

Financial Aid Leveraging Using Linear Programming in Microsoft Excel

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- Become aware of the linear/non-linear programming technique
- See it applied in a home-grown leveraging model
- Learn common “gotchas” surrounding the technique

(Non) Linear Programming Overview

- Objective to maximize or minimize by a set of decision variables
- But there is a set of constraints (e.g., $X_2 < 12$, $X_1 < X_2$, $X_1 X_2 > 0$)
- Mathematically assisted brute force method
 - Smartly searching through the feasible space of DVs
 - Find optimum solution $(X_1^*, X_2^*, \dots, X_N^*)$

As Applied to Financial Aid Leveraging

- Building the “best” incoming freshman class
 - Certain objective is to be optimized: SAT average (HSGPA)
 - Incentivize admits to enroll using institutional aid
- Constrained choices
 - Aid budget (fixed \$ or some target % tuition discount)
 - Minimum and maximum class size (university & college/major levels)
 - Minimum levels of diversity (gender, ethnicity, income, first-generation)
 - Minimum and maximum award size (no insults and the cost of attendance)
 - As many others as fits the situation

The Fundamental Leveraging Gotcha

- N admits implies an N-dimensional decision variable space
- Limits on computing power
 - Brute force search time increases with N (polynomially at best)
 - Premium Solver & Large GRG Engine
 - \$5,000
 - Still limited to 12,000 admits

Workaround: Clever Reduction in the Decision Variable Space

- Many admits are the “same”
 - Objective factors (SAT bands, e.g., 1000-1049, 1550-1600)
 - Constraint factors (College 3, Hispanic, male, first-generation)
- Treat key characteristics as the DVs vs. the individual admits
 - Give everyone equivalent starting aid (S)
 - Base aid (multipliers or addends) on membership to various groups
 - SAT 1300-1349 $\rightarrow DV_i * S$
 - African-American $\rightarrow DV_j * S$
 - College 3 $\rightarrow DV_k * S$
 - Similar admits will wind up with similar awards

$$S * \prod_i DV_i$$

- Basic probability concepts (e.g., expected value)
- Excel 2007+ w/ Solver add-in (free)
- Excel skills (SUMPRODUCT, INDEX, MATCH, INDEX+MATCH)
- A yield model (admit to enroll probabilistic model)
 - Individual level
 - Logistic/probit regression
 - Model coefficients to calculate individual-level probabilities of enroll
 - Institutional aid (your underlying DV) must be in this model

- Each row an admit
 - Header row with yield model coefficients
 - Probability model in left set of columns
 - More variables for other constraints in right set of columns
- Color scheme
 - White: raw data (note Col J, \$9.3K starting aid)
 - Yellow: calculated value via some formula
- Columns M&N for table lookups (INDEX/MATCH)

Excel Setup (Leverage Model Worksheet)

- Objective function panel
- Constraints panel (calculated and compared to requirement)
- Leveraging variables (allow LP to choose aid via these)
- LP-optimized aiding in left columns (the final product!)
 - Person-level synopsis, with cap and floor built in
 - Comparison of original vs. leveraged probability of enrollment
- Color scheme
 - Blue: Computer-chosen DVs

- Objective function
- Decision variables
- Constraints
- Solving method
 - Linear
 - Objective function linear
 - Constraints linear (convex DV space)
 - Non-linear GRG
 - Objective function non-linear
 - Smoothly shaped DV space
 - Evolutionary (disjointed DV space)

Solving in Expectation and Predicting the Future

- Optimized outcomes are expected values (means)
 - Actual enrollment is still a stochastic process
 - You just nudged the likelihoods of people a little bit
- Simulate the future to analyze variance
 - 1000 enrollment simulations given the optimum aiding
 - Obtain standard deviations for objective and constraint variables
- Calculate probabilistic statements
 - 95% confidence intervals
 - There is an X% chance of 40% or fewer males
 - There is a Y% chance of overenrolling in the science college

- Timing of leveraging process
 - Admitted students may not all be known
 - Yield model can only use factors known at the time of leveraging
- Getting a solution
 - Start with a feasible solution
 - Getting “stuck” in a local maximum
- Speed issues
 - Limit the number of DVs
 - Setup for non-negative, integral DVs

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