

# Lecture 18 : Robust Optimization

December 1, 2025

## Quick Announcements

- Will standardize midterm scores
- Preferences for midterm weight - due on Wednesday
- Homework 5 due on Friday (Dec 5)
- My office hours this week - extended schedule (check Google calendar link)
- Any questions?

# Outline for Today and Wednesday

## 1. Introduction

- Some Motivating Examples
- A History Detour
- Pros and Cons of Probabilistic Models

## 2. Robust Optimization

- Basic Premises
- Modeling with Basic Uncertainty Sets
- Reformulating and Solving Robust Models
- Extensions
- Some Applications
- Distributionally Robust Optimization
- Calibrating Uncertainty Sets
- Connections with Other Areas

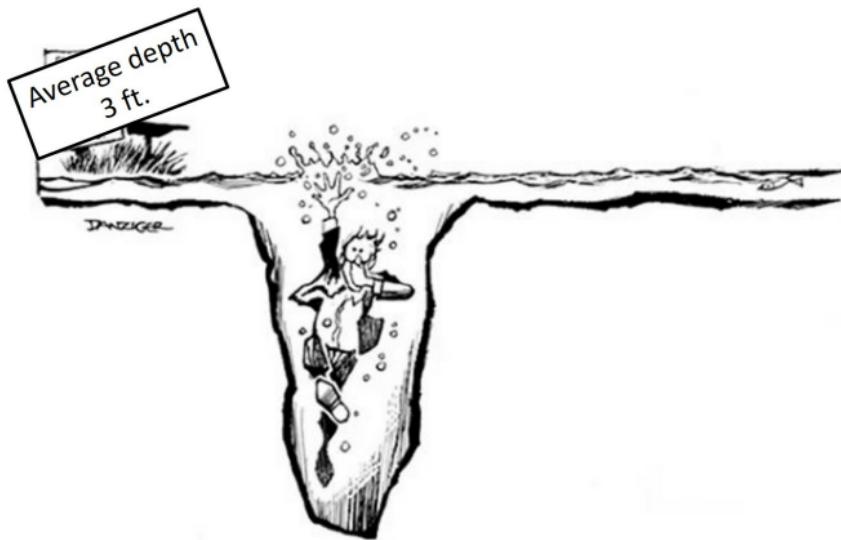
## 3. Dynamic Robust Optimization

- Properly Writing a Robust DP
- An Inventory Example
- Tractable Approximations with Decision Rules
- Some Practical Issues on Bellman Optimality
- An Application in Monitoring

# Introduction

# The Flaw of Averages

*Optimization based on **nominal** values can lead to **severe** pitfalls...*



Taken from “*Flaw of averages*” Sam Savage (2009, 2012)

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- Aharon Ben-Tal and Arkadi Nemirovski: Consider a **real-world scheduling problem** (PILOT4) in NETLIB Library
  - One of the constraints is the following linear constraint  $\bar{a}^T x \geq b$  :

$$\begin{aligned}-15.79081 \cdot x_{826} - & 8.598819 \cdot x_{827} - 1.88789 \cdot x_{828} - 1.362417 \cdot x_{829} \\-1.526049 \cdot x_{830} - & 0.031883 \cdot x_{849} - 28.725555 \cdot x_{850} - 10.792065 \cdot x_{851} \\-0.19004 \cdot x_{852} - & 2.757176 \cdot x_{853} - 12.290832 \cdot x_{854} + 717.562256 \cdot x_{855} \\-0.057865x \cdot x_{856} - & 3.785417 \cdot x_{857} - 78.30661 \cdot x_{858} - 122.163055 \cdot x_{859} \\-6.46609 \cdot x_{860} - & 0.48371 \cdot x_{861} - 0.615264 \cdot x_{862} - 1.353783 \cdot x_{863} \\-84.644257 \cdot x_{864} - & 122.459045 \cdot x_{865} - 43.15593 \cdot x_{866} - 1.712592 \cdot x_{870} \\-0.401597 \cdot x_{871} + & x_{880} - 0.946049 \cdot x_{898} - 0.946049 \cdot x_{916} \geq 23.387405\end{aligned}$$

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- Coefficients like  $8.598819$  are estimated and potentially inaccurate
- What if these coefficients are just 0.1% inaccurate?
  - i.e., suppose the true  $a$  is not  $\bar{a}$ , but  $|a_i - \bar{a}_i| \leq 0.001|\bar{a}_i|$ ?
- Will the optimal solution to the problem still be feasible?
- How can we test?

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- Original constraint:  $\bar{a}^T x \geq b$ , optimal solution  $x^*$
- Suppose true  $a \in \mathbb{R}^n$  satisfies  $|a_i - \bar{a}_i| \leq 0.001|\bar{a}_i|, \forall i$
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$$\begin{aligned} & \min_a a^T x^* - b \\ \text{s.t. } & |a_i - \bar{a}_i| \leq 0.001|\bar{a}_i|, \forall i \end{aligned}$$

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- OK, but perhaps we're too conservative?
  - Suppose  $a_i = \bar{a}_i + \epsilon_i |\bar{a}_i|$ , where  $\epsilon_i \sim \text{Uniform}[-0.001, 0.001]$
  - Using Monte-Carlo simulation with 1,000 samples:
    - $\mathbb{P}(\text{infeasible}) = 50\%$ ,  $\mathbb{P}(\text{violation} > 150\%) = 18\%$ ,  $\mathbb{E}[\text{violation}] = 125\%$

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- Disturbing that nominal solutions are likely highly infeasible
- Turns out to be the case for many **NETLIB** problems
- We should **capture uncertainty more explicitly** apriori!

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# Decisions Under Uncertainty

- Decision Maker (DM) must choose  $x$ , without knowing  $z$
- DM incurs a **cost**  $C(x, z)$
- How to model  $z$ ? How to properly formalize the decision problem?
- “Standard” probabilistic model:
  - There is a unique probability distribution  $\mathbb{P}$  for  $z$
  - DM considers an objective:  $\min_x \mathbb{E}_{z \sim \mathbb{P}}[C(x, z)]$

Classical Probabilistic Model: DM knows  $\mathbb{P}$ , solves  $\min_x \mathbb{E}_{z \sim \mathbb{P}}[C(x, z)]$

- What if there are constraints?

$$f_i(x, z) \geq 0, \forall i \in I$$

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- Need to be a bit more precise in which **sense** we want to satisfy them!
  - expectation constraint:  $\mathbb{E}_{\mathbb{P}}[f_i(x, z)] \geq 0, \forall i$
  - chance constraint:
    - individual:  $\mathbb{P}[f_i(x, z) \geq 0] \geq 1 - \epsilon, \forall i$
    - joint:  $\mathbb{P}[f_i(x, z) \geq 0, \forall i] \geq 1 - \epsilon$
  - robust (a.s.) constraint:  $F(x, z) \geq 0, \forall z$
- Which of these are “easy” to check / enforce?

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- Even if  $f$  is “well-behaved,” may need more assumptions on  $\mathbb{P}$ 
  - e.g.,  $f$  convex in  $x$ , concave in  $z$
  - log-concave density for chance constraints
  - convex support

Classical Probabilistic Model: DM knows  $\mathbb{P}$ , solves  $\min_x \mathbb{E}_{z \sim \mathbb{P}}[C(x, z)]$

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- When is it reasonable to assume  $\mathbb{P}$  known?
- What if  $\mathbb{P}$  is **not** the actual distribution?
- What if  $\mathbb{P}$  is not exogenous?

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- Perhaps we have historical samples  $z_1, \dots, z_N$
- Use empirical distribution  $\mathbb{P} = \sum_{i=1}^N \frac{1}{N} \delta(z_i)$ ?
- Future like the past...
- ...

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- **Very** popular modeling framework, but...
- Theory challenging when analyzing **complex, real-world** phenomena
  - poor data, changing environments (future  $\neq$  past), many agents, ...
- Framework not geared towards **computing decisions**
  - Limited computational tractability, particularly in higher dimensions
- With  $C = -u(\cdot)$  ( $u$  utility function), unclear if this is a good behavioral model

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- Let's admit **explicitly** that our model of reality is **incorrect**
- From **classical view**: “we know distribution  $\mathbb{P}$  for  $z$ , and solve:  $\min_x \mathbb{E}_{\mathbb{P}}[C(x, z)]$ ”  
to **robust view**: “we only know that  $\mathbb{P} \in \mathcal{P}$ , and solve:  $\min_x \max_{\mathbb{P} \in \mathcal{P}} \mathbb{E}_{\mathbb{P}}[C(x, z)]$ ”

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Long history of **robust decision-making** and **model misspecification**:

- **Economics:**
  - Knight (1921) - risk vs. Knightian uncertainty, Wald (1939), von Neumann (1944)
  - Savage (1951): minimax regret, Scarf (1958): robust Newsvendor model
  - Schmeidler, Gilboa (1980s): axiomatic frameworks; Ben-Haim (1980s)
  - Hansen & Sargent (2008): "*Robustness*" - robust control in macroeconomics
  - Bergemann & Morris (2012): "*Robust mechanism design*" book, Carroll (2015), ...
- **Engineering and robust control:** Bertsekas (1970s), Doyle (1980s), etc.
- **Computer science:** complexity analysis
- **Statistics:** M-estimators Huber (1981)
- **Operations Research:**
  - Early work by Soyster (1973), Libura (1980), Bard (1984), Kouvelis (1997)
  - **Robust Optimization:** Ben-Tal, Nemirovski, El-Ghaoui ('90s), Bertsimas, Sim ('00s)
  - Two books: Ben-Tal, El-Ghaoui, Nemirovski (2009), Bertsimas, den Hertog (2020)
  - Many tutorials!

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Why robust optimization? (in my view)

1. Very sensible
2. Modest modeling requirements
3. Modest in its premise: “*always under-promises, and over-delivers*”
4. Tractable: quickly becoming “technology”
5. Very sensible results: can rationalize simple rules in complex problems

## “Classical” Robust Optimization

# “Classical” Robust Optimization (RO)

- Only information about  $\mathbf{z}$ : values belong to an **uncertainty set**  $\mathcal{U}$
- DM reformulates the original optimization problem as:

$$(P) \quad \begin{aligned} & \inf_x \sup_{\mathbf{z} \in \mathcal{U}} C(x, \mathbf{z}) \\ & \text{s.t. } f_i(x, \mathbf{z}) \leq 0, \forall \mathbf{z} \in \mathcal{U}, \forall i \in I \end{aligned}$$

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1. Objective: worst-case performance  $\sup_{\mathbf{z} \in \mathcal{U}} C(x, \mathbf{z})$ 
  - Other options possible, based on notions of **regret**
- Conservative?

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  - $\mathcal{U}$  directly trades off robustness and conservatism, and is a **modeling choice**
- Is there a probabilistic interpretation?
  - Objective =  $\sup_{\mathbb{P} \in \mathcal{P}} \mathbb{E}_{\mathbf{z} \sim \mathbb{P}}[C(x, \mathbf{z})]$  where  $\mathcal{P}$  is the set of all measures with support  $\mathcal{U}$
  - So we are assuming that the only information about  $\mathbb{P}$  is the support  $\mathcal{U}$

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1. Objective: worst-case performance  $\sup_{z \in \mathcal{U}} C(x, z)$
2. Each constraint is “hard”: must be satisfied *robustly*, for any realization of  $z$

*What is the optimal value of the following robust LP?*

$$\min_x \max_{a \in \mathcal{U}} - (x_1 + x_2)$$

such that  $x_1 \leq a_1, \quad \forall a \in \mathcal{U}$

$$x_2 \leq a_2, \quad \forall a \in \mathcal{U} \quad \text{where } \mathcal{U} = \{(a_1, a_2) \in [0, 1]^2 : a_1 + a_2 \leq 1\}$$

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$$x_1 + x_2 \leq 1, \quad \forall a \in \mathcal{U}.$$

*Optimal value 0. In RO, each constraint must be satisfied separately, robustly.*

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$$f_i(x, z) \leq 0, \forall z \in \mathcal{U} \quad \Leftrightarrow \quad \sup_{z \in \mathcal{U}} f_i(x, z) \leq 0$$

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Many RO models are in this *epigraph reformulation*, and focus on constraints

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4. Without loss, we can consider a problem where  $z$  only appears in constraints
5. DM only responsible for objective and constraints when  $z \in \mathcal{U}$ 
  - If  $z \notin \mathcal{U}$  actually occurs, all bets are off
  - Can extend framework to ensure **gradual** degradation of performance:  
Globalized robust counterparts (Ben-Tal & Nemirovski)

# “Classical” Robust Optimization (RO)

$$(P) \quad \begin{aligned} & \inf_x \sup_{z \in \mathcal{U}} C(x, z) \\ & \text{s.t. } f_i(x, z) \leq 0, \forall z \in \mathcal{U}, \forall i \in I \end{aligned}$$

## Remarks.

1. Objective: worst-case performance  $\sup_{z \in \mathcal{U}} C(x, z)$
2. Each constraint is “hard”: must be satisfied *robustly*, for any realization of  $z$
3. Each constraint can be re-written as an optimization problem
4. Without loss, we can consider a problem where  $z$  only appears in constraints
5. DM only responsible for objective and constraints when  $z \in \mathcal{U}$
6. Robust model seems to lead to a **difficult** optimization problem
  - For any given  $x$ , checking constraints/solving the “adversary” problem may be tough
  - We must also solve our original problem of finding  $x$ !

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1. How to model  $\mathcal{U}$
2. How to formulate and solve the **robust counterpart**
3. Why is this useful, in theory and in practice

# Intuition for Some Basic Uncertainty Sets

- Recall PILOT4; how to build some “safety buffers” for constraint like #372:

$$\begin{aligned} -15.79081 \cdot x_{826} - \textcolor{blue}{8.598819} \cdot x_{827} - 1.88789 \cdot x_{828} - 1.362417 \cdot x_{829} - \dots \\ -0.946049 \cdot x_{916} \geq 23.387405 \end{aligned}$$

- Consider a **linear constraint** in  $x$  with coefficients that depend **linearly** on  $z$

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- $P$  is a known matrix;  $z$  is primitive uncertainty

- **Q:** Why this more general form?

**A:** For modeling flexibility:

- Suppose the same physical quantity (i.e., coefficient) appears in multiple constraints
- Can capture “correlations”, e.g., with a factor model

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$$\mathcal{U}_{\text{box}} := \{z : -\rho \leq z_i \leq \rho\} = \{z : \|z\|_\infty \leq \rho\}$$

“Too conservative?”

- In PILOT4, **robust** solution has objective value within 1% of that of  $x^*$
- Recall that  $x^*$  would violate this constraint by 450%
- Sometimes we don’t sacrifice too much for robustness!

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- How to formulate the robust counterpart? How to set  $\rho, \Gamma$ ? How to use in practice?

# Robust Counterpart (RC) for Box Uncertainty Set

- Consider a **linear constraint** in  $x$  with coefficients that depend **linearly** on  $\textcolor{red}{z}$

$$(\bar{a} + P\textcolor{red}{z})^T x \leq b, \forall z \in \mathcal{U}$$

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## Remarks.

- To formulate the RC for (2), we must introduce a set of **auxiliary decision variables**  $y$ 
  - these are **decision variables**, chosen together with  $x$
- How many auxiliary variables are needed to derive the RC for (2)?*
- How many constraints are needed to derive the RC for (2)?*
- Suppose we were solving  $\min_x \{c^T x : Ax \leq b\}$ , with  $A \in \mathcal{U}_{\text{polyhedral}} \subset \mathbb{R}^{m \times n}$  and  $D \in \mathbb{R}^{p \times q}$ .

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  - the RC is still an LP, with  $n + m \cdot p$  variables,  $m \cdot (1 + p + q)$  constraints

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**Intermezzo:**  $\max \{q^T z : \|z\|_2 \leq \rho\}$  or  $\max \{q^T z : z^T z \leq \rho^2\}$

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Hence robust counterpart (RC) is:

$$\bar{a}^T x + \rho \|P^T x\|_2 \leq b.$$

# RC for Linear Optimization Problems with Classical Sets

The robust counterpart for  $(\bar{a} + Pz)^T x \leq b, \forall z \in \mathcal{U}$  is:

U-set	$\mathcal{U}$	Robust Counterpart	Tractability
Box	$\ z\ _\infty \leq \rho$	$\bar{a}^T x + \rho \ P^T x\ _1 \leq b$	LO
Ellipsoidal	$\ z\ _2 \leq \rho$	$\bar{a}^T x + \rho \ P^T x\ _2 \leq b$	CQO
Polyhedral	$Dz \leq d$	$\exists y : \begin{cases} \bar{a}^T x + d^T y \leq b \\ D^T y = P^T x \\ y \geq 0 \end{cases}$	LO
Budget	$\begin{cases} \ z\ _\infty \leq \rho \\ \ z\ _1 \leq \Gamma \end{cases}$	$\exists y : \bar{a}^T x + \rho \ y\ _1 + \Gamma \ P^T x - y\ _\infty \leq b$	LO

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- Problems above can be handled by large-scale modern solvers, e.g., Gurobi
- Some software now also handle automatic problem re-formulation
- If some of the decisions  $x$  are integer, problems above become MI-LPs/CQPs
- Several important extensions

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 $\Leftrightarrow \exists \{w_k, u_k\}_{k \in K} : \bar{a}^T x + \sum_k u_k h_k^*(w_k/u_k) \leq b, \sum_k w^k = P^T x, u \geq 0.$   
 $h_k^*$  is **Fenchel conjugate** of  $h_k$ . Works if we have a tractable representation of  $h_k^*$ .

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Tractable if  $f$  has “easy” piece-wise description:  $f(x, z) = \max_{k \in K} f_k(x)^T z$ , where  $f_k$  corresponds to one of cases above (e.g.,  $f_k(x)$  linear in  $x$ )

# Used in many applications

- supply chain management [Ben-Tal et al., 2005, Bertsimas and Thiele, 2006, ...]
- logistics and transportation [Baron et al., 2011, ...]
- scheduling [Lin et al., 2004, Yamashita et al., 2007, Mittal et al., 2014, ...]
- revenue management [Perakis and Roels, 2010, Adida and Perakis, 2006, ...]
- project management [Wiesemann et al., 2012, Ben-Tal et al., 2009, ...]
- energy generation and distribution [Zhao et al., 2013, Lorca and Sun, 2015, ...]
- portfolio optimization [Goldfarb and Iyengar, 2003, Tütüncü and Koenig, 2004, Ceria and Stubbs, 2006, Pinar and Tütüncü, 2005, Bertsimas and Pachamanova, 2008, ...]
- healthcare [Borfeld et al., 2008, Hanne et al., 2009, Chen et al., 2011, I., Trichakis, Yoon (2018), ...]
- humanitarian [Uichano 2017, den Hertog et al., 2019, ...]

## Two Important Caveats for Robust Models

## Example: Facility Location Problem (Baron et al. 2011)

*Need to decide where to open facilities, how much capacity to install, and how to assign customer demands over a future planning horizon, in order to maximize profits.*

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## Parameters

$\mathcal{T}$ : discrete planning horizon, indexed by  $\tau$

$\mathcal{F}$ : potential facility locations, indexed by  $i$

$\mathcal{N}$ : demand node locations, indexed by  $j$

$p$ : unit price of goods

$c_i$ : cost per unit of production at facility  $i$

$C_i$ : cost per unit of capacity for facility  $i$

$K_i$ : cost of opening a facility at location  $i$

$c_{ij}^s$ : cost of shipping units from  $i$  to  $j$

$D_{j\tau}$ : demand in period  $\tau$  at location  $j$

## Decision variables

$X_{ij\tau}$ : quantity of demand  $j$  in period  $\tau$  satisfied by  $i$

$P_{i\tau}$ : quantity produced at facility  $i$  in period  $\tau$

$I_i$ : whether facility  $i$  is open (0/1)

$Z_i$ : capacity of facility  $i$  if open

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**Step 2.** Identify all uncertain parameters and **model** the uncertainty set  $\mathcal{U}$ .

Baron et al. 2011 captured uncertain demands with an ellipsoidal uncertainty set:

$$\mathcal{U} = \left\{ \mathbf{D} \in \mathbb{R}^{|\mathcal{N}| \times |\mathcal{T}|} \mid \sum_{j \in \mathcal{N}} \sum_{t \in \mathcal{T}} \left( \frac{\mathbf{D}_{jt} - \bar{D}_{jt}}{\epsilon_t \bar{D}_{jt}} \right)^2 \leq \rho^2 \right\},$$

$\{\bar{D}_{jt}\}_{j \in \mathcal{N}; t \in \mathcal{T}}$  are “nominal” demands,  $\epsilon_t$  is allowed deviation (%),  $\rho$  is the size of the ellipsoid

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Equivalently, can write  $D_{jt} = \bar{D}_{jt}(1 + \epsilon_t \cdot \mathbf{z}_{jt})$ , where  $\mathbf{z} \in \mathcal{U} = \{z \in \mathbb{R}^{|\mathcal{N}| \times |\mathcal{T}|} : \|z\|_2 \leq \rho\}$

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**Step 3.** Derive robust counterpart for the problem. Here, a Conic Quadratic program.

# Compare Two Models

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Another model, with **decisions for fractions of demands**  $Y$ :

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 & \max_{X, I, Z, P} && \sum_{\tau \in \mathcal{T}} \sum_{i \in \mathcal{F}} \sum_{j \in \mathcal{N}} (p - c_{ij}^s) X_{ij\tau} - \sum_{\tau \in \mathcal{T}} \sum_{i \in \mathcal{F}} c_i P_{i\tau} - \sum_{i \in \mathcal{F}} (C_i Z_i + K_i I_i) \\
 \text{subject to} & && \sum_{i \in \mathcal{F}} X_{ij\tau} \leq D_{j\tau}, \quad j \in \mathcal{N}, \tau \in \mathcal{T}, \\
 & && \sum_{j \in \mathcal{N}} X_{ij\tau} \leq P_{i\tau}, \quad i \in \mathcal{F}, \tau \in \mathcal{T}, \\
 & && P_{i\tau} \leq Z_i, \quad Z_i \leq M \cdot I_i, \quad i \in \mathcal{F}, \tau \in \mathcal{T} \quad (M \text{ is a large constant}) \\
 & && X \geq 0, \quad I \in \{0, 1\}^{|\mathcal{F}|}
 \end{aligned}$$

Another model, with **decisions for fractions of demands**  $Y$ :

$$\begin{aligned}
 & \max_{Y, I, Z, P} && \sum_{\tau \in \mathcal{T}} \sum_{i \in \mathcal{F}} \sum_{j \in \mathcal{N}} (p - c_{ij}^s) Y_{ij\tau} D_{j\tau} - \sum_{\tau \in \mathcal{T}} \sum_{i \in \mathcal{F}} c_i P_{i\tau} - \sum_{i \in \mathcal{F}} (C_i Z_i - K_i I_i) \\
 \text{subject to} & && \sum_{i \in \mathcal{F}} Y_{ij\tau} \leq 1, \quad j \in \mathcal{N}, \tau \in \mathcal{T}, \\
 & && \sum_{j \in \mathcal{N}} Y_{ij\tau} D_{j\tau} \leq P_{i\tau}, \quad i \in \mathcal{F}, \tau \in \mathcal{T}, \\
 & && P_{i\tau} \leq Z_i, \quad Z_i \leq M \cdot I_i, \quad i \in \mathcal{F}, \tau \in \mathcal{T} \\
 & && Y \geq 0, \quad I \in \{0, 1\}^{|\mathcal{F}|}
 \end{aligned} \tag{3}$$

- For fixed  $D$ , are these **deterministic/nominal** models **equivalent?** Yes!
- Are their **robust counterparts** equivalent?

# Compare Two Models

Our initial model, with **decisions for quantities**  $X$ :

$$\begin{aligned} \max_{X, I, Z, P} \quad & \sum_{\tau \in \mathcal{T}} \sum_{i \in \mathcal{F}} \sum_{j \in \mathcal{N}} (p - c_{ij}^s) X_{ij\tau} - \sum_{\tau \in \mathcal{T}} \sum_{i \in \mathcal{F}} c_i P_{i\tau} - \sum_{i \in \mathcal{F}} (C_i Z_i + K_i I_i) \\ \text{subject to} \quad & \sum_{i \in \mathcal{F}} X_{ij\tau} \leq D_{j\tau}, \quad j \in \mathcal{N}, \tau \in \mathcal{T}, \\ & \sum_{j \in \mathcal{N}} X_{ij\tau} \leq P_{i\tau}, \quad i \in \mathcal{F}, \tau \in \mathcal{T}, \\ & P_{i\tau} \leq Z_i, \quad Z_i \leq M \cdot I_i, \quad i \in \mathcal{F}, \tau \in \mathcal{T} \quad (M \text{ is a large constant}) \\ & X \geq 0, \quad I \in \{0, 1\}^{|\mathcal{F}|} \end{aligned}$$

Another model, with **decisions for fractions of demands**  $Y$ :

$$\begin{aligned} \max_{Y, I, Z, P} \quad & \sum_{\tau \in \mathcal{T}} \sum_{i \in \mathcal{F}} \sum_{j \in \mathcal{N}} (p - c_{ij}^s) Y_{ij\tau} D_{j\tau} - \sum_{\tau \in \mathcal{T}} \sum_{i \in \mathcal{F}} c_i P_{i\tau} - \sum_{i \in \mathcal{F}} (C_i Z_i - K_i I_i) \\ \text{subject to} \quad & \sum_{i \in \mathcal{F}} Y_{ij\tau} \leq 1, \quad j \in \mathcal{N}, \tau \in \mathcal{T}, \\ & \sum_{j \in \mathcal{N}} Y_{ij\tau} D_{j\tau} \leq P_{i\tau}, \quad i \in \mathcal{F}, \tau \in \mathcal{T}, \\ & P_{i\tau} \leq Z_i, \quad Z_i \leq M \cdot I_i, \quad i \in \mathcal{F}, \tau \in \mathcal{T} \\ & Y \geq 0, \quad I \in \{0, 1\}^{|\mathcal{F}|} \end{aligned} \tag{3}$$

- For fixed  $D$ , are these **deterministic/nominal** models **equivalent?** Yes!
- Are their **robust counterparts** **equivalent?** No!
  - The feasible set in the second formulation is **larger**
  - Second formulation implements ordering quantities that **depend on demand!**

The **robust counterparts of equivalent deterministic**  
models **may be different!**

You should always try to allow your formulation  
to be as flexible as possible!

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