

Lecture 18 : Robust Optimization

December 1, 2025

Quick Announcements

- Will standardize midterm scores
- Preferences for midterm weight - due on Wednesday
- Homework 5 due on Friday (Dec 5)
- My office hours this week - extended schedule (check Google calendar link)
- Any questions?

Outline for Today and Wednesday

1. Introduction

- Some Motivating Examples
- A History Detour
- Pros and Cons of Probabilistic Models

2. Robust Optimization

- Basic Premises
- Modeling with Basic Uncertainty Sets
- Reformulating and Solving Robust Models
- Extensions
- Some Applications
- Distributionally Robust Optimization
- Calibrating Uncertainty Sets
- Connections with Other Areas

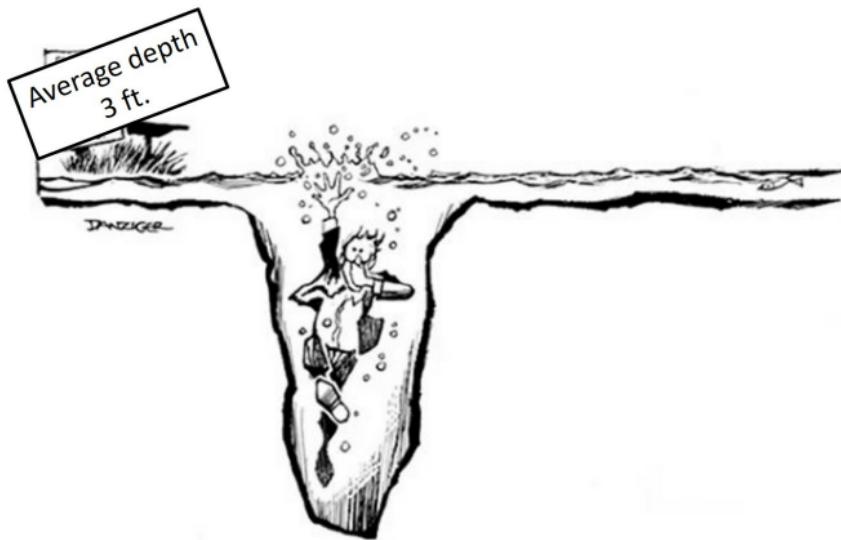
3. Dynamic Robust Optimization

- Properly Writing a Robust DP
- An Inventory Example
- Tractable Approximations with Decision Rules
- Some Practical Issues on Bellman Optimality
- An Application in Monitoring

Introduction

The Flaw of Averages

*Optimization based on **nominal** values can lead to **severe** pitfalls...*



Taken from “*Flaw of averages*” Sam Savage (2009, 2012)

How Robust Are Optimal Solutions?

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- Aharon Ben-Tal and Arkadi Nemirovski: Consider a **real-world scheduling problem** (PILOT4) in NETLIB Library
 - One of the constraints is the following linear constraint $\bar{a}^T x \geq b$:

$$\begin{aligned}-15.79081 \cdot x_{826} - & 8.598819 \cdot x_{827} - 1.88789 \cdot x_{828} - 1.362417 \cdot x_{829} \\-1.526049 \cdot x_{830} - & 0.031883 \cdot x_{849} - 28.725555 \cdot x_{850} - 10.792065 \cdot x_{851} \\-0.19004 \cdot x_{852} - & 2.757176 \cdot x_{853} - 12.290832 \cdot x_{854} + 717.562256 \cdot x_{855} \\-0.057865x \cdot x_{856} - & 3.785417 \cdot x_{857} - 78.30661 \cdot x_{858} - 122.163055 \cdot x_{859} \\-6.46609 \cdot x_{860} - & 0.48371 \cdot x_{861} - 0.615264 \cdot x_{862} - 1.353783 \cdot x_{863} \\-84.644257 \cdot x_{864} - & 122.459045 \cdot x_{865} - 43.15593 \cdot x_{866} - 1.712592 \cdot x_{870} \\-0.401597 \cdot x_{871} + & x_{880} - 0.946049 \cdot x_{898} - 0.946049 \cdot x_{916} \geq 23.387405\end{aligned}$$

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- Coefficients like 8.598819 are estimated and potentially inaccurate
- What if these coefficients are just 0.1% inaccurate?
 - i.e., suppose the true a is not \bar{a} , but $|a_i - \bar{a}_i| \leq 0.001|\bar{a}_i|$?
- Will the optimal solution to the problem still be feasible?
- How can we test?

How Robust Are Optimal Solutions?

- Original constraint: $\bar{a}^T x \geq b$, optimal solution x^*
- Suppose true $a \in \mathbb{R}^n$ satisfies $|a_i - \bar{a}_i| \leq 0.001|\bar{a}_i|, \forall i$
- How to determine if $a^T x^* \geq b$ holds for true a ?

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$$\begin{aligned} & \min_a a^T x^* - b \\ \text{s.t. } & |a_i - \bar{a}_i| \leq 0.001|\bar{a}_i|, \forall i \end{aligned}$$

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- OK, but perhaps we're too conservative?
 - Suppose $a_i = \bar{a}_i + \epsilon_i |\bar{a}_i|$, where $\epsilon_i \sim \text{Uniform}[-0.001, 0.001]$
 - Using Monte-Carlo simulation with 1,000 samples:
 - $\mathbb{P}(\text{infeasible}) = 50\%$, $\mathbb{P}(\text{violation} > 150\%) = 18\%$, $\mathbb{E}[\text{violation}] = 125\%$

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 - $\mathbb{P}(\text{infeasible}) = 50\%$, $\mathbb{P}(\text{violation} > 150\%) = 18\%$, $\mathbb{E}[\text{violation}] = 125\%$
- Disturbing that nominal solutions are likely highly infeasible
- Turns out to be the case for many **NETLIB** problems
- We should **capture uncertainty more explicitly** apriori!

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- Decision Maker (DM) must choose x , without knowing z
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- Decision Maker (DM) must choose x , without knowing z
- DM incurs a **cost** $C(x, z)$
- How to model z ? How to properly formalize the decision problem?
- “Standard” probabilistic model:
 - There is a unique probability distribution \mathbb{P} for z
 - DM considers an objective: $\min_x \mathbb{E}_{z \sim \mathbb{P}}[C(x, z)]$

Classical Probabilistic Model: DM knows \mathbb{P} , solves $\min_x \mathbb{E}_{z \sim \mathbb{P}}[C(x, z)]$

- What if there are constraints?

$$f_i(x, z) \geq 0, \forall i \in I$$

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- Need to be a bit more precise in which **sense** we want to satisfy them!
 - expectation constraint: $\mathbb{E}_{\mathbb{P}}[f_i(x, z)] \geq 0, \forall i$
 - chance constraint:
 - individual: $\mathbb{P}[f_i(x, z) \geq 0] \geq 1 - \epsilon, \forall i$
 - joint: $\mathbb{P}[f_i(x, z) \geq 0, \forall i] \geq 1 - \epsilon$
 - robust (a.s.) constraint: $F(x, z) \geq 0, \forall z$
- Which of these are “easy” to check / enforce?

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- Which of these are “easy” to check / enforce?
- Even if f is “well-behaved,” may need more assumptions on \mathbb{P}
 - e.g., f convex in x , concave in z
 - log-concave density for chance constraints
 - convex support

Classical Probabilistic Model: DM knows \mathbb{P} , solves $\min_x \mathbb{E}_{z \sim \mathbb{P}}[C(x, z)]$

- Where is \mathbb{P} coming from?
- When is it reasonable to assume \mathbb{P} known?
- What if \mathbb{P} is **not** the actual distribution?
- What if \mathbb{P} is not exogenous?

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- Perhaps we have historical samples z_1, \dots, z_N
- Use empirical distribution $\mathbb{P} = \sum_{i=1}^N \frac{1}{N} \delta(z_i)$?
- Future like the past...
- ...

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- **Very** popular modeling framework, but...
- Theory challenging when analyzing **complex, real-world** phenomena
 - poor data, changing environments (future \neq past), many agents, ...
- Framework not geared towards **computing decisions**
 - Limited computational tractability, particularly in higher dimensions
- With $C = -u(\cdot)$ (u utility function), unclear if this is a good behavioral model

An Alternative Model of Uncertainty

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- Let's admit **explicitly** that our model of reality is **incorrect**
- From **classical view**: “we know distribution \mathbb{P} for z , and solve: $\min_x \mathbb{E}_{\mathbb{P}}[C(x, z)]$ ”
to **robust view**: “we only know that $\mathbb{P} \in \mathcal{P}$, and solve: $\min_x \max_{\mathbb{P} \in \mathcal{P}} \mathbb{E}_{\mathbb{P}}[C(x, z)]$ ”

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Long history of **robust decision-making** and **model misspecification**:

- **Economics:**
 - Knight (1921) - risk vs. Knightian uncertainty, Wald (1939), von Neumann (1944)
 - Savage (1951): minimax regret, Scarf (1958): robust Newsvendor model
 - Schmeidler, Gilboa (1980s): axiomatic frameworks; Ben-Haim (1980s)
 - Hansen & Sargent (2008): "*Robustness*" - robust control in macroeconomics
 - Bergemann & Morris (2012): "*Robust mechanism design*" book, Carroll (2015), ...
- **Engineering and robust control:** Bertsekas (1970s), Doyle (1980s), etc.
- **Computer science:** complexity analysis
- **Statistics:** M-estimators Huber (1981)
- **Operations Research:**
 - Early work by Soyster (1973), Libura (1980), Bard (1984), Kouvelis (1997)
 - **Robust Optimization:** Ben-Tal, Nemirovski, El-Ghaoui ('90s), Bertsimas, Sim ('00s)
 - Two books: Ben-Tal, El-Ghaoui, Nemirovski (2009), Bertsimas, den Hertog (2020)
 - Many tutorials!

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Why robust optimization? (in my view)

1. Very sensible
2. Modest modeling requirements
3. Modest in its premise: “*always under-promises, and over-delivers*”
4. Tractable: quickly becoming “technology”
5. Very sensible results: can rationalize simple rules in complex problems

“Classical” Robust Optimization

“Classical” Robust Optimization (RO)

- Only information about \mathbf{z} : values belong to an **uncertainty set** \mathcal{U}
- DM reformulates the original optimization problem as:

$$(P) \quad \begin{aligned} & \inf_x \sup_{\mathbf{z} \in \mathcal{U}} C(x, \mathbf{z}) \\ & \text{s.t. } f_i(x, \mathbf{z}) \leq 0, \forall \mathbf{z} \in \mathcal{U}, \forall i \in I \end{aligned}$$

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 - Other options possible, based on notions of **regret**
- Conservative?

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- Is there a probabilistic interpretation?
 - Objective = $\sup_{\mathbb{P} \in \mathcal{P}} \mathbb{E}_{\mathbf{z} \sim \mathbb{P}}[C(x, \mathbf{z})]$ where \mathcal{P} is the set of all measures with support \mathcal{U}
 - So we are assuming that the only information about \mathbb{P} is the support \mathcal{U}

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Remarks.

1. Objective: worst-case performance $\sup_{z \in \mathcal{U}} C(x, z)$
2. Each constraint is “hard”: must be satisfied *robustly*, for any realization of z

What is the optimal value of the following robust LP?

$$\min_x \max_{a \in \mathcal{U}} - (x_1 + x_2)$$

such that $x_1 \leq a_1, \quad \forall a \in \mathcal{U}$

$$x_2 \leq a_2, \quad \forall a \in \mathcal{U} \quad \text{where } \mathcal{U} = \{(a_1, a_2) \in [0, 1]^2 : a_1 + a_2 \leq 1\}$$

$$x_1 + x_2 \leq 1, \quad \forall a \in \mathcal{U}.$$

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$$x_1 + x_2 \leq 1, \quad \forall a \in \mathcal{U}.$$

Optimal value 0. In RO, each constraint must be satisfied separately, robustly.

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$$f_i(x, z) \leq 0, \forall z \in \mathcal{U} \quad \Leftrightarrow \quad \sup_{z \in \mathcal{U}} f_i(x, z) \leq 0$$

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4. Without loss, we can consider a problem where z only appears in constraints

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(P) is equivalent to the following problem:

$$\begin{aligned} & \inf_{x, t} t \\ & \text{s.t. } t \geq C(x, z), \forall z \in \mathcal{U} \\ & \quad f_i(x, z) \leq 0, \forall z \in \mathcal{U}, \forall i \in I \end{aligned}$$

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Many RO models are in this *epigraph reformulation*, and focus on constraints

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4. Without loss, we can consider a problem where z only appears in constraints
5. DM only responsible for objective and constraints when $z \in \mathcal{U}$
 - If $z \notin \mathcal{U}$ actually occurs, all bets are off
 - Can extend framework to ensure **gradual** degradation of performance:
Globalized robust counterparts (Ben-Tal & Nemirovski)

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4. Without loss, we can consider a problem where z only appears in constraints
5. DM only responsible for objective and constraints when $z \in \mathcal{U}$
6. Robust model seems to lead to a **difficult** optimization problem
 - For any given x , checking constraints/solving the “adversary” problem may be tough
 - We must also solve our original problem of finding x !

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1. How to model \mathcal{U}
2. How to formulate and solve the **robust counterpart**
3. Why is this useful, in theory and in practice

Intuition for Some Basic Uncertainty Sets

- Recall PILOT4; how to build some “safety buffers” for constraint like #372:

$$\begin{aligned} -15.79081 \cdot x_{826} - 8.598819 \cdot x_{827} - 1.88789 \cdot x_{828} - 1.362417 \cdot x_{829} - \dots \\ -0.946049 \cdot x_{916} \geq 23.387405 \end{aligned}$$

- Consider a **linear constraint** in x with coefficients that depend **linearly** on z

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- P is a known matrix; z is primitive uncertainty

- **Q:** Why this more general form?

A: For modeling flexibility:

- Suppose the same physical quantity (i.e., coefficient) appears in multiple constraints
- Can capture “correlations”, e.g., with a factor model

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- How about a **box** uncertainty set? For some confidence level ρ :

$$\mathcal{U}_{\text{box}} := \{z : -\rho \leq z_i \leq \rho\} = \{z : \|z\|_\infty \leq \rho\}$$

“Too conservative?”

- In PILOT4, **robust** solution has objective value within 1% of that of x^*
- Recall that x^* would violate this constraint by 450%
- Sometimes we don’t sacrifice too much for robustness!

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- How to formulate the robust counterpart? How to set ρ, Γ ? How to use in practice?

Robust Counterpart (RC) for Box Uncertainty Set

- Consider a **linear constraint** in x with coefficients that depend **linearly** on $\textcolor{red}{z}$

$$(\bar{a} + P\textcolor{red}{z})^T x \leq b, \forall z \in \mathcal{U}$$

- For $\mathcal{U}_{\text{box}} = \{z : \|z\|_{\infty} \leq \rho\}$, satisfying the constraint robustly is equivalent to:

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- Consider a **linear constraint** in x with coefficients that depend **linearly** on z

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Remarks.

- To formulate the RC for (2), we must introduce a set of **auxiliary decision variables** y
 - these are **decision variables**, chosen together with x
- How many auxiliary variables are needed to derive the RC for (2)?*
- How many constraints are needed to derive the RC for (2)?*
- Suppose we were solving $\min_x \{c^T x : Ax \leq b\}$, with $A \in \mathcal{U}_{\text{polyhedral}} \subset \mathbb{R}^{m \times n}$ and $D \in \mathbb{R}^{p \times q}$.

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 - the RC is still an LP, with $n + m \cdot p$ variables, $m \cdot (1 + p + q)$ constraints

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Lagrange: $z = q/\lambda$, and $\lambda = \|q\|_2/\rho$.

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Hence robust counterpart (RC) is:

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RC for Linear Optimization Problems with Classical Sets

The robust counterpart for $(\bar{a} + Pz)^T x \leq b, \forall z \in \mathcal{U}$ is:

U-set	\mathcal{U}	Robust Counterpart	Tractability
Box	$\ z\ _\infty \leq \rho$	$\bar{a}^T x + \rho \ P^T x\ _1 \leq b$	LO
Ellipsoidal	$\ z\ _2 \leq \rho$	$\bar{a}^T x + \rho \ P^T x\ _2 \leq b$	CQO
Polyhedral	$Dz \leq d$	$\exists y : \begin{cases} \bar{a}^T x + d^T y \leq b \\ D^T y = P^T x \\ y \geq 0 \end{cases}$	LO
Budget	$\begin{cases} \ z\ _\infty \leq \rho \\ \ z\ _1 \leq \Gamma \end{cases}$	$\exists y : \bar{a}^T x + \rho \ y\ _1 + \Gamma \ P^T x - y\ _\infty \leq b$	LO

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- Problems above can be handled by large-scale modern solvers, e.g., Gurobi
- Some software now also handle automatic problem re-formulation
- If some of the decisions x are integer, problems above become MI-LPs/CQPs
- Several important extensions

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4. **$x \geq 0$ and LHS linear in x , concave in z :** $x^T g(\bar{a} + Pz) \leq b, \forall z \in \mathcal{U}, g$ concave

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 $\Leftrightarrow \bar{a}^T x + (P^T x - p)^T z \leq b, \forall z \in \mathcal{U}$, so can use base model
2. **General convex uncertainty set:** $\mathcal{U} = \{z : h_k(z) \leq 0, \forall k \in K\}$, $h_k(\cdot)$ convex?
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Tractable if f has “easy” piece-wise description: $f(x, z) = \max_{k \in K} f_k(x, z)$, where f_k corresponds to one of cases above

Used in many applications

- supply chain management [Ben-Tal et al., 2005, Bertsimas and Thiele, 2006, ...]
- logistics and transportation [Baron et al., 2011, ...]
- scheduling [Lin et al., 2004, Yamashita et al., 2007, Mittal et al., 2014, ...]
- revenue management [Perakis and Roels, 2010, Adida and Perakis, 2006, ...]
- project management [Wiesemann et al., 2012, Ben-Tal et al., 2009, ...]
- energy generation and distribution [Zhao et al., 2013, Lorca and Sun, 2015, ...]
- portfolio optimization [Goldfarb and Iyengar, 2003, Tütüncü and Koenig, 2004, Ceria and Stubbs, 2006, Pinar and Tütüncü, 2005, Bertsimas and Pachamanova, 2008, ...]
- healthcare [Borfeld et al., 2008, Hanne et al., 2009, Chen et al., 2011, I., Trichakis, Yoon (2018), ...]
- humanitarian [Uichano 2017, den Hertog et al., 2019, ...]

Two Important Caveats for Robust Models

Example: Facility Location Problem (Baron et al. 2011)

Need to decide where to open facilities, how much capacity to install, and how to assign customer demands over a future planning horizon, in order to maximize profits.

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Parameters

\mathcal{T} : discrete planning horizon, indexed by τ

\mathcal{F} : potential facility locations, indexed by i

\mathcal{N} : demand node locations, indexed by j

p : unit price of goods

c_i : cost per unit of production at facility i

C_i : cost per unit of capacity for facility i

K_i : cost of opening a facility at location i

c_{ij}^s : cost of shipping units from i to j

$D_{j\tau}$: demand in period τ at location j

Decision variables

$X_{ij\tau}$: quantity of demand j in period τ satisfied by i

$P_{i\tau}$: quantity produced at facility i in period τ

I_i : whether facility i is open (0/1)

Z_i : capacity of facility i if open

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Step 2. Identify all uncertain parameters and **model** the uncertainty set \mathcal{U} .

Baron et al. 2011 captured uncertain demands with an ellipsoidal uncertainty set:

$$\mathcal{U} = \left\{ \mathbf{D} \in \mathbb{R}^{|\mathcal{N}| \times |\mathcal{T}|} \mid \sum_{j \in \mathcal{N}} \sum_{t \in \mathcal{T}} \left(\frac{\mathbf{D}_{jt} - \bar{D}_{jt}}{\epsilon_t \bar{D}_{jt}} \right)^2 \leq \rho^2 \right\},$$

$\{\bar{D}_{jt}\}_{j \in \mathcal{N}; t \in \mathcal{T}}$ are “nominal” demands, ϵ_t is allowed deviation (%), ρ is the size of the ellipsoid

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Equivalently, can write $D_{jt} = \bar{D}_{jt}(1 + \epsilon_t \cdot \mathbf{z}_{jt})$, where $\mathbf{z} \in \mathcal{U} = \{z \in \mathbb{R}^{|\mathcal{N}| \times |\mathcal{T}|} : \|z\|_2 \leq \rho\}$

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Step 3. Derive robust counterpart for the problem. Here, a Conic Quadratic program.

Compare Two Models

Our initial model, with decisions for quantities X :

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- For fixed D , are these **deterministic/nominal** models **equivalent?** Yes!
- Are their **robust counterparts** equivalent?

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- For fixed D , are these **deterministic/nominal** models **equivalent?** Yes!
- Are their **robust counterparts** **equivalent?** No!
 - The feasible set in the second formulation is **larger**
 - Second formulation implements ordering quantities that **depend on demand!**

The **robust counterparts** of equivalent deterministic models **may be different!**

You should always try to allow your formulation to be as flexible as possible!

Another Caveat...

Are Robust Solutions “Efficient”?

$$\max_{x \in \mathcal{X}} \quad \min_{\mathbf{u} \in \mathcal{U}} \mathbf{u}^T x$$

- Feasible set of solutions $\mathcal{X} = \{x \in \mathbb{R}^n : Ax \leq b\}$
- Uncertainty set of objective coefficients $\mathcal{U} = \{\mathbf{u} \in \mathbb{R}^n : D\mathbf{u} \geq d\}$

Are Robust Solutions “Efficient”?

$$\max_{x \in \mathcal{X}} \quad \min_{\mathbf{u} \in \mathcal{U}} \mathbf{u}^T x$$

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- Classical RO framework results in
 - Optimal value J_{RO}^*
 - Set of robustly optimal solutions

$$X^{\text{RO}} = \left\{ x \in \mathcal{X} : \exists y \geq 0 \text{ such that } D^T y = x, \quad y^T d \geq J_{\text{RO}}^* \right\}$$

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- $x \in X^{\text{RO}}$ guarantees that no other solution exists with higher **worst-case** objective value $u^T x$
- What if an uncertainty scenario materializes that does not correspond to the worst-case?
- Are there any guarantees that no other solution \bar{x} exists that, apart from protecting us from worst-case scenarios, also performs better overall, under all possible uncertainty realizations?

Pareto Robustly Optimal solutions (I. & Trichakis 2014)

$$\max_{x \in \mathcal{X}} \quad \min_{u \in \mathcal{U}} u^T x \tag{4}$$

Definition

A solution x is called a **Pareto Robustly Optimal (PRO) solution** for Problem (4) if

- (a) it is robustly optimal, i.e., $x \in X^{\text{RO}}$, and
- (b) there is no $\bar{x} \in \mathcal{X}$ such that

$$u^T \bar{x} \geq u^T x, \quad \forall u \in \mathcal{U}, \quad \text{and}$$

$$\bar{u}^T \bar{x} > \bar{u}^T x, \quad \text{for some } \bar{u} \in \mathcal{U}.$$

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- $X^{\text{PRO}} \subseteq X^{\text{RO}}$: set of all PRO solutions

Some questions

- Given a RO solution, is it also PRO?
- How can one find a PRO solution?
- Can we optimize over X^{PRO} ?
- Can we characterize X^{PRO} ?
 - Is it non-empty?
 - Is it convex?
 - When is $X^{\text{PRO}} = X^{\text{RO}}$?
- How does the notion generalize in other RO formulations?

Finding PRO solutions

Theorem

Given a solution $x \in X^{\text{RO}}$ and an arbitrary point $\bar{p} \in \text{ri}(\mathcal{U})$, consider the following linear optimization problem:

$$\begin{aligned} & \text{maximize} && \bar{p}^T y \\ & \text{subject to} && y \in \mathcal{U}^g \\ & && x + y \in \mathcal{X}. \end{aligned}$$

Then, either

- $\mathcal{U}^* \{y \in \mathbb{R}^n : y^T u \geq 0, \forall u \in \mathcal{U}\}$ is the dual of \mathcal{U}

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Then, either

- the optimal value is zero and $x \in X^{\text{PRO}}$, or
 - the optimal value is strictly positive and $\bar{x} = x + y^* \in X^{\text{PRO}}$, for any optimal y^* .
-
- $\mathcal{U}^* \{y \in \mathbb{R}^n : y^T u \geq 0, \forall u \in \mathcal{U}\}$ is the dual of \mathcal{U}

Remarks

- Finding a point $\bar{u} \in \text{ri}(\mathcal{U})$ can be done efficiently using LP techniques
- Testing whether $x \in X^{\text{RO}}$ is no harder than solving the classical RO problem in this setting
- Finding a PRO solution $x \in X^{\text{PRO}}$ is no harder than solving the classical RO problem in this setting

Corollaries

- If $\bar{u} \in \text{ri}(\mathcal{U})$, all optimal solutions to the problem below are PRO:

$$\begin{aligned} & \text{maximize} && \bar{u}^T x \\ & \text{subject to} && x \in X^{\text{RO}} \end{aligned}$$

- If $0 \in \text{ri}(\mathcal{U})$, then $X^{\text{PRO}} = X^{\text{RO}}$
- If $\bar{u} \in \text{ri}(\mathcal{U})$, then $X^{\text{PRO}} = X^{\text{RO}}$ if and only if the optimal value of this LP is zero:

$$\begin{aligned} & \text{maximize} && \bar{u}^T y \\ & \text{subject to} && x \in X^{\text{RO}} \\ & && y \in \mathcal{U}^g \\ & && x + y \in \mathcal{X} \end{aligned}$$

Optimizing over / Understanding X^{PRO}

- Secondary objective r : can we solve

$$\begin{aligned} & \text{maximize} && r^T x \\ & \text{subject to} && x \in X^{\text{PRO}}? \end{aligned}$$

- Interesting case: $X^{\text{RO}} \neq X^{\text{PRO}}$

Optimizing over / Understanding X^{PRO}

- Secondary objective r : can we solve

$$\begin{array}{ll}\text{maximize} & r^T x \\ \text{subject to} & x \in X^{\text{PRO}}\end{array}$$

Proposition

X^{PRO} is not necessarily convex.

- $\mathcal{X} = \{x \in \mathbb{R}_+^4 : x_1 \leq 1, x_2 + x_3 \leq 6, x_3 + x_4 \leq 5, x_2 + x_4 \leq 5\}$
- $\mathcal{U} = \text{conv}(\{e_i, i \in \{1, \dots, 4\}\})$
- $J_{\text{RO}}^* = 1$, and $X^{\text{RO}} = \{x \in X : x \geq \mathbf{1}\}$
- $x^1 = [1 \ 2 \ 4 \ 1]^T, x^2 = [1 \ 4 \ 2 \ 1]^T \in X^{\text{PRO}}$
- $0.5x^1 + 0.5x^2$ is Pareto dominated by $[1 \ 3 \ 3 \ 2]^T \in X^{\text{RO}}$.

Optimizing over / Understanding X^{PRO}

- Secondary objective r : can we solve

$$\begin{aligned} & \text{maximize} && r^T x \\ & \text{subject to} && x \in X^{\text{PRO}}? \end{aligned}$$

Proposition

If $X^{\text{RO}} \neq X^{\text{PRO}}$, then $X^{\text{PRO}} \cap \text{ri}(X^{\text{RO}}) = \emptyset$.

- Whether solution to nominal RO is PRO depends on algorithm used for solving LP
- Simplex **better for RO problems** than interior point methods

What Are The Gains?

Example (Portfolio)

- $n + 1$ assets, with returns r_i
- $r_i = \mu_i + \sigma_i \zeta_i, i = 1, \dots, n, r_{n+1} = \mu_{n+1}$
- ζ unknown, $\mathcal{U} = \{\zeta \in \mathbb{R}^n : -\mathbf{1} \leq \zeta \leq \mathbf{1}, \mathbf{1}^\top \zeta = 0\}$
- Objective: select weights x to maximize worst-case portfolio return

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Example (Inventory)

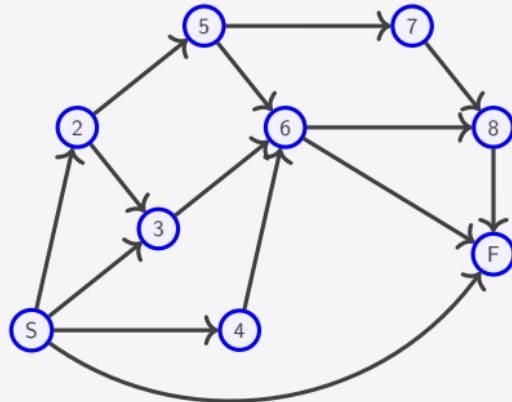
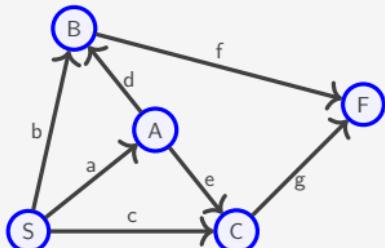
- One warehouse, N retailers where uncertain demand is realized
- Transportation, holding costs and profit margins differ for each retailer
- Demand driven by market factors $d_i = d_i^0 + q_i^\top z, i = 1, \dots, N$
- Market factors z are uncertain

$$z \in \mathcal{U} = \{z \in \mathbb{R}^N : -b \cdot \mathbf{1} \leq z \leq b \cdot \mathbf{1}, -B \leq \mathbf{1}^\top z \leq B\}$$

Numerical experiments

Example (Project management)

- A PERT diagram given by directed, acyclic graph $G = (\mathcal{N}, \mathcal{E})$
- \mathcal{N} are project events, \mathcal{E} are project activities / tasks



Numerical experiments

Example (Project management)

- A PERT diagram given by directed, acyclic graph $G = (\mathcal{N}, \mathcal{E})$
- \mathcal{N} are project events, \mathcal{E} are project activities / tasks
- Task $e \in \mathcal{E}$ has uncertain duration $\tau_e = \tau_e^0 + \delta_e$
$$\delta \in \mathcal{U} := \{\delta \in \mathbb{R}_+^{|\mathcal{E}|} : \delta \leq b \cdot \mathbf{1}, \quad \mathbf{1}^\top \delta \leq B\}$$
- Task $e \in \mathcal{E}$ can be expedited by allocating a budgeted resource x_e
$$\tau_e = \tau_e^0 + \delta_e - x_e$$

$$\mathbf{1}^\top x \leq C$$
- Goal: find resource allocation x to minimize worst-case completion time

Results – finance and inventory examples (10K instances)

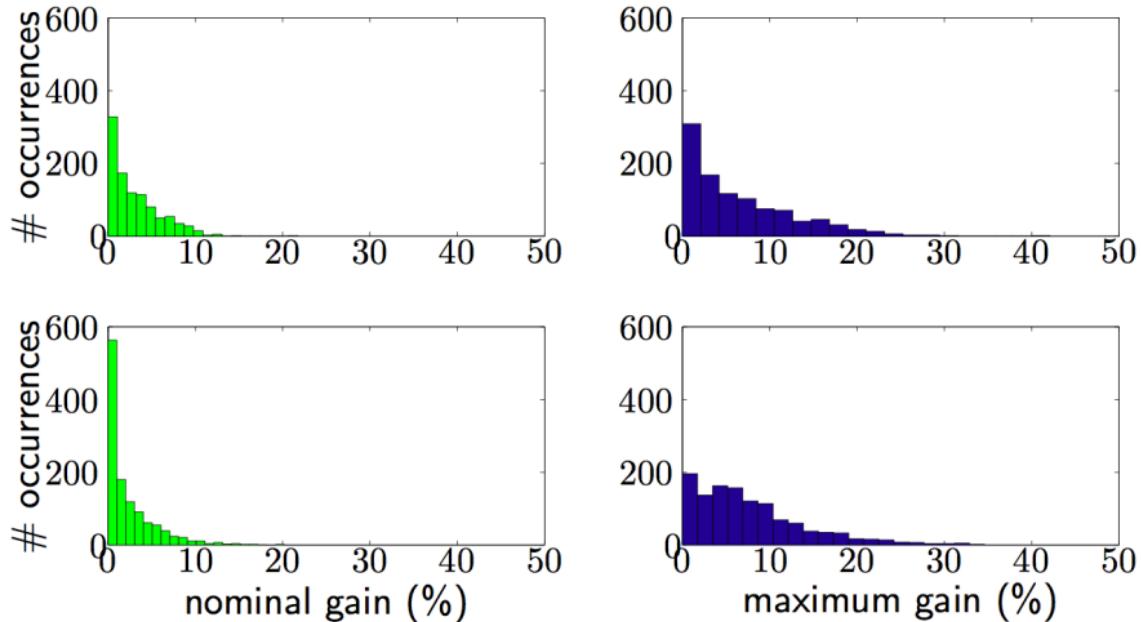
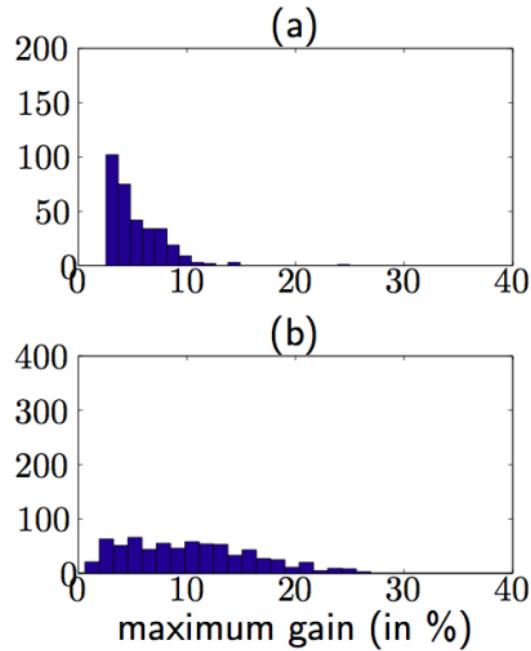
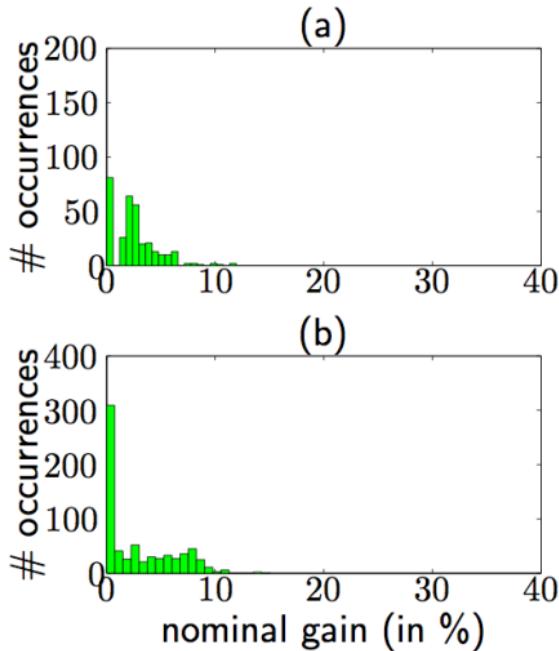


Figure: TOP: portfolio example. BOTTOM: inventory example. LEFT: performance gains in nominal scenario. RIGHT: maximal performance gains.

Results – two project management networks (10K instances)



Careful To Avoid Naïve Inefficiencies In Robust Models!

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