

# Lending: Credit as a Product

Anjan Mahapatra

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## 1 Lending: Credit as a Product

### 1.1 Introduction to Digital Lending

Digital lending platforms treat credit as a scalable, data-driven product rather than a manual banking service. These platforms automate the complete lending lifecycle using software systems, statistical modeling, and machine learning to enable faster credit decisions, lower operating costs, and improved risk management.

A digital lending system can be abstracted as a decision function:

$$\mathcal{L} : X \rightarrow \{\text{Approval}, \text{Rejection}\} \times R^+$$

where  $X$  denotes borrower features and the real-valued output represents loan pricing.

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### 1.2 Lending Product Types

- **Personal Loans:** Unsecured, fixed-tenure loans with higher credit risk
- **Buy Now Pay Later (BNPL):** Short-term installment loans embedded at checkout
- **MSME Loans:** Working capital or term loans for small enterprises
- **Credit Cards:** Revolving credit with dynamic utilization
- **Microfinance:** Small-ticket loans aimed at financial inclusion

Each lending product differs in exposure size, tenure, repayment structure, and expected loss.

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### 1.3 Digital Lending System Architecture

#### 1.3.1 High-Level Architecture

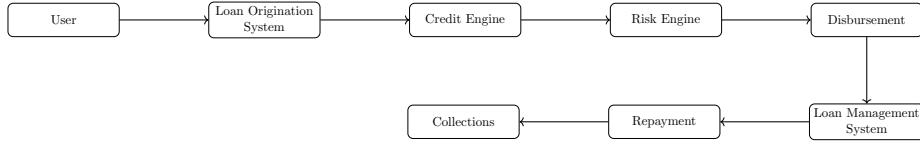


Figure 1: End-to-End Digital Lending Lifecycle

## 1.4 Lending Lifecycle (End-to-End)

### 1.4.1 Customer Acquisition

Borrowers are acquired through digital marketing, platform partnerships, and referrals. Acquisition efficiency is measured using:

$$CAC = \frac{\text{Total Marketing Spend}}{\text{Number of Customers Acquired}}$$


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### 1.4.2 Onboarding and KYC

Onboarding ensures identity verification, regulatory compliance, and eligibility validation. Failure at this stage increases funnel drop-off but reduces downstream fraud risk.

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### 1.4.3 Credit Underwriting

Credit underwriting estimates borrower risk using statistical models.

#### Probability of Default

$$PD = P(\text{Default} | X)$$

Using logistic regression:

$$PD = \frac{1}{1 + e^{-(\beta_0 + \beta^T X)}}$$

Borrowers are assigned to discrete risk buckets:

$$\text{Bucket}_i = \{PD \mid \tau_{i-1} \leq PD < \tau_i\}$$


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### 1.4.4 Risk Segmentation

Borrowers are segmented into low, medium, and high-risk cohorts to optimize approval thresholds and pricing strategies.

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#### 1.4.5 Loan Pricing

Loan pricing compensates the lender for capital cost, credit risk, and operational margin.

$$\text{Interest Rate} = r_{base} + r_{risk} + r_{margin}$$

Where:

$$r_{risk} = f(PD, LGD)$$

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#### 1.4.6 Expected Credit Loss

The fundamental lending risk equation is:

$$EL = PD \times LGD \times EAD$$

Where:

- LGD = Loss Given Default
- EAD = Exposure at Default

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#### 1.4.7 Disbursement

Approved loans are disbursed via bank transfer or digital wallets. Disbursement marks the point at which capital is deployed and credit exposure begins.

#### 1.4.8 Repayment

Repayment schedules are defined by EMI structures:

$$EMI = \frac{P \cdot r \cdot (1 + r)^n}{(1 + r)^n - 1}$$

Where:

- $P$  = principal
- $r$  = periodic interest rate
- $n$  = number of installments

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#### 1.4.9 Collections and Recovery

Delinquent loans are handled through a staged collections strategy:

- Soft reminders
  - Field collections
  - Legal recovery
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### 1.5 Portfolio-Level Metrics

#### Approval Rate

$$\text{Approval Rate} = \frac{\text{Approved Loans}}{\text{Total Applications}}$$

#### Non-Performing Asset (NPA) Ratio

$$NPA = \frac{\text{Outstanding Defaulted Loans}}{\text{Total Loan Portfolio}}$$

#### Roll Rate

$$RR_{i \rightarrow j} = \frac{\text{Loans}_{i \rightarrow j}}{\text{Loans}_i}$$

#### Collection Efficiency

$$\text{Collection Efficiency} = \frac{\text{Recovered Amount}}{\text{Total Amount Due}}$$

#### Lifetime Value to CAC Ratio

$$\frac{LTV}{CAC} > 3 \quad (\text{Sustainable Lending})$$

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### 1.6 Risk Types in Lending

- **Credit Risk:** Borrower inability or unwillingness to repay
  - **Fraud Risk:** Identity, income, or synthetic fraud
  - **Regulatory Risk:** Violations of lending guidelines
  - **Liquidity Risk:** Capital shortages affecting disbursement
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## 1.7 Stress Testing and Portfolio Risk

Portfolio loss under stress scenarios is estimated as:

$$Loss_{portfolio} = \sum_{i=1}^N PD_i^{stress} \times LGD_i \times EAD_i$$

Stress testing evaluates resilience under macroeconomic shocks.

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## 1.8 Digital Lending Platforms

Modern lending platforms integrate real-time credit decisioning, automated servicing, and analytics-driven collections.

- LendingClub: Marketplace-based digital lending
  - KreditBee: Consumer-focused instant lending platform
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## 1.9 Summary

Digital lending transforms credit into a scalable financial product by combining automation, data science, and risk modeling. The success of such systems depends on precise credit underwriting, disciplined risk management, and continuous portfolio monitoring.