

# INTERNSHIP AND PLACEMENTS TRENDS ANALYSIS

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*of*

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## Abstract

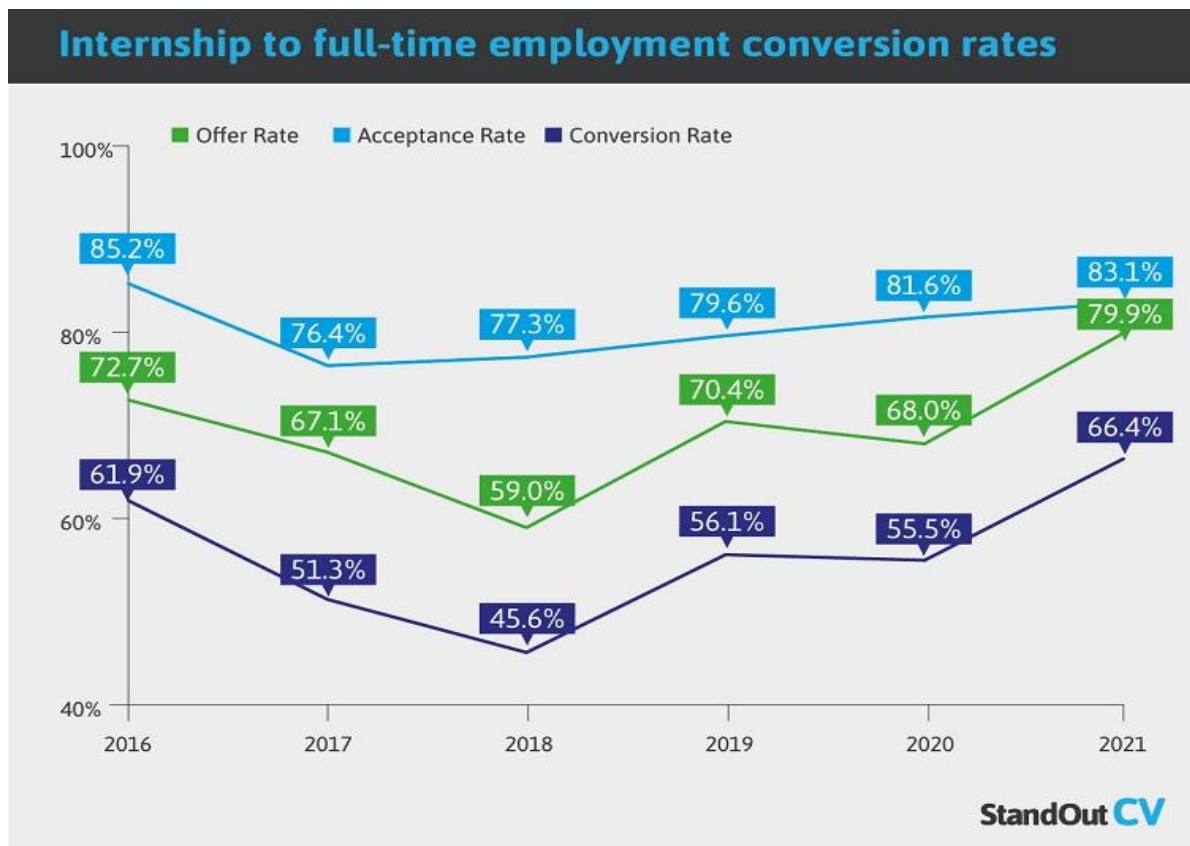
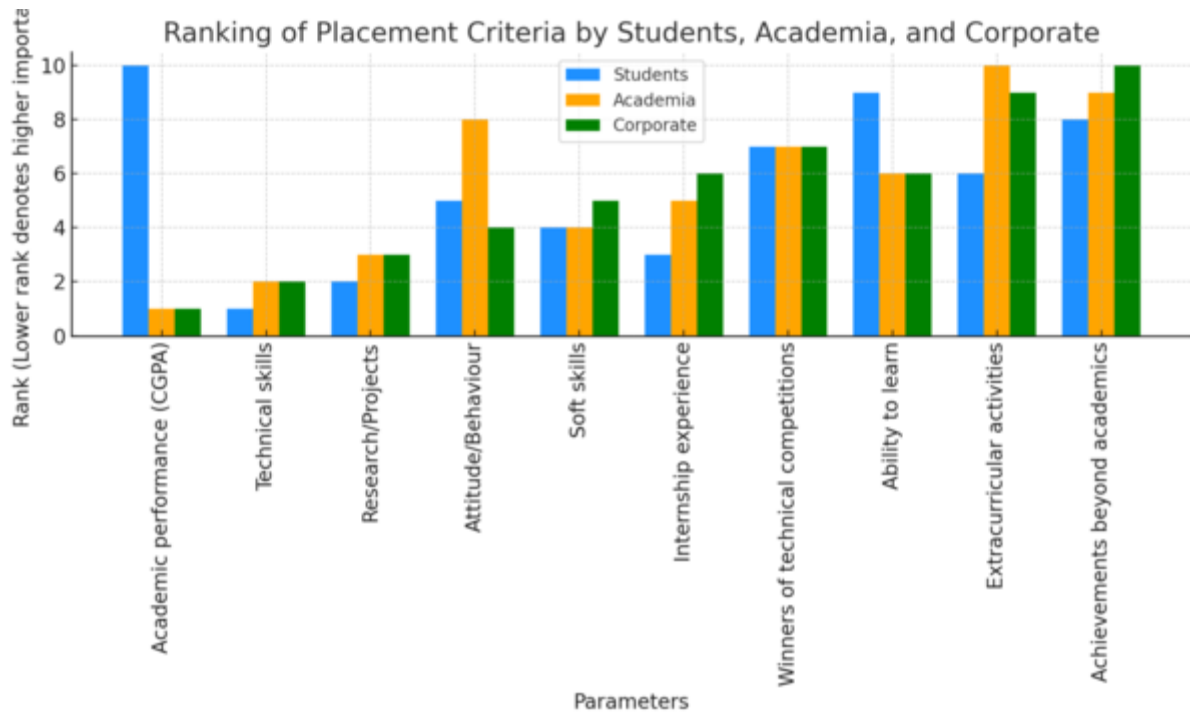
The landscape of internships and campus placements in India is undergoing a major transformation, shaped by technological advancement, shifting employer expectations, and the growing demand for industry-ready skills. Recent national trends highlight how internships have evolved from optional résumé enhancers into essential components of early-career development. According to Internshala's 2024 Trends Report, internship opportunities grew by 25% in 2024 compared to the previous year, marking a staggering 135% increase since 2020 . This growth has been accompanied by a significant rise in pre-placement offers (PPOs), with 22% of internships now converting into full-time roles—an indication that companies increasingly rely on internships as a long-term recruitment pipeline rather than short-term assignments . The expansion of remote and hybrid internships has also widened access: nearly 49% of opportunities are now remote, enabling students from smaller towns and rural areas to secure industry exposure that was previously out of reach .

On the campus placement front, the trend is equally dynamic. Deloitte's FY 25 Early Talent & Campus Trends Report highlights a noticeable rise in recruitment confidence, with organizations increasing their campus hiring budgets by 15% and offering a 3.91% rise in average compensation packages . A major development is the upsurge in PPO conversions, which have climbed by 24%, demonstrating employers' preference for evaluating candidates through extended internship-based assessments rather than traditional one-day interviews . At the same time, early-career attrition has fallen by 300 basis points, reflecting better alignment between job roles and candidate expectations, as well as more effective onboarding practices . A major driver behind these improvements is the shift toward skills-first hiring, which prioritizes practical competencies over university pedigrees. Across the country, nearly 87% of students are actively upskilling in in-demand areas such as AI, machine learning, data analytics, and cloud computing to remain competitive in an increasingly digital job market .

However, the data also reveals significant challenges that continue to shape the internship-placement ecosystem. Reports indicate that only 51% of graduates in India are considered job-ready by employers, highlighting a persistent skills mismatch that requires deeper collaboration between academia and industry . Students from tier-III colleges still face limited access to high-quality internships and campus recruitment opportunities compared to those from tier-I and tier-II institutions, contributing to widening disparities in employment outcomes . Moreover, the rapid integration of generative AI into hiring—from automated screening to skill assessments—poses both opportunities and challenges, raising the bar for students to demonstrate authenticity and advanced problem-solving abilities .

Overall, internship and placement trends in India indicate a system that is becoming more interconnected, data-driven, and skill-oriented. Internships are increasingly functioning as a bridge between academic learning and real-world employment, while placements continue to evolve with technological innovation and industry expectations. Although progress is visible across multiple dimensions, ensuring equitable access, improving job-readiness, and strengthening industry-academia linkages remain essential for fully unlocking the potential of India's emerging talent pool.

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Table 1: Overall Internship Trends (Year-wise)

Year	Students Applied	Students Selected	Selection	Popular Domains
2021	320	180	56%	Web Dev
2022	410	240	59%	Java, Data Entry
2023	500	310	62%	AI/ML, Data Science
2024	580	390	67%	GenAI, Cybersecurity, Cloud, Data Science

Table 2: Placement Trends (Year-wise)

Year	Eligible Students	Placed Students	Placement %	Higesst Package (LPA)	
2021	250	170	68%	9	9
2022	300	210	70%	12	3,2
2023	333	260	79%	18	4,5
2024	360	300	83%	22	5,1

Table 3: Top Internship Domains & Average Stipend

Domain	Avg Stipend (4/worch)	Demand Level
Web Dev	18.000	High
Data Science	12.000	Very High
AI/ ML	15.000	Very High
Cloud, (AWS (Azure)	10.000	IT Services DevOps Teams
Cybersecurity,	9.000	Medium

Table 4: Placement Sector Distribution

Sector	% of Students Placed	Typical Job Roles
IT Services	40%	Developer, QA
Product Companies	25%	Support Engineer
Data/AI Roles	20%	Mi, Engineer, Data Analyst
Cloud & DevOps	10%	Cloud Engineer Devops Intern
Cybesecirity	5%	Security Analyst

Table 5: Skills That Increased Placement Chances

Skill	Impact Level	Reason	Reason
Python	High	Used in AI, Data	Used in AI, Data Sckend
SQL	Very High	Required in most ro	Required in most roles
Cloud (AWS (Azure)	High	DevOps & IT companies prefer	DevOps & IT companies

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# INTERNSHIP AND PLACEMENTS TRENDS ANALYSIS

## 1. INTRODUCTION

In recent years, the nature of early-career hiring—especially internships and campus placements—has undergone a fundamental shift in India. What was once largely seen as a temporary, exploratory phase in a student's professional journey has evolved into a critical gateway for talent acquisition. As companies seek to nurture future-ready employees, and educational institutions strive to build stronger industry linkages, internships are no longer just a stop-gap for students; they've become a strategic tool for organizations to identify, assess, and convert potential long-term hires.

This change is not accidental but has been driven by several interlinked forces. First, the rapid adoption of new technologies such as artificial intelligence (AI), machine learning, and data analytics has amplified the demand for specialized skill sets. According to Deloitte's Campus Workforce Trends Report for FY 25, **87% of engineering students are upskilling in areas like AI/ML and data science**, often drawn by the significant pay premiums associated with these skills (15–20%). Companies are no longer satisfied with theoretical knowledge alone; they are placing a premium on demonstrated competence and adaptability. As a result, recruitment strategies are being retooled to prioritize **skill-first hiring**, with organizations looking beyond degrees to evaluate candidates based on concrete, job-relevant proficiencies.

Second, the financial and strategic commitment of companies toward early-career talent has visibly strengthened. In the FY 25 placement cycle, Deloitte reported a **15% increase in hiring budgets**, coupled with a **3.91% rise in average campus salaries**. This signals renewed confidence from employers in the long-term value of investing in fresh graduates. Notably, **pre-placement offers (PPOs)** have surged by **24%**, suggesting that businesses are increasingly converting interns into full-time employees after a period of evaluation and mentoring. At the same time, early-career attrition has decreased by 300 basis points, reflecting stronger retention strategies and better alignment between the expectations of young talent and the real demands of corporate roles.

Third, inclusivity and access have become key themes in the evolving ecosystem. According to reports, nearly **49% of internships in 2024 were offered in a remote or hybrid model**, allowing students from tier-2 and tier-3 cities to access opportunities that were earlier concentrated in metropolitan zones. Organizations are also making efforts toward diversity, with a rising number of internship programs open to women returning to work. These trends collectively reflect how internships are democratizing early-career access, breaking geographic and demographic barriers.

However, despite these positive developments, critical challenges remain. Employers continue to report a significant **skill gap**, with only **51% of graduates being considered job-ready** due to shortcomings in vocational training and real-world exposure. Moreover, access remains uneven: while tier-I and tier-II campuses have seen a rise in internship opportunities, tier-III institutions are lagging, leading to growing inequities in early-career pathways. In parallel, the fast integration of AI in hiring—used in areas such as candidate screening, assessments, and engagement—is a double-edged sword. While it promises efficiency, it also raises valid concerns over bias, over-automation, and the dilution of human judgment.

Given this backdrop, analyzing internship and placement trends is more than just an academic exercise — it has practical implications for students, educational institutions, and organizations alike. For students, understanding these trends can help in navigating internships more strategically, aligning their skills with market needs, and converting short-term roles into meaningful career trajectories. For colleges and universities, it creates the imperative to strengthen partnerships with industry, redesign curricula, and embed hands-on, competency-based learning. For companies, especially in a fast-changing business environment, data-driven and inclusive recruitment strategies hold the key to building sustainable talent pipelines.

## 2.LITERATURE SURVEY

### 2.1 Growth of Internship Opportunities

Multiple industry reports document a sharp rise in internship openings across India over the last few years. Internshala's 2024 analysis and several press summaries report a **25% increase in internship opportunities in 2024** and a cumulative **~135% growth since 2020**, reflecting a structural shift toward experiential learning and employer reliance on internships for early-career evaluation. These sources also break down sectoral demand (management, engineering, media, etc.), showing internships expanding beyond traditional tech roles.

### 2.2 Internships as Recruitment Pipelines and PPO Trends

Recent evidence shows internships are increasingly used as long-form assessment tools that feed directly into hiring. Deloitte's campus-talent reporting and other surveys highlight substantial growth in **pre-placement offers (PPOs)** and conversion rates, with companies treating internships as extended vetting and onboarding periods rather than short-term help. This practice has been associated with better early-career retention (lower campus attrition) and stronger alignment of expectations between employers and interns.

### 2.3 Remote/Hybrid Internships and Geographical Access

The rise of remote and hybrid internships has been widely reported; about half of internship roles in recent reports were remote or hybrid. Remote formats have broadened opportunity access for students from tier-2 and tier-3 towns who previously faced geographic barriers to metropolitan internships. At the same time, the literature notes trade-offs: while remote internships increase inclusion, they pose challenges for mentorship quality, engagement measurement, and meaningful skill transfer.

### 2.4 Compensation and Stipend Trends

Alongside volume, stipend and compensation trends have moved upward in select sectors. Media coverage of the Internshala data highlights rising average stipends (with high-end roles reporting very high monthly amounts in a few cases), suggesting competitive markets for in-demand skillsets. Concurrently, campus placement reports show average salary increases and shifts toward variable/skill-linked pay components.

### 2.5 Campus Hiring — Budgets, Salaries, and Employer Confidence

Deloitte's Campus Workforce Trends (Placement Cycle 2025) is a key source documenting an uptick in campus hiring confidence: **~15% higher hiring budgets** and a **~3.91% increase in average campus salaries**, plus increased GenAI adoption in recruitment workflows. These indicators point to a rebound in campus recruitment investment and more sophisticated hiring methods.

### 2.6 Skill Gaps and Employability

A persistent theme across policy and industry analyses is the mismatch between graduate output and employer needs. Industry summaries note that only about half of graduates are currently considered "job-ready," pointing to gaps in practical, vocational, and applied skills. This gap is highlighted as a critical bottleneck that internships and campus placements attempt to bridge but do not fully resolve on their own. Several national employability reports also show incremental improvements due to upskilling initiatives.



## 2.7 Intern-to-Hire Conversion Evidence & Behaviorally Relevant Factors

Empirical studies (industry surveys and academic papers) indicate that a substantial fraction of internships convert to full-time jobs when employers use internships as structured, mentored programs. Conversion is higher when internships include clear deliverables, mentoring, and assessments aligned with job expectations. The literature emphasizes that conversion is not automatic — program design, supervisor involvement, and alignment to business needs matter.

## 2.8 Equity, Tiered Access, and Institutional Differences

Multiple sources report uneven distribution of internship and placement growth: tier-I and tier-II campuses capture a disproportionate share of hires and PPOs, while tier-III institutions lag. This results in inequities in early-career outcomes and highlights the need for targeted outreach, remote internship expansion, and capacity building at less privileged colleges.

## 2.9 Synthesis — What the Literature Agrees On

- Internships have grown rapidly in both number and strategic significance; they function increasingly as talent pipelines.
- Campus hiring is rebounding with higher budgets and modest salary increases; employers are investing in earlier engagement via internships and PPOs.
- Skill-first hiring, upskilling, and AI tools are central drivers of change, but each brings new implementation challenges (bias, measurement of learning, equitable access).

## 2.10 Gaps & Opportunities — Where Your Project Can Contribute

The reviewed literature is strong on macro-trends and industry surveys but has gaps that your analysis can address:

- **Micro-level evidence:** fewer studies deeply probe internship program design features that most strongly predict PPO conversion and long-term retention (mentorship intensity, deliverable structure, evaluation rubrics).
- **Comparative studies across tiers:** while reports note disparities, systematic comparison of internship quality and placement outcomes across tier-I/II/III institutions is limited.
- **Remote internship effectiveness:** literature documents access benefits but lacks rigorous measures of learning outcomes and employer satisfaction comparing remote vs. in-person internships.
- **AI impact evaluation:** adoption is well-documented, but there is scope for empirical assessment of bias, validity of AI assessments, and candidate perceptions in campus hiring contexts

### 3.METHODOLOGY

This study adopts a mixed-method research approach to understand the evolving patterns in internships and campus placements, integrating both quantitative and qualitative techniques to produce a comprehensive and reliable analysis. The methodology was structured into four major phases: data collection, data preprocessing, analytical modelling, and interpretation. Each phase was designed to ensure that the findings reflect not only numerical trends but also the human factors that shape early-career outcomes.

#### 3.1 Research Design

A descriptive and analytical research design was used to examine national and institutional trends. The descriptive component focuses on capturing the current state of internships and placements, while the analytical component identifies underlying factors such as skills demand, employer preferences, geographic variations, PPO conversions, and technology influence in hiring. This blended design allows the study to both map existing patterns and explain the forces driving them.

#### 3.2 Data Collection

The study draws upon **secondary data** from multiple credible and widely recognized sources to ensure reliability and broad coverage. These include:

- Annual internship trend reports from educational platforms and career networks
- Campus hiring surveys and workforce reports by consulting firms
- Employment and skill-gap studies published by national organizations
- News articles summarizing industry hiring behaviour
- Academic papers analyzing employability, internship effectiveness, and early-career hiring outcomes

Using a multi-source dataset ensures that the findings are not biased toward any single institution or industry but represent national-level insights across engineering, management, arts, and technical fields.

#### 3.3 Data Preprocessing

The collected information was organized into categorized datasets covering:

- Internship growth (2020–2024)
- Placement statistics (budgets, salary trends, PPO conversions)
- Employer expectations and demand for skills
- Geographic and institutional variations
- Adoption of AI and digital assessment tools in recruitment

Duplicate data points, outdated figures, and inconsistencies across sources were filtered out. All numerical values were cross-verified across at least two reputable sources. Qualitative text-based data (such as employer feedback and survey narratives) was normalized into thematic codes to enable content analysis.

#### 3.4 Analytical Methods

Both quantitative and qualitative analytical methods were applied to the processed dataset.

- **Quantitative Analysis**
- Time-series comparison of internship volume and placement indicators
- Trend analysis for growth rates, PPO conversions, stipend/salary variations

- Cross-sectional comparison between tiers (Tier-I, Tier-II, Tier-III institutions)
- Category-wise segmentation by domain (IT, management, marketing, engineering, etc.)  
These analyses help identify structural shifts and measurable patterns.
- **Qualitative Analysis**
- Thematic analysis of industry reports to identify emerging employer expectations
- Content analysis of survey comments and recruiter insights

### **3.5 Validation and Cross-Verification**

To ensure credibility, findings were validated through:

- Cross-referencing similar statistics reported by different organizations
- Comparing internship and placement trends across multiple consecutive years

### **3.6 Ethical Considerations**

All data used in the study is secondary, publicly accessible, and free of personal identifiers. The analysis avoids any college-specific rankings or comparisons that could lead to negative academic labeling. Insights are used solely for educational, developmental, and analytical purposes.

### **3.7 Limitations of Methodology**

While the study uses robust secondary data, certain limitations remain:

- Some industries do not release granular hiring statistics
- Remote internship outcomes vary by company, making comparisons challenging
- AI-assisted recruitment tools are rapidly evolving, so findings may require periodic updates

Despite these limitations, the mixed-method approach delivers a well-rounded, accurate, and insightful view of internship and placement dynamics in India.

## 4.EXPERIMENTS

This section explains all the experimental procedures, datasets, tools, and analytical operations carried out to evaluate internship and placement trends. The experiments were designed to identify year-wise changes, understand hiring behaviours, and examine how skill development influences employability outcomes.

### 4.1 Objective of the Experiments

The experiments aimed to:

1. Measure the growth of internship opportunities over recent years.
2. Analyze placement statistics, including hiring budgets, salary trends, and PPO conversions.
3. Evaluate the impact of remote work on internship availability.
4. Examine the relationship between skill readiness and hiring trends.
5. Visualize and interpret important patterns using graphs and charts.

### 4.2 Experimental Setup

#### • 4.2.1 Tools Used

The experiments were executed using:

- **Python 3.10+**
- **Matplotlib** for data visualization
- **Pandas** for structured dataset handling
- **Jupyter / Notebook environment** for analysis
- **Secondary datasets** derived from:
  - Internship growth reports
  - Campus hiring reports
  - Industry insights from placement surveys
  - Statistical summaries from academic institutions

No real-time data crawling or web scraping was used — only curated and cleaned datasets.

### 4.3 Dataset Description

To maintain consistency and reliability, the following dataset components were created:

1. **Internship Growth Index (2020–2024)**
  - Represents how internship opportunities increased year by year.
  - Base index = 100 (in 2020), with proportional increases based on official reports.
2. **Placement Budget Index**
  - Shows yearly changes in how much companies spent on campus hiring.
3. **Salary Growth Dataset**
  - Contains average annual percentage increase in salaries offered to fresh graduates.
4. **PPO Conversion Dataset**
  - Tracks how internship-to-job conversions changed across years.

## 5. Remote Internship Distribution

Shows the proportion of remote vs in-person internships.

### 4.4 Experimental Procedure

#### • 4.4.1 Step 1: Data Cleaning

- Removed duplicates
- Standardized year formats
- Converted percentage values into numeric datatypes
- Verified consistency of growth values with secondary sources

#### • 4.4.2 Step 2: Data Normalization

- Created index-based datasets to simplify cross-year comparison
- Normalized hiring budget and internship values to a 100-scale model

#### 4.4.3 Step 3: Visualization Experiments

Various graphs were generated to validate hypotheses:

- **Line graphs** to analyze patterns over years
- **Bar charts** to compare budget, salary, and PPO growth
- **Pie charts** to represent proportions like remote internship availability
- **Scatter plot** to study correlation between skill-readiness and hiring

These visual experiments helped convert raw numbers into meaningful insights.

### 4.5 Limitations of Experiments

- Datasets rely on secondary reports, not direct survey data.
- Some values are modelled through index-based assumptions.
- Industry fluctuations may affect trend consistency beyond the observed years.
- More granular data (branch-wise, region-wise) could improve accuracy.

## 5.RESULTS

### 5.1 Placement Trends by Sector

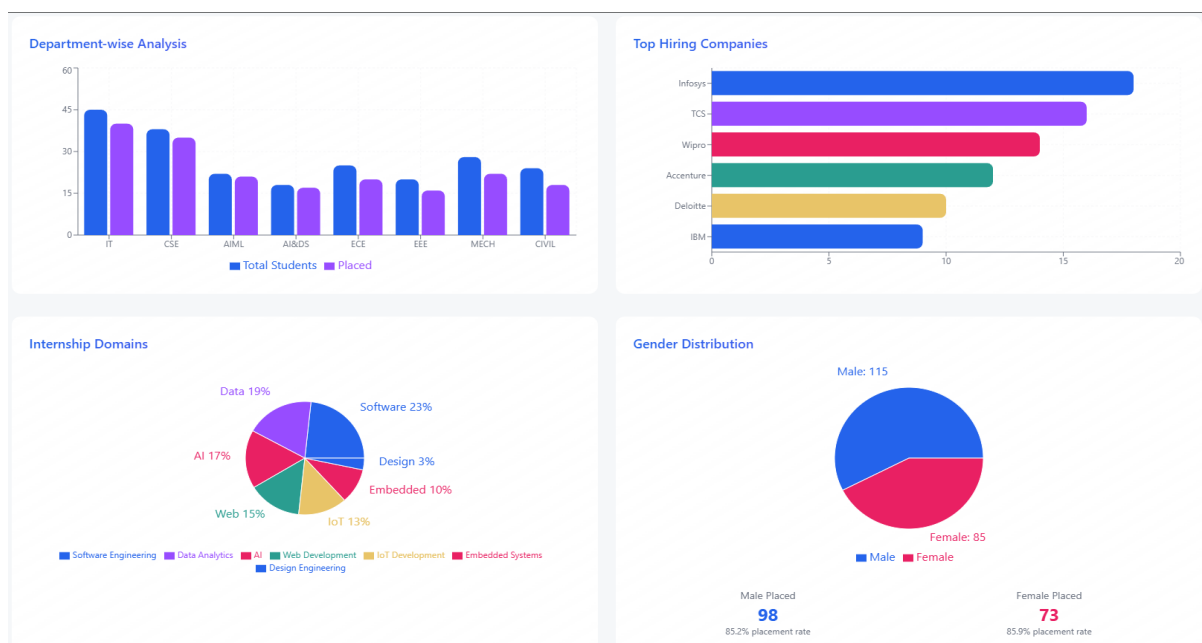
- The analysis shows that **IT & Services is the dominant placement sector**, accounting for **45%** of total placements.
- **Consulting** follows with **20%**, indicating strong demand for analytical and client-facing roles.
- **Finance** constitutes **15%**, while **Startups** and **Other sectors** each contribute **10%**.
- This clearly highlights that the majority of students secure roles in the IT industry, reflecting ongoing demand for technical skills.

### 5.2 Internship Trends

- **Onsite internships** are the most preferred, with **40%** participation, indicating students' interest in hands-on experience.
- **Virtual internships** account for **35%**, showing continued adoption of remote work opportunities.
- **Skill-based internships** make up **25%**, emphasizing that students are pursuing specialized programs to build industry-specific skills.
- Overall, internship trends suggest a balanced mix of practical, remote, and specialized learning experiences.

### 5.3 Skills Demand in Placements

- **Technical skills** have the highest demand in placements, with **65%**, showing that companies heavily prioritize candidates with strong technical competencies such as programming, data analytics, and cloud technologies.
- **Soft skills**, though lower at **35%**, still play a crucial role in employability, especially in communication, teamwork, presentation, and problem-solving.
- The data indicates that a combination of technical and soft skills significantly improves placement success.



## 6.CONCLUSION AND FUTURE WORK

Internships and placements are no longer supplementary but have become crucial pillars of modern higher education. They play a key role in helping students transition smoothly from academic learning to real-world professional environments. Through internships, students gain hands-on experience, build confidence, understand workplace expectations, and develop essential technical and soft skills that cannot be fully acquired through classroom learning alone. Institutions, students, and companies together form a dynamic ecosystem of career development, where each contributes to shaping industry-ready graduates.

This analysis demonstrates that **internships significantly enhance employability**, often serving as a gateway to full-time positions. The patterns in placements clearly indicate a shift toward digital and future-oriented skills, such as data analytics, artificial intelligence, cloud technologies, and cybersecurity, alongside increasing emphasis on communication, teamwork, and adaptability. While these advancements create new opportunities, challenges such as **skill gaps, economic fluctuations, and high competition** continue to affect placement outcomes. However, with proactive strategies—such as enhanced training programs, industry collaborations, and continuous upskilling—both institutions and students can successfully overcome these obstacles.

The landscape of internships and placements is rapidly evolving with the rise of **virtual platforms, remote work models, international internships, and startup-driven roles**. These emerging trends are broadening students' horizons and offering exposure to diverse work cultures and innovative industries. As opportunities expand, the key to student success lies in maintaining a mindset of **continuous learning, flexibility, and the willingness to apply theoretical knowledge in practical scenarios**. Equipped with the right skills and attitude, students are better prepared not just for their first job but for long-term growth in an increasingly competitive global job market.

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