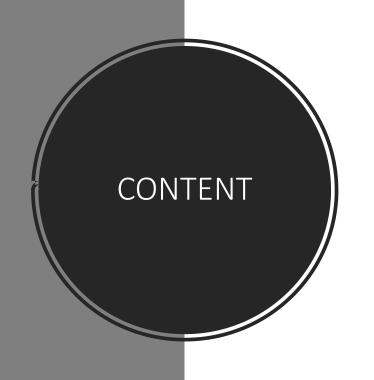
Mystery Meat Data Analysis & Visualization

By Stone Zhang

12/08/2022

Data: SPINS 2021.5-2022.5



BUSINESS OVERVIEW

COMPETITION OVERVIEW

4P ANALYSIS:

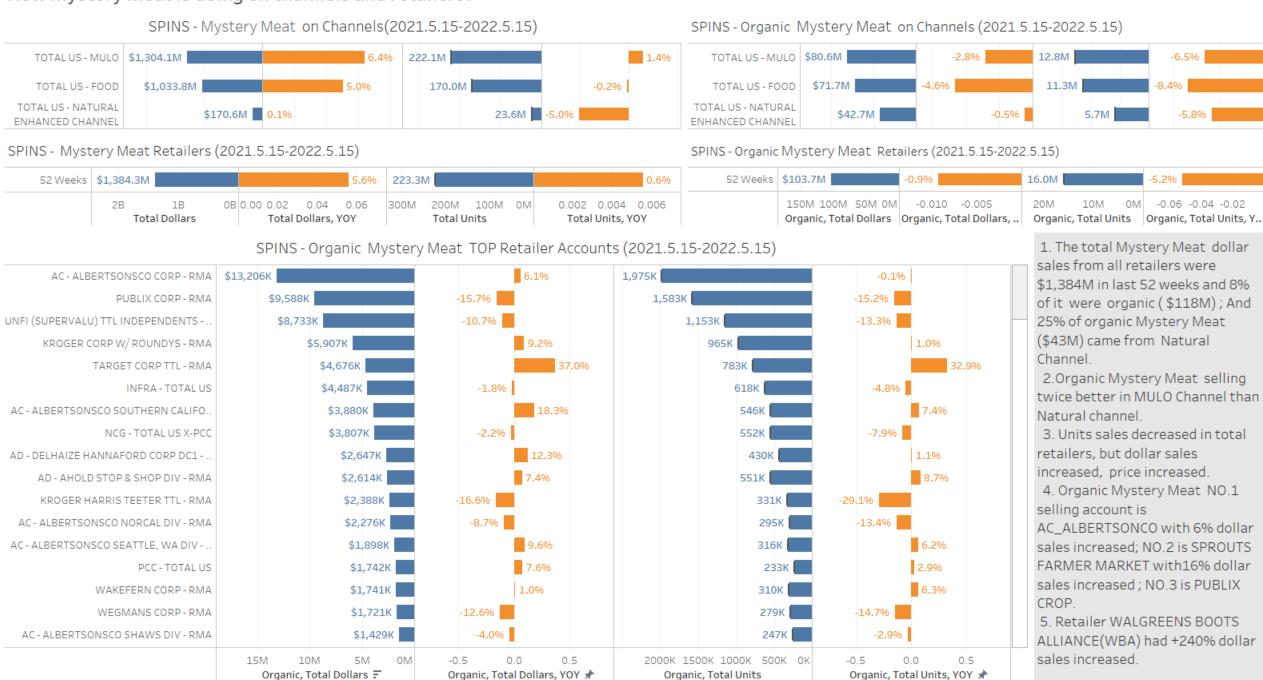
- PRODUCT
- PLACEMENT
- PRICE
- PROMOTION

SUMMARY

TOWS(SWOT) ANALYSIS

RECOMMENDATIONS

How Mystery Meat is doing on channels and retailers?



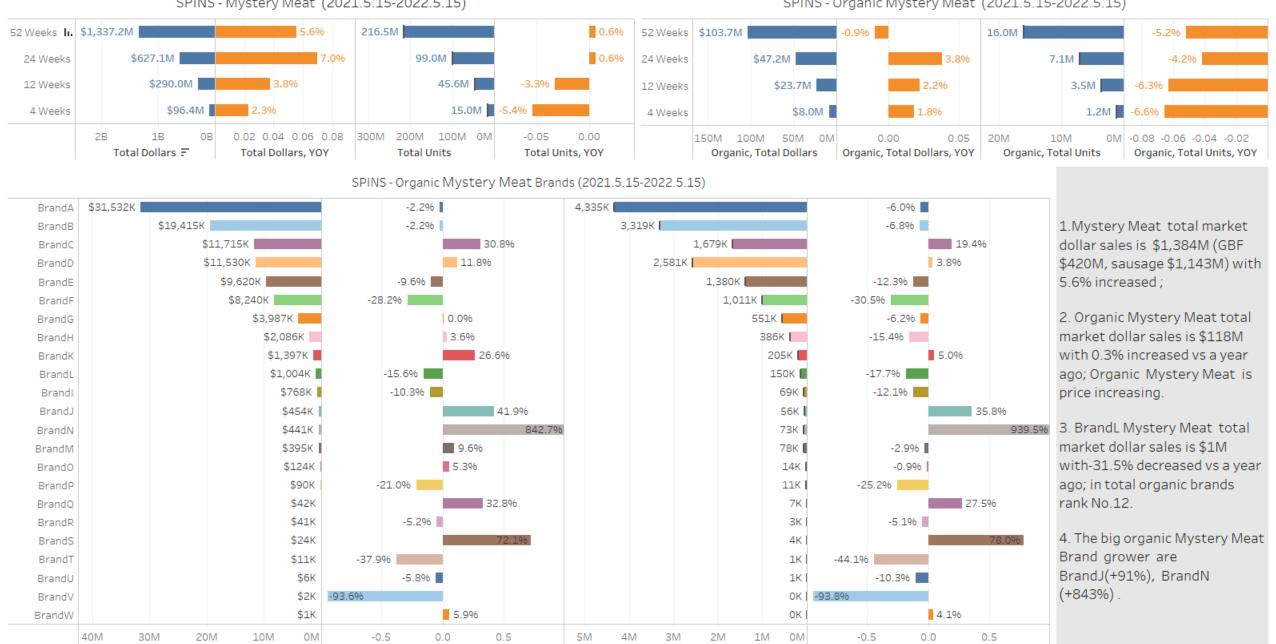
Organic, Total Dollars

SPINS - Mystery Meat (2021.5.15-2022.5.15)

Organic, Total Dollars, YOY 🖈

SPINS - Organic Mystery Meat (2021.5.15-2022.5.15)

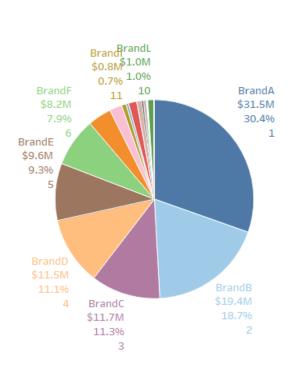
Organic, Total Units, YOY 🖈



Organic, Total Units

How's our competition overview?

SPINS - Organic Mystery Meat Brands Market Share FROM All Retailers (Dollars)



SPINS - Organic Mystery Meat Brands Market Share FROM SPINS - Top 15 Organic Mystery Meat Brands FROM All Retailers (2021.5-2022.5)

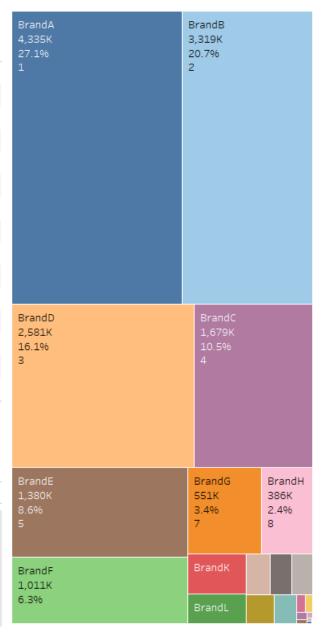
Brand	Total Dolla F rs	Total Dollars, YOY	Total Units	Total Units, YOY	Avg. ARP	Avg ARP, YOY	% Promo Uints	% Promo Units, YOY	Avg % ACV	Avg. % ACV, YOY
BrandA	31,532K	-2%	4,335K	-6%	\$7.68	\$0.04	13.3%	-1.1%	39.8	1.2
BrandB	19,415K	-2%	3,319К	-7%	\$5.67	\$0.04	38.6%	-0.3%	27.8	2.1
BrandC	11,715K	31%	1,679K	19%	\$7.53	\$0.08	28.3%	-5.5%	36.0	0.2
BrandD	11,530K	12%	2,581K	496	\$4.75	\$0.09	38.2%	-3.7%		1.0
BrandE	9,620K	-10%	1,380K	-12%	\$9.13	\$0.02	16.3%	-5.6%	24.4	-2.3
BrandF	8,240K	-28%	1,011K	-30%	\$8.10	\$0.04	16.8%	5.3%	19.0	-2.9
BrandG	3,987К	0%	551K	-6%	\$7.25	\$0.06	14.7%	7.3%	44.6	2.2
BrandH							14.3%			-1.1
BrandK	1,397К	27%	205K	5%	\$7.59	\$0.10	12.5%	3.5%	32.3	-3.7
BrandL	1,004K	-16%	150K	-18%	\$6.98	\$0.04	23.2%	2.3%	23.0	-0.1
BrandI	768K	-10%	69K	-12%	\$11.66	\$0.09	25.0%	3.6%	21.4	-1.2
BrandX	754K	-17%	86K	-22%	\$8.03	\$0.06	9.1%	-2.7%	27.2	-10.1
BrandJ	454K	42%	56K	36%	\$7.83	\$0.06	3.8%	0.3%	29.8	-3.5
BrandN	441K	843%	73K	940%	\$5.90	\$0.08	5.2%	-16.8%	46.2	19.2
BrandM	395K	10%	78K	-3%	\$5.52	\$0.05	33.8%	6.0%	36.3	-0.9

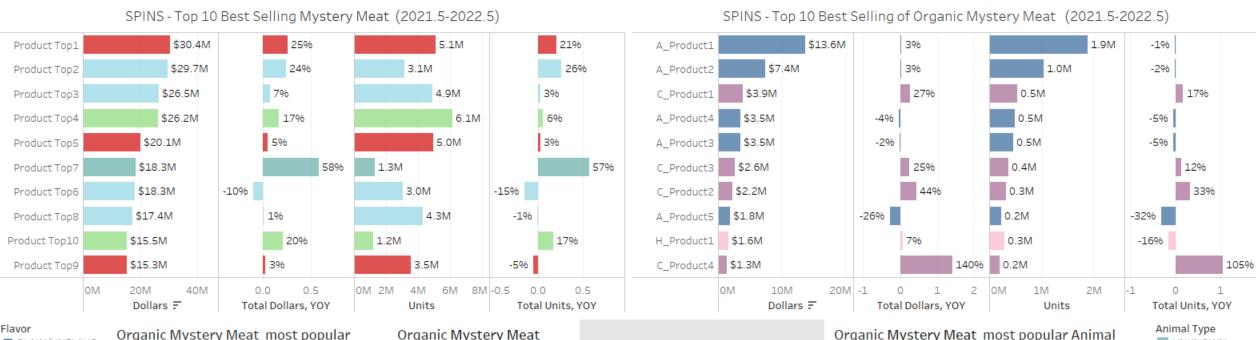
Market Avg: Top 15 Organic Mystery Meat Brands FROM All Retailers

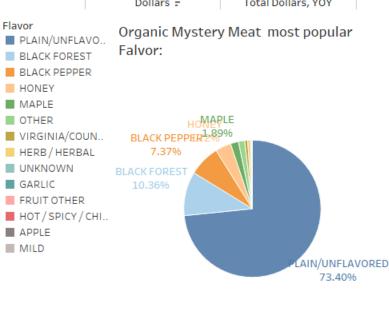
Total Dollars	Total Dollars, YOY	Total Units	Total Units, YOY	Avg. ARP	Avg. ARP, YOY	% Promo Uints	% Promo Units, YOY	Avg % ACV	Avg. % ACV, YOY
\$103.3M	-1%	16.0M	-5.2%	\$7.69	\$0.05	24.8%	-0.7%	31.1	-0.6

- 1. The No.1 Organic Mystery Meat brand is BrandA with31 % of market share; Top 15 brands contributing 98% of market.
- 2. BrandL dollar sale rank #12 with 0.4%(\$1.1M) market share, unit sales rank #11, Avg ARP(\$6.94); Units sold on promo is 21%; Avg % ACV(23%).
- 3. BrandI Avg ARP(\$11.47), way higher than the Top15 brands market Avg ARP(\$7.68); Units sold on promo is 19%, lower than top 15 brand Avg(24%); Avg % ACV(26%) lower than the 15 brand Avg(32%);

SPINS - Organic Mystery Meat Market Share FROM All Retailers (Units)



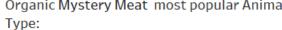


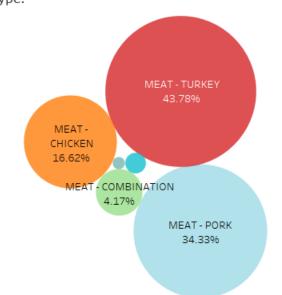


Organic Mystery Mea Most Popular Size:

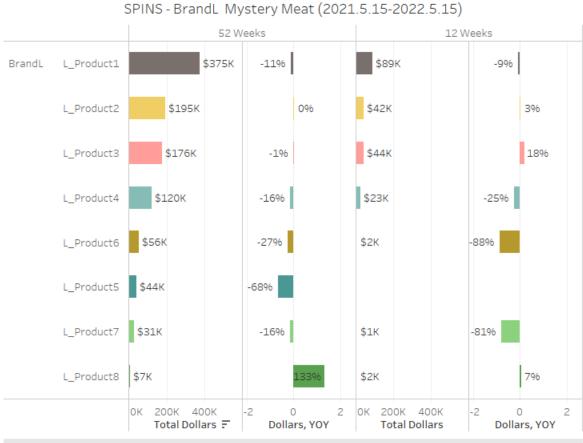
6 OUNCE	53.19%
7 OUNCE	23.45%
14 OUNCE	5.09%
2.2 OUNCE	5.24%
4 OUNCE	5.10%
2 OUNCE	1.75%
8 OUNCE	1.97%
5.5 OUNCE	1.84%
3 OUNCE	0.83%
5 OUNCE	0.77%
12 OUNCE	0.74%
20 OUNCE	0.02%
4.5 OUNCE	0.00%

- 1. The No.1 best Mystery Meat sellers is Turkey slices in both conversional and organic.
- 2. Organic Mystery Meat most popular animal type is Turkey (44%); followed by Pork(34%).
- Organic Mystery Meat most popular Flavor is PLAIN(74%);
- 4.Organic Mystery Meat most popular size is 6 OZ(56%); followed by 7OZ(21%).









.5-2022.5.15)										
12 Weeks											
\$89K	-9%	Brar									
12K	396										
14K	1896										
ЗК	-25%										
	-8896	Bran									
:	-8196										
	796										
200K 400K Total Dollars	-2 0 2 Dollars, YOY										
in 52 weeks	(-7% decreased in										
III JE WEEKS	(7 70 decreased III	Bran									

- 1. Product1 is BrandL best seller with -16% decreased 12 weeks vs Yago);
- 2. In 52 weeks view, most of BrandL product decreased besides Product8, which increased +133% vs Yago.
- 3. BrandL_Product6 and 7 decreased -88% and -81%, supply could be in short.

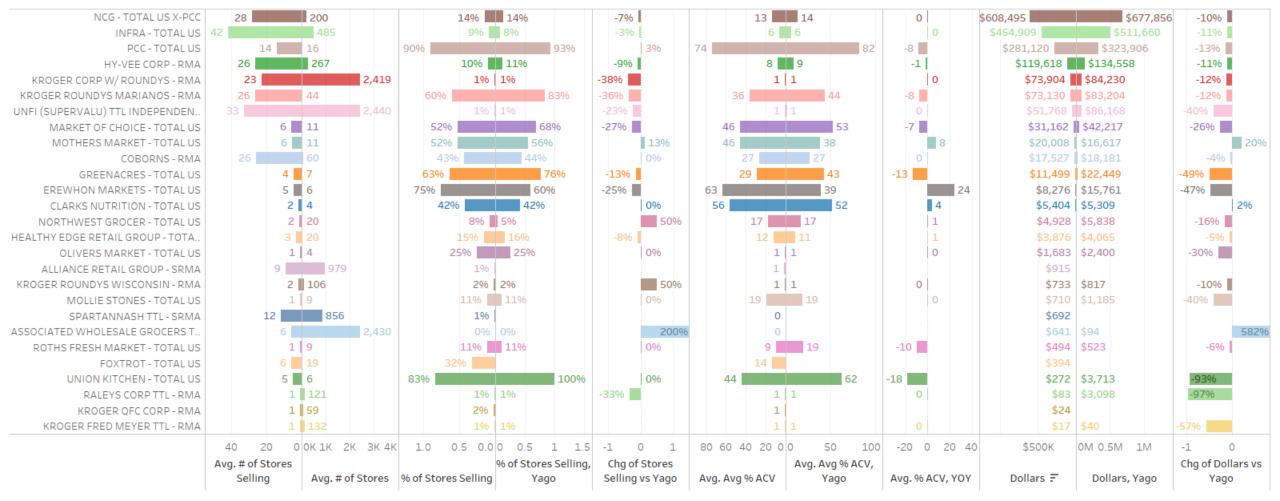
		SPINS - BrandL	vs increase	ea Brnaas	Product	view of re	w Brands	(2021.5-	2022.5)	
	_	ED ORGANIC 95-99% ED ORGANIC 1-69%	Total Dollars	% Total Dollasr, YOY	Avg. ARP	Avg. ARP, YOY	% Promo Uints	% Promo Units, YOY	Avg % ACV	Avg. % ACV, YOY
Bran	BrandL	L_Product1	\$375K	-1196	\$6.83	\$0.03	24%	3%	34.3	8.8
		L_Product2	\$195K	096	\$7.32	-\$0.01	26%	496	22.4	-5.8
		L_Product3	\$176K	-196	\$8.01	\$0.13	16%	196	17.5	-0.3
		L_Product4	\$120K	-16%	\$7.16	\$0.06	20%	-2%	24.5	0.1
		L_Product5	\$44K	-68%	\$6.32	\$0.01	40%	13%	24.7	-2.8
		L_Product6	\$56K	-2796	\$6.80	\$0.04	23%	096	22.0	2.1
		L_Product7	\$31K	-1696	\$6.62	\$0.00	19%	10%	19.4	-1.2
		L_Product8	\$7K	133%	\$2.55	\$0.07	24%	796	1.3	0.3
	BrandC	C_Product1	\$3,897K	27%	\$7.84	\$0.06	34%	096	46.5	0.9
		C_Product2	\$2,207K	4496	\$7.70	\$0.07	20%	-1196	38.0	-0.2
		C_Product3	\$2,599K	2596	\$7.84	\$0.09	37%	-496	40.1	-1.9
		C_Product4	\$1,322K	140%	\$6.78	\$0.08	24%	-10%	33.2	5.2
		C_Product5	\$828K	188%	\$7.04	\$0.08	26%	-2%	34.7	-0.7
Brando Brando Brando		C_Product6	\$135K	4496	\$7.44	\$0.11	396	-9%	24.4	1.1
,		C_Product7	\$503K	-57%	\$8.06	\$0.08	396	-26%	37.3	2.9
		C_Product8	\$192K	42%	\$7.22	\$0.01	20%	-13%	29.2	0.0
		C_Product9	\$27K	6296	\$7.24	\$0.05	1496	10%	18.1	-18.1
in		C_Product10	\$5K	-4196	\$7.21	\$0.21	3%	-10%	7.7	-1.7
	BrandJ	J_Product1	\$265K	30%	\$7.83	\$0.05	5%	1%	37.1	-3.0
		J_Product2	\$189K	63%	\$7.84	\$0.09	396	096	18.3	-1.4
	BrandK	K_Product1	\$576K	35%	\$7.11	\$0.10	13%	3%	35.7	-1.7
BrandC BrandC		K_Product2	\$494K	33%	\$7.16	\$0.10	13%	4%	30.4	-6.7
		K_Product3	\$307K	196	\$7.13	\$0.10	12%	3%	35.8	2.1
		K_Product4	\$21K		\$14.87		3%		15.0	

SPINS - BrandL Mystery Retail Market Share (2021.5-2022.5)



- 1. About 50% of BrandL Mystery Meat sold in NATURAL GROCERS BY VC; Followed by NCG-TOTAL US X-PCC(21%) and INFRA-TOTAL US(13%).
- 2. BrandL Mystery Meat selling stores in MOMTHERS MARKET increased+13%, Avg %ACV from 38% increased to46%, and dollars sales increased 20%. vs Yago. The only retail has decent dollars increased.
- 3. BrandL Mystery Meat losing distribution on GREENACRES, UNION KITCHEN, and RALEYS CORP TTL

SPINS - BrandL Mystery Meat # of Stores Selling & Sales on Retailers (2021.5-2022.5)



Are there any retailers that are not carrying BrandL item?

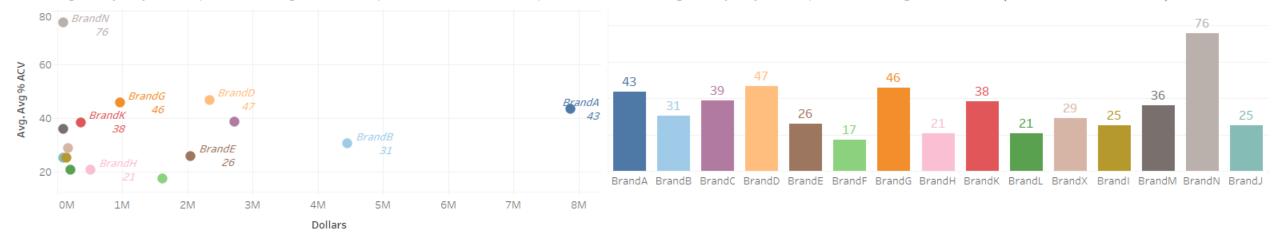
SPINS - Organic BrandL Mystery Meat Retailers (Dollars) (2021.5-2022.5)

				c BrandL Mystery Meat I			2.5)								
AC - ALBERTSONSCO CORP - 1,975K	PUBLIX CORP - RMA 1,583K		KROGER CORP W/ ROUN 965K	INFRA - TOTAL US 618K	AC - ALBERTSONS 546K	AC-ALBER 316K	SOUTHEASTE 289K	PCC - TOT 233K	KROGER	AC-A	KRO	5 5	В	F E	
12.3%	9.9%		6.0%	3.996	3.4%	2.0%	WEGMANS CO	AD - AHOL	RALEYS C	KROG	AC -				
				NCG - TOTAL US X-PCC 552K	AD - DELHAIZE HA	WAKEFERN 310K	279K	229K	FRESH T	WEIS	PRIC				
	UNFI (SUPERVALU) T 1,153K	TL INDEPENDENTS -	TARGET CORP TTL - RMA 783K		430K 2.7%	1.9%	SOUTHEASTE 274K	AC-ALBE	GELSONS						
	7.296		4.9%	AD - AHOLD STOP & SHO 551K	KROGER HARRIS 331K	AC-ALBER 295K	AC-ALBERTS	MEIJER C	AD - AHO						
		SPINS -	Organic BrandL Myster	y Meat Top Retailers & B	rands (2021.5-202	22.5)									
AC - ALBERTSONSCO CORP -	- RMA \$1.1M	\$2.9M	\$5.8M	\$2.1M	-5% -37%	32%		-2%		25%					
PUBLIX CORP -	RMA \$1.0M \$2.0M	\$1.2M \$1.8M	\$3.6M		23% -98%	496	996 4296	-9	996						
UNFI (SUPERVALU) TTL INDEPE	NDE \$0.8M \$	1.4M \$1.0M	\$3.1M		-1196 -1396 -	24% -89	6 1996	-14%							
KROGER CORP W/ ROUNDYS -		\$1.9M \$1.9M			496 1196 169	696									
TARGET CORP TTL -	- RMA	\$2.9M			11%										
INFRA - TOTA		\$1.6M			3%	-1196						1. Th	e No.1	best	selling
AC - ALBERTSONSCO SOUTHERN		_			4396 -796			■ D	randA			orgai	nic My	stery	Meat
NCG - TOTAL US)		\$1.5M			-7	796		_	randB			retai			
AD - DELHAIZE HANNAFORD COR		1			-1196 096				randC				RTSO		
AD - AHOLD STOP & SHOP DIV -					25% 0%				randD				(11%)		
KROGER HARRIS TEETER TTL -					-15%			B	randE				IX CO		
AC - ALBERTSONSCO NORCAL DIV					7% -34%			B	randF				is SPF		
AC - ALBERTSONSCO SEATTLE, W					15%			B	randG						More
PCC - TOTA					110/			B	randH			sprea	ad out		
WAKEFERN CORP -					-11% -9% -6%				randK			2 TI	- T	2	1
WEGMANS CORP - AC - ALBERTSONSCO SHAWS DIV					-796			_	randL				e Top		
SOUTHEASTERN GROCERS COR					-996			BI					IOT ca		
SOUTHEASTERN GROCERS WIN					-9%				randX randJ			bran	dL My:	stery i	neat.
AC - ALBERTSONSCO MID-ATLAN					-570				randN						
RALEYS CORP TTL -									randM						
MEIJER CORP -					-33% -8%				Caronin						
FRESH THYME MARKET - TOTA					-20%										
	OM 1M 2M	3M 4M 5M	6M 7M 8M 9M Dollars F	10M 11M 12M 13M	OM 1M 2M 3		M 6M 7M Chg of Dollars vs	8M 9M Yago	10M 11	M 12M					

How are we doing on Distribution (%ACV) and Velocity(SPM)?

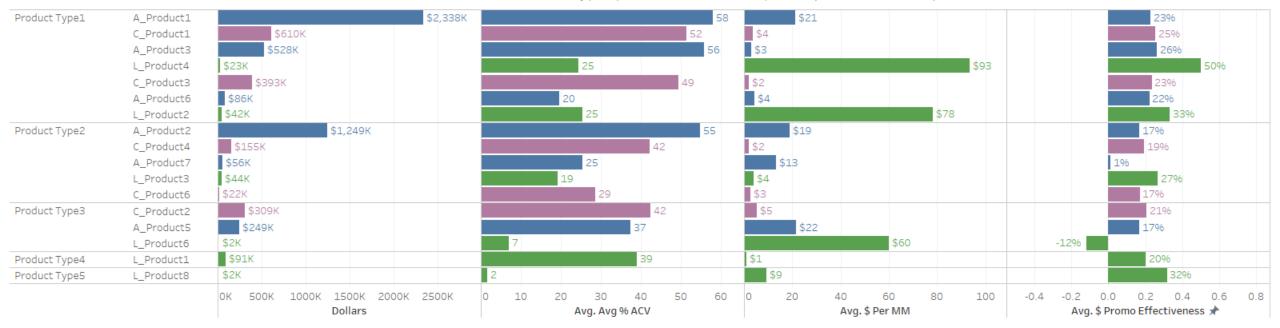
SPINS - Organic Mystery Meat Top 15 Brands Avg %ACV & Sales(12weeks: 2022.2-2022.5)

SPINS - Organic Mystery MeatTop 15 Brands Avg %ACV & Sales(12weeks: 2022.2-2022.5)



- 1.BrandA has decent %ACV(44%) and highest dollars sales.
- 2.BrandL Mystery Meat %ACV is 20%, lower than meidian in Top 15 brands.
- 3. BrandL Product4 has the strongest Velocity(SPM\$93), which higher than BrandA and BrandC. In other words, BrandL Product4 sells faster than the top sellers but doesn't have enough distribution.

SPINS - BranL, BrandA and BrandC Velocity(SPM) & Promo Effctivness Comparison (\$>1K,2021.5-2022.5)

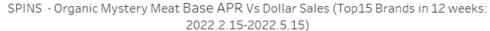


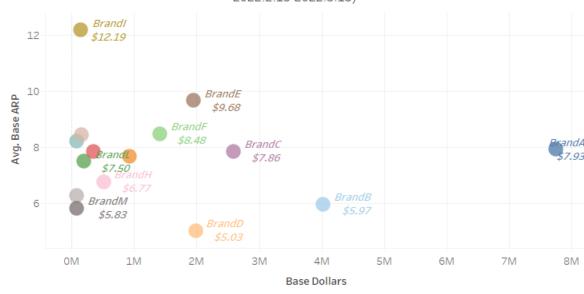
How does our pricing compare to competition?

SPINS - Organic Mystery Meat TOP 15 Brands ARP (12 weeks: 2022.2.15-2022.5.15)

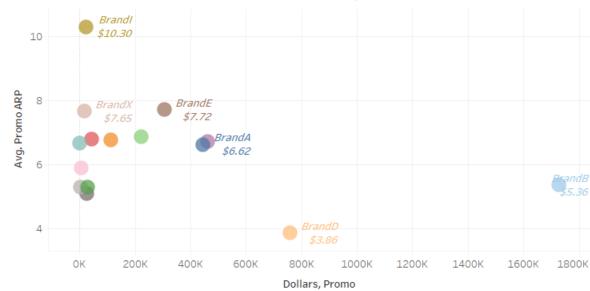


- 1.Brandl ARP is the highest in the top 15 organic brands.
- 2.BrandD has the lowest Based APR(\$5.03) without promotion.
- 3. BrandA has best sale on NOT promo with less sales on promo; BrandB has the best sales on promo ...



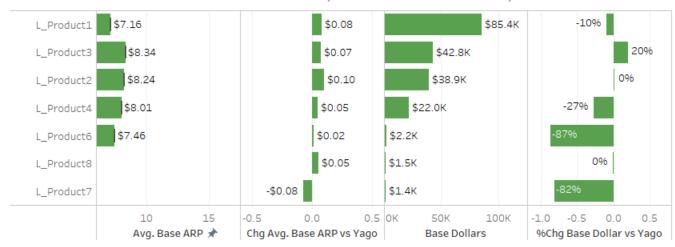


SPINS - Organic Mystery Meat Promo ARP Vs Dollar Sales (Top15 Brands; 12 weeks: 2022.2.15-2022.5.15)



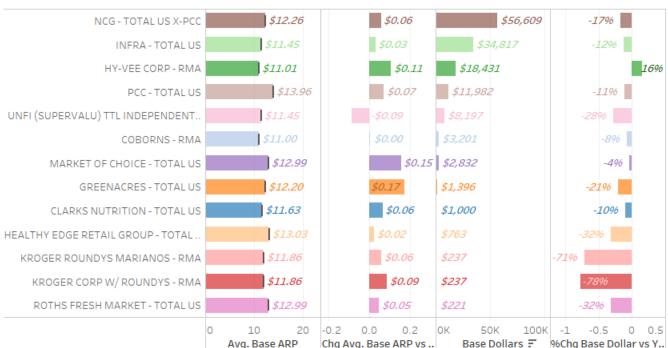
How is BrandL doing on Price Changing? (Week12)

SPINS - BrandL ARP on SKU (12 weeks: 2022.2.15-2022.5.15)



How is BranL price doing on all channels?

SPINS - Brandl Base ARP on Channels (12 weeks: 2022.2.15-2022.5.15)



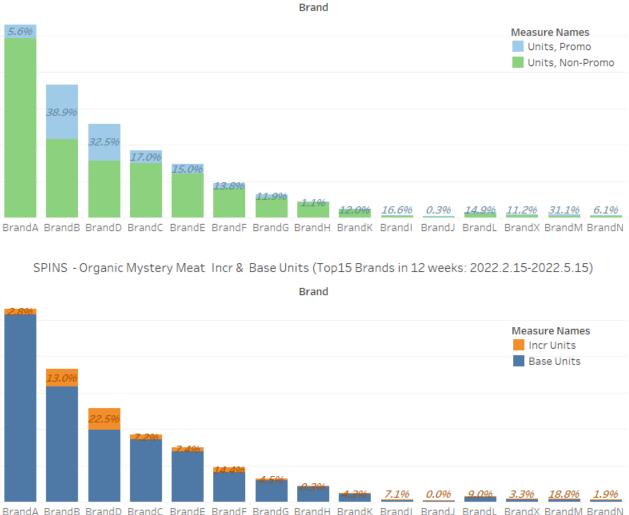
- 1. BrandI base ARP barely increased in last 12 weeks; BrandL base ARP increased between \$0.05 to \$0.12.
- 2. BrandL Product3 increased the base ARP by \$0.12 with base dollar sales increased +20%
- 3. BrandI has the lowest base ARP(\$10.12) at Retail NATUEAL GROCERS BY VC with best base dollar sales.
- 4. BrandI has the highest base ARP(\$13.96) at Retail PCC-TOTAL US with decent dollar sales.
- 5. BrandL has the lowest base ARP(\$5.99) at Retail NATURAL GROCERS BY VC with \$3K base dollar sales.
- 6. BrandL has the highest base ARP(\$9.89) at Retail OLIVERS MARKET with Low dollar sales.\$485

SPINS - BrandL Base ARP on Channels (12 weeks: 2022.2.15-2022.5.15)



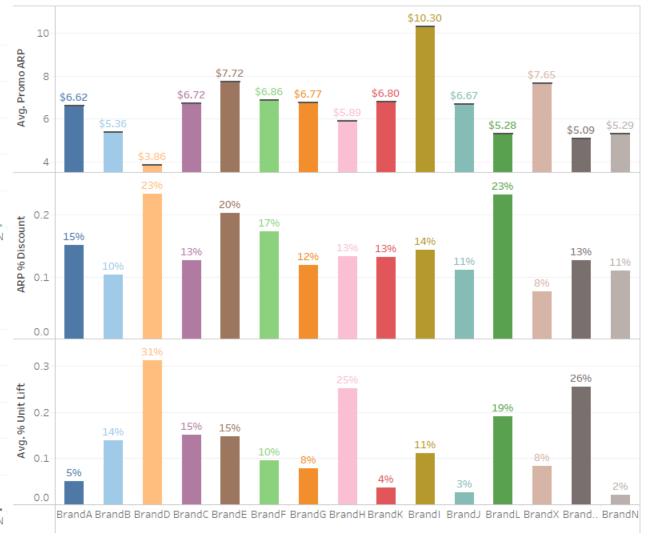
What promotion observations are comparing to competition?

SPINS - Organic Mystery Meat Promo & Non-Promo (Top15 Brands in 12 weeks: 2022.2.15-2022.5.15)



What is the impact of promotion on volume?

SPINS - Organic Mystery Meat TOP 15 Brands ARP (12 weeks: 2022.2.15-2022.5.15)



- 1.BrandI had 8.7% of unit sales came from promo with 3.4% incremental units sales by promo ARP \$9.95, which is 15% price discount, and the unit lift is 9%.
- 2. BrandL had 14.7% of unit sales came from promo with 8.9% incremental units sales by promo ARP \$5.3, which is 23% price discount, and the unit lift is 19%.
- 3. BrandB has the highest % unit sales(39%) came from promo with the lowest promo ARP(\$3.86), highest % of price discount and highest unit lift.

How's our promotion effectiveness on SKU & Retailers?

SPINS - BrandL Promotion Effectiveness (12weeks: 2022.2.15-2022.5.15)



THANK YOU