ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

KIMBERLY-CLARK CORPORATION AND SUBSIDIARIES CONSOLIDATED INCOME STATEMENTS

	Year Ended December 31					
(Millions of dollars, except per share amounts)	 2019		2018		2017	
Net Sales	\$ 18,450	\$	18,486	\$	18,348	
Cost of products sold	12,415		12,889		11,761	
Gross Profit	6,035		5,597		6,587	
Marketing, research and general expenses	3,254		3,367		3,202	
Other (income) and expense, net	(210)		1		27	
Operating Profit	2,991		2,229		3,358	
Nonoperating expense	(91)		(163)		(59)	
Interest income	11		10		10	
Interest expense	(261)		(263)		(318)	
Income Before Income Taxes and Equity Interests	 2,650		1,813		2,991	
Provision for income taxes	(576)		(471)		(776)	
Income Before Equity Interests	2,074		1,342		2,215	
Share of net income of equity companies	123		103		104	
Net Income	2,197		1,445		2,319	
Net income attributable to noncontrolling interests	(40)		(35)		(41)	
Net Income Attributable to Kimberly-Clark Corporation	\$ 2,157	\$	1,410	\$	2,278	
Per Share Basis						
Net Income Attributable to Kimberly-Clark Corporation						
Basic	\$ 6.28	\$	4.05	\$	6.44	
Diluted	\$ 6.24	\$	4.03	\$	6.40	

See notes to the consolidated financial statements.

KIMBERLY-CLARK CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(Millions of dollars)		December 31			
		2019		2018	
ASSETS					
Current Assets					
Cash and cash equivalents	\$	442	\$	539	
Accounts receivable, net		2,263		2,164	
Inventories		1,790		1,813	
Other current assets		562		525	
Total Current Assets		5,057		5,041	
Property, Plant and Equipment, Net		7,450		7,159	
Investments in Equity Companies		268		224	
Goodwill		1,467		1,474	
Other Assets		1,041		620	
TOTAL ASSETS	\$	15,283	\$	14,518	
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current Liabilities					
Debt payable within one year	\$	1,534	\$	1,208	
Trade accounts payable		3,055		3,190	
Accrued expenses and other current liabilities		1,978		1,793	
Dividends payable		352		345	
Total Current Liabilities		6,919		6,536	
Long-Term Debt		6,213		6,247	
Noncurrent Employee Benefits		897		931	
Deferred Income Taxes		511		458	
Other Liabilities		520		328	
Redeemable Preferred Securities of Subsidiaries		29		64	
Stockholders' Equity					
Kimberly-Clark Corporation					
Preferred stock - no par value - authorized 20.0 million shares, none issued		_		_	
Common stock - \$1.25 par value - authorized 1.2 billion shares; issued 378.6 million shares at December 31, 2019 and 2018		473		473	
Additional paid-in capital		556		548	
Common stock held in treasury, at cost - 37.1 and 33.6 million shares at December 31, 2019 and 2018, respectively		(4,454)		(3,956)	
Retained earnings		6,686		5,947	
Accumulated other comprehensive income (loss)		(3,294)		(3,299)	
Total Kimberly-Clark Corporation Stockholders' Equity		(33)		(287)	
Noncontrolling Interests		227		241	
Total Stockholders' Equity		194		(46)	
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	15,283	\$	14,518	

See notes to the consolidated financial statements.

KIMBERLY-CLARK CORPORATION AND SUBSIDIARIES CONSOLIDATED CASH FLOW STATEMENTS

		Year Ended December 31				
(Millions of dollars)	2019		2018	2017		
Operating Activities						
Net income	\$	2,197 \$	1,445	\$ 2,319		
Depreciation and amortization		917	882	724		
Asset impairments		_	74	_		
Stock-based compensation		96	41	76		
Deferred income taxes		29	2	(69)		
Net (gains) losses on asset dispositions		(193)	52	21		
Equity companies' earnings (in excess of) less than dividends paid		(6)	18	26		
Operating working capital		(288)	389	(148)		
Postretirement benefits		13	(25)	2		
Other		(29)	92	(22)		
Cash Provided by Operations		2,736	2,970	2,929		
Investing Activities						
Capital spending	(1	1,209)	(877)	(785)		
Proceeds from dispositions of property		242	51	3		
Investments in time deposits		(568)	(353)	(214)		
Maturities of time deposits		542	272	183		
Other		(49)	5	(38)		
Cash Used for Investing	(1	1,042)	(902)	(851)		
Financing Activities						
Cash dividends paid	(2	1,408)	(1,386)	(1,359)		
Change in short-term debt		303	(34)	360		
Debt proceeds		706	507	937		
Debt repayments		(707)	(407)	(1,481)		
Proceeds from exercise of stock options		228	62	121		
Acquisitions of common stock for the treasury		(800)	(800)	(911)		
Other		(114)	(57)	(88)		
Cash Used for Financing	(1	1,792)	(2,115)	(2,421)		
Effect of Exchange Rate Changes on Cash and Cash Equivalents		1	(30)	36		
Change in Cash and Cash Equivalents		(97)	(77)	(307)		
Cash and Cash Equivalents - Beginning of Year		539	616	923		
Cash and Cash Equivalents - End of Year	\$	442 \$	539	\$ 616		

See notes to the consolidated financial statements.