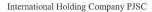




# CONSOLIDATED STATEMENT OF FINANCIAL POSITION At 31 December 2024

	Notes	2024 AED'000	2023 AED'000
A CONTROL	rioles	ALD 000	ALD 000
ASSETS Non-current assets			
Property, plant and equipment	7	35,291,281	20,885,783
Intangible assets and goodwill	8	16,498,977	9,946,938
Right-of-use assets	31	4,462,291	2,077,712
Investment properties	9	33,888,548	30,675,823
Investment in associates and joint ventures Investments in financial assets	10 11	40,299,778 13,598,451	38,060,257 21,840,683
Derivative financial instruments	28	13,396,431	8,311
Trade and other receivables	14	3,405,159	2,922,578
Loans receivable	15	8,053,874	-
Biological assets	16	197,572	155,430
Due from related parties	37	951	951
Loans to related parties Deferred tax assets	37 41	125,859	616,505
Deferred tax assets	41	<u>737,329</u>	135,559
		156,560,070	127,326,530
Current assets Inventories	13	42,953,551	15,321,904
Development work-in-progress	17	11,629,295	9,110,394
Biological assets	16	8,946	40,643
Investment in financial assets	11	71,440,334	39,912,437
Derivative financial instruments	28	12,056	24,602
Due from related parties	37	4,017,725	1,827,597
Loans to related parties Contract assets	37 18	395,697	5,700
Trade and other receivables	14	13,813,971 44,943,444	9,976,615 25,461,145
Loans receivable	15	38,708	25,401,145
Cash and bank balances	19	55,212,208	33,918,559
		244,465,935	135,599,596
Assets held for sale	20	784,553	1,348,827
Assets field for suice	20	704,000	1,540,027
		245,250,488	136,948,423
TOTAL ASSETS		401,810,558	264,274,953
		10110101010	20.1,27.1,522
EQUITY AND LIABILITIES Equity			
Share capital	21	2,193,540	2,193,540
Treasury shares	23	(1,199,016)	-,,-
Merger, acquisition and other reserves		42,384,698	18,243,811
Statutory reserve	22	1,096,770	1,096,770
Contributed capital		940,015	940,015
Revaluation reserve Currency translation reserve		197,947 (1,249,783)	(597,229) (364,533)
Hedging reserve		6,155	28,735
Retained earnings		88,854,523	73,697,738
			0.5.000.0:-
Equity attributable to owners of the Company	24	133,224,849	95,238,847
Other equity instruments Non-controlling interests	24	14,736,811 96,424,933	1,815,646 59,682,378
The contoning interests		70,727,733	37,002,378
Total equity		244,386,593	156,736,871





## CONSOLIDATED STATEMENT OF FINANCIAL POSITION continued At 31 December 2024

	Notes	2024 AED'000	2023 AED '000
EQUITY AND LIABILITIES continued			
Non-current liabilities Employees' end of service benefits	25	1,950,254	1,515,587
Lease liabilities	31	3,887,469	1,896,446
Borrowings	26	46,321,782	36,624,557
Non-convertible sukuk	27	5,430,838	5,456,856
Derivative financial instruments	28	33,615	3,430,630
Trade and other payables	29	5,804,613	5,794,202
Contract liabilities	30	555,507	3,794,202
Loans from related parties	37	1,885,871	111,294
Due to related parties	37	2,520	2,520
Deferred tax liabilities	41	3,018,601	875.042
Deferred tax habilities	41	3,010,001	673,042
		68,891,070	_52,276,504
Current liabilities			
Due to related parties	37	1,455,712	1,348,893
Loans from related parties	37	1,033,576	14,024
Lease liabilities	31	695,992	256,301
Borrowings	26	18,574,045	6,345,619
Non-convertible sukuk	27	1,430,324	46,098
Derivative financial instruments	28	13,837	12,138
Contract liabilities	30	22,908,466	15,775,359
Income tax payable	41	1,178,958	224,939
Trade and other payables	29	41,164,737	31.196,221
		88,455,647	55,219,592
Liabilities directly associated with assets held for sale	20	77,248	41,986
		88,532,895	_55.261,578
Total liabilities		157,423,965	107,538,082
TOTAL EQUITY AND LIABILITIES		401,810,558	264,274,953

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Managing Director

Chairman



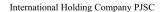


#### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2024

	Notes	2024 AED'000	2023 AED '000
Profit for the year		25,701,381	32,954,248
Other comprehensive loss:  Items that may be reclassified subsequently to profit or loss:  Foreign exchange difference on translation			
of foreign operations, net of tax		(2,030,207)	(376,374)
Change in fair value of hedging instruments		(29,353)	(412)
Change in the fair value of financial assets carried at fair value through other comprehensive income		-	1,101
Net loss on hedging instruments reclassified to profit or loss		(18,466)	(7,795)
Share of other comprehensive (loss) income of associates and joint ventures		(181,731)	6,345
Items that will not be reclassified subsequently to profit or loss:  Share of other comprehensive income of associates and joint ve Change in the fair value of financial assets carried at fair value	entures	12,971	74,228
through other comprehensive income, net of tax		(2,074)	(542,254)
Gain on revaluation of digital assets, net of tax		327,585	-
Other remeasurement gain		9,727	
Total other comprehensive loss		(1,911,548)	_(845,161)
Total comprehensive income for the year		23,789,833	32,109,087
Attributable to:			
Owners of the Company		15,156,621	26,976,698
Non-controlling interests		8,633,212	5,132,389
		23,789,833	32,109,087

The attached notes 1 to 48 form part of these consolidated financial statements.





### CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2024

	Notes	2024 AED'000	2023 AED '000
OPERATING ACTIVITIES Profit before tax		26,674,304	33,810,175
Adjustments for:			
Depreciation of property, plant and equipment		2,485,792	1,637,599
Amortisation of intangible assets	8	506,577 963,216	348,997 894,281
Depreciation of investment properties Depreciation of right-of-use assets	31	519,393	278,947
Depreciation of biological assets	16	40,773	16,982
Impairment loss on property, plant and equipment	7	552,577	4,280
Impairment loss on goodwill	8 & 34	146,025	-
Write down of assets held for sale Impairment loss (reversal of impairment) on investment properties	20 & 34 9 & 33	183,481 403,324	(85.338)
Impairment loss (reversal of impairment) on investment properties  Impairment loss (reversal of impairment) loss on development work-in-progress		377,099	(52,927)
Write-off of project costs relating to development work-in-progress	17 & 33	19,748	133,216
Write down of land plots held for sale to net realisable value	13 & 34		109,198
Gain on lease modifications and terminations	_	(29,434)	(13,270)
Property, plant and equipment written off Intangible assets written off	7 8	28,253	155 11,932
Share of profit from investment in associates and joint ventures	10	(1,633,730)	(13,233,218)
Gain on disposal of property, plant and equipment	36	(15,028)	(41,883)
Gain on disposal of investment properties	36	(128,874)	(28,788)
Gain on disposal of asset held for sale	36		(218,348)
Gain on disposal of associates and joint ventures	10	(17,665)	(493,110)
Gain on acquisition of subsidiaries Gain on liquidation of subsidiaries	6.2	(6,067,056) (10,073)	(2,998) (4,051)
Gain on derecognition of subsidiaries	6.4	(2,653,781)	(8,858,361)
Gain on revaluation of digital assets		(30,892)	-
Change in fair value of biological assets	16 & 36	(17,867)	7,369
Loss on sale of biological assets Allowance for slow moving inventories, net of reversals	16 13	38,353 1,829	42,915 57,201
Allowance for snow moving inventories, net of reversals  Allowance for expected credit losses	34	342,757	387,257
(Reversal of) allowance for ECL on investments carried at amortised cost	11.3	(242)	372
Interest and dividend income	36	(4,305,534)	(1,928,332)
Unwinding of discounting of long-term receivables	36	(121,185)	(146,225)
Amortisation of deferred income	36	(388,121)	(387,061)
Amortisation of transaction cost Loss on reassessment of non-current receivables	26 36	37,047	4,151 169,616
Change in the fair value of financial assets carried at	50	-	107,010
fair value through profit or loss	11.2 & 36	(2,919,927)	(867,965)
Gain on revaluation of equity accounted interest transferred to			
financial assets carried at fair value through profit or loss	11.2 & 36	(1.420)	(817,627)
Recovery of bad debts written off Fair value gain on revaluation of previously held equity interest	36 10	(1,428) (461,509)	(23,925) (318,699)
Provision for employees' end of service benefit	25	546,285	335,696
Reversal of excess provisions	36	(211,061)	(1,484,332)
Liabilities written back	36	(31,045)	(91,317)
Finance costs	40	4,073,915	2,277,366
Operating cash flows before changes in working capital		18,896,296	11,429,930
Working capital changes:			
Increase in inventories		(891,303)	(380,194)
Increase in biological assets		(74,629)	(52,568)
(Increase) decrease in due from related parties Increase in trade and other receivables		(669,385) (11,182,328)	85,326 (5,592,221)
Increase in contract assets		(5,660,845)	(3,729,875)
Increase in development work in progress		(1,315,556)	(1,615,712)
Decrease in due to related parties		(1,256,502)	(2,014,342)
Increase in trade and other payables		6,486,283	3,518,155
Increase in contract liabilities		7,666,431	5,993,461
Cash generated from operations		11,998,462	7,641,960
Employees' end of service benefit paid	25	(269,454)	(263,458)
Tax paid	41	(175,802)	(120,669)
Net cash generated from operating activities		11,553,206	7,257,833
e de la composition della comp		1111111111	718071300





## CONSOLIDATED STATEMENT OF CASH FLOWS continued For the year ended 31 December 2024

	Notes	2024 AED'000	2023 AED '000
INVESTING ACTIVITIES	210163	7120 000	ALD 000
Movement in term deposits, margin accounts and wakala deposits			
with an original maturity more than three months		(926,222)	690,959
Additions to property, plant and equipment		(6,287,398)	(3,864,450)
Additions to intangible assets	8	(366,963)	(146,427)
Proceeds from sale of property, plant and equipment		656,731	105,106
Purchase of investment properties		(1,996,549)	(1,778,993)
Proceeds from assets held for sale			539,700
Proceeds from sale of investment properties		364,747	377,156
Purchase of investment in associates and joint ventures		(3,134,801)	(3,014,746)
Proceeds from disposal and partial disposals of associates and joint ventures Cash acquired on business combination of entities		58,023	96,168
under common control, net cash paid	6.1	3,462,644	54,288
Payment against acquisition of subsidiaries, net of cash acquired	6.2	48,524	(2,071,391)
Payment against acquisition of assets	6.3		(374,665)
Proceeds from derecognition of subsidiaries, net of cash disposed	6.4	109,875	(5,501,882)
Proceeds from disposal of shares of subsidiaries	6.5	6,780,404	2,694
Movement in derivative financial instruments		8,352	182,573
Capital repayment against joint ventures		-	99,145
Movement in restricted cash		(1,192,351)	(2,479,614)
Cash paid on acquisition of non-controlling interest	6.6	(749,031)	(250,918)
Dividend received from associates and joint ventures	10	408,738	241,046
Purchase of investments in financial assets	11	(12,989,710)	(7,056,045)
Proceed from sale of investments in financial assets	11	4,492,605	5,057,854
Loans to related parties, net of repayment		(74,622)	(621,005)
Movement in loans receivable		15,546	
Interest and dividend received		4,285,277	1,928,332
Net cash used in investing activities		(7,026,181)	(17,785,115)
FINANCING ACTIVITIES			
Proceeds of borrowings, net of repayments		9,377,959	5,411,228
Capital injection by non-controlling interest		520,911	498,035
Dividend paid to non-controlling interest	46	(2,708,299)	(1,209,205)
Coupon paid on hybrid equity instrument	24	(103,289)	(103,289)
Advance contributions received	24	12,921,165	
Proceeds from non-convertible sukuks, net of transaction cost	27	1,814,941	1,801,656
Payment for repurchase of non-convertible sukuks	27	(455,878)	-
Payment for purchase of treasury shares	23	(1,199,016)	(0.0 0.0.1)
Loan from related parties		1,784,084	(92,784)
Finance costs paid		(3,882,630)	(2,169,924)
Repayment to non-controlling interests towards contributed capital	31	(7140.054)	(10,000)
Repayment of lease liabilities	31	<u>(749,061</u> )	(281,891)
Net cash generated from financing activities		17,320,887	_3,843,826
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING THE YEAR		21,847,912	(6,683,456)
			(,,,
Cash and cash equivalents at beginning of the year Effect of foreign exchange rate changes		16,083,638 (10,957)	22,643,185 123,909
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	19	37,920,593	16,083,638

Significant non-cash transactions are disclosed in note 6, 10 and 11 to the consolidated financial statements.