## THE KROGER CO. CONSOLIDATED BALANCE SHEETS

Current portion of long-term debt including obligations under finance leases         \$ 1,95         \$ 1,175         \$ 1,181           Receivables         1,169         1,181         Receivables         1,169         1,181           ITPO inventory         8,464         8,123         LIFO reserve         (1,380)         (1,277)           Assets held for sale         — 166         Pepaid and other current assets         522         592           Total current assets         1,899         1,808         1,808           Property, plant and equipment, net         21,871         21,635           Operating lease assets         6,814         —           Intangibles, net         1,066         1,258           Goodwill         3,076         3,087           Other assets         1,539         1,335           Total Assets         \$ 45,256         \$ 3,8118           LABILITIES           Current portion of long-term debt including obligations under finance leases         \$ 1,965         \$ 3,157           Current portion of operating lease liabilities         \$ 97         \$ -7           Current portion of operating lease liabilities         \$ 1,965         \$ 3,157           Current portion of operating lease liabilities	(In millions, except par amounts) ASSETS		February 1, 2020		February 2, 2019	
Cash and temporary cash investments         1,399         \$4.95           Store deposits in-transit         1,1706         1,589           IR Receivables         1,706         1,589           IIFO inventory         8,464         8,123           LIFO reserve         (1,380)         (1,277)           Assets held for sale         —         166           Prepaid and other current assets         522         592           Total current assets         10,890         10,803           Property, plant and equipment, net         21,871         21,635           Operating lease assets         6,814         —           Intangibles, net         1,066         1,258           Goodwill         3,076         3,087           Other assets         1,539         1,335           Total Assets         \$45,256         \$38,118           LIABILITIES         Current portion of long-term debt including obligations under finance leases         \$1,965         \$3,157           Current portion of operating lease liabilities         597         —           Current portion of operating lease liabilities         597         —           Current portion of operating lease liabilities         1,168         1,227           Current portion of op						
Store deposits in-transit         1,179         1,181           Receivables         1,206         1,589           FIFO inventory         8,464         8,123           LIFO reserve         (1,280)         (1,277)           Assets held for sale         —         166           Prepaid and other current assets         10,890         10,803           Property, plant and equipment, net         21,871         21,635           Operating lease assets         6,814         1           Intangibles, net         1,066         1,258           Goodwill         3,076         3,087           Other assets         45,256         \$38,118           LABILITIES           Current portion of long-term debt including obligations under finance leases         1,965         \$3,157           Current portion of operating lease liabilities         597         —           <		\$	399	\$	429	
Receivables         1,706         1,898         FISO inventory         8,464         8,123         LIFO reserve         (1,380)         (1,277)         Assets held for sale         (1,277)         Assets held for sale         522         592         592         Tog         10,803         Prepaid and other current assets         522         592         Tog         70,803         Property, plant and equipment, net         21,635         70,007         3,008         21,635         23,135         21,635         23,135         23,135         23,135         23,135         23,135         23,135         23,135         23,135         23,135         23,157         23,157         23,157         23,157         23,157         23,157         23,157         23,157         23,157         23,157         23,157         23,157         23,157         23,157         2		Ψ		Ψ	-	
FIFO inventory						
1.150 reserve						
Assets held for sale         ————————————————————————————————————						
Prepaid and other current assets         522         592           Total current assets         10,800         10,800           Property, plant and equipment, net         21,871         21,635           Operating lease assets         6,814         —           Intangibles, net         1,066         1,258           Goodwill         3,087         3,087           Other assets         1,539         1,335           Total Assets         \$45,256         \$ 38,118           LIABILITIES           Current portion of long-term debt including obligations under finance leases         \$ 1,965         \$ 3,157           Current portion of operating lease liabilities         597         —           Current portion of operating lease liabilities         597         —           Accrured sadrae's and wages         1,168         1,227           Liabilities held for sale         4,164         3,780           Other current liabilities         11,243         14,244           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,05         —           Deferred income laxes         1,466         1,562           Pension and postretirement benefit obligati			(1,500)			
Total current assets   10,800   10,80			522			
Property, plant and equipment, net				_		
Operating lease assets         6,814   1,066   1,258   1,366   1,266   1,266   1,266   1,266   1,266   1,266   1,266   1,253   1,335	Total current assets		10,690		10,803	
Operating lease assets         6,814   1,066   1,258   1,366   1,266   1,266   1,266   1,266   1,253   1,335	Property, plant and equipment, net		21.871		21.635	
Intangibles, net						
Goodwill         3,076         3,087           Other assets         1,539         1,335           Total Assets         \$45,256         \$38,118           LIABILITIES           Current portion of long-term debt including obligations under finance leases         \$1,965         \$3,157           Current portion of operating lease liabilities         597         —           Trade accounts payable         6,349         6,059           Accrued salaries and wages         1,168         1,227           Liabilities held for sale         —         51           Other current liabilities         4,164         3,780           Total current liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,552           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Commitments and contingencies see Note 13         1,750         1,881           Total Liabilities         36,683         30,283           Commitments and conting					1 258	
Other assets         1,539         1,335           Total Assets         \$ 45,256         \$ 38,118           LIABILITIES           Current portion of long-term debt including obligations under finance leases         \$ 1,965         \$ 3,157           Current portion of operating lease liabilities         597         —           Trade accounts payable         6,349         6,059           Accrued salaries and wages         1,168         1,227           Liabilities beld for sale         —         51           Other current liabilities         4,164         3,780           Total current liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Commitments and contingencies see Note 13         3         3           SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, \$5 shares authorized and unissued         —         —         — <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>						
Total Assets						
Current liabilities	Other dissers	_	1,337		1,555	
Current liabilities         1,965         \$ 3,157           Current portion of long-term debt including obligations under finance leases         5,97         —           Current portion of operating lease liabilities         597         —           Trade accounts payable         6,349         6,059           Accrued salaries and wages         1,168         1,227           Liabilities held for sale         —         51           Other current liabilities         4,164         3,780           Total current portion of operating lease liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Commitments and contingencies see Note 13         SHAREHOLDERS' EQUITY           Commitments and contingencies see Note 13           SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —         —           Common shares, \$1 par per share	Total Assets	\$	45,256	\$	38,118	
Current liabilities         1,965         \$ 3,157           Current portion of long-term debt including obligations under finance leases         5,97         —           Current portion of operating lease liabilities         597         —           Trade accounts payable         6,349         6,059           Accrued salaries and wages         1,168         1,227           Liabilities held for sale         —         51           Other current liabilities         4,164         3,780           Total current portion of operating lease liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Commitments and contingencies see Note 13         SHAREHOLDERS' EQUITY           Commitments and contingencies see Note 13           SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —         —           Common shares, \$1 par per share	TAL DAY MINING					
Current portion of long-term debt including obligations under finance leases         1,965         \$ 3,157           Current portion of operating lease liabilities         597         —           Trade accounts payable         6,349         6,059           Accrued salaries and wages         1,168         1,227           Liabilities held for sale         —         51           Other current liabilities         4,164         3,780           Total current liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noneurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Commitments and contingencies see Note 13         SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —           Common shares, \$10 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918         1,918           Accumulated other comprehensive loss         (640)         3,345           Accumulated cornings         20,978 <td></td> <td></td> <td></td> <td></td> <td></td>						
Current portion of operating lease liabilities         597         —           Trade accounts payable         6,349         6,059           Accrued salaries and wages         1,168         1,227           Liabilities held for sale         —         51           Other current liabilities         4,164         3,780           Total current liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Commitments and contingencies see Note 13         SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —           Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918         1,918           Additional paid-in capital         3,337         3,245           Accumulated other comprehensive loss         (640)         (346)           Accumulated carnings         20,978         19,681						
Trade accounts payable         6,349         6,059           Accrued salaries and wages         1,168         1,227           Liabilities held for sale         —         51           Other current liabilities         4,164         3,780           Total current liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         1,750         1,881           Total Liabilities         36,683         30,283           Commitments and contingencies see Note 13         SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 2,000 shares authorized and unissued         —         —           Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918         1,918           Additional paid-in capital         3,337         3,245           Accumulated other comprehensive loss         (640)         (346)           Accumulated carnings         20,978         19,681           Common shares i	· · · · · · · · · · · · · · · · · · ·	\$		\$	3,157	
Accrued salaries and wages					_	
Liabilities held for sale         —         51           Other current liabilities         4,164         3,780           Total current liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Commitments and contingencies see Note 13         SHAREHOLDERS' EQUITY           SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, \$5 shares authorized and unissued         —         —         —         —           Common shares, \$1 par per share, \$2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918						
Other current liabilities         4,164         3,780           Total current liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Commitments and contingencies see Note 13         SHAREHOLDERS' EQUITY           SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —           Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918         1,918           Additional paid-in capital         3,337         3,245           Accumulated other comprehensive loss         (640)         (346)           Accumulated earnings         (640)         (346)           Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018         (16,991)         (16,612)           Total Shareholders' Equity - The Kroger Co.         8,602         7,886           Noncontrolling interests         (29)         (51) <td></td> <td></td> <td>1,168</td> <td></td> <td>,</td>			1,168		,	
Total current liabilities         14,243         14,274           Long-term debt including obligations under finance leases         12,111         12,072           Noncurrent operating lease liabilities         6,505         —           Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         36,683         30,283           Total Liabilities         36,683         30,283           Commitments and contingencies see Note 13           SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —           Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918         1,918           Additional paid-in capital         3,337         3,245           Accumulated other comprehensive loss         (640)         (346)           Accumulated earnings         (29,78         19,681           Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018         (16,991)         (16,612)           Total Shareholders' Equity - The Kroger Co.         8,602         7,886           Noncontrolling interests         (29)         (51)						
Long-term debt including obligations under finance leases	Other current liabilities					
Noncurrent operating lease liabilities	Total current liabilities		14,243		14,274	
Noncurrent operating lease liabilities	Long-term debt including obligations under finance leases		12.111		12.072	
Deferred income taxes         1,466         1,562           Pension and postretirement benefit obligations         608         494           Other long-term liabilities         1,750         1,881           Total Liabilities         36,683         30,283           Commitments and contingencies see Note 13           SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —           Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918         1,918           Additional paid-in capital         3,337         3,245           Accumulated other comprehensive loss         (640)         (346)           Accumulated earnings         20,978         19,681           Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018         (16,991)         (16,612)           Total Shareholders' Equity - The Kroger Co.         8,602         7,886           Noncontrolling interests         (29)         (51)           Total Equity         8,573         7,835						
Pension and postretirement benefit obligations         608         494           Other long-term liabilities         1,750         1,881           Total Liabilities         36,683         30,283           Commitments and contingencies see Note 13         SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —           Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918         1,918           Additional paid-in capital         3,337         3,245           Accumulated other comprehensive loss         (640)         (346)           Accumulated earnings         20,978         19,681           Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018         (16,991)         (16,612)           Total Shareholders' Equity - The Kroger Co.         8,602         7,886           Noncontrolling interests         (29)         (51)           Total Equity         8,573         7,835					1 562	
Other long-term liabilities         1,750         1,881           Total Liabilities         36,683         30,283           Commitments and contingencies see Note 13           SHAREHOLDERS' EQUITY           Preferred shares, \$100 par per share, 5 shares authorized and unissued         —         —           Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018         1,918         1,918           Additional paid-in capital         3,337         3,245           Accumulated other comprehensive loss         (640)         (346)           Accumulated earnings         20,978         19,681           Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018         (16,991)         (16,612)           Total Shareholders' Equity - The Kroger Co.         8,602         7,886           Noncontrolling interests         (29)         (51)           Total Equity         8,573         7,835						
Total Liabilities 36,683 30,283  Commitments and contingencies see Note 13  SHAREHOLDERS' EQUITY  Preferred shares, \$100 par per share, 5 shares authorized and unissued  Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018 1,918 1,918 Additional paid-in capital 3,337 3,245  Accumulated other comprehensive loss (640) (346)  Accumulated earnings (640) (346)  Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018 (16,991) (16,612)  Total Shareholders' Equity - The Kroger Co. 8,602 7,886  Noncontrolling interests (29) (51)  Total Equity 8,573 7,835					-	
Commitments and contingencies see Note 13  SHAREHOLDERS' EQUITY  Preferred shares, \$100 par per share, 5 shares authorized and unissued  — — — — — — — — — — — — — — — — — — —	Other long-term mathrates		1,730		1,001	
SHAREHOLDERS' EQUITY  Preferred shares, \$100 par per share, 5 shares authorized and unissued  Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018  Additional paid-in capital  Accumulated other comprehensive loss  Accumulated earnings  Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018  Total Shareholders' Equity - The Kroger Co.  Noncontrolling interests  (29)  (51)  Total Equity	Total Liabilities		36,683		30,283	
SHAREHOLDERS' EQUITY  Preferred shares, \$100 par per share, 5 shares authorized and unissued  Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018  Additional paid-in capital  Accumulated other comprehensive loss  Accumulated earnings  Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018  Total Shareholders' Equity - The Kroger Co.  Noncontrolling interests  (29)  (51)  Total Equity	Commitments and contingencies see Note 13					
Preferred shares, \$100 par per share, 5 shares authorized and unissued  Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018  Additional paid-in capital  Accumulated other comprehensive loss  Accumulated earnings  Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018  Total Shareholders' Equity - The Kroger Co.  Noncontrolling interests  (29)  (51)  Total Equity						
Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018       1,918       1,918         Additional paid-in capital       3,337       3,245         Accumulated other comprehensive loss       (640)       (346)         Accumulated earnings       20,978       19,681         Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018       (16,991)       (16,612)         Total Shareholders' Equity - The Kroger Co.       8,602       7,886         Noncontrolling interests       (29)       (51)         Total Equity       8,573       7,835	SHAREHOLDERS EQUITI					
Common shares, \$1 par per share, 2,000 shares authorized; 1,918 shares issued in 2019 and 2018       1,918       1,918         Additional paid-in capital       3,337       3,245         Accumulated other comprehensive loss       (640)       (346)         Accumulated earnings       20,978       19,681         Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018       (16,991)       (16,612)         Total Shareholders' Equity - The Kroger Co.       8,602       7,886         Noncontrolling interests       (29)       (51)         Total Equity       8,573       7,835	Preferred shares, \$100 par per share, 5 shares authorized and unissued		_			
Additional paid-in capital       3,337       3,245         Accumulated other comprehensive loss       (640)       (346)         Accumulated earnings       20,978       19,681         Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018       (16,991)       (16,612)         Total Shareholders' Equity - The Kroger Co.       8,602       7,886         Noncontrolling interests       (29)       (51)         Total Equity       8,573       7,835			1,918		1,918	
Accumulated other comprehensive loss       (640)       (346)         Accumulated earnings       20,978       19,681         Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018       (16,991)       (16,612)         Total Shareholders' Equity - The Kroger Co.       8,602       7,886         Noncontrolling interests       (29)       (51)         Total Equity       8,573       7,835						
Accumulated earnings       20,978       19,681         Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018       (16,991)       (16,612)         Total Shareholders' Equity - The Kroger Co.       8,602       7,886         Noncontrolling interests       (29)       (51)         Total Equity       8,573       7,835						
Common shares in treasury, at cost, 1,130 shares in 2019 and 1,120 shares in 2018         (16,991)         (16,612)           Total Shareholders' Equity - The Kroger Co.         8,602         7,886           Noncontrolling interests         (29)         (51)           Total Equity         8,573         7,835			. ,			
Noncontrolling interests         (29)         (51)           Total Equity         8,573         7,835						
Noncontrolling interests         (29)         (51)           Total Equity         8,573         7,835	Total Shareholders' Fauity - The Kroger Co		8,602		7.886	
Total Equity 8,573 7,835						
	Noncontrolling illiciesis	_	(29)		(31)	
Total Liabilities and Equity \$ 45,256 \$ 38,118	Total Equity		8,573		7,835	
	Total Liabilities and Equity	\$	45,256	\$	38,118	

The accompanying notes are an integral part of the consolidated financial statements.

## THE KROGER CO. CONSOLIDATED STATEMENTS OF OPERATIONS

Years Ended February 1, 2020, February 2, 2019 and February 3, 2018

(In millions, except per share amounts)	2019 (52 weeks)	2018 (52 weeks)	2017 (53 weeks)
Sales	\$ 122,286	\$ 121,852	\$ 123,280
Operating expenses			
Merchandise costs, including advertising, warehousing, and transportation, excluding items shown separately below	95,294	95,103	95,811
Operating, general and administrative	21,208		21,510
Rent	884		911
Depreciation and amortization	2,649		2,436
Depression and unformation		2,100	2,130
Operating profit	2,251	2,614	2,612
Other income (expense)			
Interest expense	(603	(620)	(601)
Non-service component of company-sponsored pension plan costs	` <u> </u>	- (26)	(527)
Mark to market gain on Ocado securities	157	228	
Gain on sale of businesses	176	1,782	_
Net earnings before income tax (benefit) expense	1,981	3,978	1,484
Income tax (benefit) expense	469	900	(405)
, , , , , , , , , , , , , , , , , , ,			
Net earnings including noncontrolling interests	1,512	3,078	1,889
Net loss attributable to noncontrolling interests	(147	7) (32)	(18)
Net earnings attributable to The Kroger Co.	\$ 1,659	\$ 3,110	\$ 1,907
Net earnings attributable to The Kroger Co. per basic common share	\$ 2.05	\$ 3.80	\$ 2.11
Average number of common shares used in basic calculation	799	810	895
Net earnings attributable to The Kroger Co. per diluted common share	\$ 2.04	\$ 3.76	\$ 2.09
Average number of common shares used in diluted calculation	805	818	904

The accompanying notes are an integral part of the consolidated financial statements.

## THE KROGER CO. CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended February 1, 2020, February 2, 2019 and February 3, 2018  $\,$ 

n millions)		2019 (52 weeks)		2018 (52 weeks)		2017 (53 weeks)	
Cash Flows from Operating Activities:	•	1.512	•	2.070	e	1 000	
Net earnings including noncontrolling interests  Adjustments to reconcile net earnings including noncontrolling interests to net cash provided by operating activities:	\$	1,512	\$	3,078	\$	1,889	
Depreciation and amortization		2,649		2,465		2,436	
Asset impairment charge		120		56		71	
Operating lease asset amortization		640		20			
LIFO charge (credit)		105		29		(8)	
Stock-based employee compensation		155 39		154 76		151 591	
Expense for company-sponsored pension plans Goodwill impairment charge		39		76		110	
Deferred income taxes		(56)		(45)		(694)	
Gain on sale of businesses		(176)		(1,782)		(0)+)	
(Gain) loss on the sale of assets		(178)		2		(31)	
Mark to market gain on Ocado securities		(157)		(228)		(31)	
Loss on deconsolidation and impairment of Lucky's Market		412		(220)		_	
Other		(109)		58		39	
Changes in operating assets and liabilities net of effects from mergers and disposals of businesses:		(10))		50		37	
Store deposits in-transit		3		(20)		(265)	
Receivables		(36)		(208)		61	
Inventories		(351)		(354)		(23)	
Prepaid and other current assets		(33)		244		41	
Trade accounts payable		342		213		158	
Accrued expenses		302		416		(40)	
Income taxes receivable and payable		(142)		289		(96)	
Contribution to company-sponsored pension plan		_		(185)		(1,000)	
Operating lease liabilities		(639)		_		_	
Proceeds from contract associated with sale of business		295		_		_	
Other		(53)		(94)		23	
		(00)	_	(+ -)			
Net cash provided by operating activities	_	4,664	_	4,164		3,413	
Cash Flows from Investing Activities:							
Payments for property and equipment, including payments for lease buyouts		(3,128)		(2,967)		(2,809)	
Proceeds from sale of assets		273		85		138	
Proceeds on settlement of financial instrument				235		_	
Payments for acquisitions, net of cash acquired		_		(197)		(16)	
Purchases of stores		_		(44)			
Net proceeds from sale of businesses		327		2,169		_	
Purchases of Ocado securities		_		(392)		_	
Other		(83)	_	(75)	_	(20)	
Net cash used by investing activities		(2,611)		(1,186)		(2,707)	
- · · · · · · · · · · · · · · · · · · ·		(=,===)		(1,100)		(=,,,,,)	
Cash Flows from Financing Activities:							
Proceeds from issuance of long-term debt		813		2,236		1,523	
Payments on long-term debt including obligations under finance leases		(2,304)		(1,372)		(788)	
Net proceeds (payments) on commercial paper		350		(1,321)		696	
Dividends paid		(486)		(437)		(443)	
Proceeds from issuance of capital stock		55		65		51	
Treasury stock purchases		(465)		(2,010)		(1,633)	
Other		(46)	_	(57)	_	(87)	
Net cash used by financing activities	_	(2,083)		(2,896)	_	(681)	
Net (decrease) increase in cash and temporary cash investments		(30)		82		25	
Cash and temporary cash investments:							
Beginning of year		429		347		322	
End of year	\$	399	\$	429	\$	347	
Describing for the linear transfer							
Reconciliation of capital investments:	0	(2.120)	e.	(2.0(7)	•	(2.000)	
Payments for property and equipment, including payments for lease buyouts	\$	(3,128)	\$	(2,967)	\$	(2,809)	
Payments for lease buyouts		82		5		13	
Changes in construction-in-progress payables	Φ.	(2.044)	0	(56)	0	(188)	
Total capital investments, excluding lease buyouts	\$	(3,044)	\$	(3,018)	\$	(2,984)	
Disclosure of cash flow information:							
Cash paid during the year for interest	\$	523	\$	614	\$	656	
Cash paid during the year for income taxes	\$	706	\$	600	\$	348	

The accompanying notes are an integral part of the consolidated financial statements