The planet is currently undergoing its sixth mass extinction event, known as the Holocene or the Anthropocene extinction. Unlike past events which were driven by volcanic eruptions or asteroid impacts, this one is primarily human-made. According to the study "Where Might We Find Ecologically Intact Communities?", less than 3% of the Earth's land surface remains faunally intact, meaning these regions still contain their original animal species and functioning ecosystems. Given the enormous pressures facing wildlife and their ecosystems, organizations like the Wildlife Conservation Society have emerged to promote wildlife conservation, support zoological research, and build zoos intended to engage and educate their communities. While zoos often present themselves as neutral centers of science and education, they are also shaped by urban policy, public funding, and shifting social values. The Queens Zoo recently proposed renovations to its domestic area, seeking public approval. Amid rising community interest, the proposed funding would expand classroom space, increase office capacity for staff, and modernize aging infrastructure. While framed as a neutral infrastructure project, this renovation reflects broader patterns in how urban zoos operate. It shows how conservation goals intersect with public opinion, and how funding and policy decisions shape the public's access to ecological education. This paper argues that the Queens Zoo renovation exemplifies the evolving role of urban zoos in society; not only by advancing conservation efforts both directly and through a range of educational programs, but also by functioning as social ecologies that support diverse interpretive communities and serve as cosmopolitan canopies, ultimately contributing to a healthier society.

The Wildlife Conservation Society (WCS) was originally founded in 1895 as the New York Zoological Society by members of the Boone and Crockett Club, a group of elite conservationists concerned with the extinction of large game animals in North America. Figures like Madison Grant and Theodore Roosevelt advocated for the creation of zoological parks to both preserve wildlife and promote scientific research. Their efforts led to the founding of the Bronx Zoo in 1899, which was placed under the jurisdiction of what is now known as the WCS. In its early years, the WCS focused primarily on species conservation and biological research. Over time, the society's mission has since expanded to include global ecological initiatives, environmental education, and management of New York City's network of zoos, including the Queens Zoo.

Zoos are not merely isolated pockets of wilderness within cities. They are also living, breathing repositories of culture. Sociologist David Grazian's experience as a volunteer docent (an educational guide) offers a unique perspective on how zoos operate not only as facilities for housing animals but also as complex social environments shaped by competing societal values, economic pressures, and visitor expectations. In American Zoo: A Sociological Safari, Grazian describes how zoos function as social spaces, comparable to other urban venues such as parks, clubs, or stadiums. They bring people together, offer leisure in the midst of urban chaos, and provide a place where visitors can collectively admire the beauty of nature. Through this ethnographic research, Grazian traces the evolution of zoos from sterile cages to immersive landscapes that mimic animals' natural habitats. These changes are informed by ecological research and reflect a growing emphasis on humane treatment. Yet modern zoos face competing institutional demands. They must balance animal care, scientific research, public entertainment, and educational missions, all within the constraints of limited space, funding, and public expectations.

The concept of "interpretive communities", introduced by literary theorist Stanley Fish, suggests that meaning is not embedded in a text itself, but is produced by readers whose interpretations are shaped by their experiences, values, and cultural assumptions. This idea also applies to zoos and their visitors. People engage with the same space in diverse and often conflicting ways. Zoo visitors and staff, although they occupy the same physical environment, frequently belong to distinct interpretive communities. Most visitors arrive expecting entertainment; whether it is the thrill of seeing exotic animals up close, purchasing souvenirs from the gift shop, or watching their children interact with the animal sculptures and playgrounds woven into the zoo's architecture.

To elaborate on the various interpretive communities that visit the zoo, the most obvious subset comprises the staff themselves. Zoos formalize their educational programming through dedicated departments that design curricula, recruit and train educators, and coordinate public-facing events and activities. As Grazian eloquently puts it, zoo educators offer life lessons by delivering accessible cultural narratives and nuanced interpretations of the natural world. Their task, however, is not simply to inform, but to also persuade. Educators must translate complex ecological issues into digestible narratives that resonate with the public while considering the sensibilities of their visitors, another interpretive community. Staff are often trained to avoid mentioning sensitive subjects, such as evolution, reproduction, or the less glamorous aspects of wildlife care. Grazian notes that, although evolution is widely accepted within the scientific community, it remains a contentious topic among the American public. According to a recent Pew Research study, 33% of Americans believe humans evolved without any divine involvement, 47% believe evolution was guided by divine intervention, and 17% outright reject the concept of evolution. This subject, along with many others, highlights the challenges zoo educators face when addressing topics that may conflict with the diverse beliefs of their audience.

Another interpretive community consists of parents and their families. Grazian observes that parents often visit the zoo with layered motivations: to expose their children to wildlife, to provide educational experiences, and to use the space as a training ground for appropriate social behavior. The zoo becomes not only a site for learning about animals, but also a place to model etiquette, patience, and cooperation. However, many parents also view zoos primarily as sites of entertainment and spectacle, reinforcing the pressure zoos face to market themselves as leisure destinations.

Children often form their own interpretive community, distinct from that of their parents. Grazian notes that children frequently relate to animals through the lens of everyday media and culture. For instance, when encountering the clown anemonefish (Amphiprion ocellaris), many immediately identify it as "Nemo" from Pixar's Finding Nemo. Lions and tigers evoke the same playful curiosity as household pets, bridging the psychological gap between the wild and the familiar. Perhaps the most powerful example is the bald eagle, a living emblem of strength, hope, and freedom in the American imagination. Children often experience zoos with a sense of wonder and unfiltered enthusiasm. Their excitement extends not only to exotic animals but also to squirrels rummaging through trash and even inanimate sculptures, much to the consternation of parents who often try to redirect attention away from what they see as ordinary or mundane.

To finish this discussion, tourists, romantic couples, and photographers represent additional distinct interpretive communities. Tourists, by their very nature, often have limited time

to explore the zoo. While local residents may visit repeatedly and take in the exhibits at a leisurely pace, tourists are more likely to prioritize the most iconic and eye-catching animals, such as lions, elephants, and gorillas. Their experience is shaped by urgency and the desire to see "must-see" attractions, which limits deeper engagement with the zoo's educational content or lesser-known species.

Romantic couples, although a smaller group relative to other communities, display behavior that diverges significantly from the norm. Staff often find it difficult to engage couples in educational discussions, as their attention is typically directed toward one another rather than the animals. They tend to remain absorbed in their own private experience, often tuning out both the noise of the crowd and the natural soundscape of the zoo. In a space filled with the cacophony of wildlife and human activity, romantic couples occupy a quieter, more private niche.

Photographers form yet another unique community within the zoo. These individuals, often carrying professional cameras, tripods, and other equipment, approach the zoo not primarily as a site of recreation but as a setting for artistic or documentary pursuits. Grazian notes the irony in their attempt to capture "wildness" through a lens, given that these animals are confined and curated by human design. The desire to document nature persists, even in a space where nature itself is reconstructed for public consumption.

As mentioned earlier, Grazian views zoos not merely as recreational or educational institutions, but as socially significant public spaces. One could argue that they serve as exemplary instances of what Yale sociologist Elijah Anderson calls "cosmopolitan canopies." In his book The Cosmopolitan Canopy: Race and Civility in Everyday Life, Anderson defines these canopies as urban spaces where people from diverse racial, ethnic, and class backgrounds can interact civilly and often positively, even amid a broader urban environment that may be marked by tension, inequality, or segregation. Canopies serve as temporary zones of civility and shared humanity, where people are more open to respectful engagement across social and cultural boundaries.

In an interview with host Neal Conan on Talk of the Nation, Elijah Anderson shares examples that illustrate the importance of cosmopolitan canopies. Conan recounts the story of a young black man named Oscar, who once lost his wallet at Philadelphia's Reading Terminal Market. Oscar was devastated over losing a sentimental gift from his sister. A few weeks later, a package arrived. His wallet was returned, fully intact, with everything from cash to credit cards still enclosed. Anderson emphasizes that beyond Oscar's stroke of good fortune, it is also important that the story is repeated every time the subject of the Reading Terminal is brought up. These acts of goodwill between strangers, he argues, help reduce unwarranted prejudices and foster what he calls anonymous intimacy.

Moreover, the benefits of canopies are not limited to explicitly positive interactions. Anderson observes that even neutral acts, such as civil conversations or simply people-watching (what he terms folk ethnography), can have a profound, stabilizing effect on race relations. While he acknowledges that cosmopolitan canopies are not a silver bullet for fostering a more inclusive and diverse society, he argues that they may serve as one of the foundational pillars upon which such a solution could be built.

Grazian observed this dynamic firsthand in his work as a zoo docent. He highlights the remarkable diversity among zoo visitors, noting how families, school groups, and tourists from a wide range of social backgrounds move through the same space and share moments of

curiosity, excitement, and wonder. Unlike many other urban institutions that are segregated by cost, geography, or social norms, the zoo tends to attract a cross-section of the public. For a brief time, people from different walks of life co-exist in the same physical environment, often displaying what Anderson would call folk ethnography; a subtle, everyday process in which people observe and learn about other cultures and identities in real time. The zoo's design encourages this blend: benches, open walkways, and shared exhibits all promote the kind of casual interactions and people-watching that Anderson identifies as key to canopy spaces. Although the underlying inequalities of urban life remain, the zoo provides a momentary pause; a space where civility and mutual curiosity have a chance to flourish.

This framing becomes especially relevant when considering the ongoing renovations at the Queens Zoo. One of the core justifications for the expansion is the growing demand for educational programming, particularly among New York City public schools. The proposed renovations include increasing classroom space to accommodate the surge in student visits. Since public schools in New York are among the most racially and ethnically diverse in the country, the zoo has become a key site where children from vastly different backgrounds can engage with each other outside the rigid structure of the classroom. In contrast to the formal hierarchies of school life, the zoo offers a freer, more open environment where shared curiosity about the natural world fosters spontaneous conversation, cooperative learning, and even budding friendships. Viewed through Anderson's lens, the Queens Zoo becomes a cosmopolitan canopy for youth; a space where civility is not only expected, but where early experiences of mutual respect and social trust can take root at a formative stage of life.

Recently, the WCS sought to renovate the domestic area of the Queens Zoo. To move forward with the project, it first presented its plans at the monthly meeting of Queens Community Board 4 (QB4), seeking advisory approval before submitting the proposal to the Public Design Commission (PDC) for subsequent approval.

To give a brief history of community boards: in 1951, Robert F. Wagner, then Manhattan Borough President, established twelve community planning councils to advise the borough president on planning and budgetary matters. This system was formalized and expanded during Wagner's third term as mayor to include a board for each borough. Community boards also began overseeing city service delivery through the "little city halls" experiment launched by Mayor John Lindsay. Today, community boards function as advisory bodies to public offices. While they hold no final decision-making authority, they facilitate communication between local residents and city agencies. Their responsibilities include advocating for the welfare of their district, communicating with constituents, participating in the municipal budget process, and most relevant to this discussion - conducting initial reviews of land use proposals. This includes holding public hearings and issuing formal recommendations to the city planning commission.

On the other hand, the PDC holds jurisdiction over permanent structures, landscape architecture, and public art proposed on or over city-owned property. Its mission is to enhance the quality of public spaces and, by extension, improve services for New Yorkers across all five boroughs.

In order to move forward with its education center expansion, the WCS presented its updated plans at a QB4 meeting. While community boards do not have binding power, they serve as crucial intermediaries between city agencies and local communities.

At the meeting, Mike Allen, Director of the Queens Zoo, emphasized the project's long gestation period; first proposed in 2017 and subsequently delayed due to design revisions and the COVID-19 pandemic. Karen Tingley, Vice President of Public Education at WCS, spoke to the urgent educational needs driving the renovation. The Queens Zoo currently operates its education programs out of only two classrooms, which serve a wide array of functions; from school field trips and birthday parties to public outreach and staff training. The proposed expansion would add two new classrooms in a newly constructed North Barn and modernize the existing South Barn, including office space for its staff and over 100 volunteers.

The renovation also includes sustainability measures aimed at achieving LEED gold certification under Local Law 86. The new buildings will incorporate low-flow water fixtures, photovoltaic panels for on-site energy generation, and state-of-the-art audio visual systems. The North Barn will be entirely rebuilt to include classrooms with restrooms, teaching porches, and storage, along with updated mechanical and fire suppression systems. The South Barn, formerly an animal barn, will be restructured to accommodate animal care rooms, new classroom layouts, ADA-compliant gender-neutral restrooms, and a lactation room for staff and the public. Its previously unused attic will be converted into dedicated office and lounge space for staff and volunteers.

As noted earlier, the domestic area has reached a point where it can no longer adequately serve the public due to space constraints. While these improvements clearly benefit the zoo, they also represent a meaningful intersection of conservation, education, and sociological theory. The renovations directly support conservation efforts by introducing eco-friendly infrastructure and enabling new revenue streams that help ensure the zoo's financial stability.

As Grazian noted, zoos must contend with competing institutional demands; chief among them, the need to sustain themselves financially. The Queens Zoo is no exception, as evidenced by its near-closure in 2003. Then-Mayor Michael Bloomberg proposed eliminating city funding for the Queens and Prospect Park Zoos as part of budget cuts. At the time, WCS only provided 10% of the funding required to maintain both institutions and could not cover the deficit alone. Public outcry followed, including a petition that garnered nearly 100,000 signatures. Ultimately, Bloomberg restored funding, averting the closure of both zoos. This event highlights the market vulnerabilities faced by zoos; vulnerabilities that the planned renovations may help mitigate by increasing the zoo's ability to remain solvent independently.

The renovations also strengthen conservation efforts in more accessible, public-facing ways. As previously discussed, children and their parents, as interpretive communities, respond well to the entertainment aspects of zoos. These upgraded spaces will help sustain that engagement, supporting not only families seeking enrichment but also the broader mission of conservation education.

Even beyond the economic and material benefits, one could argue that the most important effect of the renovations lies in their social impact. A major user base of the classroom programs consists of school children on field trips. New York City is among the most racially and ethnically diverse cities in the United States, and these field trips bring together students from a wide range of cultural and socioeconomic backgrounds. By facilitating shared experiences among diverse groups of children, the zoo helps normalize differences and reinforce a sense of shared humanity.

In these formative years, it is essential that children learn to view each other as equals, regardless of origin. The zoo provides a setting where this norm can take root. Unlike schools, which often operate within rigid hierarchies and social boundaries, the zoo offers a freer environment in which curiosity becomes a shared language. These field trips become spaces where civility, mutual respect, and cooperative learning are modeled and practiced. In Anderson's terms, the Queens Zoo becomes a cosmopolitan canopy, a place where the lived experience of diversity is not only tolerated, but embraced. These early encounters can potentially help counteract harmful narratives and equip students with real-life memories of harmony and connection to carry into adulthood.

The proposed renovations to the Queens Zoo are more than a routine infrastructure upgrade, they represent a meaningful shift in how urban zoos operate, engage, and evolve in response to societal needs. The expansion reflects the growing recognition that zoos are not just places to observe animals, but also institutions that mediate between science, culture, and community. As Grazian has shown, zoos are shaped by a web of interpretive communities, each bringing its own expectations, behaviors, and cultural frameworks. Meanwhile, Anderson's theory of the cosmopolitan canopy underscores how urban spaces like the Queens Zoo can foster civility, reduce prejudice, and promote shared understanding across lines of race, class, and identity.

By expanding educational capacity, embracing sustainable design, and making the zoo more accessible to the diverse populations of New York City, these renovations reinforce the zoo's role as both a conservation hub and a social ecology. They help reimagine what zoos can be, not just relics of spectacle, but dynamic institutions that serve the public good. The Queens Zoo stands as a powerful example of how thoughtful urban planning, sociological insight, and environmental stewardship can converge; cultivating not only ecological awareness, but also the civic trust and mutual respect that a healthy society requires.

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