

Cluball investment deck

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Given the economic and market risks, no assurance can be given as to the achievement of CLUBALL SA's objectives. It is possible that investors will not recover their initial investment.

PROBLEM

Most of existing digital solutions of sports management are **incomplete** and **fragmented**

1

Reservations Poorly design web-based only

solutions

Communication Obsolete mailing lists

2

User management Back-and-forth e-mailing to communicate with club

administration

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Competition Web-based only solutions

Digital payment No solutions for handling mobile payment; only accounting

web-only solutions

4

Statistics No solutions

Cluball answers all these unmet needs in one single web & mobile app





SOLUTION

Cluball covers every **operational** and **social** aspects of managing a sports club

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Reservations

Book in one click, anytime, anywhere



Communication

Chat with members of your club and easily **capture & share** sports moments with members of your club



User management

Easily communicate with your club administration &

pay your membership fee in one click



Competition

Enroll to a tournament directly from your mobile in

few clicks



Digital payment

Pay from your mobile for anything sports-related, from

booking a court to buying tennis shoes



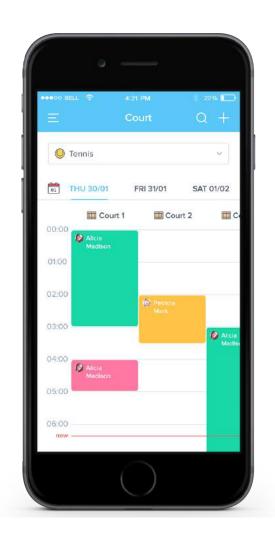
Statistics

Start improving as a club or as a player based on

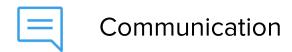
big data analytics



Reservations



- Book a court anywhere,anytime
- Invite extra players in a single click
- Sync your bookings with your personal calendar

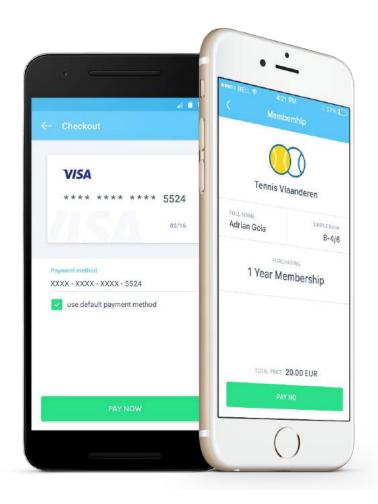


- Chat with members of your club
- Look for a sports partner in chat groups
- Capture sports moment by sharing photos & videos



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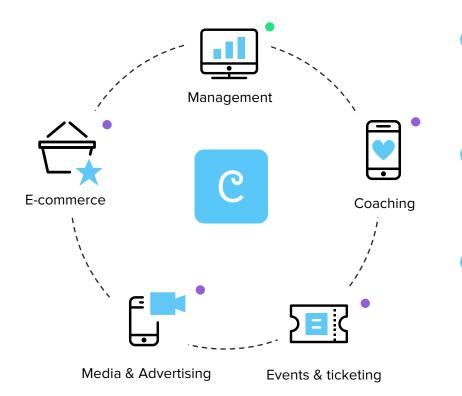
- Pay directly from your mobile to book a court, a coach or buy a racquet
- Get automatically refunded when you cancel a booking
- Securely store your credit card information



VISION

Our vision is global: we want to build **one platform** that covers **every sports needs**• Developed

Prototype



- We get **sticky shares** of the market offering the management app to clubs for **free** ¹
- We further monetize the market offering **additional paid services** to club members
 - We leverage big data to create new sales opportunity and increase conversion (e.g. user is offered a specific tennis racquet based on tennis activity he joined)

Except for the digital payment services (1% commission fee per transaction) and the Statistics function (96 EUR per club per year)

REVENUE MODEL

	INDUSTRY	LAUNCHING	REVENUE MODEL	ARR¹ PER USER
<u>il</u>	Management apps	Q1 - 2017	Subscription (freemium)	2,3 ² EUR ARR
	Media & advertising	Q3 - 2017	Fee per user	5,1 ³ EUR ARR
•	Coaching apps	Q4 - 2017	Subscription (freemium)	6,4 ⁴ EUR ARR
€	E-commerce	Q3 - 2018	Commission fee	1,7 ⁵ EUR ARR
\[\]	Events & ticketing	Q4 - 2018	Commission fee	0,1 ⁶ EUR ARR
1 An	nual Recurring Revenue			15,6 EUR ARR

- 1 Annual Recurring Revenue
- Based on 490 members per club; 1% commission fee on each digital payment transaction; 235 EUR average yearly volume of transaction per user (for court, coach, class bookings & membership fees); 8 EUR per club per month for the Statistics function; 20% conversation rate for clubs purchasing the "Statistics" paid function
- 3 Based on benchmark (e.g., https://www.statista.com/statistics/234056/facebooks-average-advertising-revenue-per-user/)
- Based on 490 members per club; 5 EUR monthly subscription fee per user per month for the coaching app; and 10% conversion rate for the members of the club using the paid coaching function
- Based on 490 members per club; 125 EUR average yearly spending per user in sports article; 2,5% sales commission fee for Cluball; and 50% conversion rate for members of the club using the e-commerce function on Cluball
- Based on 490 members per club; 27 EUR average yearly spending per user in sports events; 2,5% sales commission fee for Cluball; and 10% conversion rate for members of the club using the events function on Cluball

GO-TO-MARKET STRATEGY

Our sales approach is to sign 3-5 years contract at federation level to get massive amount of clubs and users



Our goal is to have **35 federations** and **~19 M users** by 2021

- 1 Per federation, in average
- 2 Calculated by multiplying the average number of users per federation (~750 K users) by the average revenue per user per year (15,6 EUR)

TRACTION

We have a native IOS & Android apps as well as a Web app







Cluball runs in 50+ Clubs in Belgium & France







We are about to sign our first major contracts









TEAM



Nicolas Baranowski
Product, Co-Founder
McKinsey&Company



Frédéric Hermange Sales, Co-Founder





Antoine Espinet
Finance & Fundraising
McKinsey&Company
Cornell University



Pierre Feligioni (Founder, Quanthouse). Investor & Board Member



Julien Raymakers (Lawyer, LL.M. Columbia) Legal Advisor & Board Member



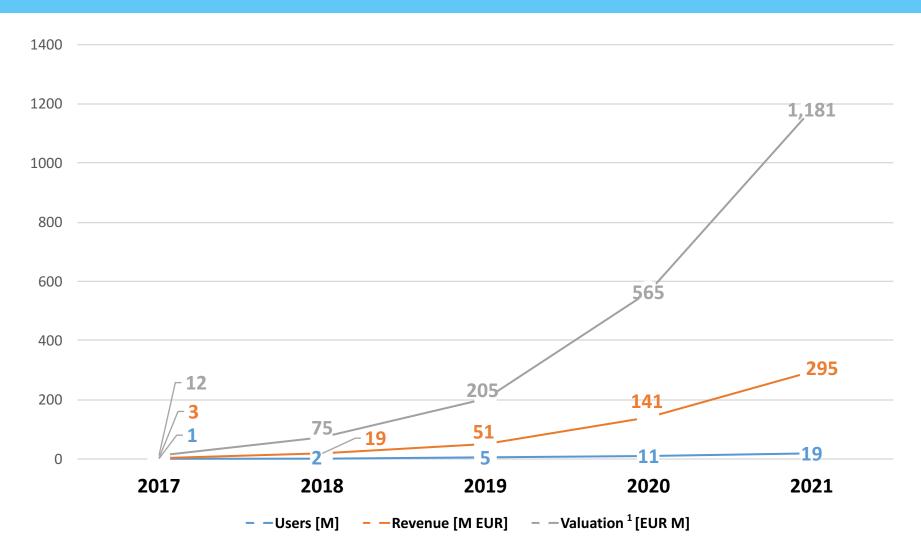
Damien Jacquinet (Founder, Nida-Core Corporation)
Investor & Board Member



Nicolas Bloch (Director, Bain & Company) Strategy Advisor

Our **internal** IT team (7 developers) is based in **Warsaw** allowing us to develop our product with **high velocity** at **low cost**

FINANCIALS



1 Valuation calculated with a 4,0x Enterprise value to Revenue ratio