The circle of life

A talk about killing services UX Scotland 2023

Anne Dhir she/her





My name is **Anne Dhir**. My pronouns are she/her.

I'm a creative strategist and service designer with SPARCK and BJSS



We work across industries...













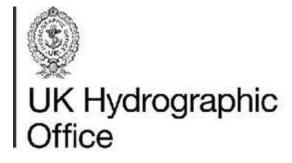


















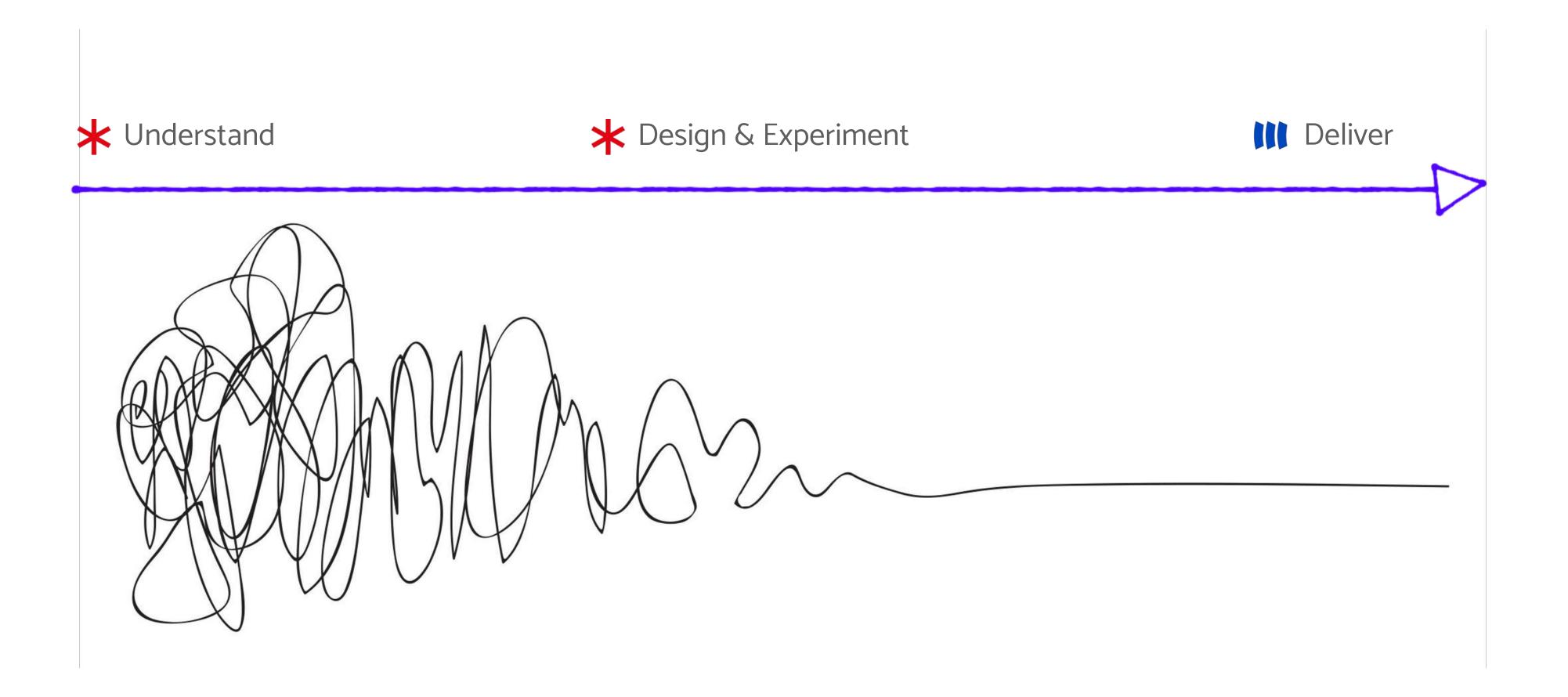








... from design to delivery





Think through all the stages of a product (...), from the first usage to help, service, and maintenance.

Don Norman

Think through all the stages of a product (...), from the first usage to help, service, maintenance, and retirement.

Don Norman



"We've got enough work delivering new services"

"We just leave it running"



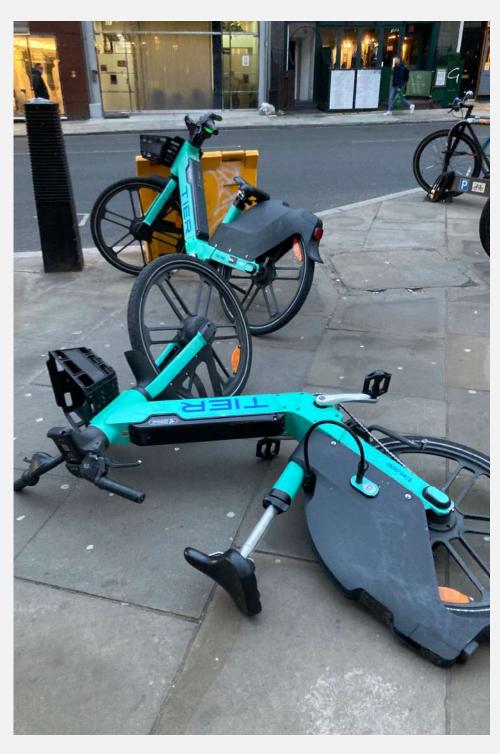
The cost of doing nothing

The visible cost









And the not-immediately visible cost



DATA PROTECTION ACT 2018 (PART 6, SECTION 155)

SUPERVISORY POWERS OF THE INFORMATION COMMISSIONER

MONETARY PENALTY NOTICE

To: Easylife Limited

Of: 94 Orchard Gate, Greenford, England, UB6 0QP

Introduction and Summary

- 1. This Information Commissioner ("the Commissioner") has decided to issue Easylife Limited ("Easylife") with a monetary penalty under section 155 of the Data Protection Act 2018 ("the DPA"). The penalty notice imposes an administrative fine on Easylife, in accordance with the Commissioner's powers under Article 83 of the General Data Protection Regulation 2016 ("the GDPR"). The amount of the penalty is £1,350,000 (one mill of three hundred and fifty thousand pounds).
- The penalty is in relation to contraventions of Article 5(1)(a) of the GDPR and an ongoing incident during the period of 1 August 2019 to 19 August 2020 ("the relevant period") affecting personal data processed by Easylife during the relevant period ("the Incident")¹.
- For the reasons set out in this Monetary Penalty Notice, the Commissioner has found that Easylife failed to process personal data in



BIRMINGHAM EDUCATION DEPARTMENT DINNER DINNER TICKET CONTROL SYSTEMS LTD.

NEWS

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Family & Education Young Reporter

Child Trust Funds: Millions of pounds stuck in 80,000 accounts - report

3 4 days ago

<



Michele Creed, pictured with her daughter Alana, is warning other families to think twice before taking up the court battle to access their child's money

By Ruth Clegg

Disability news reporter

Tens of millions of pounds belonging to about 80,000 young people without capacity to make financial decisions could be locked in trust funds, a report suggests.

1

¹ The applicable legislation at the time of the Incident was the (EU) GDPR. The Commissioner was at the material time the supervisory authority in respect of the (EU) GDPR.

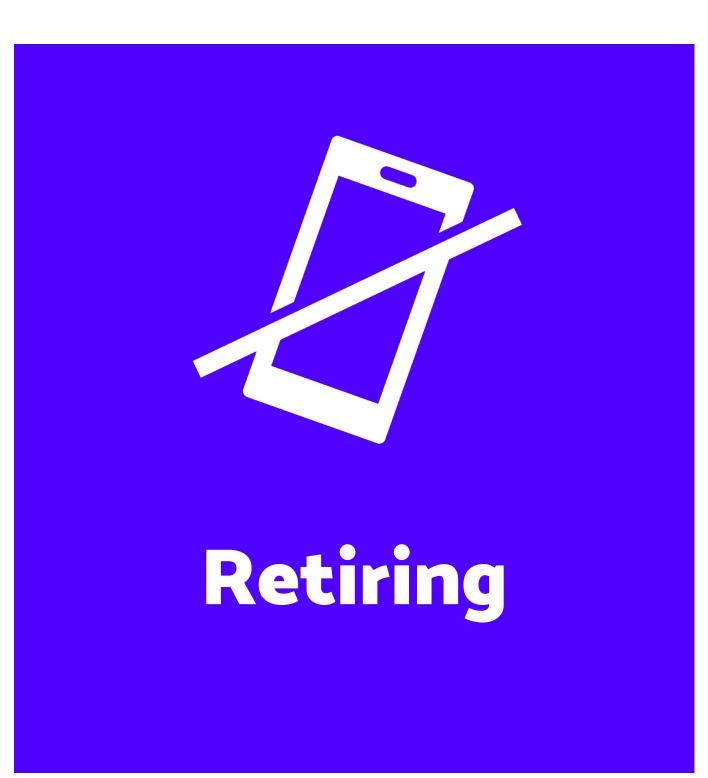
What ends?

Which ends?



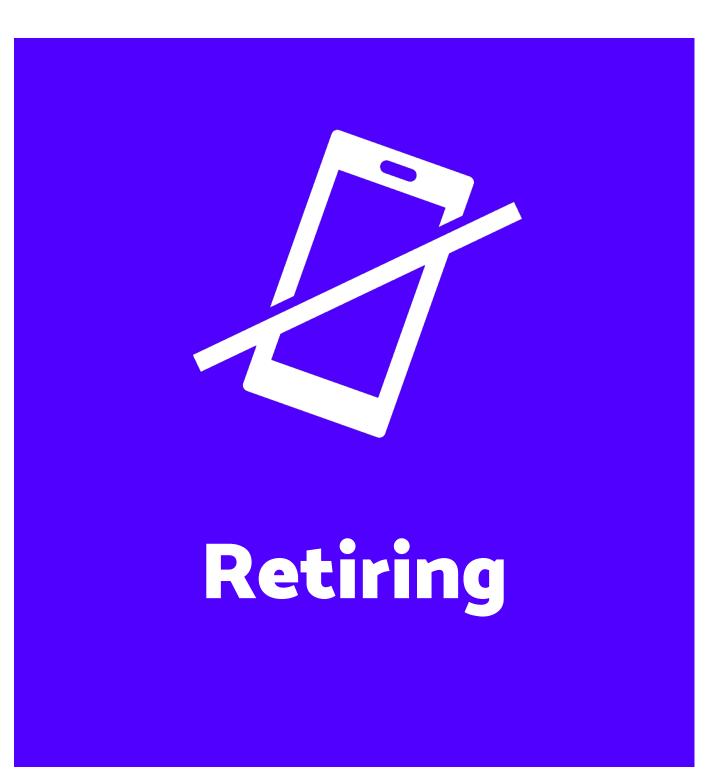
Which ends?





Which ends?



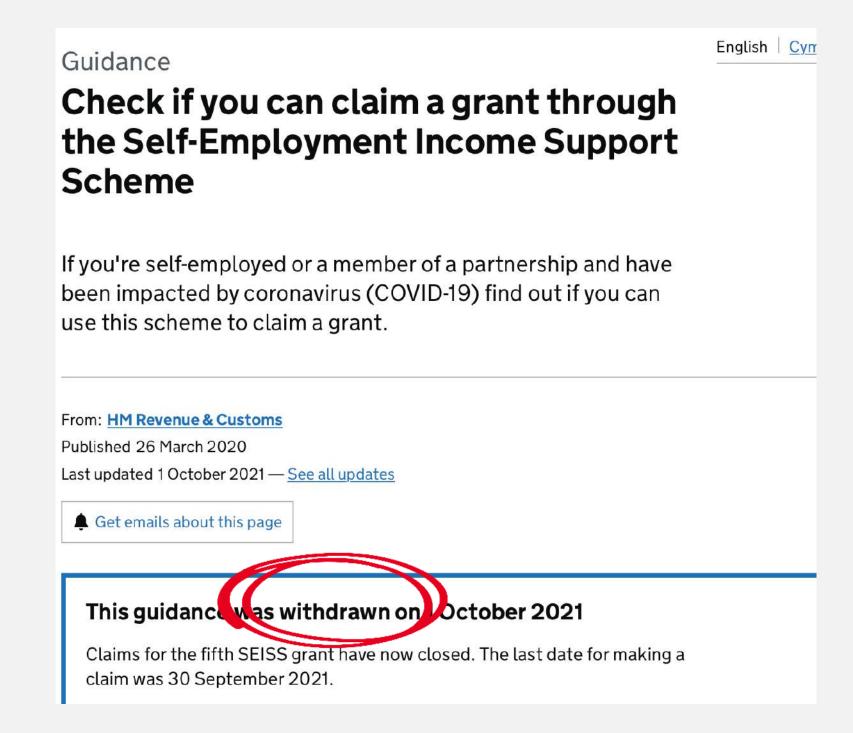


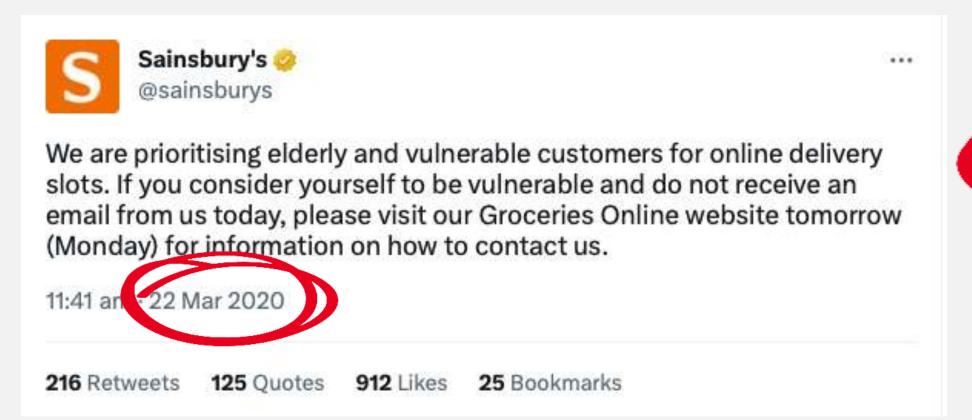


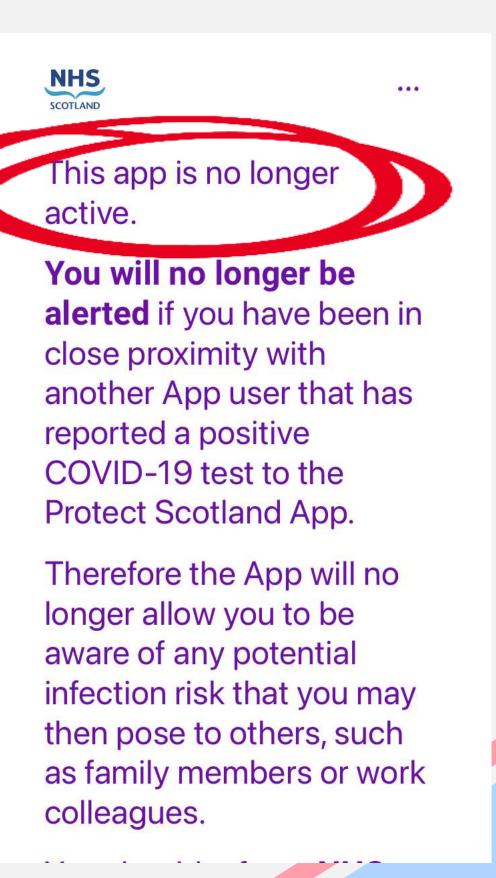
A quick tour of the graveyard

Services do die

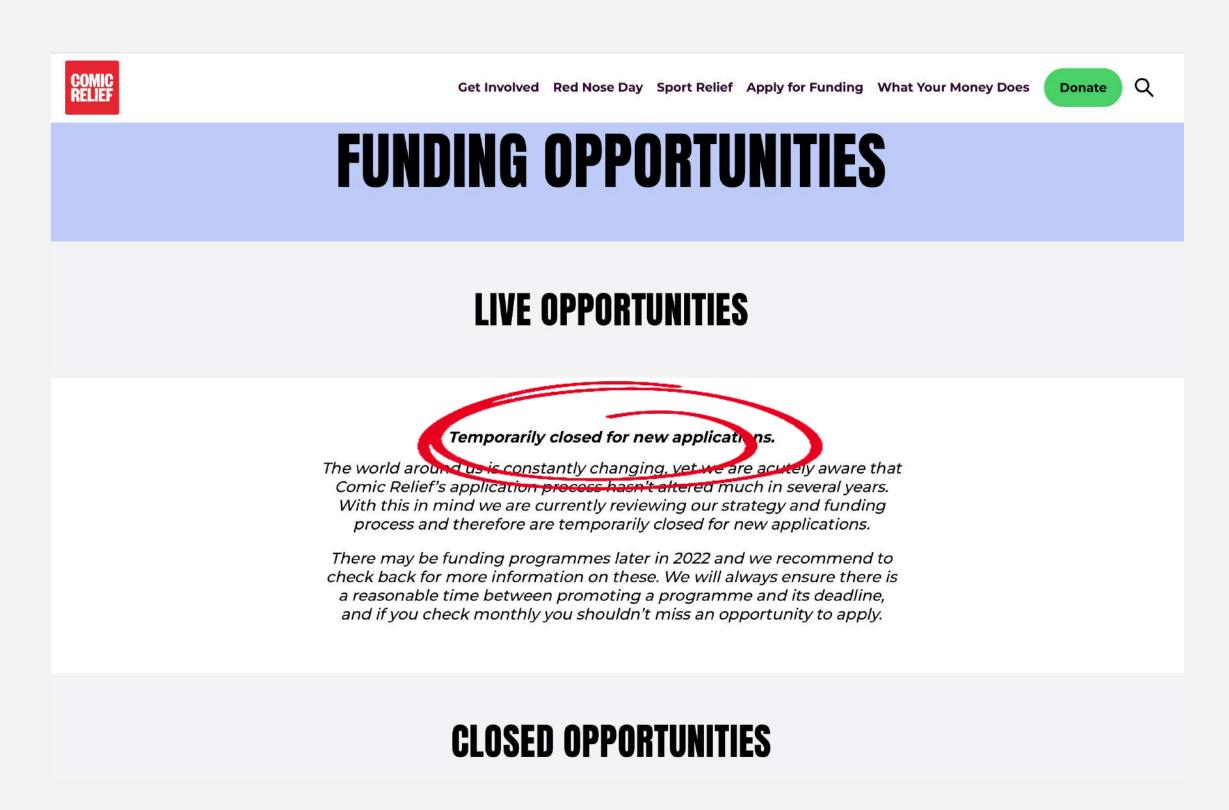
Temporary

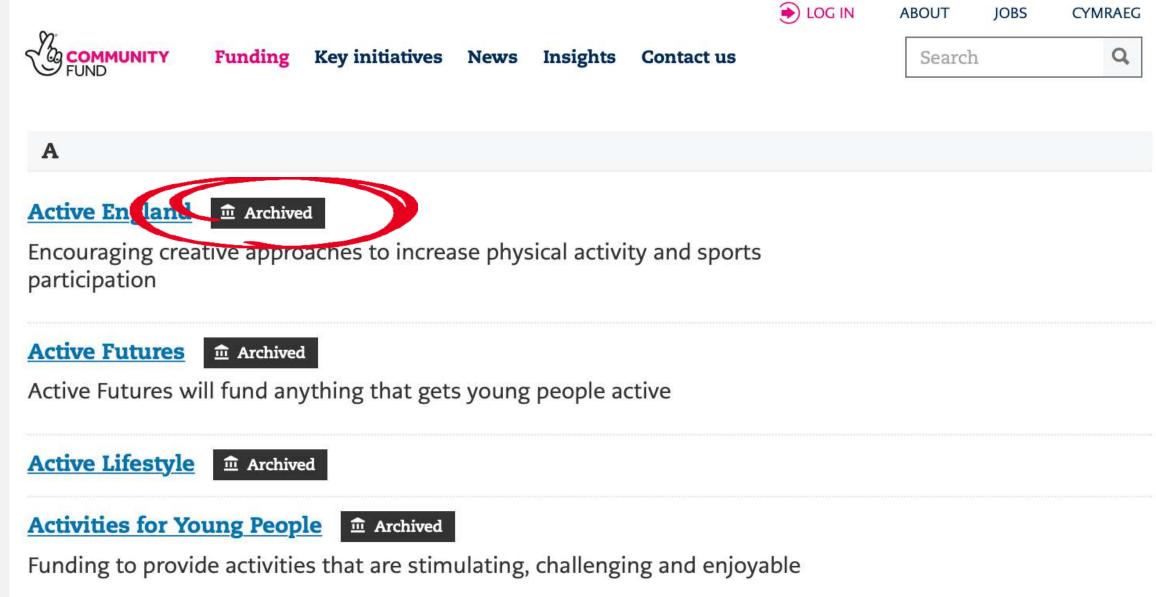






Cyclical





Change in strategy



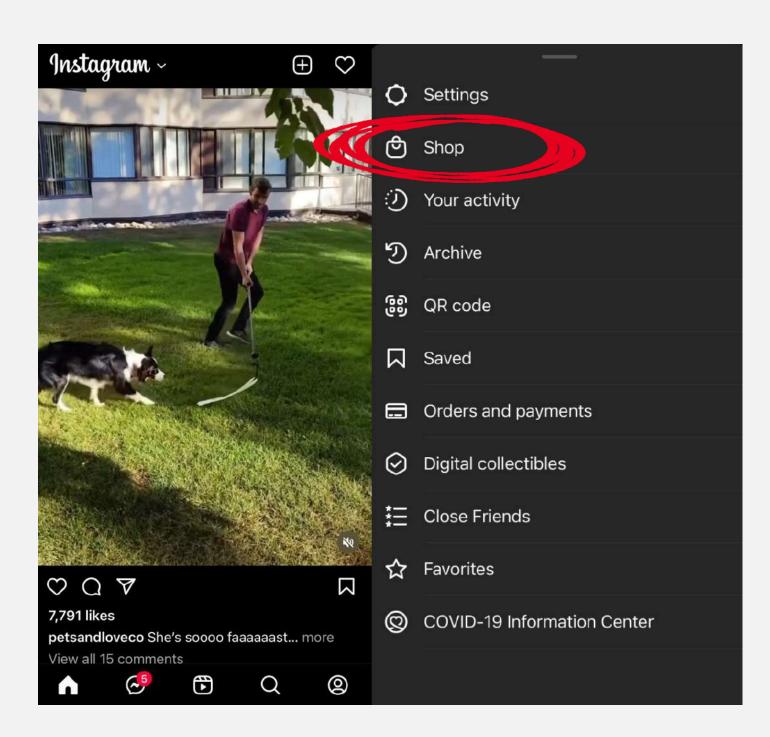
500 jobs at risk as company concludes it cannot make the loss-making arm profitable

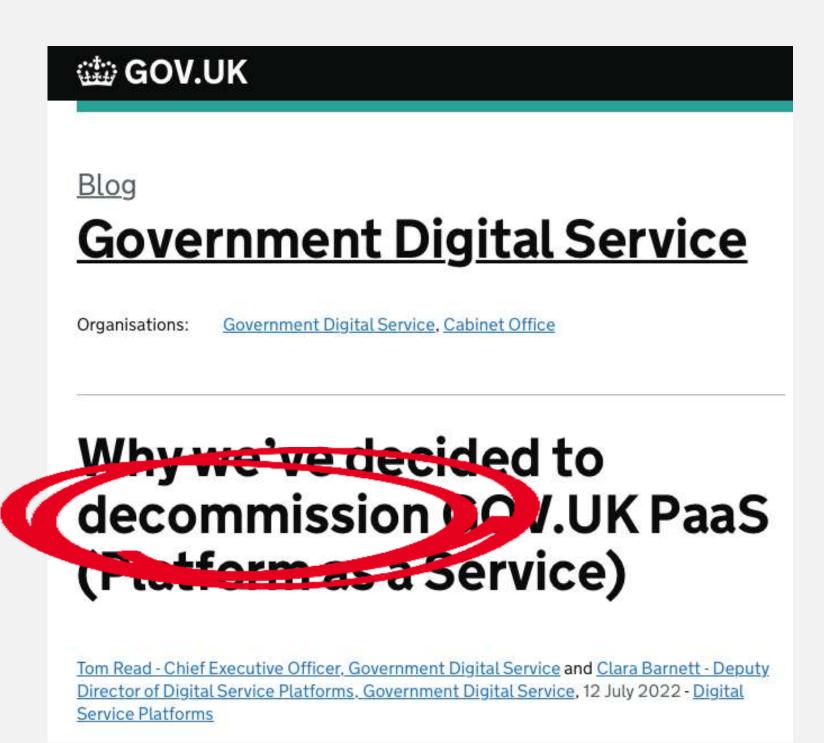


■ Tesco blames high costs for fulfilment and online marketing for closing Tesco Direct. Photograph: Nick Ansell/PA

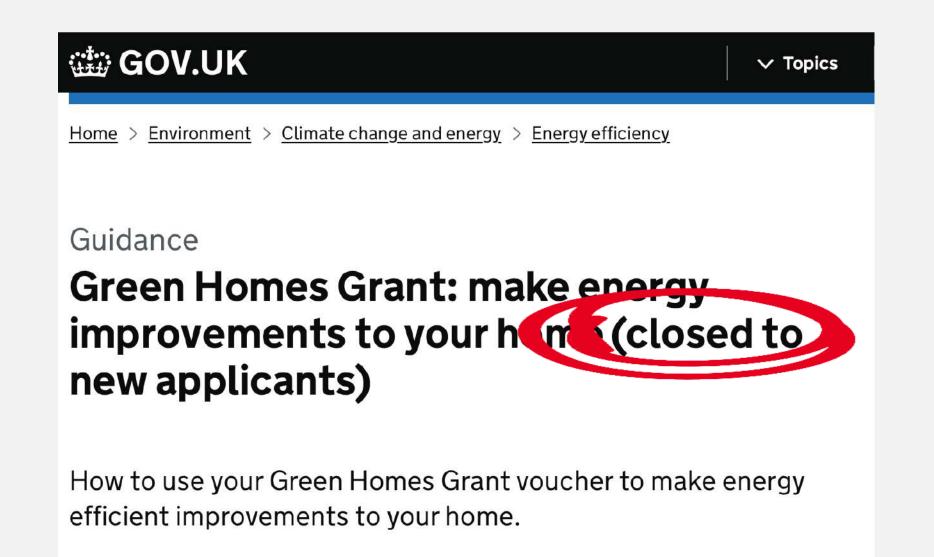
Tesco is shutting down its clothing and homewares website Tesco Direct in a surprise move that puts 500 jobs at risk.

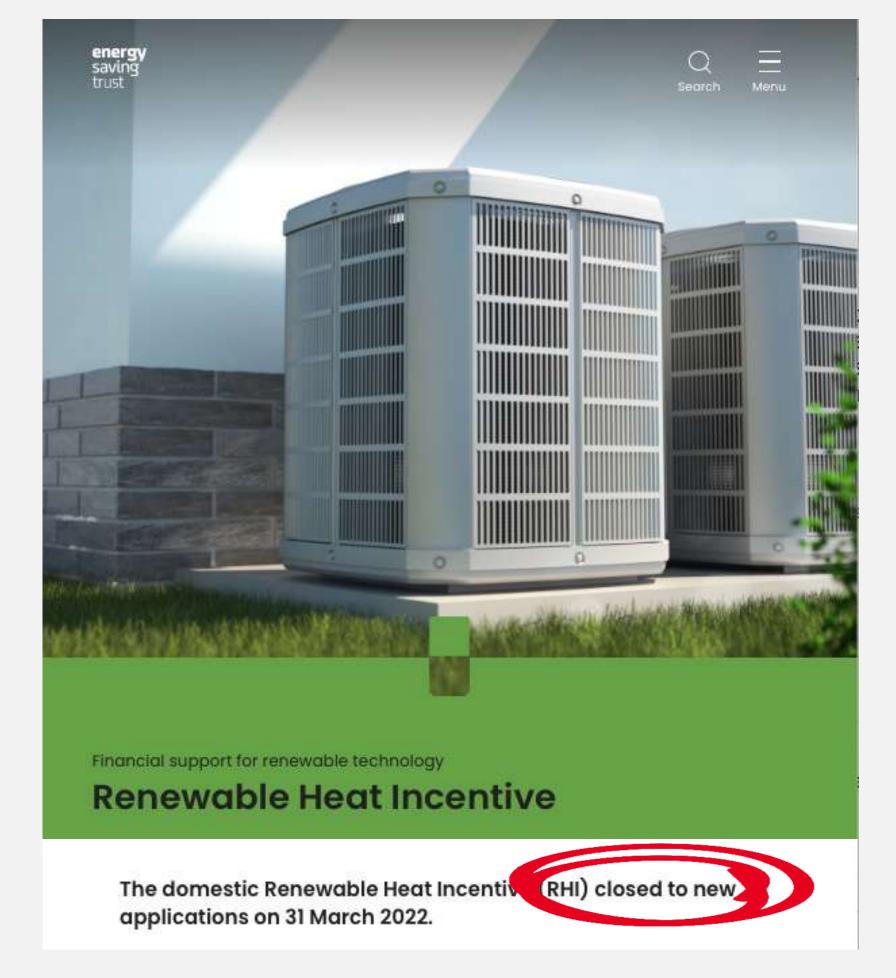
Staff were briefed on Tuesday afternoon about the decision to close the loss-making website which was the supermarket giant's attempt to take on Argos and Amazon by selling everything from sofas to TVs and toys.



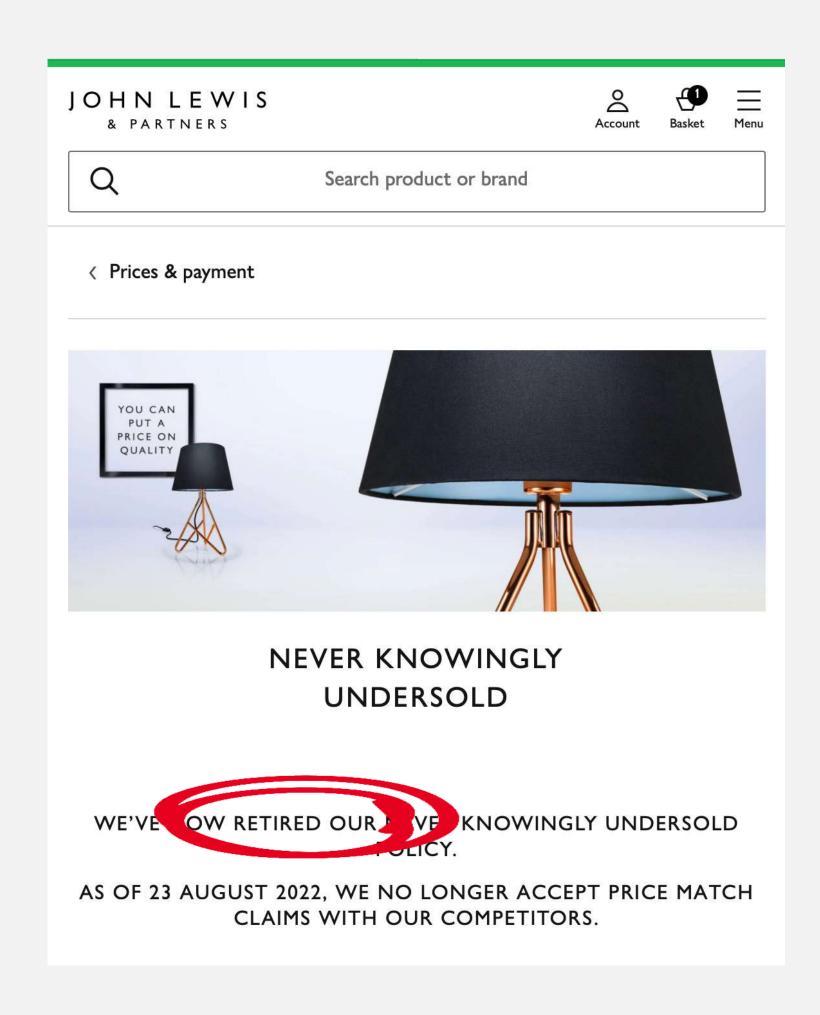


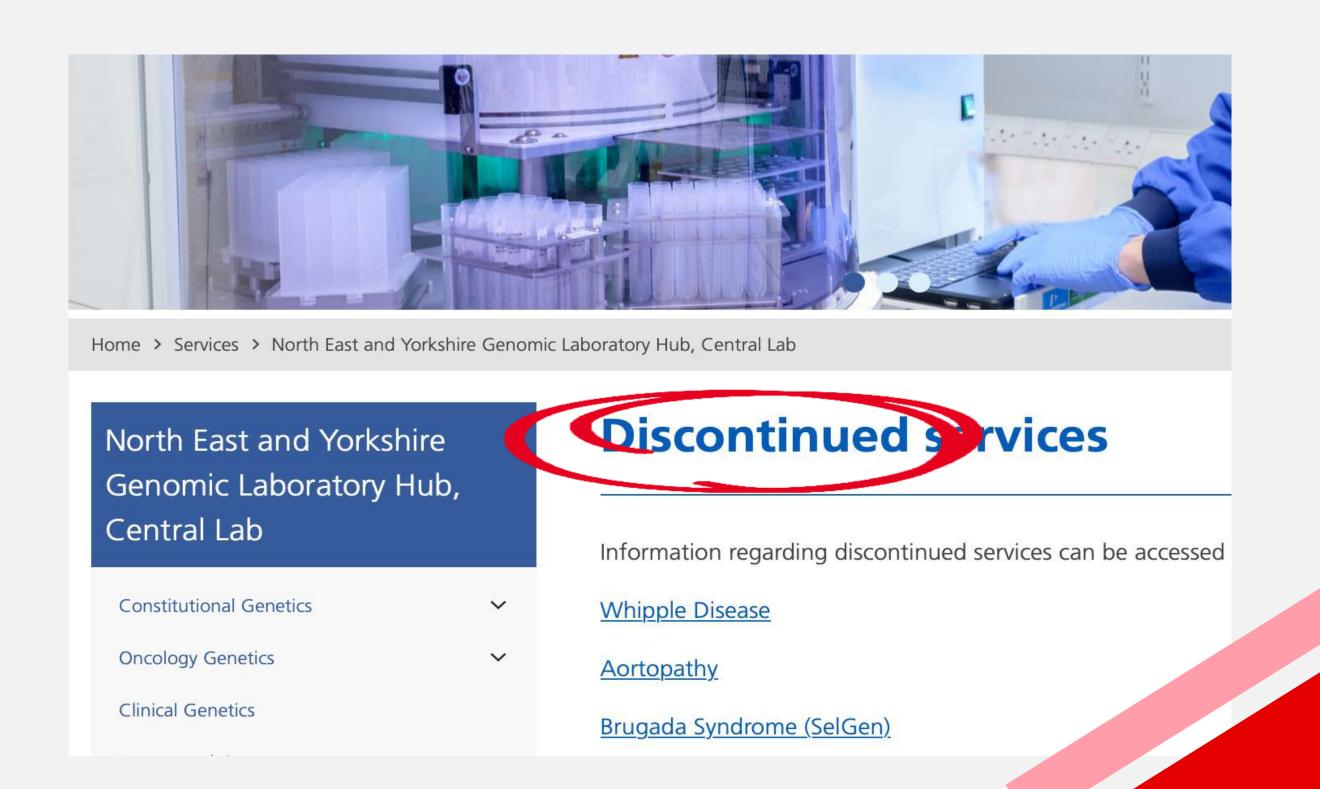
Change in policy





Retirement





Suspend

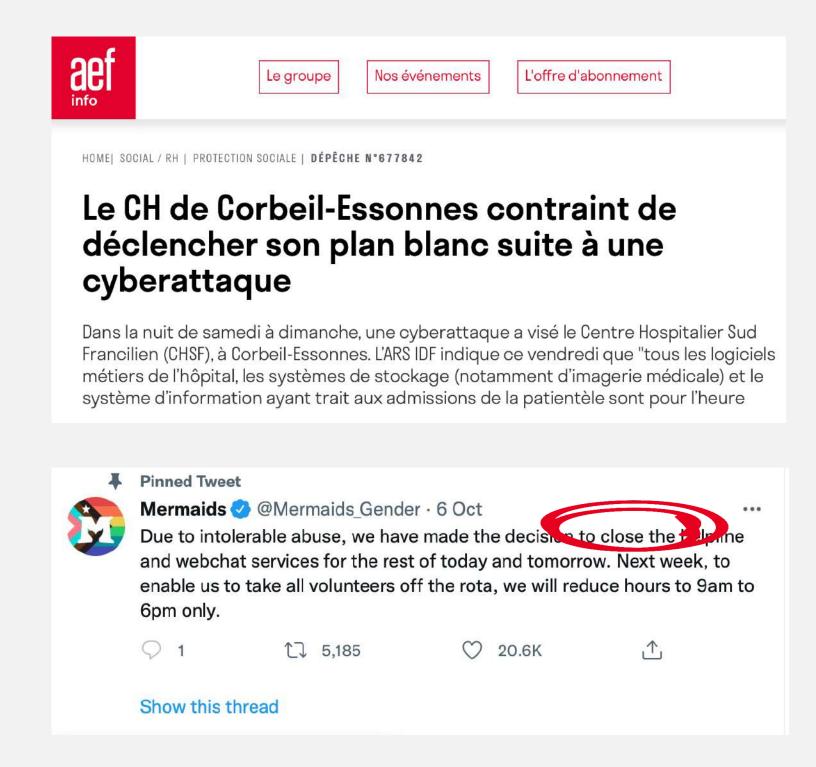


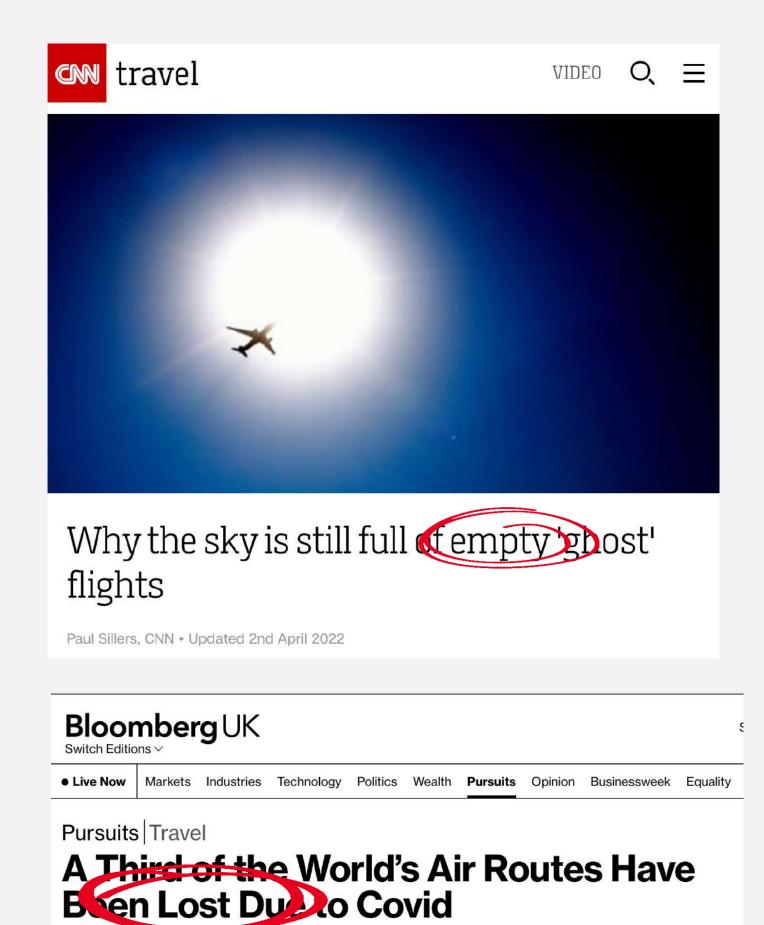
A closure sign is posted on the national mall near the US Capitol in Washington, D.C. Jewel Samad-AFP/Getty Images

Federal Government SHUTDOWN,

All National Parks
Are CLOSED.

BY LAURENCE ARNOLD / BLOOMBERG





■ Lost routes thrust aviation's economic miracle into reverse

■ Some services may be gone for good, making travel tougher

Collapse

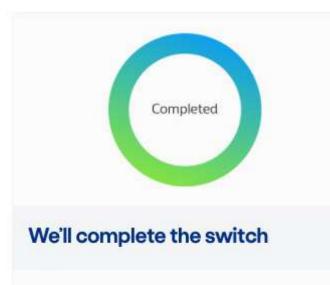
Welcome Together Energy customers

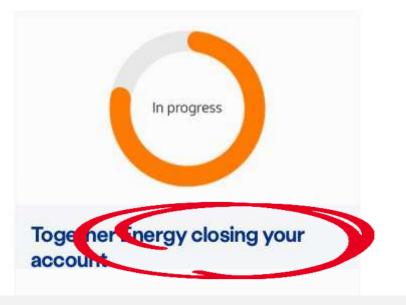
Sit back, relax and let us take care of everything.

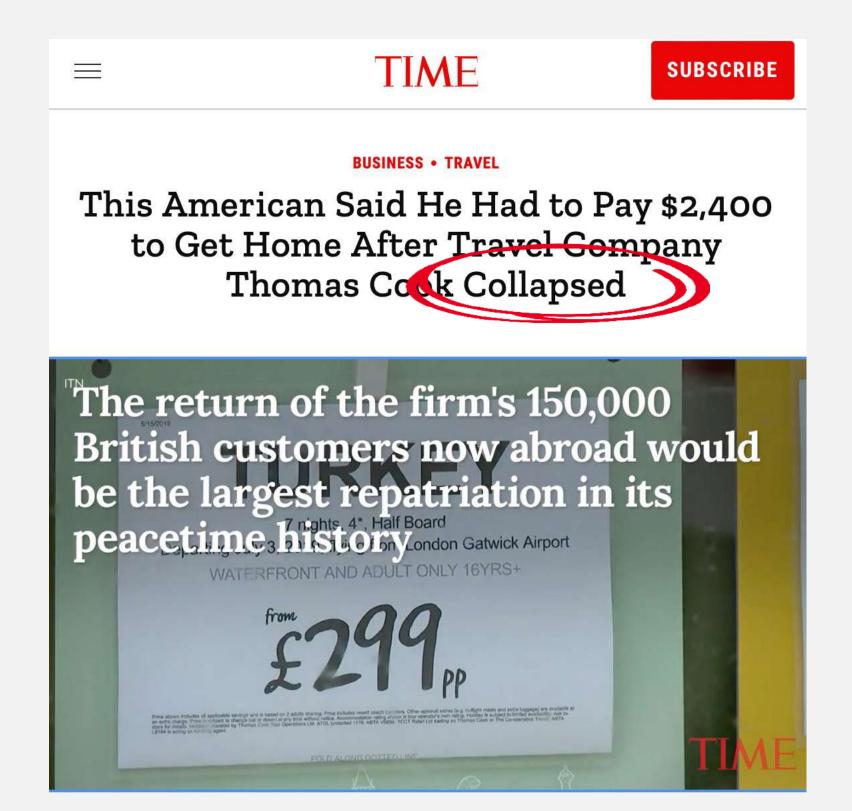
Your transfer to British Gas

When you transfer over to us, we'll let you know how it's progressing below you'll see the steps that we'll go through and the communications you'll receive along the way.









However, some legends never die!



Broadband

What is the number for the speaking clock?

Find the precise time by dialling 123 to hear the BT speaking clock (Timeline). The time is announced every ten seconds.

It costs 50p a minute from BT landlines any time of day or night.

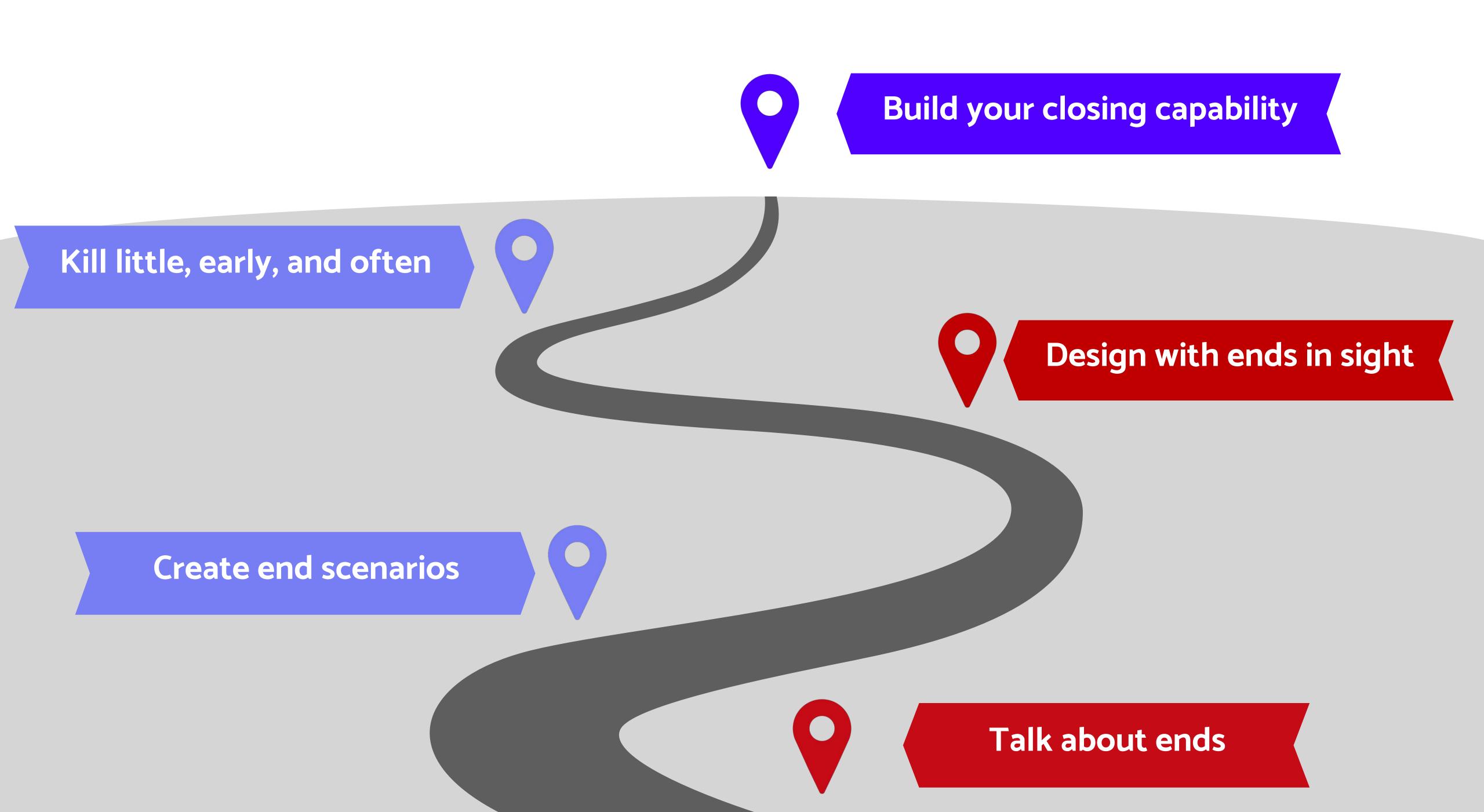
Was this answer helpful?

* * * * *

Print these instructions >

It's the end of the woxld

Plan for the end of the road



Talk about ends

Create end scenarios

- ☐ Could the service be(come) temporary or cyclical?
- ☐ Are we prepared for it to collapse?
- ☐ Could it be suspended?
- ☐ What does it replace?
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- ☐ Does it still align to the strategy?
- ☐ What dependencies might make retirement difficult?
- ☐ What if the **need** were met?

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- ☐ What does it look like when global warming reaches 4c?

Design with ends in mind

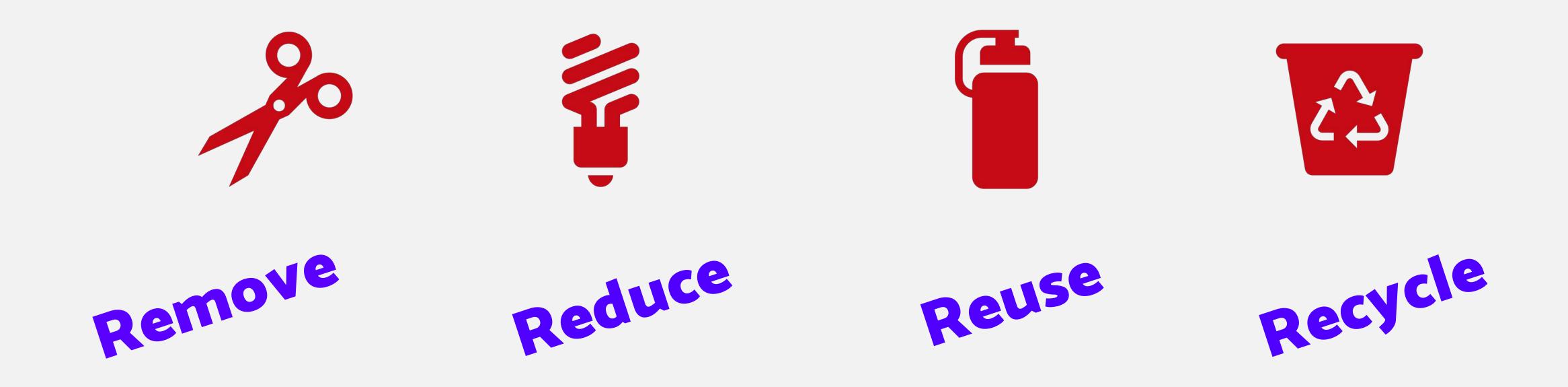
Kill early, little, often

Build your closing capability

3 final thoughts...

TL; DR Ask about ends **Create end** Unship scenarios Kill Delete **Build** a Services capability die **Monitor the** business case * SPARCK

Remember your 4 Rs



"Kill your darlings, kill your darlings, even when it breaks your egocentric little scribbler's heart, kill your darlings."

Stephen King 'On Writing'

Thank you

Anne Dhir

