NIKE, Inc. Consolidated Statements of Income

| | Year Ended May 31, | | | | | |
|--|--------------------|----|--------|----|--------|--|
| (In millions, except per share data) | 2018 | | 2017 | | 2016 | |
| Revenues | \$ 36,397 | \$ | 34,350 | \$ | 32,376 | |
| Cost of sales | 20,441 | | 19,038 | | 17,405 | |
| Gross profit | 15,956 | | 15,312 | | 14,971 | |
| Demand creation expense | 3,577 | | 3,341 | | 3,278 | |
| Operating overhead expense | 7,934 | | 7,222 | | 7,191 | |
| Total selling and administrative expense | 11,511 | | 10,563 | | 10,469 | |
| Interest expense (income), net | 54 | | 59 | | 19 | |
| Other expense (income), net | 66 | | (196) | | (140) | |
| Income before income taxes | 4,325 | | 4,886 | | 4,623 | |
| Income tax expense | 2,392 | | 646 | | 863 | |
| NET INCOME | \$ 1,933 | \$ | 4,240 | \$ | 3,760 | |
| Earnings per common share: | | | | | | |
| Basic | \$ 1.19 | \$ | 2.56 | \$ | 2.21 | |
| Diluted | \$ 1.17 | \$ | 2.51 | \$ | 2.16 | |
| Dividends declared per common share | \$ 0.78 | \$ | 0.70 | \$ | 0.62 | |

The accompanying Notes to the Consolidated Financial Statements are an integral part of this statement.

NIKE, Inc. Consolidated Balance Sheets

| | May 31, | | | | | |
|--|-----------|------|--------|--|--|--|
| (In millions) | 2018 | 2017 | | | | |
| ASSETS | | | | | | |
| Current assets: | | | | | | |
| Cash and equivalents | \$ 4,249 | \$ | 3,808 | | | |
| Short-term investments | 996 | | 2,371 | | | |
| Accounts receivable, net | 3,498 | | 3,677 | | | |
| Inventories | 5,261 | | 5,055 | | | |
| Prepaid expenses and other current assets | 1,130 | | 1,150 | | | |
| Total current assets | 15,134 | | 16,061 | | | |
| Property, plant and equipment, net | 4,454 | | 3,989 | | | |
| Identifiable intangible assets, net | 285 | | 283 | | | |
| Goodwill | 154 | | 139 | | | |
| Deferred income taxes and other assets | 2,509 | | 2,787 | | | |
| TOTAL ASSETS | \$ 22,536 | \$ | 23,259 | | | |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | | | | | |
| Current liabilities: | | | | | | |
| Current portion of long-term debt | \$ 6 | \$ | 6 | | | |
| Notes payable | 336 | | 325 | | | |
| Accounts payable | 2,279 | | 2,048 | | | |
| Accrued liabilities | 3,269 | | 3,011 | | | |
| Income taxes payable | 150 | | 84 | | | |
| Total current liabilities | 6,040 | | 5,474 | | | |
| Long-term debt | 3,468 | | 3,471 | | | |
| Deferred income taxes and other liabilities | 3,216 | | 1,907 | | | |
| Commitments and contingencies (Note 15) | | | | | | |
| Redeemable preferred stock | _ | | _ | | | |
| Shareholders' equity: | | | | | | |
| Common stock at stated value: | | | | | | |
| Class A convertible — 329 and 329 shares outstanding | _ | | _ | | | |
| Class B — 1,272 and 1,314 shares outstanding | 3 | | 3 | | | |
| Capital in excess of stated value | 6,384 | | 5,710 | | | |
| Accumulated other comprehensive loss | (92) | | (213) | | | |
| Retained earnings | 3,517 | | 6,907 | | | |
| Total shareholders' equity | 9,812 | | 12,407 | | | |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$ 22,536 | \$ | 23,259 | | | |

The accompanying Notes to the Consolidated Financial Statements are an integral part of this statement.