## **Consolidated Statements of Operations**

(millions, except per share data)	2018	2017 As Adjusted <sup>(a)</sup>	As	2016 s Adjusted <sup>(a)</sup>
Sales	\$ 74,433	\$ 71,786	\$	69,414
Other revenue	923	928		857
Total revenue	75,356	72,714		70,271
Cost of sales	53,299	51,125		49,145
Selling, general and administrative expenses	15,723	15,140		14,217
Depreciation and amortization (exclusive of depreciation included in cost of sales)	2,224	2,225		2,045
Operating income	4,110	4,224		4,864
Net interest expense	461	653		991
Net other (income) / expense	(27)	(59)	)	(88)
Earnings from continuing operations before income taxes	3,676	3,630		3,961
Provision for income taxes	746	722		1,295
Net earnings from continuing operations	2,930	2,908		2,666
Discontinued operations, net of tax	7	6		68
Net earnings	\$ 2,937	\$ 2,914	\$	2,734
Basic earnings per share				
Continuing operations	\$ 5.54	\$ 5.32	\$	4.61
Discontinued operations	0.01	0.01		0.12
Net earnings per share	\$ 5.55	\$ 5.32	\$	4.73
Diluted earnings per share				
Continuing operations	\$ 5.50	\$ 5.29	\$	4.58
Discontinued operations	0.01	0.01		0.12
Net earnings per share	\$ 5.51	\$ 5.29	\$	4.69
Weighted average common shares outstanding				
Basic	528.6	546.8		577.6
Diluted	533.2	550.3		582.5
Antidilutive shares	_	4.1		0.1

Note: Per share amounts may not foot due to rounding.

See accompanying Notes to Consolidated Financial Statements.

<sup>(</sup>a) Refer to Note 2 regarding the adoption of new accounting standards for revenue recognition, leases, and pensions.

## **Consolidated Statements of Financial Position**

(millions, except footnotes)	February 2	
Assets		
Cash and cash equivalents	\$ 1,55	66 \$ 2,64
Inventory	9,49	7 8,59
Other current assets	1,46	66 1,30
Total current assets	12,51	9 12,54
Property and equipment		
Land	6,06	6,09
Buildings and improvements	29,24	0 28,13
Fixtures and equipment	5,91	2 5,62
Computer hardware and software	2,54	4 2,64
Construction-in-progress	46	60 44
Accumulated depreciation	(18,68	37) (18,39
Property and equipment, net	25,53	3 24,53
Operating lease assets	1,96	5 1,88
Other noncurrent assets	1,27	3 1,34
Total assets	\$ 41,29	0 \$ 40,30
Liabilities and shareholders' investment		
Accounts payable	\$ 9,76	81 \$ 8,67
Accrued and other current liabilities	4,20	1 4,09
Current portion of long-term debt and other borrowings	1,05	28
Total current liabilities	15,01	4 13,05
Long-term debt and other borrowings	10,22	23 11,11
Noncurrent operating lease liabilities	2,00	1,92
Deferred income taxes	97	<sup>'</sup> 2 69
Other noncurrent liabilities	1,78	1,86
Total noncurrent liabilities	14,97	9 15,60
Shareholders' investment		
Common stock	4	3 4
Additional paid-in capital	6,04	2 5,85
Retained earnings	6,01	7 6,49
Accumulated other comprehensive loss	(80	(74
Total shareholders' investment	11,29	7 11,65
Total liabilities and shareholders' investment	\$ 41,29	0 \$ 40,30

**Common Stock** Authorized 6,000,000,000 shares, \$0.0833 par value; 517,761,600 shares issued and outstanding at February 2, 2019; 541,681,670 shares issued and outstanding at February 3, 2018.

**Preferred Stock** Authorized 5,000,000 shares, \$0.01 par value; no shares were issued or outstanding at February 2, 2019 or February 3, 2018.

See accompanying Notes to Consolidated Financial Statements.

<sup>(</sup>a) Refer to Note 2 regarding the adoption of new accounting standards for revenue recognition, leases, and pensions.

## **Consolidated Statements of Cash Flows**

(millions)	2018	2017 As Adjusted <sup>(a)</sup>	2016 As Adjusted <sup>(a)</sup>
Operating activities			
Net earnings	\$ 2,937	\$ 2,914	\$ 2,734
Earnings from discontinued operations, net of tax	7	6	68
Net earnings from continuing operations	2,930	2,908	2,666
Adjustments to reconcile net earnings to cash provided by operations:			
Depreciation and amortization	2,474	2,476	2,318
Share-based compensation expense	132	112	113
Deferred income taxes	322	(188)	40
Loss on debt extinguishment	_	123	422
Noncash losses / (gains) and other, net	95	208	(11
Changes in operating accounts:			
Inventory	(900)	(348)	293
Other assets	(299)	(156)	56
Accounts payable	1,127	1,307	(166
Accrued and other liabilities	89	419	(394
Cash provided by operating activities—continuing operations	5,970	6,861	5,337
Cash provided by operating activities—discontinued operations	3	74	107
Cash provided by operations	5,973	6,935	5,444
Investing activities			
Expenditures for property and equipment	(3,516)	(2,533)	(1,547
Proceeds from disposal of property and equipment	85	31	46
Cash paid for acquisitions, net of cash assumed	_	(518)	_
Other investments	15	(55)	28
Cash required for investing activities	(3,416)	(3,075)	(1,473)
Financing activities			
Additions to long-term debt	_	739	1,977
Reductions of long-term debt	(281)	(2,192)	(2,649
Dividends paid	(1,335)	(1,338)	(1,348
Repurchase of stock	(2,124)	(1,046)	(3,706
Stock option exercises	96	108	221
Cash required for financing activities	(3,644)	(3,729)	(5,505
Net (decrease) / increase in cash and cash equivalents	(1,087)	131	(1,534
Cash and cash equivalents at beginning of period	2,643	2,512	4,046
Cash and cash equivalents at end of period	\$ 1,556	\$ 2,643	\$ 2,512
Supplemental information			
Interest paid, net of capitalized interest	\$ 476	\$ 678	\$ 999
Income taxes paid	373	934	1,514
Leased assets obtained in exchange for new finance lease liabilities	130	139	252
Leased assets obtained in exchange for new operating lease liabilities	246	212	148

See accompanying Notes to Consolidated Financial Statements.

<sup>(</sup>a) Refer to Note 2 regarding the adoption of new accounting standards for revenue recognition, leases, and pensions.