



PULP & PAPER INDUSTRY IN GEORGIA



Business Case

THE OPPORTUNITY: INVESTING IN PULP MILL IN GEORGIA





DOING BUSINESS AND INVESTING IN GEORGIA

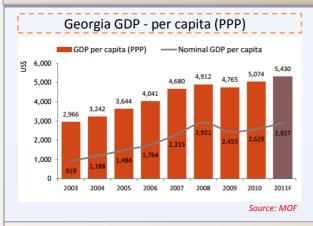
Country Profile

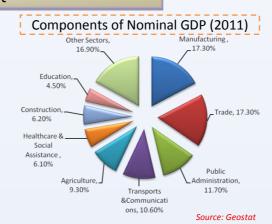
Georgia (2011)				
Population	4,4 million			
Labor force	1,9 million			
Unemployment	16,0%			
GDP p.c. USD (PPP)	USD 5. 421			
Area	69,7 k sq. km			
Capital	Tbilisi			
Currency	Lari (GEL)			



Competitive advantages for your business

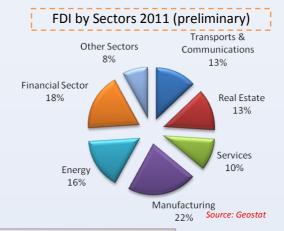
Stable Macroeconomic Environment





Favorable business conditions for foreign investors





An easy place to do business

Starting a business is viewed as a quick and easy process. In particular, it takes only 3 procedures and 3 days to register a new economic activity.

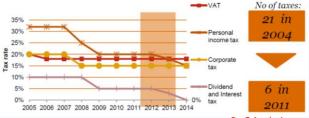
Low Taxes

Liberal tax and legal systems promoting the ease of doing business has attracted a growing inflow of foreign investment in Georgia.

DOING BUSINESS AND INVESTING IN GEORGIA



Development of tax system in Georgia, 2005-2014



Source: PwC Analysis

Georgian trade policy

Low import tariffs (90% of goods free from import tariff)

- Few export/import licenses and permits
- No quantitative restrictions on import and export
- No customs tariff on export and re-export
- No VAT on export
- Simplified export and import procedures

Trade Regimes

WTO Members WTO member (since 2000). MFN Tariffs with WTO Members

USA, Canada, Switzerland, Japan, Norway Georgia benefits from a Generalized System of Preferences (GSP) when trading with the USA, Canada, Switzerland, Japan and Norway; accordingly lower tariffs are applied on goods exported from Georgia to those countries

European

GSP+ status with the EU allows Georgia to Export 7,200 products to the EU market duty free.

CIS countries, Turkey Free Trade Regime with Commonwealth of Independent State countries¹ and Turkey (since 2008)

On negotiation

Georgia is actively working with the EU and the USA to promote free trade negotiations

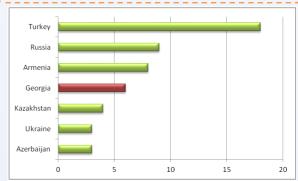
Low energy cost & competitive gas price



Turkey Ukraine Armenia Georgia Azerbaijan Russia Kazakhstan 0 50 100 150 200 250 300 350 400

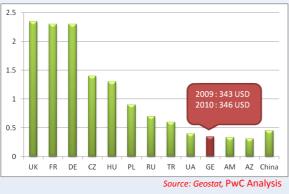
Source: PwC Analysis

Electricity power price US cents per 1kWh, July 2011



Source: PwC Analysis

Low cost but experienced workforce





Developed Infrastructure & Communication

Flight: 5 airports; 3 of which international, with passenger direct connections to more than a dozen countries

- •117 Average number of weekly international flights
- •Sea: 3 sea ports in the Black Sea
- •Road: +20,000 km of existing road
- •Railway: +100 stations connecting the main business and population centers

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Strategic geographic location

Situated at the strategically important crossroads where Europe meets Asia, Georgia is considered to be a bridge connecting several important economic regions.

PEPER MARKET SITUATION OVERVIEW IN GEORGIA

Paper products* Import/Export

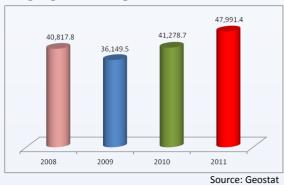
(Quantity =Tons, Value=1,000USD \$)

	2008		2009		2010		2011	
	Value	Quantity	Value	Quantity	Value	Quantity	Value	Quantity
Import	82,579	40,817	72,707	36,149	83,843	41,278	101,435	47,991
Export	2,537	628	1,957	523	2,756	619	2,835	1,209

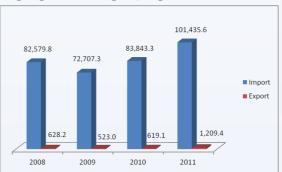
^{* (}HD Codes 4801, 4802, 4803, 4804, 4805, 4807, 4808, 4811, 4814, 4818, 4819)

Source: Geostat

Paper products Import 2008-2011 (Thsd. USD)

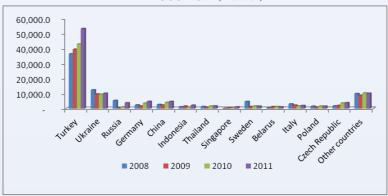


Paper products Import/Export 2008-2011 (Tons)



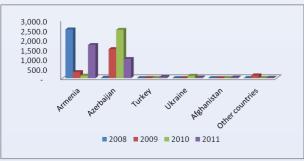
Source: Geostat

Paper products Import by major Countries 2008-2011 (Thsd. USD).



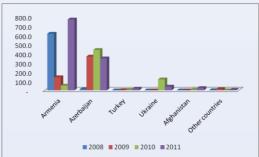
Source: Geostat

Paper products Exports by Countries (Thsd. USD)



Source: Geostat

Paper products Exports by Countries (Tons)



Source: Geostat

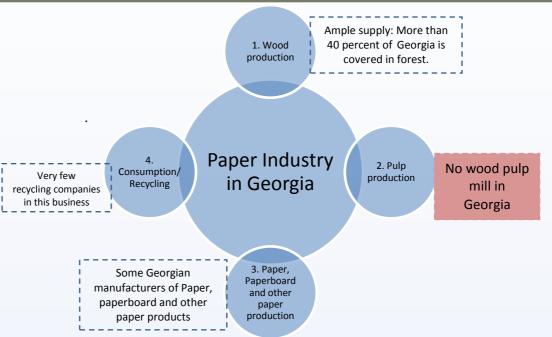
Main points:

- Imports play a significant role in the Georgian paper market, accounting for approximately 95% of apparent consumption in 2011.
- Total paper products exports/re-exports of Georgia totaled 1,209 tons in 2011 and the value of exports totaled 2,835 thousand dollars. Georgia exported/re-exported paper products mainly to 2 countries in 2011. The major export market is Armenia.



PAPER MARKET SITUATION OVERVIEW IN GEORGIA





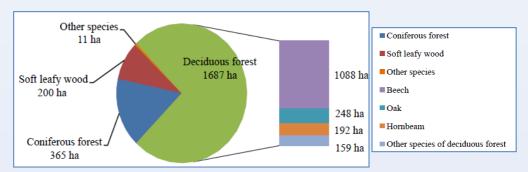
Wood Production Statistics on Georgia "s Forestry Sector

2.98 million hectares, including 2 million ha covered by timber Total forest fund area (40% of country territory) Total volume timber 451.7 million m³ The average forest 157m³ density Annual wood surplus/re-4.6-4.8 million m³ growth Average volume of 163 m³ timber per ha Mature trees and old 33.4% and 35.4% of forest trees coverage

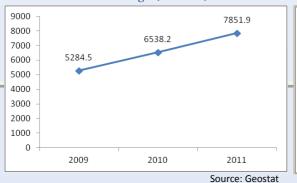
Paper, paperboard and other paper products manufacturers in Georgia

Ltd. Georgian cardboard	JSC Italian -		
	Georgian Industrial Group		
Ltd. Milangi	Ltd. Jiaikompani		
Ltd. Vargi	Ltd. Pepela+		
Ltd. Ruloni	Ltd. LMS		
Ltd. Karaboki	Ltd. Sugra		
Ltd. Georgian Paper Industry	Ltd. Geoteknologiebi		
JSC. Kakheti	Ltd. Sophia +		
Ltd. Pegasi XXI	Ltd. Zoma paper		
Ltd. Gofratara	Ltd. D.A.G.		
Ltd. Georgian paper Company	Ltd. T - G Company		
Ltd. Margio	Ltd. Bianco		
Ltd. MG Company - 2008	Ltd. ALG		

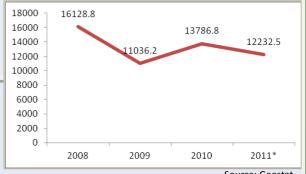
Source: Geostat



Paperboard packaging produced in Georgia (Thsd. USD)



Turnover in a corrugated cardboard, paper and carton packing production (Thsd. USD)



Source: Geostat



Subject of the deal: Investing in a Pulp mill in Georgia

Market situation:

- > The market is dominated by imported products (Paper products Import = 95 % of consumption in 2011).
- Very low local paper products production and not good production technology.
- > No Pulp production.
- Very low Export/Re-export.
- The price of cellulose/pulp imported is too expensive.

Local consumption is growing:

> Significant increase in paper products imports. Consumption of paper products in Georgia is growing each year.

Opportunities for investor:

- > Taking advantage of low raw materials & low labor costs,
- Having easy access to local & regional markets and beyond,
- Many of the inputs are cheaply and easily available.
- Easy to substitute imports (which are more expensive).
- > Favorable taxes and business environment.

PULP MILL

A pulp mill is a manufacturing facility that converts wood chips or other plant fibers source into a thick fiber board which can be shipped to a paper mill for further processing.

• **Pulp** is a lignocellulosic fibrous material prepared by chemically or mechanically separating cellulose fibres from wood, fibre crops or waste paper. Wood pulp is the most common raw material in papermaking.

 Pulp can be manufactured using mechanical, semi-chemical or fully chemical methods.

•Wood and other plant materials used to make pulp contain three main components: cellulose fibers (desired for papermaking), lignin (a threedimensional polymer that binds thecellulose fibers together) and hemicelluloses (shorter branched carbohydrate polymers).



BUSINESS CASE

THE OPPORTUNITY: INVESTMENT IN PULP MILL



Investment Required - Machinery & equipment

Return on Investment (ROI) – Examples in the world

USD, Million	Australia	Brazil	China	Mozambi que	Uruguay	Russia (Vologda)
Investment	2,700	2,500	2,200	2,300	2,300	2,700
Output 1,000 t/a	1,450	1,450	1,450	1,450	1,450	1.375
Gross revenue	900	920	920	920	920	910
Cash costs	(480)	(500)	(570)	(500)	(490)	(440)
Depreciation	(140)	(130)	(120)	(120)	(120)	(140)
EBIT	190	250	210	260	270	290
ROI %	7 %	10 %	9 %	11 %	12 %	11 %
Equity ratio %	50 %	50 %	50 %	50 %	50 %	50 %
Interest rate %	4.4 %	5.3 %	4.8 %	6.2 %	5.7 %	5.3 %
Interest Payment	60	70	50	70	70	70
Taxes	40	60	40	40	0	40
Net income	90	120	120	150	200	180
ROE, %	7 %	10 %	11 %	13 %	17 %	13 %

Source: EBRD

- The return on investment (ROI) is 7 % 12 %
- The return on equity (ROI) is 7 % 17%
- Pulp mills need 50 % equity to survive the market cycle

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