusion apps) and integrated security posture.

## Weaknesses

- Competitive pressure vs. hyperscalers; multi-cloud adoption dynamics.
- Rapid expansion requires sustained capex/financing; integration and execution risk.

## Business & Strategy

C-suite sponsorship of cloud/AI; 10-K and earnings emphasize capex and partnerships; clear strategic priority.

## Applications & Data

Applications and data capabilities via Fusion Apps, Autonomous DB, and analytics; governance and privacy frameworks disclosed.

## Infrastructure

OCI expands globally incl. sovereign clouds; investments in AI infrastructure; partnerships across chips and developers.

## Conclusion

Overall score: 415/450 (92.2%) — Technology Leader.

## Sources

- Oracle FY2025 Form 10-K (June 18, 2025).
- Oracle FY2025 Q4 & full-year results (June 11, 2025).
- Oracle AI/Cloud investments in NL & DE (Jul 15, 2025).
- Oracle UK sovereign cloud AI capabilities (Sep 17, 2025).
- Reuters: Stargate AI project stakeholders incl. Oracle (Oct 1, 2025).