



Jet Propulsion Laboratory
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Toward Adaptivity by Design: Lessons from Space Mission Operations Beyond the Plan

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Study Purposes

No battle plan survives the first contact with the enemy



Helmuth von Moltke the
Elder
Prussian general

- Spacecraft operation is full of surprises
 - Particularly in planetary missions that go to unvisited destinations
- Mission success often hinged on improvised adaptation using existing resources on the space craft
- Study purposes:
 - Collect examples of successful and unsuccessful adaptations in real mission ops
 - Extract lessons
 - **Derive reusable design principles for improving adaptivity of future space systems**
- Approach
 - Interviews
 - Literature survey
- Funded by JPL's Blue Sky Program

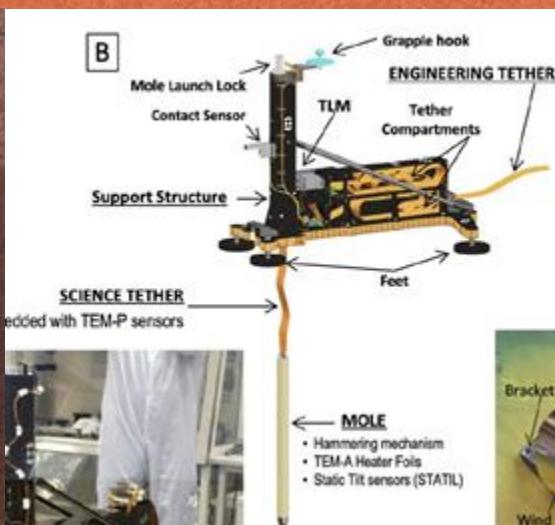
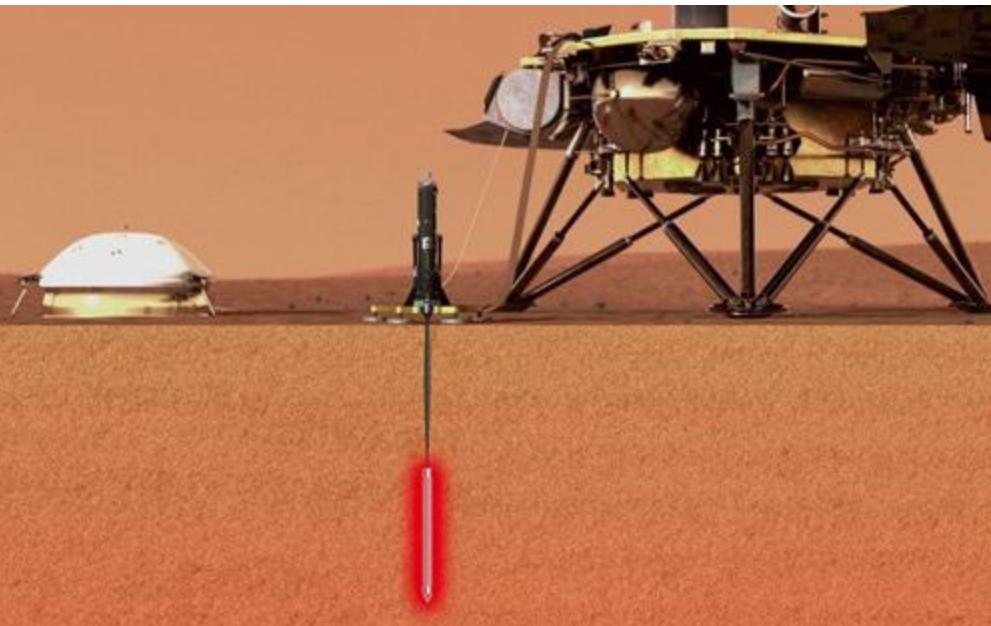


List of interviews

Name	Mission	Affiliation	Interview date
Troy Hudson	InSight	JPL	4/8/2025
Travis Brown	Ingenuity	JPL	4/9/2025
Tim Larson	EPOXI, Stardust NEXT	JPL	4/14/2025
Steven Chesley	Stardust NEXT	JPL	4/22/2025
Heidi Becker	Juno	JPL	5/20/2025
Sandy Freund	OSIRIS-Rex	Lockheed Martin	6/10/2025
Linda Spilker	Voyager, Cassini	JPL	6/16/2025
Robert Gounley	Galileo	JPL (retired)	7/23/2025
Tracy Neilson	Galileo	JPL	7/23/2025
Nagin Cox	Galileo	JPL	7/23/2025



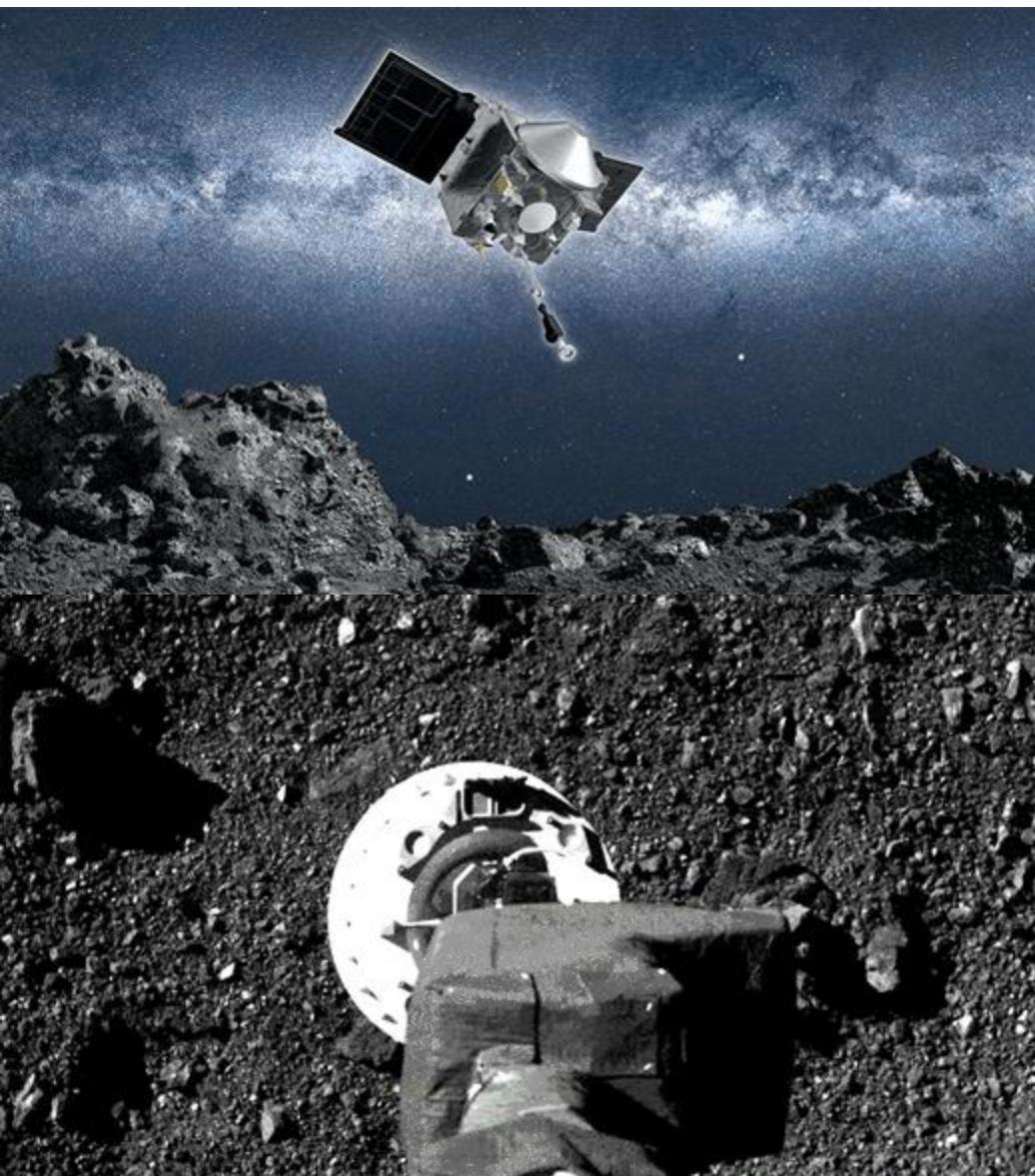
InSight Mole



- The heat probe (“mole”) of HP3 was required to penetrate >3 m into the soil
 - Sol 87: HP3 deployed by the Instrument Deployment Arm (IDA)
 - A refurbished flight spare from cancelled Mars Surveyor 2001
 - Sol 92/94: Initial penetration attempt
 - Target depth: 0.7m
 - Failed to reach the target but **lacked the ability to measure depth** until the mole reaches 0.7m and starts extracting the tether
 - IDA happened to have a scoop
 - **No planned use for InSight but it was not removed to save cost**
 - Sol 291/318: Used the scoop to “pin” the mole
 - Successful penetration of ~5 cm, proving that there is no obstructing stone near the surface
 - Mole reached full burial but did not reach the required depth
- The InSight-HP3 Mole on Mars: Lessons Learned from Attempts to Penetrate to Depth in the Martian Soil. Spohn et al. (draft)
- Spohn, T., Hudson, T. L., Marteau, E., Golombek, M., Grott, M., Wippermann, T., ... & Banerdt, W. B. (2022). The InSight HP3 penetrator (Mole) on Mars: Soil properties derived from the penetration attempts and related activities. *Space Science Reviews*, 218(8), 72.



OSIRIS-Rex Touch-and-go Navigation



- OSIRIS-Rex: Sample return mission from Asteroid Bennu
- Ground-based observations suggested Bennu has a smooth regolith surface
- Requirement: sample from 25-m radius patch of loose regolith with lidar-based navigation
- However, when OSIRIS-Rex arrived Bennu, it turned out to be far rockier than the assumption
 - Best available landing site: 8 m radius
 - Lidar resolution was not sufficient
 - Concern of incorrect estimation of surface elevation due to reflection from nearby boulders
- **The mission added vision-based natural feature tracking (NFT) as a back-up**
 - Due to the development risk of lidar
 - Navigation cameras added at PDR
 - **NFT added at CDR based on internal R&D at Lockheed Martin**
- Eventually, NFT was used for touchdown navigation; achieved <1 m accuracy

- Leonard, Jason M., et al. "Cross-calibration of GNC and OLA LIDAR systems onboard OSIRIS-REx." Proceedings of the 44th Annual American Astronautical Society Guidance, Navigation, and Control Conference, 2022. Cham: Springer International Publishing, 2022.
- Lauretta, D. S., DellaGiustina, D. N., Bennett, C. A., et al. 2019, Nature, 568, 55
- Lauretta, D. S., Enos, H. L., Polit, A. T., et al. 2021, in Sample Return Missions: The Last Frontier of Solar System Exploration, ed. A. Longobardo (Amsterdam: Elsevier), 163



Galileo HGA

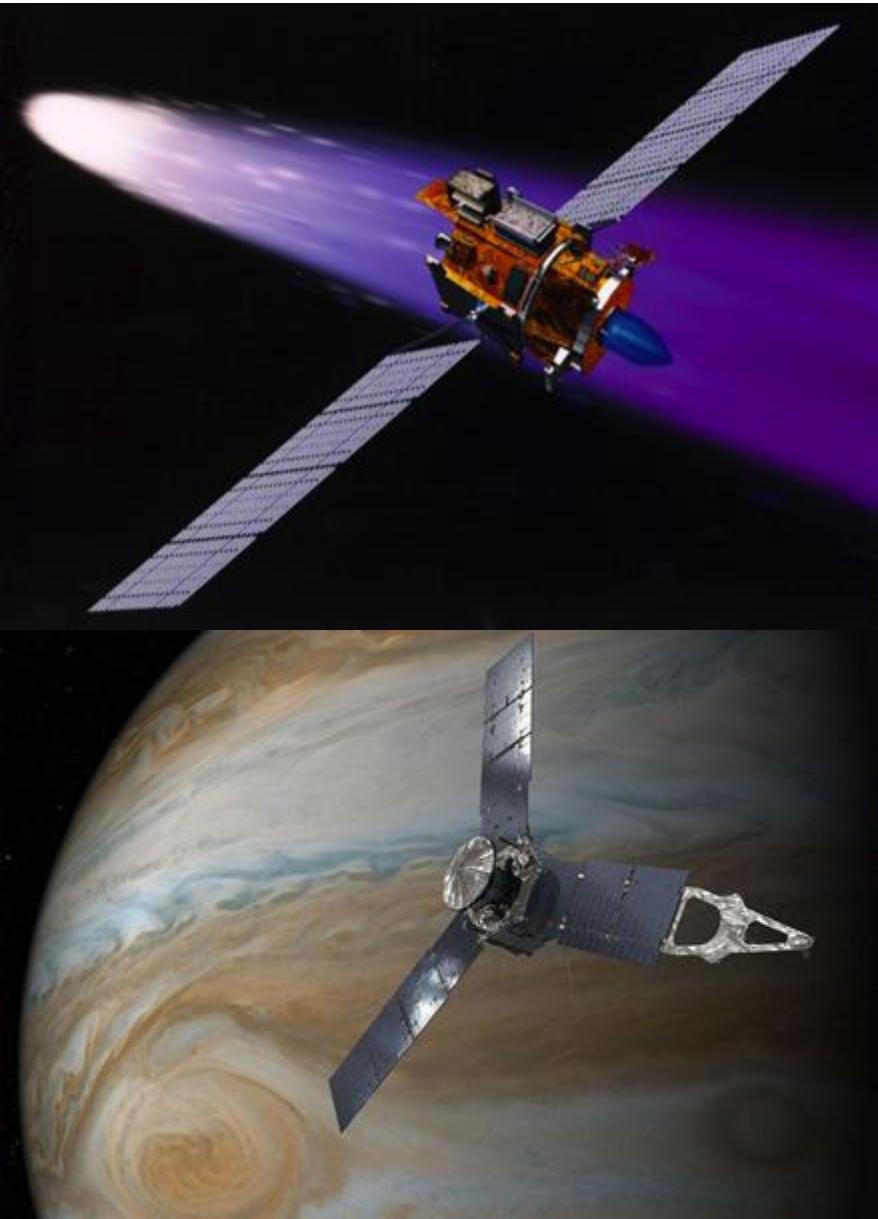


- HGA failed to deploy, severely limiting downlink data volume
- Solution: Update FSW and add data compression capability
 - Issue: C&DH computer didn't have enough memory
- **Galileo had a separate computer for attitude control**
 - Added data compression to attitude control computer
- Launch delay required Venus flyby, imposing new attitude requirements
 - Mission added a sun sensor (*sun gate*) to orient the rotation axis toward the sun
 - **Sun gate used for sensing how much HGA opened**
- During the design time the mission **decided not to add capability to re-close HGA**
 - Ran out of switches
 - Closing/opening multiple times would *increase* the risk of getting stuck
 - In retrospect – had it had the ability to re-close, it could have de-stuck

- Mobasser, Sohrab, and David Weisenberg. "A sun gate for Galileo spacecraft attitude control." *IEEE Conference on Aerospace Applications*. IEEE, 1990.
- O'Neil, W. J., et al. "Project galileo at jupiter." *Acta astronautica* 40.2-8 (1997): 477-509.
- Johnson, Michael R. "The Galileo high gain antenna deployment anomaly." NASA. Lewis Research Center, *The 28th Aerospace Mechanisms Symposium*. 1994.
- Jansma, P. A. "Open! Open! Open! Galileo high gain antenna anomaly workarounds." *2011 Aerospace Conference*. IEEE, 2011.
- Marr, James C. "Performing the Galileo mission using the S-band low-gain antenna." *Proceedings of 1994 IEEE Aerospace Applications Conference Proceedings*. IEEE, 1994.



Deep Space 1 / Juno Star Tracker



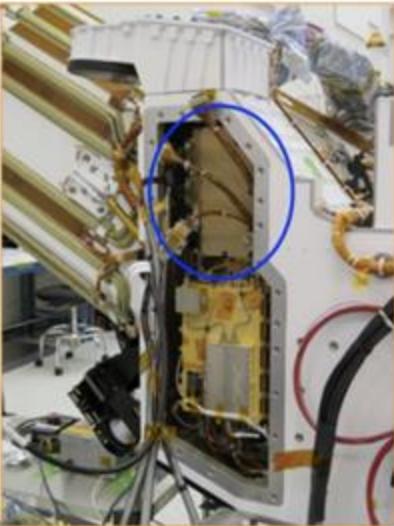
- Deep Space 1
 - Star tracker failed
 - Reprogrammed the science camera (MICAS: Miniature Integrated Camera And Spectrometer) to function as a star tracker
 - Juno
 - Used star tracker (SRU) for scientific observations
 - SRU was designed to be able to downlink images for housekeeping and testing purposes
 - Designed for imaging dark objects
 - JunoCam was for bright objects
 - Scientific achievements:
 - First imaging of Jupiter lightening
 - Dark side images of the moons
 - Investigation of the rings
 - Limitation: **slow data bus speed**; takes 15 min to transfer an image to C&DH
- Becker, Heidi N., et al. "A complex region of Europa's surface with hints of recent activity revealed by Juno's Stellar Reference Unit." *Journal of Geophysical Research: Planets* 128.12 (2023):
- Becker, Heidi N., et al. "Surface features of Ganymede revealed in Jupiter-shine by Juno's Stellar Reference Unit." *Geophysical Research Letters* 49.23 (2022):
- Channelized Thermal Emission, Promethean-Type Jets and Surface Changes on Io From Juno Stellar Reference Unit Imagery
- Becker, Heidi N., et al. "Small lightning flashes from shallow electrical storms on Jupiter." *Nature* 584.7819 (2020): 55-58
- Becker, Heidi N., et al. "Observations of MeV electrons in Jupiter's innermost radiation belts and polar regions by the Juno radiation monitoring investigation: Perijoves 1 and 3." *Geophysical Research Letters* 44.10 (2017): 4481-4488.



Mars 2020 Global Localization



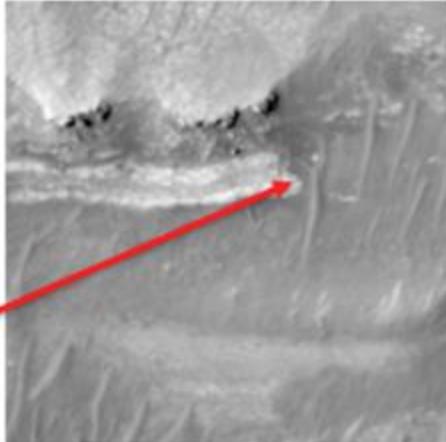
Rover Image



Orbital Map



Similar Feature



- Mars 2020 Rover Perseverance originally did not have ability to localize herself against orbital map coordinate
- Growing positional uncertainty occasionally interrupted drives prematurely
- Experimentally implemented global localization capability on **the Snapdragon 801 processor of the Helicopter Base Station (HBS)**
 - Added later in the mission to support Ingenuity
 - Unused after the end of Ingenuity mission
- Successfully demonstrated on Mars
 - Takes only 32 sec on Snapdragon
- Limitation:
 - Slow serial link between HBS and the main computer (RCE) - ~10 kbps
 - Takes ~30 min to transfer images to HBS



Ingenuity (Mars Heli)



Image by Ingenuity's RTE

- Inclinometer was found broken after the first winter
- Luckily, **Ingenuity had a separate IMU**
 - Inclinometer intended for high-accuracy measurement before flight
 - IMU used during flights
- Changed FSW to use inertial measurement unit (IMU) instead
 - COTS sensor - Bosch BMI-160
- **Color 4K camera (RTE camera) was not required but added “just because they could”**
 - The only required camera was black/white NAV camera
 - It was later used for scientific observations

- Anderson, Joshua L., et al. "Ingenuity, one year of flying on mars." 2023 IEEE Aerospace Conference. IEEE, 2023.
- Grip, H. et al. "Flying a helicopter on Mars: How ingenuity's flights were planned, executed, and analyzed." 2022 IEEE Aerospace Conference (AERO). IEEE, 2022.



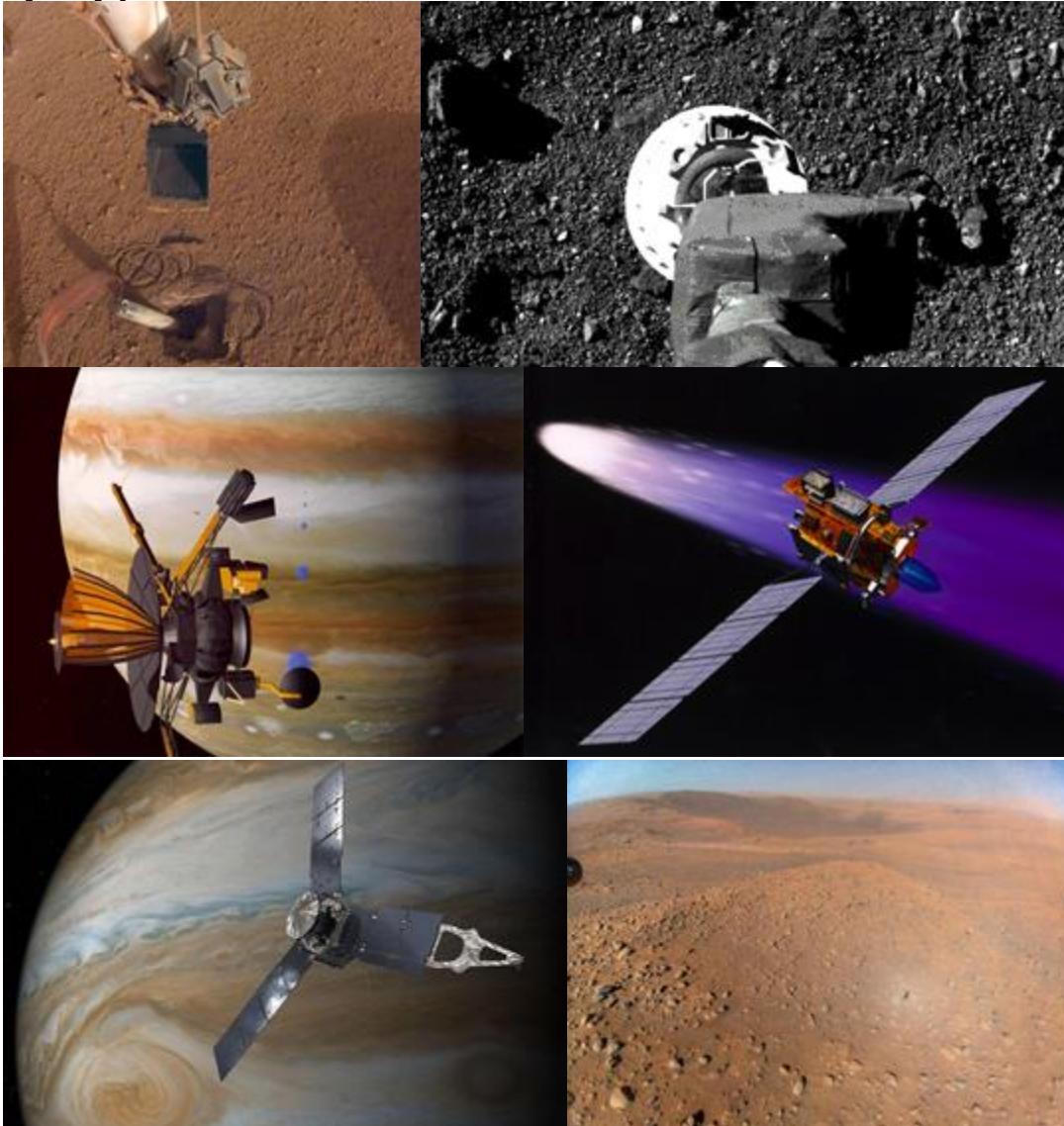
Design Principles for Adaptability

- Design HW-level flexibility
 - InSight scoop on IDA
 - Galileo HGA re-close capability
- Make spacecraft sensor-rich
 - Galileo sun gate
 - InSight - lack of mole depth measurement
- Design generous margins
 - Memory size (Galileo)
 - Data bus speed (Perseverance, Juno)
- Make components multi-purposed
 - Ingenuity IMU
 - Juno star tracker, Deep Space 1 science camera
- Don't remove redundancies even if there is no use
 - InSight scoop
 - OSIRIS-Rex Navigation Camera
 - Ingenuity RTE cam



Open Question: Toward Adaptivity by Design

RSE 2.0: Adaptivity by improvisation (or by chance)



RSE 3.0: Adaptivity by Design

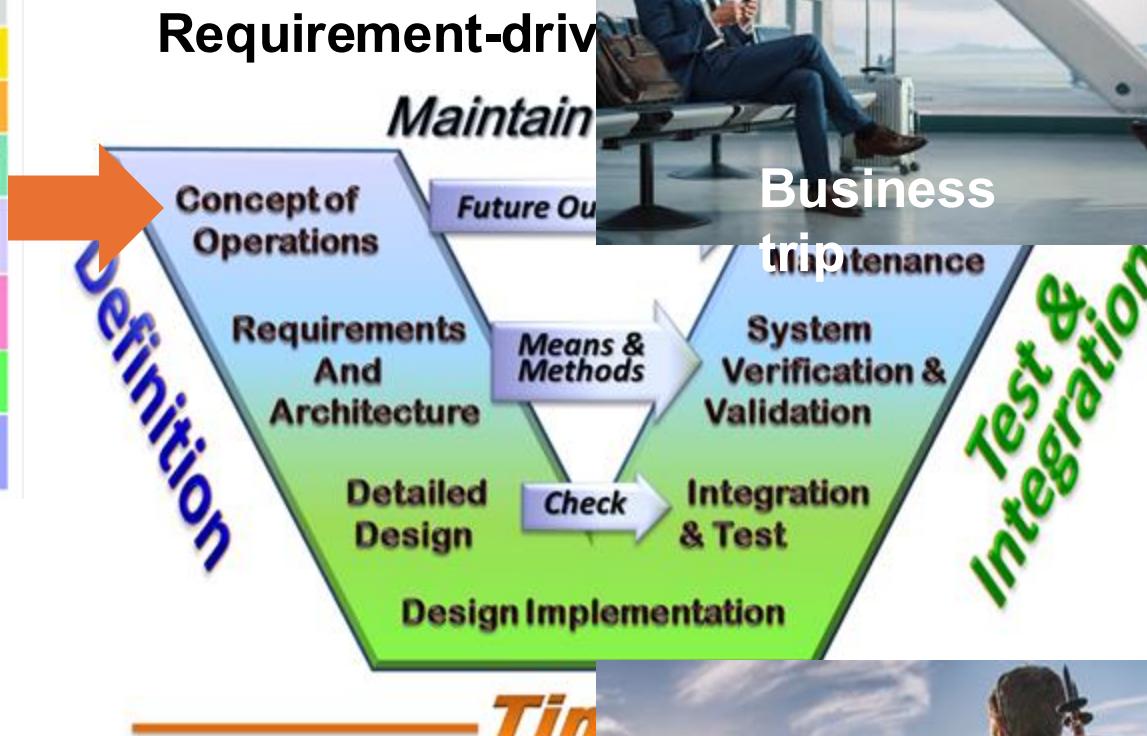


- Flexible hardware
 - High-DOF
 - Modularity
 - Reconfigurability
 - Multi-agent
- Intelligent software
 - Adaptive autonomy
 - On-board learning
 - Real-to-sim-to-real?
 - Foundation models?



New Space Systems Engineering Approach?

Science Objectives	Scientific Measurement Requirements	Physical Parameter	Observable	Projected Instrument Performance from Known Instruments
A Energy Transfer at the Dayside Magnetopause	Magnetopause	Magnetopause and deep locations	Vector magnetic field	1) Doctor Dodo (0.1 fm/s) 2) Calisto (0.1 fT) 3) Europa (0.1 mT) 4) Resolution per axis (0.1 cm/0.1 fT)
B Energy Circulation and Transfer Through the Magnetotail	Magnetotail	Magnetotail and deep locations	Previous-Bias and east pressure	1) Galileo (0.1 fm/s) 2) Deep Impact (0.1 fm/s) 3) Wind (0.1 fm/s) 4) Projected performance (0.1 fm/s)
C Energy Sources and Sinks for the Ring Current	Magnetosphere	Magnetosphere and deep locations	Intensities of annual dynamics	1) Spitzer (Projected 0.1 fm/s) 2) Wind (0.1 fm/s) 3) THEMIS (0.1 fm/s) 4) Geotail (0.1 fm/s)
D Energy Feedback from the Inner Magnetosphere	Magnetosphere	Magnetosphere and deep locations	Intensity of hydrogen and oxygen ions in both directions covering the deep current	1) Spitzer (Projected 0.1 fm/s) 2) Calisto (0.1 fm/s) 3) THEMIS (0.1 fm/s) 4) Geotail (0.1 fm/s)
E Intensity of hydrogen and oxygen ions in both directions covering the plasmaopause	Magnetosphere	Magnetosphere and deep locations	Intensity of O2/KO resonance radiation from surfaces as both directions covering the plasmaopause	1) Spitzer (Projected 0.1 fm/s) 2) Calisto (0.1 fm/s) 3) THEMIS (0.1 fm/s) 4) Geotail (0.1 fm/s)
F Intensity of ionospheric auroral emissions to the nightside and deep locations	Magnetosphere	Magnetosphere and deep locations	Intensity of ionospheric auroral emissions to the nightside and deep locations	1) Spitzer (Projected 0.1 fm/s) 2) Calisto (0.1 fm/s) 3) THEMIS (0.1 fm/s) 4) Geotail (0.1 fm/s)



Business trip



Planetary mission



Backpacking trip