

Predicting the Continuation of a Function with Applications to Call Center Data[☆]

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Abstract

We show how to construct the best linear unbiased predictor (BLUP) for the continuation of a curve, and apply the proposed estimator to real-world call center data. Using the BLUP, we demonstrate prediction of the workload process, both directly and based on prediction of the arrival counts. The Matlab code and all data sets in the presented examples are available in the supplementary material.

Keywords: functional data analysis, call center data, workload process, bspline, knot insertion algorithm

1. Introduction

Many data sets consist of a finite number of observations, where each of these observations is a sequence of points. It is often natural to assume that each sequence is a set of noisy measurements of points on a smooth

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5 curve. In such cases, it can be advantageous to address the observations as
6 functional data rather than as a multiple series of data points. This approach
7 was found useful, for example, in noise reduction, missing data handling, and
8 in producing robust estimations (see the books by Ramsay and Silverman,
9 2002, 2005, for a comprehensive treatment of functional data analysis). In
10 this work we consider the problem of forecasting the continuation of a curve
11 using functional data techniques.

12 The problem we consider here is relevant to longitudinal data sets, in
13 which each observation consists of a series of measurements over time that
14 are sampled from an underlying curve, possibly with noise. Examples of such
15 curves are growth curves of different individuals and arrival rates of calls to
16 a call center or of patients to an emergency room during different days.
17 We assume that such curves, or measurement series that approximate these
18 curves, were collected previously. We would like to estimate the continuation
19 of a new curve given its beginning, using the behavior of the previously
20 collected curves.

21 The forecasting of curve continuation suggested here is based on finding
22 the best linear unbiased predictor (BLUP) (Robinson, 1991). We assume that
23 the curves are governed by a small number of underlying functional patterns,
24 possibly with additional noise. These underlying functional patterns deter-
25 mine the main variation between the different curves. The computation of
26 the predictor is performed in two steps. First, the underlying functional pat-
27 terns' coefficients are estimated from the beginning of the new curve, which
28 is defined on the “past” segment. Second, the prediction is obtained by com-
29 puting the representation of the curve patterns on the “future” segment. We
30 prove that the resulting estimator is indeed the BLUP and that it is a smooth
31 continuation of the beginning of the curve (at least in the absence of noise).
32 From a computational point of view, we discuss the use of B-splines in the
33 representation of the curves on the different segments. We explain why a
34 B-spline representation ensures an efficient and stable way to compute the
35 mean function and covariance operators on different partial segments.

36 We apply the proposed forecasting procedure to call center data. We fore-
37 cast the continuation of two processes: the arrival process and the workload
38 process (i.e., the amount of work in the system; see, for example, Aldor-
39 Noiman et al., 2009). In call centers, the forecast of the arrival process plays
40 an important role in determining staffing levels. Optimization of the latter
41 is important since salaries account for about 60–70% of the cost of running a
42 call center (Gans et al., 2003). Usually, call center managers utilize forecasts

of the arrival process and knowledge of service times, along with some understanding of customer patience characteristics (Zeltyn, 2005), to estimate future workload and determine staffing level (Aldor-Noiman et al., 2009). The disadvantage of this approach is that the forecast of the workload is not performed directly, and instead it is obtained using the forecast of the arrival process. Reich (2010) showed how the workload process can be estimated explicitly, thereby enabling direct forecast of the workload. In this work, we forecast the continuation of both the arrival and workload processes, given past days' information and the information up to a certain time of day. Since the actual processes are not smooth, we first approximate these processes with smooth curves. We compare direct and indirect forecasting results for the workload process. We also compare our results for the arrival process to those of other forecasting techniques, namely, to the techniques that were introduced by Weinberg et al. (2007) and Shen and Huang (2008).

This paper has two main contributions. First, we present a novel functional data prediction method for continuation of a curve. We show that the proposed method is the best unbiased linear predictor for continuation of a curve. The proposed estimator is fast and easy to compute, and is a continuous process in time, thus enabling prediction for any given future time. Second, we demonstrate how to predict the workload process directly, and compare this direct method to the usual indirect ones that are based on prediction of the arrival process.

Forecasting of the continuation of a function was considered in previous works. Aguilera et al. (1997) proposed to predict the continuation of the curve by regression of the principal components of the second part of the interval on the principal components of the first part of the interval. Shen (2009), in the context of time series data, proposed to first forecast the new curve entirely, and then update this forecast based on the given curve beginning. Both of these methods do not discuss curve continuity at the point dividing the interval, or optimality of the estimator. In a different context, Yao et al. (2005) proposed a functional data method for sparse longitudinal data that enables prediction of curves, even if only a few measurements are available for each curve. Although this method can be used to forecast the continuation of a curve, it was not designed to optimize such prediction. In the case study of Section 4 we compare the methods of Shen (2009) and Yao et al. (2005) to the propose BLUP.

The paper is organized as follows. The functional model and notation are presented in Section 2. In Section 3 we show how to construct the BLUP

81 for the continuation of a curve. In Section 4 we apply the estimator to
 82 real-world data, comparing direct and indirect workload forecasting, and our
 83 results to other techniques. Concluding remarks appear in Section 5. Proofs
 84 are provided in the Appendix. A link for the code and data sets used for the
 85 case study appear in the Supplemental Materials.

86 2. The Functional Framework

87 In this section we present the functional model and notation that will be
 88 used for the construction of the BLUP.

89 2.1. The functional model

90 Assume that we observe random i.i.d. functions $Y^{(1)}, \dots, Y^{(M)}$ that are
 91 defined on the segment $S = [0, T]$. We assume that these functions have
 92 a basis expansion with respect to some N -dimensional continuous function
 93 space \mathcal{S} (N can possibly be large). For now we do not impose any specific
 94 structure on the space \mathcal{S} , but in Sections 2.3–2.4 we will focus on spline
 95 functional spaces as an important example. Given a new function $Y^{(M+1)}$
 96 which is observed only on the segment $S_1 = [0, U]$, for some $0 < U < T$,
 97 we would like to estimate the continuation of this function on the segment
 98 $S_2 = [U, T]$.

We assume that, up to some noise, the functions $\{Y^{(m)}(t)\}_m$ are contained
 in some low-dimensional subspace of \mathcal{S} . More specifically, we assume that
 each function can be written as

$$Y^{(m)}(t) = \mu(t) + \sum_{i=1}^p h_i^{(m)} \phi_i(t) + \varepsilon^{(m)}(t) = \mu(t) + \mathbf{h}^{(m)'} \boldsymbol{\phi}(t) + \varepsilon^{(m)}(t), \quad (1)$$

99 where $\mu(t) \in \mathcal{S}$ is the mean function, $\mathbf{h}^{(m)} = (h_1^{(m)}, \dots, h_p^{(m)})'$ is a random
 100 vector with mean zero and covariance matrix L , $\boldsymbol{\phi}(t) = (\phi_1(t), \dots, \phi_p(t))'$ is
 101 a vector of orthonormal functions in \mathcal{S} ; $\varepsilon^{(m)}(t)$ is the noise which is defined
 102 to be the part of Y that is not in the span of the $\boldsymbol{\phi}(t)$. We assume that p ,
 103 the dimension of the subspace, is much smaller than N , the dimension of \mathcal{S} .
 104 Such decomposition can arise, for example, when using principal component
 105 analysis for the functional data (Ramsay and Silverman, 2005, Chapters 8).
 106 Finally, note that by definition, the noise term $\varepsilon^{(m)}(t)$ is anything within \mathcal{S}
 107 that cannot be explained by the model functions μ and $\boldsymbol{\phi}$.

Denote the basis of \mathcal{S} by $\mathbf{b} = (b_1, \dots, b_N)'$. Write $\mu(t) = \mathbf{b}(t)'\boldsymbol{\mu}$ and $\phi(t) = A'\mathbf{b}(t)$, for some $N \times 1$ vector $\boldsymbol{\mu}$ and $N \times p$ loading matrix A . Define

$$X^{(m)}(t) = \mu(t) + \mathbf{h}^{(m)'}\phi(t) = \mathbf{b}(t)'(\boldsymbol{\mu} + A\mathbf{h}^{(m)}) \quad (2)$$

to be the noise-free part of $Y^{(m)}$ contained in the low-dimensional subspace spanned by ϕ . With respect to the basis \mathbf{b} we can write $X^{(m)}(t) = \mathbf{b}(t)'\mathbf{x}^{(m)}$ and similarly $Y^{(m)}(t) = \mathbf{b}(t)'\mathbf{y}^{(m)}$ where $\mathbf{x}^{(m)}$ and $\mathbf{y}^{(m)}$ are $N \times 1$ random vectors.

Let the random functions $Y_1^{(m)}$ and $Y_2^{(m)}$ be the restrictions of $Y^{(m)}$ to the segments $S_1 = [0, U]$ and $S_2 = [U, T]$, respectively, and similarly for $X_1^{(m)}$ and $X_2^{(m)}$. Let $\mathbf{b}_i(t) = (b_{i1}(t), \dots, b_{iN_i}(t))$ be a basis of \mathcal{S}_i , the restriction of \mathcal{S} to the segment S_i . Let $\boldsymbol{\mu}_i$, $\mathbf{x}_i^{(m)}$, $\mathbf{y}_i^{(m)}$ and A_i be the coefficient representations of μ , $X^{(m)}$, $Y^{(m)}$, and A , respectively, in the basis \mathbf{b}_i .

2.2. The covariance structure

Let $u(s, t) = \text{Cov}(X(s), X(t))$ and $v(s, t) = \text{Cov}(Y(s), Y(t))$, and let $\mathbf{b}(s)'g\mathbf{b}(t)$ and $\mathbf{b}(s)'G\mathbf{b}(t)$ be their respective matrix representations with respect to the basis \mathbf{b} . For $s \in S_i$ and $t \in S_j$, $i, j = 1, 2$, let $u(s, t) = \mathbf{b}_i(s)'g_{ij}\mathbf{b}_j(t)$ and $v(s, t) = \mathbf{b}_i(s)'G_{ij}\mathbf{b}_j(t)$ be the matrix representations of the restriction of the covariance functions to the partial segments. Finally, we define the operators γ_{ij} and Γ_{ij} from \mathcal{S}_j to \mathcal{S}_i , for $i, j = 1, 2$, by

$$\begin{aligned} (\gamma_{ij}f)(t) &= \int_{S_j} u(s, t)f(s)ds = \mathbf{b}_i(t)'g_{ij}W_j\mathbf{f} \\ (\Gamma_{ij}f)(t) &= \int_{S_j} v(s, t)f(s)ds = \mathbf{b}_i(t)'G_{ij}W_j\mathbf{f}, \end{aligned} \quad (3)$$

where $W_j = \int_{S_j} \mathbf{b}_j(s)\mathbf{b}_j(s)'ds$, and \mathbf{f} is the expansion of the function f in \mathbf{b}_j . More details on the covariance structure can be found in the Appendix.

Note that even when given the basis \mathbf{b} on the full segment, there is not necessarily an easy and efficient way to compute the bases \mathbf{b}_1 and \mathbf{b}_2 . Similarly, there is not necessarily an easy and efficient way to compute the coefficient representations for the functions $X_i^{(m)}$ and $Y_i^{(m)}$, $m = 1, \dots, M$. Also finding the matrices g_{ij} and G_{ij} , even given the matrices g and G , can be challenging. This differs from the Euclidian case, where g_{ij} is a submatrix of g . In the following section we represent the functions $X^{(m)}(t)$ and $Y^{(m)}(t)$ using appropriate B-spline bases. We show that for B-spline function spaces there is an efficient way to compute the bases \mathbf{b}_1 and \mathbf{b}_2 , the vectors of coefficients of $X_i^{(m)}(t)$ and $Y_i^{(m)}(t)$, and the matrices g_{ij} and G_{ij} .

136 2.3. B-spline spaces

137 Until now we assumed that the random functions $X^{(m)}(t)$ and their noisy
 138 version $Y^{(m)}(t)$ are contained in some N -dimensional continuous function
 139 space \mathcal{S} . Here, we suggest that the space \mathcal{S} be chosen as a spline space,
 140 i.e., a space of piecewise polynomial functions. The use of splines is common
 141 in functional data analysis due to the simplicity of spline computation, and
 142 the ability of splines to approximate smooth functions (see, for example,
 143 Ramsay and Silverman, 2005). There are two more advantages to using
 144 finite-dimensional spline functional spaces in our case. First, the functional
 145 space restriction from the whole segment to a partial segment (the “past”
 146 segment or the “future” segment) has a natural B-spline basis that has a lower
 147 number of elements. This solves collinearity problems which can render any
 148 projection on the partial segment basis unstable. Second, the knot-insertion
 149 algorithm (see de Boor, 2001, Chapter 11) ensures an efficient and stable way
 150 to compute the mean function and covariance operators on different partial
 151 segments. In the following we discuss shortly spline spaces and the knot-
 152 insertion algorithm. We then explain how to use this algorithm in order
 153 to restrict functions in $S_{k,\tau}$ to the subsegments S_1 and S_2 . We refer the
 154 reader to de Boor (2001) for more details regarding splines, B-splines and
 155 the knot-insertion algorithm.

156 Let $S_{k,\tau}$ be a spline space, where k denotes the splines’ order and where
 157 τ is a fixed knot sequence on $[0, T]$. Let $\mathbf{b} = (b_1, \dots, b_N)'$ be the B-spline basis
 158 of $S_{k,\tau}$. Let τ_1 and τ_2 be knot sequences that agree with τ on the segments
 159 $[0, U)$ and $(U, T]$, respectively, and have knot multiplicity of k at U . Let
 160 S_{k,τ_i} for $i = 1, 2$ be the k -ordered spline space with knot sequence τ_i , and let
 161 $\mathbf{b}_i(t) = (b_{i1}(t), \dots, b_{iN_i}(t))$ be its corresponding B-spline basis. We wish to
 162 represent $X_i^{(m)}$ and $Y_i^{(m)}$ ($i = 1, 2$; $m = 1, \dots, M$) using the representations
 163 of $X^{(m)}$ and $Y^{(m)}$.

It is enough to represent the functions $X_i^{(m)}$ and $Y_i^{(m)}$ using the bases
 \mathbf{b}_i . Recall that $X^{(m)}(t) = \mu(t) + \mathbf{b}(t)'A\mathbf{h}^{(m)}$, and $\mu(t) = \mathbf{b}(t)'\boldsymbol{\mu}$ for some
 vector of coefficients $\boldsymbol{\mu}$. Using the knot-insertion algorithm we can obtain
 new vectors $\boldsymbol{\mu}_i$ such that: (a) $\mu(t) = \mathbf{b}_i(t)'\boldsymbol{\mu}_i$ for all t on which \mathbf{b}_i is defined,
 and (b) $\boldsymbol{\mu}_i$ is obtained from $\boldsymbol{\mu}$ by truncation and a change of at most k
 coefficients. Similarly, by truncation and a change of at most pk coefficients,
 we can obtain the loading matrices A_i such that $\mathbf{b}(t)'A = \mathbf{b}_i(t)'A_i$ for all
 t on which \mathbf{b}_i is defined. Note that these truncations applied only to the
 shared components of the model, i.e., the mean vector, the loading matrices

and covariance matrices; the unique coefficients that determine each random function are not touched. Hence we obtain

$$X_i^{(m)}(s) = \mathbf{b}_i(s)'(\boldsymbol{\mu}_i + A_i \mathbf{h}^{(m)}) \quad (4)$$

for $i = 1, 2$ and for all $s \in S_i$. In a similar way, we can write $Y_i(s) = \mathbf{b}_i(s)' \mathbf{y}_i^{(m)}$.

We now compute the covariance matrices g_{ij} and G_{ij} from the covariance matrices g and G . Starting with g , recall that $\text{Cov}(X(s), X(t)) = \mathbf{b}(s)' g \mathbf{b}(t) = \mathbf{b}(s)' A L A' \mathbf{b}(t)$ for some diagonal matrix L . Hence, since $\mathbf{b}(t)' A = \mathbf{b}_i(t)' A_i$, we obtain that

$$\text{Cov}(X_i(s), X_j(t)) = \mathbf{b}_i(s)' A_i L A_j' \mathbf{b}_j(t),$$

i.e., $g_{ij} = A_i L A_j'$. The computation of G_{ij} is done similarly.

2.4. Estimation of the functional model

In the following we discuss the estimation of random functions $X^{(m)}$ and $Y^{(m)}$, and their restrictions $X_i^{(m)}$, and $Y_i^{(m)}$ ($i = 1, 2$; $m = 1, \dots, M$) from M i.i.d. longitudinal data trajectories. We also discussed the vector of coefficients of the expectation function $\boldsymbol{\mu}$, the loading matrices A and V , the covariance matrices g and G , as well as their restrictions to subsegments. While there are many different estimation techniques, we restrict the discussion to smoothing splines. In this discussion we follow Ramsay and Silverman (2005, Chapter 5).

We assume that the data is given as a set of M longitudinal trajectories

$$\underline{y}^{(m)} = (Y^{(m)}(t_{1m}), \dots, Y^{(m)}(t_{nm})) \quad m = 1, \dots, M$$

where $0 \leq t_{1m} < \dots < t_{nm} \leq T$ are time points on which the evaluation of $Y^{(m)}$ is given. As before, let $S_{k,\tau}$ be a B-spline space where k denotes the splines' order and where τ is a fixed knot sequence on $[0, T]$. We estimate the coefficients of $Y^{(m)}$ with respect to the B-spline basis \mathbf{b} using smoothing splines.

Using the coefficient vector representation of the functions $Y^{(1)}, \dots, Y^{(m)}$ with respect to the basis \mathbf{b} we estimate the mean function $\mu(t)$ and the matrix G as follows. The mean function is estimated by $\mathbf{b}(t)' \hat{\boldsymbol{\mu}}$ where $\hat{\boldsymbol{\mu}}$ is the mean of the vectors $\hat{\mathbf{y}}^{(1)}, \dots, \hat{\mathbf{y}}^{(M)}$. Define the matrix C to be an M by N matrix where the m -th row of C is given by $(\hat{\mathbf{y}}^{(m)} - \hat{\boldsymbol{\mu}})'$. Then we

186 define G as $M^{-1}C'C$, and consequently the covariance function is given by
 187 $v(s, t) = \mathbf{b}(s)'G\mathbf{b}(t)$.

We are now ready to estimate the loading matrix A . This is done by performing principal component analysis (PCA) for functional data (Ramsay and Silverman, 2005, Chapters 8). Let ρ_1, \dots, ρ_N and ϕ_1, \dots, ϕ_N be, respectively, the eigenvalues and eigenfunction of the operator

$$\Gamma f(s) = \int_0^T v(s, t)f(t)dt \equiv GW\mathbf{f},$$

188 where $W = \int_0^T \mathbf{b}(s)\mathbf{b}(s)'ds$, and \mathbf{f} is the expansion of the function f in \mathbf{b} .
 189 Note that these eigenvalues and eigenfunctions can be obtained by solving the
 190 eigenvalue problem $W^{1/2}GW^{1/2}\mathbf{f} = \rho\mathbf{f}$ and computing $\phi(t) = \mathbf{b}(t)'W^{-1/2}\mathbf{f}$
 191 for each eigenvector (see Ramsay and Silverman, 2005, Chapter 8.4 for de-
 192 tails).

193 Choosing p , the number of principal components that describe the model
 194 is a challenge. There are many techniques and rules of how to choose p , and
 195 we refer the reader to Chapter 6 of Jolliffe (2002) for a survey of common
 196 techniques. Since our goal is to predict the continuation of a function, we
 197 choose the number of principal components as the number that best performs
 198 the prediction. In the numerical examples this was done using K -fold cross
 199 validation.

200 3. The Construction of the BLUP

201 Given Y_1 , the noisy version of the first part of the random function X , our
 202 goal is to find a *good* estimator for X_2 , the continuation of X_1 . For simplicity,
 203 we restrict the discussion to linear estimators.

204 Following Robinson (1991), we say that \hat{X}_2 is a *good* linear estimator of
 205 X_2 given Y_1 if the following criteria hold:

- 206 (C1) \hat{X}_2 is a linear function of Y_1 .
- 207 (C2) \hat{X}_2 is unbiased, i.e., $E[\hat{X}_2(t)] = \mu(t)$.
- 208 (C3) \hat{X}_2 has minimum mean square error among the class of linear unbiased
 209 estimators.

210 Two additional demands regarding the estimator that seem desirable in our
 211 context are:

- 212 (C4) The random function \hat{X}_2 lies in the space \mathcal{S}_2 .

(C5) When no noise is introduced, i.e., when $Y_1 = X_1$, the concatenation of \hat{X}_2 to X_1 lies in \mathcal{S} . In other words, the combined function

$$\hat{X} = \begin{cases} X_1(t) & 0 \leq t \leq U \\ \hat{X}_2(t) & U < t \leq T \end{cases}$$

is smooth enough.

An estimator that fulfills (C1)-(C5) will be referred to as a best linear unbiased predictor (BLUP). In this section we will show how to construct such a BLUP and prove that it is defined uniquely.

Remark. Note that the definition of an unbiased estimator in (C2) is not the usual definition. A more restrictive criterion is

(C2*) \hat{X}_2 is unbiased in the following sense $E[\hat{X}_2(t)|Y_1] = E[X_2(t)|Y_1]$.

We will show that when Y is a Gaussian process, i.e., the random vectors \mathbf{h} and $\boldsymbol{\epsilon}$ are multivariate normal, this criterion is fulfilled by the proposed BLUP as well.

Define the function

$$v_{11}^+(s, t) = \mathbf{b}_1(s)' W_1^{-1} G_{11}^+ W_1^{-1} \mathbf{b}_1(t),$$

for every $s, t \in S_1$. Note that W_1 is invertible since it is a Gram matrix of basis functions (see Sansone, 1991, Theorem 1.5). Define the operator $\Gamma_{11}^+ : \mathcal{S}_1 \rightarrow \mathcal{S}_1$ by

$$(\Gamma_{11}^+ f)(t) = \int_{S_1} v_{11}^+(s, t) f(s) ds = \mathbf{b}_1(t)' W_1^{-1} G_{11}^+ \mathbf{f},$$

where \mathbf{f} is the expansion of the function f in the basis \mathbf{b}_1 . We note that when the functional space \mathcal{S}_1 is infinite-dimensional, the operator Γ_{11} needs not to have a bounded pseudo-inverse. However, since we consider \mathcal{S}_1 to have a finite basis, this problem does not arise.

We are now ready to define the estimator for X_2 given Y_1 , by

$$\hat{X}_2(t) = \mu(t) + \gamma_{21} \Gamma_{11}^+(Y_1 - \mu)(t) = \mathbf{b}_2(t)' (\boldsymbol{\mu}_2 + g_{21} G_{11}^+ (\mathbf{y}_1 - \boldsymbol{\mu}_1)), \quad (5)$$

for every $t \in S_2$. Then we have

229 **Theorem 1.** *Let X and its noisy version Y be random functions in an N -*
 230 *dimensional continuous function space \mathcal{S} , with basis expansions (2) and (1),*
 231 *respectively, and with covariance structure (3). Then, the estimator \hat{X}_2 meets*
 232 *criteria (C1)–(C5) and is unique up to equivalence. Moreover, if Y is a*
 233 *Gaussian process, then \hat{X}_2 meets criterion (C2*) as well.*

234 See proof in the Appendix.

235 The estimation of \hat{X}_2 has a simpler form when the noise is modeled in
 236 the following way. Assume that

$$Y_1(t) = \mathbf{b}_1(t)'(\boldsymbol{\mu}_1 + A_1 \mathbf{h} + \boldsymbol{\varepsilon}_1) \quad (6)$$

237 where $\boldsymbol{\varepsilon}_1$ is an $N_1 \times 1$ mean zero random vector with $\sigma^2 I$ covariance matrix
 238 and I is the identity matrix. In this case,

$$\hat{X}_2(t) = \mathbf{b}_2(t)'(\boldsymbol{\mu}_2 + g_{21}(A_1 L A_1' + \sigma^2 I)^{-1}(\mathbf{x}_1 - \boldsymbol{\mu}_1)) \quad (7)$$

239 which has a similar structure to the ridge regression estimator (Hoerl and
 240 Kennard, 1970). However, it is important to note the difference between the
 241 role that the parameter σ^2 plays in the different models. In ridge regression,
 242 the parameter σ^2 determines the tradeoff between bias and variance, i.e, the
 243 smaller the σ^2 , the smaller the bias (see Gross, 2003, Chapter 3.4 for details).
 244 In our model the estimator $\hat{X}_2(t)$ is unbiased when σ^2 is known. When σ^2
 245 is not known it can be estimated from the past data. Since the goal is to
 246 estimate \hat{X}_2 , estimation of σ^2 can be done using cross validation, where the
 247 value of the parameter is chosen as the one that yields the best prediction
 248 for the past data (see also Section 4.3).

Note that the expression in (7) involves inverting an $N_1 \times N_1$ matrix
 $(A_1 L A_1' + \sigma^2 I)$; a simpler expression can be obtained using some matrix
 algebra (see Robinson, 1991, Eq. 5.2). We have

$$g_{21}(A_1 L A_1' + \sigma^2 I)^{-1} = A_2 L A_1' (A_1 L A_1' + \sigma^2 I)^{-1} = A_2 (A_1' A_1 + \sigma^2 L^{-1})^{-1} A_1',$$

and hence

$$\hat{X}_2(t) = \mathbf{b}_2(t)'(\boldsymbol{\mu}_2 + A_2 (A_1' A_1 + \sigma^2 L^{-1})^{-1} A_1'(\mathbf{x}_1 - \boldsymbol{\mu}_1)), \quad (8)$$

249 which involves only the inverse of a $p \times p$ matrix. This final equation is the
 250 form used in the case study that appears in Section 4.

251 4. Case Study

252 In this section we apply the estimator \hat{X}_2 to call center data. We are
 253 interested in forecasting the continuation of two processes: the arrival process
 254 and the workload process. The estimators of these two processes play an
 255 important role in determining staffing level at call centers (see, for example,
 256 Aldor-Noiman et al., 2009; Shen and Huang, 2008; Reich, 2010). Usually,
 257 staffing levels are determined in advance, at least one day ahead. Here we
 258 propose a method for updating the staffing level, given information obtained
 259 from the beginning of the day. As noted by Gans et al. (2003) and by Shen
 260 and Huang (2008), such updating is operationally beneficial and feasible.
 261 If performed appropriately, it could result in higher efficiency and service
 262 quality: based on the revised forecasts, a manager can adjust staffing levels
 263 correspondingly, by offering overtime to agents on duty or dismissing agents
 264 early, calling in additional agents if needed, increasing or reducing cross-
 265 selling, and transferring agents to other activities such as email inquiries and
 266 faxes.

267 This section is organized as follows. We first describe the arrival and
 268 workload processes (Section 4.1). We then describe the data (Section 4.2)
 269 and the forecast implementation (Section 4.3). The analysis appears in Sec-
 270 tions 4.4–4.6. Finally, confidence bands are discussed in Section 4.7.

271 4.1. The arrival and workload processes

272 We define the arrival process of day j , $a_j(t)$, as the number of calls that
 273 arrive on day j during the time interval $[t - c, t]$, where t varies continu-
 274 ously over time and c is a fixed constant. Note that $a_j(t)$ itself is not a
 275 continuous function. When the call volume is large and this function does
 276 not change drastically over short time intervals, the function $a_j(t)$ can be
 277 well approximated by a smooth function. Moreover, it can be assumed that
 278 the function $a_j(t)$, for each day j , arises from some underlying deterministic
 279 smooth arrival rate function $\lambda(t)$ plus some noise (Weinberg et al., 2007).
 280 Using the notation of Section 2, we assume that a smooth version of $a_j(t)$
 281 can be written as $\lambda(t) + \sum_{i=1}^p h_i^{(j)} \phi_i(t) + \varepsilon^{(j)}(t)$. We now describe the work-
 282 load process $w_j(t)$ for each day j . The function $w_j(t)$ counts the number of
 283 calls that would have been handled by the call center on day j at time t ,
 284 *assuming an unlimited number of agents and hence no abandonments*. From
 285 a management point of view, the advantage of looking at $w_j(t)$ over $a_j(t)$
 286 is that $w_j(t)$ reflects the number of agents actually needed at each point in

time. However, as opposed to the process $a_j(t)$, which is observable in real time, the computation of $w_j(t)$, for a specific time t , involves estimation of call durations for abandoned calls and can be performed only after all calls entered up to time t are actually served (see the discussion at Aldor-Noiman et al., 2009; Reich, 2010).

4.2. The data

The data used for the forecasting examples were gathered at a call center of a large U.S. commercial bank. The bank has various types of operations such as retail banking, consumer lending and private banking. Since the call arrival pattern varies over different types of services, we restrict attention to retail services, which account for approximately 70% of the calls (see Weinberg et al., 2007). The first two examples are of the arrival process and the workload process, for weekdays between March and October 2003. The data for the first example consists of the arrival counts at five-minute resolutions between 7:00 AM and 9:05 PM (i.e., $c = 5$ in the definition of $a_j(t)$). The data for the second example consists of an average workload, also in five-minute resolutions, between 7:00 AM and 9:05 PM. There are 164 days in the data set after excluding some abnormal days such as holidays. Figure 1 shows arrival count profiles for different days of the week.

The third example explores the arrival process during weekends between March and October 2003. There are 67 days in the data set (excluding one day with incomplete data). As can be seen from Figure 1, the weekend behavior is different from that of the working days, and there is a Saturday pattern and a Sunday pattern. The data for this example consists of the arrival counts at fifteen-minute resolutions between 8 AM and 5 PM. The change in interval length from the previous two examples is due to the decreased call-counts. The change in day length is due to the low activity in early morning and late afternoon hours on weekends (see Figure 1).

In the first and second examples, we used the first 100 weekdays as the training set and the last 64 weekdays as the test set. For each day from day 101 to day 164, we extracted the *same-weekday* information from the preceding 100 days. Thus, for each day of the week we have about 20 training days. For the third example, the test set consists of weekend days 41 to 67 while the training set for each day consists of its previous 40 weekend days. Thus, similarly, for each day we have about 20 training days. Additionally, we used the data from the start of the day, up to 10 AM and up to 12 PM. All

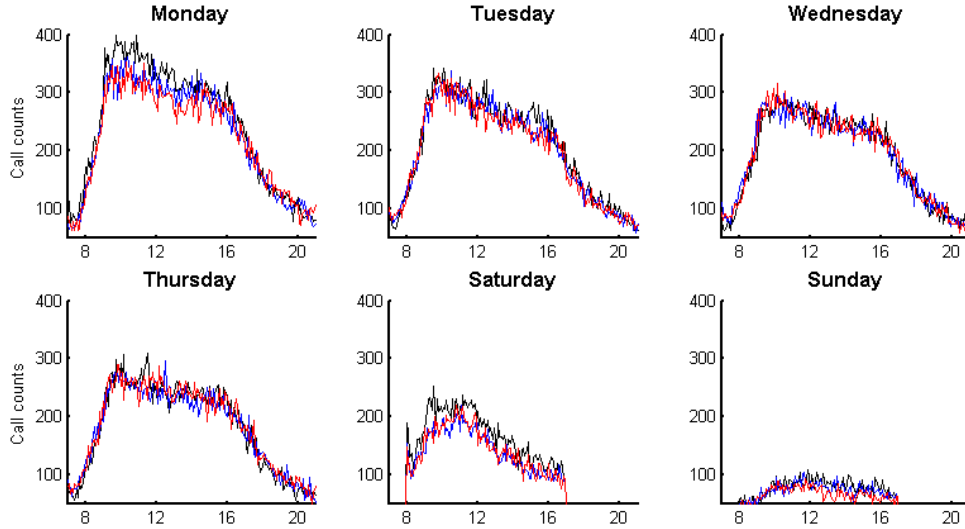


Figure 1: Arrival count in five-minute resolutions for three successive weeks, grouped according to weekday (Friday was omitted due to space constraints). Each color represents a different day. There is a clear difference between workdays, Saturdays, and Sundays. For the working days, it seems that there is a common pattern. Between 7 AM and 10 AM the call count rises sharply to its peak. Then it decreases gradually until 4 PM. From 4 PM to 5 PM there is a rapid decrease followed by a more gradual decrease from 5 PM until 12 AM. The call counts are smaller for Saturday and much smaller for Sunday. Note also that the main activity hours for weekends are 8 AM to 5 PM, as expected.

323 forecasts were evaluated using the data after 12 PM, which enabled fair com-
 324 parison between the results of the different cut points (10 AM and 12 PM).
 325 We also compare our results to the mean of the preceding days, from 12 PM
 326 on.

327 For a detailed description of the first example’s data, the reader is referred
 328 to Weinberg et al. (2007), Section 2. For an explanation of how the second
 329 example’s workload process was computed, the reader is referred to Reich
 330 (2010). The data for the third example was extracted using SEESat, which
 331 is a software written at the Technion SEELab¹. We refer the reader to Donin
 332 et al. (2006) for a detailed description of the U.S. commercial bank call-center
 333 data from which the data for all three examples was extracted. The U.S. bank

¹SEELab: The Technion Laboratory for Service Enterprise Engineering. Webpage: <http://ie.technion.ac.il/Labs/Serveng>

334 call-center data is publicly accessible from the SEELab server¹.

335 4.3. Forecast implementation

336 The forecast was performed using a Matlab implementation of the BLUP
 337 algorithm from Section 3, where we follow the model discussed in (6). For the
 338 implementation we used the Matlab functional data analysis library written
 339 by Ramsay and Silverman². We also used the Matlab library Spider for
 340 implementing cross-validation³. The Matlab code, as well as the data sets,
 341 are downloadable (see Supplemental Materials).

342 In all computations we used cubic-splines, i.e, fourth-order splines. We
 343 used knot sequences with a knot every hour. This means that in the first
 344 and the second examples below the dimension of the spaces S , S_1 , and S_2
 345 are 17, 6, and 14, respectively, for the 10 AM cut point, and 17, 8, and
 346 12, respectively, for the 12 PM cut point. For the third example below, the
 347 dimension of the spaces S , S_1 , and S_2 are 12, 5, and 10, respectively, for the
 348 10 AM cut point, and 12, 7, and 8, respectively, for the 12 PM cut point.

We used a 5-fold-cross-validation to choose the dimension p of the sub-
 space spanned by X , and the variance σ^2 (see Eq. 8), among the set of pairs

$$(\sigma^2, p) = (10^{-2} \cdot 2^i, j), \quad i \in \{0, 1, 2\}, j \in \{1, 2\}.$$

We quantified the results using both Root Mean Squared Error (RMSE) and
 Average Percent Error (APE), which are defined as follows. For each day j ,
 let

$$RMSE_j = \left(\frac{1}{R} \sum_{r=1}^R (\mathcal{N}_{jr} - \hat{\mathcal{N}}_{jr})^2 \right)^{1/2} ; \quad APE_j = \frac{100}{R} \sum_{r=1}^R \frac{|\mathcal{N}_{jr} - \hat{\mathcal{N}}_{jr}|}{\mathcal{N}_{jr}},$$

349 where \mathcal{N}_{jr} is the actual number of calls (mean workload) at the r -th time
 350 interval of day j in the arrival (workload) process application, $\hat{\mathcal{N}}_{jr}$ is the fore-
 351 cast of \mathcal{N}_{jr} , and R is the number of intervals. We computed local confidence
 352 bands with a 95% confidence level using cross-validation, as described in 4.7.

²The functional data analysis Matlab library can be downloaded from <ftp://ego.psych.mcgill.ca/pub/ramsay/FDAfuns/Matlab/>

³The Matlab library Spider can be downloaded from <http://people.kyb.tuebingen.mpg.de/spider/>

353 4.4. *First example: Arrival process for weekday data*

354 In the first example we would like to predict the arrival process to a call
 355 center given the beginning of current day data and previous days' data. For
 356 the current day data we use two cut points, 10 AM and 12 PM, and also
 357 compare it to a forecast that is based only on the previous days' data.

358 Forecasting the arrival process for the first example data was studied by
 359 both Weinberg et al. (2007) and Shen and Huang (2008). Weinberg et al.
 360 assumed that the day patterns behave according to an autoregressive model.
 361 The algorithm they suggest first gives a forecast for the current day based on
 362 previous days' data. The algorithm estimates the parameters in the autore-
 363 gressive model using Bayesian techniques. An update for the continuation
 364 of the current day's forecast is obtained by conditioning on the data of the
 365 current day up to the cut point. We refer to this algorithm as Bayesian up-
 366 date (BU) for short. Similarly, the algorithm by Shen and Huang assumes
 367 an autoregressive model and gives a forecast for the current day. They then
 368 update this forecast using least-square penalization, assuming an underlying
 369 discrete process. We will refer to this algorithm as penalized least square
 370 (PLS). Yao et al. (2005) developed a functional data method for sparse lon-
 371 gitudinal data that can handle continuation of a curve. This method, which
 372 we applied using the Matlab library PACE⁴, is referred to as PACE.

373 Comparison between the results of all four algorithms for the first data
 374 set appears in Table 1. Note that for BU, PLS, and BLUP, and all of the
 375 categories there is improvement in the 10 AM and 12 PM forecasts over
 376 the forecast based solely on past days. For these algorithms, the RMSE
 377 mean decreases by about 5–13% for the 10 AM forecast, and by 12–15% for
 378 the 12 PM forecast, depending on the algorithm. The fact that there is no
 379 improvement for PACE may be because this algorithm was not designed to
 380 optimize such prediction. It should be noted that the algorithms by Weinberg
 381 et al. and by Shen and Huang use information from all 100 previous days and
 382 the knowledge of the previous day call counts. For the methods that were
 383 designed for i.i.d. data, i.e., BLUP and PACE, we used only the same weekday
 384 information (~20 days instead of 100), and the previous day's information is
 385 not part of its training set.

386 The forecasting results for the week that follows Labor Day appear in Fig-

⁴The Matlab library PACE can be downloaded from <http://www.stat.ucdavis.edu/PACE/>

387 ure 2. It can be seen that for the Tuesday that follows Labor Day (Monday)
 388 the call counts are much higher than usual. This is captured, to some degree,
 389 by the 10 AM forecast and much better by the 12 PM forecast. The same

Example 1	Mean		10:00 AM				12:00 PM			
	RMSE	BLUP	BU	PLS	PACE	BLUP	BU	PLS	PACE	BLUP
Minimum		12.37	11.08		11.44	11.67	11.07		11.42	12.05
Q1		14.07	14.00	13.31	14.57	13.48	13.56	13.33	14.62	13.17
Median		16.13	15.50	14.87	17.51	14.40	14.80	14.60	17.58	14.17
Mean		18.95	17.86	16.48	21.28	16.80	16.59	16.13	21.37	15.99
Q3		21.06	19.87	17.26	23.37	18.22	16.58	16.39	23.84	16.23
Maximum		68.60	57.72		78.18	49.51	53.66		78.55	49.24

Table 1: Summary of statistics (minimum, lower quartile (Q1), median, mean, upper quartile (Q3), maximum) of RMSE for the forecast based on the mean of the previous days (Mean), and BU, PLS, PACE, and BLUP, using data up to 10 AM and up to 12 PM for the call arrival data set. The results for BU and PLS were taken from the original papers. No maximum and minimum results were given for PLS.

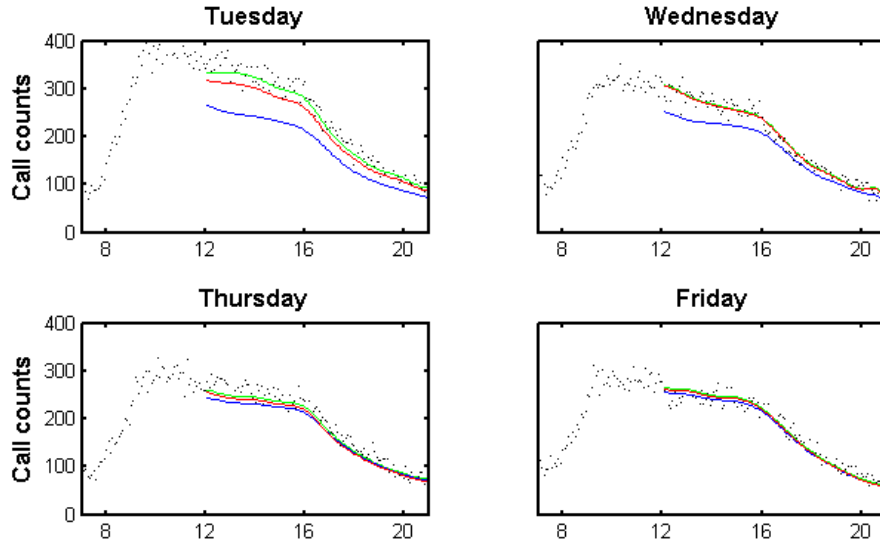


Figure 2: Forecasting results for the week following Labor Day (Sept. 2–5, 2003) for the call arrival process of the first example. Labor Day itself (Monday) does not appear since holiday data is not included in the data set. The black dots represent the true call counts in five-minute resolutions. The forecasts based on previous days, 10 AM data, and 12 PM data are represented by the blue, red, and green lines, respectively.

phenomenon occurs, with less strength, during the Wednesday and Thursday following Labor Day, until on Friday all the forecasts become roughly the same. It seems that the power of the continuation-of-curve forecasting is exactly for such situations, in which the call counts are substantially different than usual throughout the day, due to either predictable events, such as holidays, or unpredictable events.

4.5. Second example: Workload process for weekday data

The second example consists of the workload process for weekday data for the same period as the first example. We forecast the workload process based on these sets of data: previous days' data, up to 10 AM data, and up to 12 PM data. We refer to this forecast as a *direct* workload forecast since we use past workload estimation as the basis for the forecast. An alternative (and simpler) workload forecasting method was proposed by Aldor-Noiman et al. (2009). Aldor-Noiman et al. suggest to forecast the workload by multiplying the forecasted arrival rate by the estimated average service time (see Aldor-Noiman et al., 2009, Eq. 21). We refer to this method as *indirect* workload forecasting.

For the indirect workload forecasting, one first needs to forecast the arrival rates. In this example, we estimated these quantities using the BLUP estimator. We note that the arrival rates could have been forecasted using other estimators. However, our goal is to compare between direct and indirect methods, and not between different estimators.

Comparison between the two methods appears in Table 2. Following Aldor-Noiman et al. (2009), we estimated the average service time over a 30-minute period for indirect workload computations. Note that the direct workload forecast results are slightly better than the indirect workload forecast in most of the categories. Also note that in almost all categories, there is an improvement in the 10 AM and 12 PM forecasts over the forecast based solely on past days. The RMSE mean decreases by about 16% (8%) for the 10 AM forecast, and by 16% (13%) for the 12 PM forecast for the direct (indirect) forecast. Figure 3 presents a visual comparison between the direct and the indirect forecast methods on a specific day. The two forecasts look roughly the same, which is also true for all other days in this data set.

While in this example there is no significant difference between the direct and indirect workload forecasts, we expect these methods to obtain different forecasts when the arrival rate changes during an average service time. This is true, for example, for arrival and service of patients in emergency rooms.

427 The arrival rates of patients to emergency rooms can change within an hour
428 while the time that a patient spends in emergency room (the “service time”)
429 is typically on the order of hours. As pointed out by Rozenhmidt (2008,
430 Section 6), in such cases, forecasting the workload by the arrival count mul-
431 tiplied by the average service time may not be accurate. This is because
432 the number of customers in the system is cumulative, while the arrival count
433 counts only those who arrive in the current time interval. Thus, if the ar-
434 rival count is lower than it was in the previous time interval and the average
435 service time is long, the workload is underestimated. Similarly, if the arrival
436 count is larger than previously, the workload is overestimated. Analysing
437 emergency room data would be interesting, but it is beyond the scope of this
438 paper.

439 4.6. Third example: Arrival process for weekend data

440 The third example is that of the weekend arrivals. The main difference
441 between the first two examples and this one is that the data in this example
442 cannot be considered as data from successive days, due to the six day differ-
443 ence between any Sunday and its successive Saturday. Note that the models
444 considered by Weinberg et al. (2007) and Shen and Huang (2008) have an
445 autoregressive structure, and hence are not directly applicable. Nevertheless,
446 it would have been interesting to compare the performance of the BU and
447 PLS prediction methods on this data. Since we do not have access to the
448 code, the comparison to these methods was done only for the first example.

Example 2 RMSE	Day ahead		10:00 AM		12:00 PM	
	Workload (by arrivals)	Workload (explicitly)	Workload (by arrivals)	Workload (explicitly)	Workload (by arrivals)	Workload (explicitly)
Minimum	8.41	8.39	8.00	7.80	7.94	8.31
Q1	10.59	10.80	10.14	10.03	10.24	10.00
Median	11.99	12.29	11.60	10.97	11.39	11.27
Mean	15.79	15.96	14.60	13.36	13.95	13.24
Q3	15.08	15.34	14.33	14.16	13.65	13.20
Maximum	96.06	94.69	96.30	55.97	93.75	56.01

Table 2: Summary of statistics (minimum, lower quartile (Q1), median, mean, upper quartile (Q3), maximum) of RMSE for the forecast based on the mean of the previous days’ data, up to 10 AM data and up to 12 PM data, for the workload data set, for both the indirect and the direct forecast methods using the BLUP.

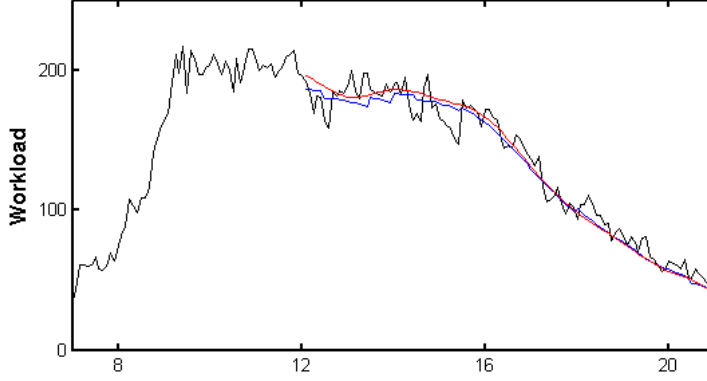


Figure 3: Workload forecasting for Friday, September 5, 2003, using both the direct and the indirect methods. The black curve represents the workload process estimated after observing the data gathered throughout the day. The blue and red curves represent the workload forecasts for the indirect and direct forecasts, respectively, given data up to 12 PM.

449 We forecasted the arrival rate for the weekend data using the both the
 450 BLUP and the PACE estimators. Note that even when the autoregressive
 451 structure does not hold, the results appearing in Table 3 reveal that fore-
 452 casting for this data set is still beneficial. Indeed, for the BLUP method, the
 453 RMSE mean decreases by about 15% for the 10 AM forecast, and by 24%
 454 for the 12 PM forecast. These results are impressive since the curves in this
 455 example begin an hour later than the curves in the previous two examples.

456 4.7. Confidence bands

457 Confidence bands are important for two main reasons. First, they enable
 458 one to assess the accuracy of the prediction. Second, which is more specific to
 459 our discussion, they enable one to choose the earliest cut point that provides a
 460 satisfying prediction. Clearly, the earlier the cut point time, the less accurate
 461 the prediction and hence the wider the confidence band. Using the width of
 462 the confidence band as a measure, one can determine the earliest cut point
 463 which provides the needed accuracy level.

We computed (local) confidence bands in the following way. We first
 estimated $\hat{D}(t) \equiv \text{Var}(X_2(t)|Y_1)^{1/2}$. We then define the confidence band as

the pair of functions

$$(\hat{X}_2(t) - C\hat{D}(t), \hat{X}_2(t) + C\hat{D}(t)), \quad (9)$$

464 where C is chosen using cross-validation. We omit the details.

Following Weinberg et al. (2007), we introduce the 95% confidence band coverage (COVER) and the average 95% confidence band width (WIDTH). Specifically, for each day j , let

$$COVER_j = \frac{1}{R} \sum_{r=1}^R I(F_{L,jr} < \mathcal{N}_{jr} < F_{U,jr})$$

$$WIDTH_j = \frac{1}{R} \sum_{r=1}^R (F_{U,jr} - F_{L,jr}),$$

465 where $(F_{L,jr}, F_{U,jr})$ is the confidence band of day j , evaluated at the begin-
 466 ning of the r -th interval. The mean coverage and mean width, for all three
 467 examples, are presented in Table 4. First, note that for all three examples,
 468 the width of the confidence band narrows down as more information is re-
 469 vealed. In other words, the width of the confidence band for the 12 PM
 470 forecast is narrower than the width for the 10 AM forecast which, in turn,
 471 is narrower than the width for the previous days' mean. We also see that
 472 the mean coverage becomes more accurate as more information is revealed.
 473 Figure 4 depicts the confidence bands for the arrival process on a particular
 474 Sunday. Note that the 10 AM forecast confidence band is narrower than
 475 the confidence band for the mean of the previous days' forecast. Moreover,

Example 3 RMSE	Mean	10:00 AM		12:00 PM	
	BLUP	PACE	BLUP	PACE	BLUP
Minimum	4.30	3.72	3.46	3.72	3.47
Q1	5.70	5.78	4.77	5.81	4.97
Median	9.01	7.03	6.27	7.07	6.13
Mean	8.87	8.35	7.53	8.43	6.71
Q3	10.56	10.45	9.13	10.7	7.71
Maximum	16.74	21.92	18.42	22.09	17.26

Table 3: Summary of statistics (minimum, lower quartile (Q1), median, mean, upper quartile (Q3), maximum) of RMSE for the forecast based on the mean of the previous days (Mean), and PACE and BLUP using data up to 10 AM and up to 12 PM for the call arrival data set.

476 at 12 PM, when more information on this particular day becomes available,
477 the confidence band narrows down even more and captures the underlying
478 behavior.

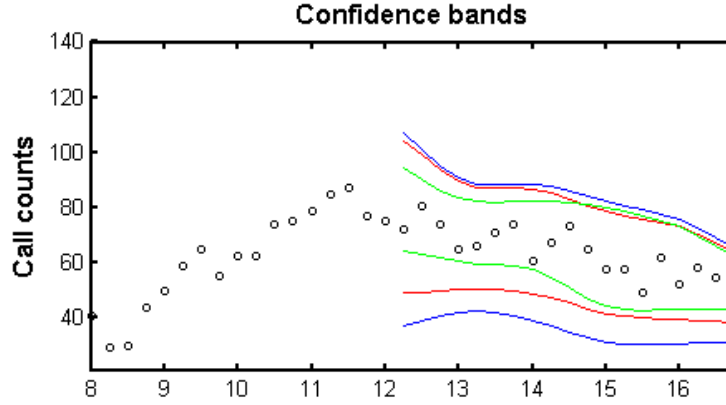


Figure 4: Confidence bands for Sunday, August 17, 2003. The black dots represent the true call counts in fifteen-minute resolutions. The confidence bands based on the mean of previous days, 10 AM data, and 12 PM data are represented by the blue, red, and green lines, respectively.

479 Summarizing, using call center data, we demonstrated that forecasting of
480 curve continuation can be achieved successfully by the proposed BLUP. We
481 also showed that confidence bands for such forecasts can be obtained using
482 cross-validation.

	Confidence band coverage			Confidence band width		
	Example 1	Example 2	Example 3	Example 1	Example 2	Example 3
Mean	93.8%	91.4%	98.9%	82.75	63.93	51.02
10:00 AM	94.3%	92.9%	95.7%	76.38	53.98	39.34
12:00 PM	95.0%	93.2%	94.4%	74.76	54.60	30.49

Table 4: The mean confidence band coverage and the mean width for the forecasts based on the previous days' mean, the 10 AM cut and the 12 PM cut for the arrival process on the working days data set (Example 1), the workload process on the working days data set (Example 2) and the arrival process on the weekend data set (Example 3).

483 5. Concluding Remarks

484 In this work we forecasted the continuation of both the arrival and work-
 485 load process using the best linear unbiased predictor (BLUP) for the continu-
 486 ation of a curve. We had shown that the proposed BLUP is a fast and simple
 487 alternative to existing methods for predicting the continuation of both the
 488 arrival and the workload functions.

489 As discussed in Feldman et al. (2008) and Reich (2010), the workload
 490 process is a more appropriate candidate than the arrival process, as a basis
 491 for determining staffing levels in call centers. This work, along with Aldor-
 492 Noiman et al. (2009) and Reich (2010), are the first steps in exploring direct
 493 forecasting of the workload process, but more remains to be done (see, for
 494 example, Whitt, 1999; Zeltyn et al., 2011).

495 Appendix A. Proofs

496 Before we start the proofs, we need some additional notation. Recall
 497 that $Y(t) = X(t) + \varepsilon(t)$ where we assumed that ε is the part of Y that is not
 498 contained in the subspace spanned by the functions ϕ (see Section 2). Write
 499 $\varepsilon(t) = \mathbf{b}(t)'B\epsilon$ for an $N \times q$ loading matrix B and a $q \times 1$ random vector ϵ .
 500 Let Σ be the covariance matrix of ϵ and note that G , the covariance matrix
 501 of Y , can be written as $ALA' + B\Sigma B'$.

502 Let A_i and B_i , $i = 1, 2$, be matrices such that for all $t \in S_i$, $X(t) =$
 503 $\mathbf{b}_i(t)'(\mu_i + A_i h)$ and $Y(t) = \mathbf{b}_i(t)'(\mu_i + A_i h + B_i \epsilon)$. A_i and B_i are the
 504 loading matrices adapted to the basis \mathbf{b}_i . Using the above notation we have
 505 $g_{ij} = A_i L A_j'$ and $G_{ij} = (A_i L A_j' + B_i \Sigma B_j')$.

506 We need the following two lemmas.

507 **Lemma 2.** *Let T be an $n \times p$ matrix of rank s and let L be a $p \times p$ positive*
 508 *definite diagonal matrix. Then the following assertions are true*

- 509 1. $T'T(T'T)^+T' = T'$
- 510 2. $T'LT(T'LT)^+T' = T'$

511 The proof is technical and thus omitted.

512 The following lemma justifies the notation of Γ_{11}^+ as a pseudoinverse op-
 513 erator.

514 **Lemma 3.** *With probability one, $\Gamma_{11}\Gamma_{11}^+(Y_1 - \mu) = \Gamma_{11}^+\Gamma_{11}(Y_1 - \mu) = Y_1 - \mu$.*

Proof. Write $Y_1(t) - \mu(t) = \mathbf{b}_1(t)'(A_1\mathbf{h} + B_1\boldsymbol{\epsilon})$. Hence,

$$\begin{aligned} (\Gamma_{11}\Gamma_{11}^+ (A_1\mathbf{h} + B_1\boldsymbol{\epsilon}))(t) &= \\ &= \mathbf{b}_1(t)'G_{11}W_1W_1^{-1}G_{11}^+(A_1\mathbf{h} + B_1\boldsymbol{\epsilon}) \\ &= \mathbf{b}_1(t)'G_{11}G_{11}^+(A_1\mathbf{h} + B_1\boldsymbol{\epsilon}) \\ &= \mathbf{b}_1(t)'[A_1, B_1] \begin{bmatrix} L & 0 \\ 0 & \Sigma \end{bmatrix} \begin{bmatrix} A_1' \\ B_1' \end{bmatrix} \left([A_1, B_1] \begin{bmatrix} L & 0 \\ 0 & \Sigma \end{bmatrix} \begin{bmatrix} A_1' \\ B_1' \end{bmatrix} \right)^+ \begin{bmatrix} A_1\mathbf{h} \\ B_1\boldsymbol{\epsilon} \end{bmatrix} \end{aligned}$$

515 and the result follows from Lemma 2. \square

516 We are now ready to prove Theorem 1.

517 *Proof of Theorem 1.* We show that (C1)–(C5) hold, one by one.

518 (C1) holds because \hat{X}_2 is indeed a linear transformation of Y_1 as can be
519 seen from (2).

(C2) holds since

$$E[\hat{X}_2(t)] = \mathbf{b}_2(t)'(\boldsymbol{\mu}_2 + g_{21}G_{11}^+(E[\mathbf{y}_1 - \boldsymbol{\mu}_1])) = \mathbf{b}_2(t)'\boldsymbol{\mu}_2 = \mu(t).$$

(C3) states that \hat{X}_2 should minimize the mean square error among all the unbiased linear estimators. Let \tilde{X}_2 be another linear unbiased estimator. Then we can write $\tilde{X}_2 = (\tilde{X}_2 - \hat{X}_2) + \hat{X}_2$. Since both \tilde{X}_2 and \hat{X}_2 are unbiased, $\tilde{X}_2 - \hat{X}_2$ is an unbiased linear estimator of zero, hence it is of the form $\mathbf{b}_2(t)'D(\mathbf{y}_1 - \boldsymbol{\mu}_1)$ for an $N_2 \times N_1$ matrix D . Moreover, it can be shown that $\text{Cov}(X_2 - \hat{X}_2, \tilde{X}_2 - \hat{X}_2) = 0$. Indeed,

$$\begin{aligned} \text{Cov}((X_2 - \hat{X}_2)(s), (\tilde{X}_2 - \hat{X}_2)(t)) &= E[(X_2 - \hat{X}_2)(s)(\tilde{X}_2 - \hat{X}_2)(t)] \\ &= \mathbf{b}_2(s)'E[(\mathbf{x}_2 - \boldsymbol{\mu}_2)(\mathbf{y}_1 - \boldsymbol{\mu}_1)']D'\mathbf{b}_2(t) \\ &\quad - \mathbf{b}_2(s)'E[\boldsymbol{\mu}_2 + g_{21}G_{11}^+(\mathbf{y}_1 - \boldsymbol{\mu}_1)(\mathbf{y}_1 - \boldsymbol{\mu}_1)']D'\mathbf{b}_2(t) \\ &= \mathbf{b}_2(s)'(g_{21}D' + g_{21}G_{11}^+G_{11}D')\mathbf{b}_2(t) = 0. \end{aligned}$$

520 where the last equality follows from Lemma 3.

521 To see that \hat{X}_2 minimizes the mean square error, note that

$$\begin{aligned} E[(X_2 - \tilde{X}_2)^2(t)] &= E[(X_2 - \hat{X}_2)^2(t)] + E[(\tilde{X}_2 - \hat{X}_2)^2(t)] \\ &\quad + 2E[(X_2 - \hat{X}_2)(t)(\tilde{X}_2 - \hat{X}_2)(t)] \\ &= E[(X_2 - \hat{X}_2)^2(t)] + E[(\tilde{X}_2 - \hat{X}_2)^2(t)] \\ &\geq E[(X_2 - \hat{X}_2)^2(t)], \end{aligned}$$

522 which proves that \hat{X}_2 minimizes the mean square error and is unique up
523 to equivalence.

524 (C4) holds by construction.

(C5) states that when no noise is introduced, \hat{X}_2 is a smooth continuation of X_1 in the sense that the combined function is in the space \mathcal{S} . First, note that by Lemma 3

$$X_1(t) = \mathbf{b}_1(t)'(\boldsymbol{\mu}_1 + G_{11}G_{11}^+(\mathbf{x}_1 - \boldsymbol{\mu}_1)) = \mathbf{b}_1(t)'(\boldsymbol{\mu}_1 + A_1(LA_1'G_{11}^+)(\mathbf{x}_1 - \boldsymbol{\mu}_1)).$$

By definition we also have

$$\hat{X}_2(t) = \mathbf{b}_2(t)'(\boldsymbol{\mu}_2 + g_{21}G_{11}^+(\mathbf{x}_1 - \boldsymbol{\mu}_1)) = \mathbf{b}_2(t)'(\boldsymbol{\mu}_2 + A_2(LA_1'G_{11}^+)(\mathbf{x}_1 - \boldsymbol{\mu}_1)).$$

525 Define $\hat{X}(t) = \mathbf{b}(t)'(\boldsymbol{\mu}(t) + A(LA_1'G_{11}^+)(\mathbf{x}_1 - \boldsymbol{\mu}_1))$. It follows from the defi-
526 nitions of $\boldsymbol{\mu}_i$, A_i and \mathbf{b}_i that $\hat{X}(t)$ agrees with X_1 on S_1 and with \hat{X}_2 on S_2 .
527 Since $\hat{X} \in \mathcal{S}$, the result follows.

528 Finally, if Y is a Gaussian process, then \mathbf{y}_1 and \mathbf{x}_2 are normally dis-
529 tributed such that $\text{Var}(\mathbf{y}_1) = G_{11}$ and $\text{Cov}(\mathbf{x}_2, \mathbf{y}_1) = g_{21}$. Following Marsaglia
530 (1964) we obtain

$$\begin{aligned} E[X_2(t)|Y_1] &= \mathbf{b}(t)'E[\mathbf{x}_2|\mathbf{y}_1] = \mathbf{b}(t)'(\boldsymbol{\mu}_2 + g_{21}G_{11}^+(\mathbf{y}_1 - \boldsymbol{\mu}_1)) \quad (\text{A.1}) \\ &= \hat{X}_2(t) = E[\hat{X}_2(t)|Y_1] \end{aligned}$$

531 and criterion (C2*) is met. □

532 SUPPLEMENTARY MATERIAL

533 **Code and data sets** The archive file BLUP.zip contains the MATLAB code
534 and all data sets used in this work, as well as a readme.pdf file that
535 describes all of the other files in the archive.

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