



PREPAREDNESS INDEX FOR HEALTH EMERGENCIES AND DISASTERS



Pan American
Health
Organization



World Health
Organization
REGIONAL OFFICE FOR THE Americas

PREPAREDNESS INDEX FOR HEALTH EMERGENCIES AND DISASTERS



Pan American
Health
Organization



World Health
Organization
REGIONAL OFFICE FOR THE Americas

Also published in Spanish
Índice de preparativos ante emergencias y desastres en salud
ISBN: 978-92-75-32074-7

Preparedness Index for Health Emergencies and Disasters
ISBN: 978-92-75-12074-3
eISBN: 978-92-75-12075-0

© Pan American Health Organization 2019

All rights reserved. Publications of the Pan American Health Organization (PAHO) are available on the PAHO website (www.paho.org). Requests for permission to reproduce or translate PAHO Publications should be addressed to the Publications Program through the PAHO website (www.paho.org/permissions).

Suggested citation. Pan American Health Organization. Preparedness Index for Health Emergencies and Disasters. Washington, D.C.: PAHO; 2019.

Cataloguing-in-Publication (CIP) data. CIP data are available at <http://iris.paho.org>.

Publications of the Pan American Health Organization enjoy copyright protection in accordance with the provisions of Protocol 2 of the Universal Copyright Convention.

The designations employed and the presentation of the material in this publication do not imply the expression of any opinion whatsoever on the part of PAHO concerning the status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries.

The mention of specific companies or of certain manufacturers' products does not imply that they are endorsed or recommended by PAHO in preference to others of a similar nature that are not mentioned. Errors and omissions excepted, the names of proprietary products are distinguished by initial capital letters.

All reasonable precautions have been taken by PAHO to verify the information contained in this publication. However, the published material is being distributed without warranty of any kind, either expressed or implied. The responsibility for the interpretation and use of the material lies with the reader. In no event shall PAHO be liable for damages arising from its use.



Contents

Acknowledgements	ix
Chapter 1 General	1
1.1 Introduction	1
1.2 Objective	2
1.3 Scope	2
1.4 Target audience	2
Chapter 2 Preparedness Index.....	3
2.1 Organization.....	3
2.2 Methodology	5
Chapter 3 Results and interpretation	13
References	15

Acknowledgements

The development of the Preparedness Index for Health Emergencies and Disasters is the result of a joint effort by experts on health emergency and disaster preparedness from several countries in the Region of the Americas and the PAHO/WHO Health Emergency Department team.

The Pan American Health Organization is grateful to all the individuals and organizations that participated in this process, and to those who have been directly involved in the revision of the Preparedness Index for Health Emergencies and Disasters.

This tool was made possible thanks to the financial support of the United States Agency for International Development (USAID), and the European Commission's Directorate General for European Civil Protection and Humanitarian Aid Operations (ECHO).

Authors: Ciro Ugarte, Celso Bambaren, Alex Camacho, Ana Riviere Cinnamond.

Technical contribution: Enrique Pérez, Andrea Vicari, Felipe Cruz Vega, Juan Carlos Sánchez, Rocío Saénz, Federico Yáñez, Daniel de Jesús Ávila, Luis de la Fuente, Jean Marc Gabastou, Leonardo Hernández, Alejandro Santander.

Technical coordination: Celso Bambaren y Alex Camacho.

Design and layout: Rosario Muñoz.



Chapter 1 | General

1.1. Introduction

The **Preparedness Index for Health Emergencies and Disasters** is a voluntary tool to be used by health sector authorities to measure progress in emergency and disaster preparedness with a multi-hazard approach and in line with the World Health Organization's (WHO) Strategic Framework for Emergency Preparedness.

The Preparedness Index incorporates the following cross-cutting approaches: people-centered actions; gender, equity, ethnicity, human rights and disability; and shared responsibility between national and sub-national institutions and authorities, and the public and private sectors.

Emphasis is placed on planning for the strengthening of national and subnational disaster capacities through the development of standards, plans, procedures and protocols and their regular testing, as well as the training of the workforce involved in emergency and disaster risk management including emergency management.

It also highlights the importance of identifying and allocating human, material and financial resources for the implementation and development of preparedness for response and early recovery.

1.2 Objective

The objective of the Preparedness Index for Health Emergencies and Disasters is to estimate the national or sub-national health preparedness capacity to deal with natural, anthropic and health events (epidemics) that generate emergencies and disasters, as well as the capacity of the health sector to recover early from the effects of these events.

1.3 Scope

The organization that, according to the country's regulations, fulfills the role of national health authority, as well as the decentralized institutions (department, region or corresponding denomination) that perform this role at the subnational level.

1.4 Target audience

Officials and workers of emergency units, health services, epidemiology, environmental health, pre-hospital, and others that are part of the institutions that perform the role of national and sub-national health authority, as well as other public and private institutions of the health sector, civil protection system and other sectors related to the health emergency and disaster risk management.

Chapter 2 | Preparedness Index

2.1 Organization

The Preparedness Index for Health Disasters and Emergencies is organized into three components, governance, capacities and resources, which in turn include their respective sub-components (Table 1):

Table 1. Components and Sub-components of the Preparedness Index for Health Emergencies and Disasters

Component / Sub-component
1. GOVERNANCE
1.1 Policies and Legislation 1.2 Planning 1.3 Coordination mechanisms
2. CAPACITIES
2.1 Risk assessment 2.2 Surveillance, Information and Alert 2.3 Emergency and Business Continuity Services 2.4 Risk communication 2.5 Research and Evaluation 2.6 Coordination and control of activities
3. RESOURCES
3.1 Financial 3.2 Human 3.3 Logistics

Each of the sub-components has several compliance requirements as shown in Table 2.

Nº	COMPONENT - SUBCOMPONENT	COMPLIANCE REQUIREMENTS	VALUATION	
1. Governance		National or subnational policies and legislation that integrate health emergency coordination mechanisms (adapted from WHO)		
1.1. Policies and Legislation				
1	Regulatory framework approved for the development of health emergency and disaster preparedness.	(1) Has a multi-hazard approach, including capacities to comply with the International Health Regulations (2) Has a gender perspective (3) Has an ethnicity perspective (4) Has a disability perspective (5) Is integrated into health and civil protection plans.	Yes Yes Yes Yes Yes	
2	Regulatory framework for the implementation, monitoring and evaluation of health emergency and disaster preparedness.	(1) The governing health authority is responsible for monitoring and evaluating the health sector preparedness. (2) There is an area responsible for preparedness actions, which is part of the organizational chart of the governing health authority (3) Permanent human resources are allocated to health sector	Yes No Yes	

Governance

The governance component refers to national or subnational policies and legislation that integrate emergency and disaster preparedness; plans for emergency preparedness, response and recovery; and coordination mechanisms. It includes three subcomponents: policies and legislation, planning, and coordination mechanisms.

Capacities

The capacities component includes assessments of risks and capacities to determine priorities for emergency preparedness; surveillance; early warning system,

laboratory, information management, casualty support services, continuity of basic services; risk communication; research; and evaluations to inform and accelerate emergency preparedness. It includes six subcomponents: risk assessment; surveillance, information and alert; continuity of basic and emergency services; risk communication; research and evaluation; and coordination and control of activities.

Resources

The resource component includes financial resources for emergency preparedness and contingency funding; dedicated, trained and equipped human resources for emergencies; emergency operations center; and logistics mechanisms for essential medical supplies. Three subcomponents have been included: financial, human and logistics.

2.2 Valuation methodology

The application of the Preparedness Index will be carried out by work teams designated by the national or sub-national health authorities of the country.

Based on the review of the compliance requirements, each sub-component will be valued, in Yes or No, based on the verification sources determined.

Verification techniques to be used may include documentary review, interviews, and inspections.

The corresponding valuation forms are presented below.

GOVERNANCE

Nº	COMPONENT – SUBCOMPONENT	COMPLIANCE REQUIREMENTS	VALUATION	VERIFICATION SOURCE	VERIFICATION TECHNIQUE	LEVEL OF COMPLIANCE	OBSERVATIONS
1. Governance		National or subnational policies and legislation that integrate health emergency and disaster preparedness, plans for emergency preparedness, response and recovery; and coordination mechanisms (adapted from WHO)					
1.1. Policies and Legislation							
1	Regulatory framework approved for the development of health emergency and disaster preparedness.	(1) Has a multi-hazard approach, including capacities to comply with the International Health Regulations (2) Has a gender perspective (3) Has an ethnicity perspective (4) Has a disability perspective (5) Is integrated into health and civil protection plans.	Yes Yes Yes Yes Yes	1. Regulatory document approved 2. Health plans 3. Civil protection plans".	Documentary review	HIGH	
2	Regulatory framework for the implementation, monitoring and evaluation of health emergency and disaster preparedness.	(1) The governing health authority is responsible for monitoring and evaluating the health sector preparedness. (2) There is an area responsible for preparedness actions, which is part of the organizational chart of the governing health authority (3) Permanent human resources are allocated to health sector preparedness.	Yes No Yes	1. Regulatory document approved 2. Organizational chart of the governing health authority 3. Staffing plan	Documentary review	MEDIUM	
1.2. Planning							
3	Health Sector Preparedness Plan for Health Emergencies and Disasters, updated and approved.	(1) Has a multi-hazard approach including capacities to comply with the International Health Regulations. (2) Is based on an updated assessment of risks and capacities (carried out in the last two years). (3) Extends to all public and private institutions in the health sector. (4) Includes measurable outcomes and goals. (5) Has been prepared with a timeframe of at least three years. (6) Includes funding or human resources for its implementation.	Yes Yes Yes No Yes No	1. Preparedness plan approved by the governing health authority.	Documentary review	MEDIUM	

CAPACITIES

Nº	COMPONENT – SUBCOMPONENT	COMPLIANCE REQUIREMENTS	VALUATION	VERIFICATION SOURCE	VERIFICATION TECHNIQUE	LEVEL OF COMPLIANCE	OBSERVATIONS
2. Capacities		Assessments of risks and capacities to determine priorities for emergency preparedness, surveillance and early warning system, laboratory, information management, casualty support services, continuity of basic services, risk communication; plus research and evaluations to inform and accelerate emergency preparedness (Adapted from WHO).					
2.1. Risk assessment							
13	A regular risk assessment that serves as a basis for the preparation and formulation of response, contingency and continuity plans.	(1) A methodology for health risk assessment has been established and is being implemented. (2) Hazards are identified and characterized, as well as the health consequences generated by these hazards. (3) Health sector vulnerabilities are identified and analyzed. (4) Health sector capabilities are identified and analyzed. (5) The level of risk is determined and health emergency scenarios are built. (6) The risk assessment is updated every two years.	Yes No Yes No No Yes	1. Methodology used. 2. Risk assessment reports.	Documentary review	MEDIUM	
2.2. Surveillance, Information and Alert							
14		(1) Regulatory documents are available on the surveillance system for biological, chemical and radiological agents of public health importance. (2) Permanent capacity is available for the surveillance and linkage of epidemiological, environmental, clinical and animal health information. (3) A plan and resources are in place to expand response capacity to epidemics and pandemics. (4) Capacity is in place for reporting and notification under the	Yes No Yes --	1. Regulatory document approved by the governing health authority. 2. Protocols and procedures approved. 2. Plan to expand response capacity	Documentary review	MEDIUM	

RESOURCES

Nº	COMPONENT – SUBCOMPONENT	COMPLIANCE REQUIREMENTS	VALUATION	VERIFICATION SOURCE	VERIFICATION TECHNIQUE	LEVEL OF COMPLIANCE	OBSERVATIONS
	3. Resources	Financial resources for emergency preparedness, contingency funding, dedicated, trained and equipped human resources for emergencies, emergency operations center; as well as logistics mechanisms for essential medical supplies. (Adapted from WHO).					
3.1. Financial resources							
24	Financial resources allocated for the implementation and development of health and disaster emergency preparedness.	(1) Budget is allocated for the implementation and development of preparedness activities, based on the approved plan. (2) Budget is allocated for the operation of the health and disaster emergency preparedness area. (3) Budget allocated is executed in accordance with approved plans, including an accountability mechanism.	Yes No Yes	1. Budget approved by the health agency. 2. Budget execution report.	Documentary review	HIGH	
25	Financial mechanism to deal with health emergencies and disasters.	(1) A contingency fund or financial mechanism is in place (in the event of a risk or occurrence) that covers all hazards (natural or anthropogenic origin, epidemics). (2) A fund or financial mechanism for response and early recovery is in place that covers all hazards (natural or anthropogenic origin, epidemics).	No No	1. Funding approval document or financial mechanism specific to health.	Documentary review	LOW	
3.2. Dedicated, trained and equipped human resources							
26	Multidisciplinary teams for rapid response to health emergencies and disasters.	1. Rapid response teams are organized, trained and equipped and have a multi-hazard approach (epidemiology, immunizations, logistics, EMT and others). 2. Approved procedures are in place for the mobilization and action of rapid response teams. 3. A roster of experts is available for health emergency and disaster response with a multi-hazard approach, including workers of health organizations.	Yes Yes Yes	1. Procedures approved 2. List of response team workforce 3. Roster of experts	Documentary review. Interviews	HIGH	
		(1) A training program for health emergency and disaster					

Table 3. Components, sub-components of the Preparedness Index, with their corresponding percentages of participation in the result of the valuation

Component / Subcomponent	Score	%
1. GOVERNANCE	12	41,4
1.1 Policies and legislation	2	6,9
1.2 Planning	6	20,7
1.3 Coordination mechanisms	4	13,8
2. CAPACITIES	11	37,9
2.1 Risk assessment	1	3,4
2.2 Surveillance, information and alert	3	10,3
2.3 Emergency services and continuity	3	10,3
2.4 Risk communication	2	6,9
2.5 Research and evaluation	1	3,4
2.6 Coordination and control of activities	1	3,4
3. RESOURCES	6	20,7
3.1 Financial	2	6,9
3.2 Human	2	6,9
3.3 Logistics	2	6,9
RESULT	29	100
		(max score = 29)

Chapter 3 | Results and interpretation

The application of the index categorizes the preparedness of the national or sub-national health authority into four levels: very well prepared, well prepared, prepared with limitations, and unprepared, according to the valuation ranges:

Table 4. Results according to the valuation from the application of the Preparedness Index

Index results	Valuation
VERY WELL PREPARED	Including 0,81 a 1
WELL PREPARED	Including 0,5 a 0,8
PREPARED WITH LIMITATIONS	Including 0,3 a 0,5
UNPREPARED	Less than 0,3

Figure 1. Components of the Preparedness Index, with their corresponding percentages of participation in the result of the valuation

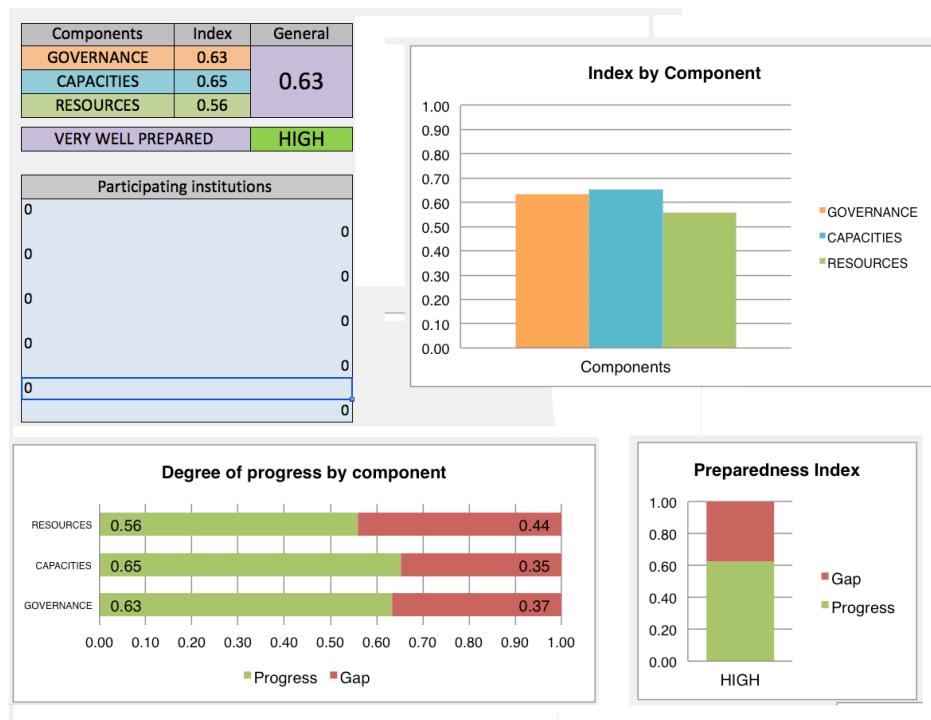
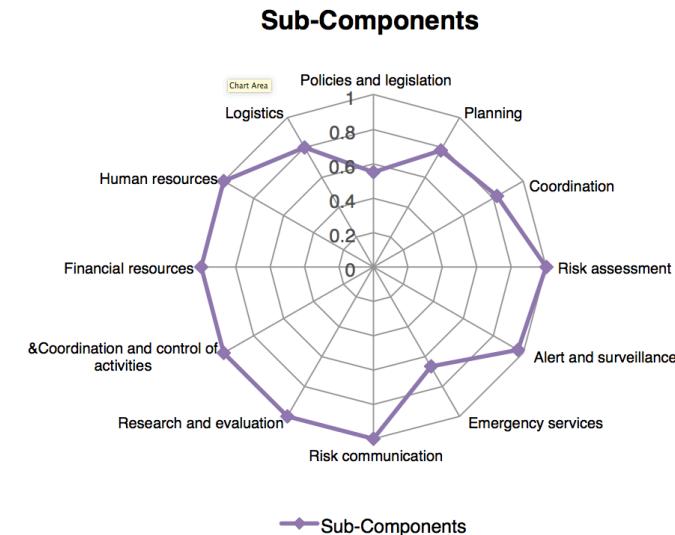


Figure 2. Sub-components of the Preparedness Index, with their corresponding percentages of participation in the result of the valuation





References

Pan American Health Organization. Plan of Action for Disaster Risk Reduction 2016 -2021. 50th Directing Council, 82nd Session of the Regional Committee of the WHO for the Americas; 26-30 September 2016; Washington, DC. Washington (DC): PAHO; 2016 (document CD50/17).

Pan American Health Organization. Plan of Action for the Coordination of Humanitarian Assistance. 53rd Directing Council, 66th Session of the Regional Committee of the WHO for the Americas; 29 September-3 October 2014; Washington, DC. Washington (DC): PAHO; 2014 (resolution CD53.R9).

United Nations. The Sendai Framework for Disaster Risk Reduction 2015-2030 [Internet]. 69th Session of the United Nations General Assembly; 3rd June 2015; New York. New York: United Nations; 2015.

World Health Organization. Strategic framework for emergency preparedness. Geneva. 2017.



Pan American
Health
Organization



World Health
Organization
REGIONAL OFFICE FOR THE Americas

Health Emergencies
525 Twenty-third Street, N.W.
Washington, D.C. 20037
emergencies@paho.org • www.paho.org/emergencies
facebook.com/emergencies • twitter.com/emergencies

