DUNKIN' BRANDS GROUP, INC. AND SUBSIDIARIES Consolidated Balance Sheets (In thousands, except share data)

Sweet Current asset squivalents \$ 62,152 51,752 Restricted cash 85,644 70,008 Accounts receivable, net 75,074 64,152 Prepaid incente asset 15,717 64,142 Prepaid incente asset 15,011 49,401 Total carm assets 90,701 81,347 Poperty, equipment, and software, net 23,102 209,202 Operating lose assets 371,264 11,002 Goodwill 13,002,72 81,302 Goodwill 13,002,72 81,302 Ober intemplate basets, net 1,302,72 81,402 Other intemplate basets, net 1,302,72 84,503 Total passes 3,300,002 82,503 Total passes 3,300,002 82,503 Total protein of long-term debt 3,505 9,304,103 Operating loses liabilities 3,505 9,304,104 Current portion of long-term debt 3,505 9,304,104 Operating lose liabilities 3,000,201 3,000,201 Current portion of long-term debt, net			December 28, 2019	December 29, 2018	
Cach and cach equivalents \$ 62,115 57,94 Restricted cach 55,644 75,050 Restricted cach 57,017 60,000 75,000 Notes and other receivable, net 57,174 64,142 Prepatid recent cases 55,174 64,142 Prepatid cache caches 50,611 43,401 Total carrent assets 50,611 43,401 Total carrent assets 50,611 43,401 Property equipment, and software, net 222,120 200,202 Operating lesse assets 15,481 14,582 Goodwill 880,266 880,266 Goodwill 880,266 880,266 Other imagible assets, net 72,520 64,782 Total assets 72,520 64,782 Total assets 5 3,002 34,555 Unrestricted assets in a strict and software, net 5 3,155 3,656 3,656 Carrent protrion of long-term debt. \$ 3,152 3,656 3,853 3,656 3,656 3,656 3,853 <th< th=""><th>Assets</th><th></th><th></th><th></th></th<>	Assets				
Restricted cash 85,644 79,008 Accounts receivable, net 70,102 75,008 Notes and other receivables, net 51,174 64,142 Prepaid income taxes 50,611 49,007 Prepaid speakers and other current assets 50,511 49,007 Operating lesse assets 907,301 813,472 70,002 Operating lesse assets 371,64 — Other cases 71,64 — Other assets 154,812 16,003 Other assets 130,721 133,472 Other assets 130,721 34,475 Other assets 130,721 34,475 Other assets 2,302,002 34,475 Other asset 3,002,002 34,475 Other assets 3,302,002 34,575 Other asset 3,302,002 34,575 Account partition of long-term debt \$ 31,103 31,502 Operating lesse labilities 39,503 33,513 9,502 Operating lesse labilities 39,503 33,513 9,	Current assets:				
Accounts receivable, nef 57,90 75,00 Notes and other receivables, net 57,17 64,12 Prepaid expenses and other current assets 16,001 49,00 Total current assets 90,301 81,347 Property, equipment, and software, net 223,102 209,20 Operating lesse assets 371,264 ————————————————————————————————————	Cash and cash equivalents	\$	621,152	517,594	
Notes and other receivables, net 57,174 64,412 Pepaid income taxes 16,001 49,001 Total current assets 907,301 813,478 Property, equipment, and software, net 223,120 209,202 Operating less assets 371,264 — Condwill 888,266 888,266 Condwill 888,266 888,266 Condwill 1,302,721 1,334,767 Other intangible assets, net 1,202,721 3,345,767 Other sasts 72,500 4,565,861 Total assets 7,500 4,565,861 West statististist 5,32,000 3,565,861 Current protrion of long-term debt \$ 31,150 31,650 Operating less labilities \$ 34,65 39,900 38,941 Operating less labilities \$ 34,65 39,350 38,941 Operating less labilities \$ 34,65 39,350 38,941 Operating less labilities \$ 34,65 39,350 38,945 Operating lesse labilities \$ 34,65 39,350	Restricted cash		85,644	79,008	
Phepsid income taxes 16,001 27,005 Propaid expenses and other current assets 50,611 43,413 Propaid expenses and other current assets 907,301 81,347,32 Property, equipment, and software, net 22,120 209,202 Operating lease assets 371,264 14,002 Goodwill 18,002 13,007,21 13,037,21 Other intagglie assets, net 1,30,721 3,13,607 14,007,21 13,007,21 Other intagglie assets, net 1,30,721 3,145,00 14,007,21 13,007,21 13,007,21 13,007,21 13,007,21 13,007,20 14,007,20	Accounts receivable, net		76,019	75,963	
Prepaid expenses and other current assets 50,611 49,401 Total current assets 977,201 813,478 Property, equipment, and software, net 223,120 209,200 Operating lesse assets 371,264 ————————————————————————————————————	Notes and other receivables, net		57,174	64,412	
Total current assers 907,301 813,478 Proper, quipment, and software, net 223,120 209,202 Operating leassess 317,462 — 16,202 Godwill 154,812 146,305 Godwill 1,30,772 31,307 Other instagible assets, net 1,30,722 34,307 Other asset 72,520 54,007 Total asset 8,30,200 35,056 Comment portion of long-tern debt \$ 31,150 31,050 Operating leas liabilities 3,51,50 36,00 Operating leas liabilities 3,51,50 36,00 Operating leas liabilities 3,00,20 38,00 Operating leas liabilities 3,00,20 38,00 Operating leas liabilities 3,00,20 38,00 Operating leas liabilities 3,00,42 30,00 Operating leas liabilities 3,00,42 30,00 Operating leas liabilities 3,00,42 30,00 Operating leas liabilities 3,00,42	Prepaid income taxes		16,701	27,005	
Property, equipment, and software, net 223,126 209,20 Operating lease assests 371,264 14 Equity method investments 158,26 888,26 888,26 Ober Aller Michael Meritang Michael Michael Meritang Michael Meritang Michael Michael Michael Michael Michael Mic	Prepaid expenses and other current assets		50,611	49,491	
Operating lease assers 371,464 ————————————————————————————————————	Total current assets		907,301	813,473	
Equity method investments 154,812 146,305 Goodwill 888,265 888,265 Other intangible assets, net 13,02,71 13,347 Other assets 7,250 6,409 Total asset 2,30,000 3,458,31 Intilities and Stockholders' Deficit Use met Indibities Current portion of long-term debt \$ 31,150 31,505 Operating lesse liabilities 39,950 38,331 Operating lesse liabilities 39,950 38,331 Ober current liabilities 380,401 39,950 38,150 Ober current liabilities 380,401 39,950 38,150 Objective devenue 380,401 39,950 38,150 Operated liabilities 380,41 39,950 38,150 Operated liabilities 380,41 39,950 39,950 Objective di liabilities 380,41 39,950 39,950 Operated liabilities 380,40 39,950 39,950 39,970 30,970 30,970 30,970 30,970	Property, equipment, and software, net		223,120	209,202	
Godwill 888,06 888,06 Other intagible sests, ner 7,250 6,478 Other asses 7,250 3,450 Total assets 3,920,020 3,450,51 Total sests Users Tibilities Users Tibilities Current profition flong-term debt \$ 3,150 3,160 Operating lease liabilities \$ 3,93 3,60 Accounts payable \$ 3,93 3,93 Defered revenue 3,93 3,93 Ober current liabilities 3,90 3,93 Total current liabilities 3,00 3,90 Operating lease liabilities 3,00 3,00 3,00 Operating lease liabilities 3,00	Operating lease assets		371,264	_	
Other insingible assets, net 1,30,201 1,334,707 Other asset 5,30,2002 3,456,501 Total assets Laming the Michael's Pictics Current portion of long-term debt \$ 3,100 3,600 Operating lesse liabilities 3,803 4,00 Operating lesse liabilities 3,803 3,000 Oberferd veveue 3,804 3,000 Other current liabilities 3,804 3,000 Other current liabilities 3,804 3,000 Operating lesse liabilities 3,804 3,000 Other current liabilities 3,804 3,000 Operating liabilities 3,804 3,000 Operating lesse liabilities 3,804 3,000 Operating liabilities 3,804 3,000 Operating lesse liabilities 3,804 3,000 Operating less	Equity method investments		154,812	146,395	
Ober a size of Total assets 7,250 6,40,40 Total assets 3,20,200 3,45,60.81 Libritistan Strikitistan Stri	Goodwill		888,286	888,265	
Total assets \$ 3,90,0024 3,456,581 Librilities and Stockbloder's Deficit Current liabilities Current portion of long-term debt \$ 31,150 31,650 Operating lease liabilities 35,863 — Accounts payable 89,413 80,037 Deferred revenue 39,502 38,541 Other current liabilities 582,426 539,581 Total current liabilities 300,426 539,581 Ung-term devenue 300,426 539,581 Operating lease liabilities 300,426 31,062 Operating lease liabilities 19,763 20,422 Operating lease liabilities 30,942 30,902 Operating lease liabilities 30,942 30,902 Operating lease liabilities 30,942 30,902 Policy included lease liabilities 30,902 30,902	Other intangible assets, net		1,302,721	1,334,767	
Current liabilities	Other assets		72,520	64,479	
Current liabilities \$ 31,150 31,650 Operating lease liabilities 35,863 — Accounts payable 89,413 80,037 Deferred revenue 39,950 38,541 Other current liabilities 386,050 389,353 Total current liabilities 582,426 539,581 Long-tern debt, net 300,421 3,010,626 Coperating lease liabilities 300,647 — Operating lease liabilities 300,647 — Operating lease liabilities 300,647 — Deferred revenue 324,854 331,980 Deferred revenue 324,854 331,980 Deferred income taxes, net 197,673 204,027 Other long-term liabilities 3,925,088 3,225,972 Commitments and contingencies (note 16) — — — Stockholders' deficit: — — — — Preferred stock, 50,001 par value; 25,000,000 shares authorized; 82,835,830 shares issued and 82,844,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 83<	Total assets	\$	3,920,024	3,456,581	
Current portion of long-term debt \$ 31,150 31,650 Operating lease liabilities 55,663 — Accounts payable 89,413 80,037 Deferred revenue 39,950 38,541 Other current liabilities 36,050 389,353 Total current liabilities 582,426 539,581 Long-term debt, net 30,042 16 301,062 Operating lease liabilities 30,047 — Deferred revenue 34,854 331,980 Operating lease liabilities 30,042 16 30,062 Deferred revenue 34,854 331,980 Operating lease liabilities 197,673 204,027 Other one taxes, net 197,673 204,027 Other one taxes, net 197,673 32,92,70 Total long-term liabilities 3,925,081 33,25,081 Total ong-term liabilities 5,32,508 35,29,79 Committed such contract, incomplex liabilities 5,32,508 36,29,79 Total long-term liabilities 5,32,508 3,29,79 Committed such contract,	Liabilities and Stockholders' Deficit				
Operating lease liabilities 35,863 — Accounts payable 89,413 80,037 Deferred revenue 39,950 38,541 Other current liabilities 360,650 389,358 Total current liabilities 582,426 539,581 Long-term debt, net 3,004,216 3,010,626 Operating lease liabilities 380,647 — Operating lease liabilities 38,863 31,980 Deferred revenue 324,854 31,980 Offeered income taxes, net 197,673 204,027 Other long-term liabilities 18,218 33,164 Total long-term liabilities 3,925,608 3,529,797 Commitments and contingencies (note 16) 3,925,608 3,529,797 Stockholders' deficit — — — Perferred stock, \$0,001 par value; 475,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 83 82 Additional paid-in capital 561,345 642,017 17 ensury stock, at cost; 1,000 shares authorized; 82,835,830 shares issu	Current liabilities:				
Operating lease liabilities 35,863 — Accounts payable 89,413 80,037 Deferred revenue 39,955 38,541 Other current liabilities 386,550 389,358 Total current liabilities 582,426 539,581 Long-term debt, net 3,004,216 3,010,626 Operating lease liabilities 380,647 — Operating lease liabilities 380,647 — Deferred revenue 324,854 31,908 Offerend revenue 197,673 204,027 Ofter long-term liabilities 18,218 83,164 Total long-term liabilities 3,925,008 3,629,797 Commitments and contingencies (note 16) Stockholders' deficit — — Perferred stock, \$0,001 par value; 475,000,000 shares authorized; no shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 83 82 Additional paid-in capital 561,345 642,017 642,017 Tessury stock, at cost; 1,000 shares and 26,777 shares at December 29, 2018 and 26,777 s	Current portion of long-term debt	\$	31,150	31,650	
Accounts payable 89,413 80,037 Deferred revenue 39,950 38,541 Other current liabilities 386,050 389,538 Total current liabilities 582,426 539,581 Long-term debt, net 30,042,16 3010,626 Operating lease liabilities 380,647 — Deferred revenue 324,854 311,980 Deferred income taxes, net 197,673 204,027 Other long-term liabilities 3,925,008 3,629,797 Total long-term liabilities 3,925,008 3,629,797 Commitments and contingencies (note 16) Tereferred scock, \$0,001 par value; 25,000,000 shares authorized; no shares issued and ustanding —			35,863	_	
Other current liabilities 386,050 389,351 Total current liabilities 582,426 539,581 Long-term debt, net 3,004,216 3,010,626 Operating lease liabilities 380,647 — Deferred revenue 324,854 331,980 Deferred income taxes, net 197,673 204,027 Other long-term liabilities 18,218 3,225,608 3,629,797 Other long-term liabilities 3,925,608 3,629,797 Commitments and contingencies (note 16) — — Common stock, \$0,001 par value; 25,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 29, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018; respectively 66,345 642,017 Treasury stock, at cost; 1,000 shares and 26,777 shares at December 29, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018; respectively (64) (1,060) Accumulated deficit (1,129,565) (1,338,709) Accumulated other comprehensive loss (19,809) (15,127)			89,413	80,037	
Total current liabilities 582,426 339,581 Long-term debt, net 3,004,216 3,010,626 Operating lease liabilities 380,647 — Deferred revenue 324,854 331,980 Deferred income taxes, net 197,673 204,027 Other long-term liabilities 18,218 83,164 Total long-term liabilities 3,925,608 3,629,797 Committents and contingencies (note 16) Stockholders' deficit: Preferred stock, \$0,001 par value; 25,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 642,017 9 </td <td>Deferred revenue</td> <td></td> <td>39,950</td> <td>38,541</td>	Deferred revenue		39,950	38,541	
Dog-term debt, net	Other current liabilities		386,050	389,353	
Operating lease liabilities 380,647 — Deferred revenue 324,854 331,980 Deferred income taxes, net 197,673 204,027 Other long-term liabilities 18,218 83,164 Total long-term liabilities 3,925,608 3,629,797 Commitments and contingencies (note 16) — — Stockholders' deficit: — — — Preferred stock, \$0.001 par value; 25,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 83 82 Additional paid-in capital 561,345 642,017 Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively (64) (1,060) Accumulated deficit (1,129,565) (1,338,709) Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)	Total current liabilities	-	582,426	539,581	
Deferred revenue 324,854 331,980 Deferred income taxes, net 197,673 204,027 Other long-term liabilities 18,218 83,164 Total long-term liabilities 3,925,608 3,629,797 Commitments and contingencies (note 16) Stockholders' deficit: Preferred stock, \$0.001 par value; 25,000,000 shares authorized; no shares issued and 0utstanding — — Common stock, \$0.001 par value; 475,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 83 82 Additional paid-in capital 561,345 642,017 Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively (64) (1,060) Accumulated deficit (1,129,565) (1,338,709) Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)	Long-term debt, net		3,004,216	3,010,626	
Deferred revenue 324,854 331,980 Deferred income taxes, net 197,673 204,027 Other long-term liabilities 18,218 83,164 Total long-term liabilities 3,925,608 3,629,797 Commitments and contingencies (note 16) Stockholders' deficit: Preferred stock, \$0.001 par value; 25,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 83 82 Additional paid-in capital 561,345 642,017 Treasury stock, at cost; 1,000 shares and 26,777 shares at December 29, 2018, respectively (64) (1,060) Accumulated deficit (1,129,565) (1,338,709) Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)	Operating lease liabilities		380,647	_	
Other long-term liabilities18,21883,164Total long-term liabilities3,925,6083,629,797Commitments and contingencies (note 16)Stockholders' deficit:Preferred stock, \$0.001 par value; 25,000,000 shares authorized; no shares issued and outstanding——Common stock, \$0.001 par value; 475,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 20188382Additional paid-in capital561,345642,017Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively(64)(1,060)Accumulated deficit(1,129,565)(1,338,709)Accumulated other comprehensive loss(19,809)(15,127)Total stockholders' deficit(588,010)(712,797)	Deferred revenue		324,854	331,980	
Total long-term liabilities 3,925,608 3,629,797 Commitments and contingencies (note 16) Stockholders' deficit: Preferred stock, \$0.001 par value; 25,000,000 shares authorized; no shares issued and outstanding	Deferred income taxes, net		197,673	204,027	
Commitments and contingencies (note 16) Stockholders' deficit: Preferred stock, \$0.001 par value; 25,000,000 shares authorized; no shares issued and outstanding Common stock, \$0.001 par value; 475,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 Additional paid-in capital Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively Accumulated deficit (1,129,565) Accumulated other comprehensive loss (19,809) Total stockholders' deficit (588,010) (712,797)	Other long-term liabilities		18,218	83,164	
Stockholders' deficit: Preferred stock, \$0.001 par value; 25,000,000 shares authorized; no shares issued and outstanding Common stock, \$0.001 par value; 475,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 Additional paid-in capital Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively Accumulated deficit Accumulated other comprehensive loss (1,129,565) (1,338,709) Total stockholders' deficit (588,010) (712,797)	Total long-term liabilities	-	3,925,608	3,629,797	
Preferred stock, \$0.001 par value; 25,000,000 shares authorized; no shares issued and outstanding Common stock, \$0.001 par value; 475,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 Additional paid-in capital Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively Accumulated deficit Accumulated other comprehensive loss (1,129,565) (1,338,709) Total stockholders' deficit (588,010) (712,797)	Commitments and contingencies (note 16)				
Common stock, \$0.001 par value; 475,000,000 shares authorized; 82,835,830 shares issued and 82,834,830 shares outstanding at December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 83 82 Additional paid-in capital 561,345 642,017 Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively (64) (1,060) Accumulated deficit (1,129,565) (1,338,709) Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)	Stockholders' deficit:				
December 28, 2019; 82,587,373 shares issued and 82,560,596 shares outstanding at December 29, 2018 83 82 Additional paid-in capital 561,345 642,017 Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively (64) (1,060) Accumulated deficit (1,129,565) (1,338,709) Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)	Preferred stock, \$0.001 par value; 25,000,000 shares authorized; no shares issued and outstanding		_	_	
Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively (64) (1,060) Accumulated deficit (1,129,565) (1,338,709) Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)			83	82	
Accumulated deficit (1,129,565) (1,338,709) Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)	Additional paid-in capital		561,345	642,017	
Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)	Treasury stock, at cost; 1,000 shares and 26,777 shares at December 28, 2019 and December 29, 2018, respectively		(64)	(1,060)	
Accumulated other comprehensive loss (19,809) (15,127) Total stockholders' deficit (588,010) (712,797)	Accumulated deficit		(1,129,565)	(1,338,709)	
Total stockholders' deficit (588,010) (712,797)	Accumulated other comprehensive loss				
	·				
	Total liabilities and stockholders' deficit	\$			

See accompanying notes to consolidated financial statements.

DUNKIN' BRANDS GROUP, INC. AND SUBSIDIARIES Consolidated Statements of Operations (In thousands, except per share data)

	 Fiscal year ended				
	December 28, 2019	December 29, 2018	December 30, 2017		
Revenues:					
Franchise fees and royalty income	\$ 604,431	578,342	555,206		
Advertising fees and related income	499,303	493,590	470,984		
Rental income	122,671	104,413	104,643		
Sales of ice cream and other products	91,362	95,197	96,388		
Other revenues	52,460	50,075	48,330		
Total revenues	1,370,227	1,321,617	1,275,551		
Operating costs and expenses:	 				
Occupancy expenses—franchised restaurants	79,244	58,102	60,301		
Cost of ice cream and other products	75,771	77,412	77,012		
Advertising expenses	506,755	498,019	476,157		
General and administrative expenses	238,678	246,792	243,828		
Depreciation	18,429	19,932	20,084		
Amortization of other intangible assets	18,454	21,113	21,335		
Long-lived asset impairment charges	 551	1,648	1,617		
Total operating costs and expenses	937,882	923,018	900,334		
Net income of equity method investments	17,517	14,903	15,198		
Other operating income (loss), net	1,188	(1,670)	627		
Operating income	451,050	411,832	391,042		
Other income (expense), net:	 				
Interest income	9,934	7,200	3,313		
Interest expense	(128,411)	(128,748)	(104,423)		
Loss on debt extinguishment and refinancing transactions	(13,076)	_	(6,996)		
Other income (loss), net	(235)	(1,083)	391		
Total other expense, net	(131,788)	(122,631)	(107,715)		
Income before income taxes	 319,262	289,201	283,327		
Provision for income taxes	77,238	59,295	12,118		
Net income	242,024	229,906	271,209		
Earnings per share:					
Common—basic	\$ 2.92	2.75	2.99		
Common—diluted	2.89	2.71	2.94		

 $See\ accompanying\ notes\ to\ consolidated\ financial\ statements.$

DUNKIN' BRANDS GROUP, INC. AND SUBSIDIARIES Consolidated Statements of Comprehensive Income (In thousands)

	Fiscal year ended				
	December 28, 2019		December 29, 2018	December 30, 2017	
Net income	\$	242,024	229,906	271,209	
Other comprehensive income (loss), net:					
Effect of foreign currency translation, net of deferred tax benefit (expense) of \$(10), \$93, and \$(621) for the fiscal years ended December 28, 2019, December 29, 2018, and December 30, 2017, respectively		(4,534)	(6,223)	14,824	
Effect of interest rate swaps, net of deferred tax benefit of \$778 for the fiscal year ended December 30, 2017		_	_	(1,144)	
Other, net		(148)	631	658	
Total other comprehensive income (loss), net		(4,682)	(5,592)	14,338	
Comprehensive income	\$	237,342	224,314	285,547	

 $See\ accompanying\ notes\ to\ consolidated\ financial\ statements.$

DUNKIN' BRANDS GROUP, INC. AND SUBSIDIARIES Consolidated Statements of Stockholders' Deficit (In thousands)

Stockholders' deficit

			Additional paid-in	Treasury	Accumulated	Accumulated other comprehensive	_
	Shares	Amount	capital	stock, at cost	deficit	loss	Total
Balance at December 31, 2016	91,293	\$ 91	807,492	(1,060)	(1,129,238)	(23,873)	(346,588)
Net income	_	_	_	_	271,209	_	271,209
Other comprehensive income, net	_	_	_	_	_	14,338	14,338
Exercise of stock options	1,158	1	36,494	_	_	_	36,495
Dividends paid on common stock (\$1.29 per share)	_	_	(117,003)	_	_	_	(117,003)
Share-based compensation expense	46	_	14,926	_	_	_	14,926
Repurchases of common stock	_	_	_	(127,186)	_	_	(127,186)
Retirement of treasury stock	(2,271)	(2)	(18,861)	127,186	(108,323)	_	_
Other	28	_	1,066	_	(1,796)	_	(730)
Balance at December 30, 2017	90,254	90	724,114	(1,060)	(968,148)	(9,535)	(254,539)
Net income	_	_	_	_	229,906	_	229,906
Other comprehensive loss, net	_	_	_	_	_	(5,592)	(5,592)
Exercise of stock options	2,721	3	95,177	_	_	_	95,180
Dividends paid on common stock (\$1.39 per share)	_	_	(114,828)	_	_	_	(114,828)
Share-based compensation expense	61	_	14,879	_	_	_	14,879
Repurchases of common stock	_	_	_	(680,368)	_	_	(680,368)
Retirement of treasury stock	(10,629)	(11)	(81,160)	680,368	(599,197)	_	_
Other	30	_	3,835	_	(1,270)	_	2,565
Balance at December 29, 2018	82,437	82	642,017	(1,060)	(1,338,709)	(15,127)	(712,797)
Net income	_	_	_	_	242,024	_	242,024
Other comprehensive loss, net	_	_	_	_	_	(4,682)	(4,682)
Exercise of stock options	655	1	30,728	_	_	_	30,729
Dividends paid on common stock (\$1.50 per share)	_	_	(124,089)	_	_	_	(124,089)
Share-based compensation expense	164	_	14,042	_	_	_	14,042
Repurchases of common stock	_	_	_	(29,715)	_	_	(29,715)
Retirement of treasury stock	(441)	_	(3,048)	32,942	(29,894)	_	_
Other	21	_	1,695	(2,231)	(2,986)	_	(3,522)
Balance at December 28, 2019	82,836	\$ 83	561,345	(64)	(1,129,565)	(19,809)	(588,010)

See accompanying notes to consolidated financial statements.

DUNKIN' BRANDS GROUP, INC. AND SUBSIDIARIES Consolidated Statements of Cash Flows (In thousands)

		Fiscal year ended				
	Dec	ember 28, 2019	December 29, 2018	December 30, 2017		
Cash flows from operating activities:				2017		
Net income	\$	242,024	229,906	271,209		
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation and amortization		42,378	45,031	45,239		
Amortization of debt issuance costs		4,977	5,019	6,179		
Loss on debt extinguishment and refinancing transactions		13,076	_	6,996		
Deferred income taxes		(6,257)	(9,897)	(121,247)		
Provision for bad debt		2,862	631	457		
Share-based compensation expense		14,042	14,879	14,926		
Net income of equity method investments		(17,517)	(14,903)	(15,198)		
Dividends received from equity method investments		4,367	4,509	4,711		
Other, net		(714)	2,791	(1,767)		
Change in operating assets and liabilities:						
Accounts, notes, and other receivables, net		4,392	(19,776)	(18,496)		
Prepaid income taxes, net		10,408	(4,996)	(2,441)		
Prepaid expenses and other current assets		(5,677)	(1,561)	(6,481)		
Accounts payable		7,735	26,974	5,066		
Other current liabilities		(3,407)	34,144	30,031		
Deferred revenue		(5,743)	(41,071)	59,606		
Other, net		(9,212)	(2,725)	4,567		
Net cash provided by operating activities		297,734	268,955	283,357		
Cash flows from investing activities:			<u> </u>	,		
Additions to property, equipment, and software		(36,762)	(51,855)	(21,055)		
Other, net		1,270	20	752		
Net cash used in investing activities		(35,492)	(51,835)	(20,303)		
Cash flows from financing activities:		(55, 152)	(51,055)	(20,505)		
Proceeds from issuance of long-term debt		1,700,000		1,400,000		
Repayment of long-term debt		(1,707,025)	(31,600)	(754,375)		
Payment of debt issuance and other debt-related costs		(17,937)	(51,000)	(18,441)		
Repurchases of common stock, including accelerated share repurchases		(29,715)	(680,368)	(127,186)		
Dividends paid on common stock		(124,089)	(114,828)	(117,003)		
Exercise of stock options		30,729	95,331	36,344		
Other, net		(4,611)	(895)	(698)		
Net cash provided by (used in) financing activities		(152,648)	(732,360)	418,641		
		62		572		
Effect of exchange rates on cash, cash equivalents, and restricted cash	<u> </u>		(538)			
Increase (decrease) in cash, cash equivalents, and restricted cash		109,656	(515,778)	682,267		
Cash, cash equivalents, and restricted cash, beginning of year		598,321	1,114,099	431,832		
Cash, cash equivalents, and restricted cash, end of year	\$	707,977	598,321	1,114,099		
Supplemental cash flow information:						
Cash paid for income taxes	\$	73,383	74,775	135,927		
Cash paid for interest		123,459	126,868	91,606		
Noncash operating activities:						
Leased assets obtained in exchange for operating lease liabilities, net		15,702	_	_		
Noncash investing activities:						
Property, equipment, and software included in accounts payable and other current liabilities		4,253	2,713	2,637		
Leased assets obtained in exchange for finance lease liabilities, net		_	325	449		
Purchase of property, equipment, and software in exchange for note payable		_	1,500	_		
Noncash financing activities:						
Receivable from exercise of stock options included in notes and other receivables, net			_	151		

 $See\ accompanying\ notes\ to\ consolidated\ financial\ statements.$