1) The SAFe Scrum Master role includes responsibilities to which other group?

To keep the Team Backlog to a manageable size

To eliminate impediments

To help the team maintain their velocity

To facilitate the team's progress towards the current PI Objectives

2) How often should a system demo occur?

SAFe 5 Scrum Master Exam (5.0) - Question

How often should a system demo occur?

○ After every release

○ After every other iteration

● After the end of each program increment (PI)

○ After every iteration

15.6%

Reset   Back   Next   Submit   Cancel   Navigation

3) At the end of the first Iteration, the team finishes User Stories A, B, and 50% of C. The Story sizes are set at these points:Story A = 8 pointsStory B = 1 pointStory C = 5 pointsStory D = 3 points What is the team's velocity?

9

7

14

11.5

4) What falls outside the Scrum Master's responsibility? (Choose two.)

Estimating Stories for the team

Facilitating backlog refinement

Assigning Stories to team members

Facilitating the team's Innovation and planning event

Coaching the team

4 (a)) What is one of the scrum master's responsibilities during the innovation and planning (IP) iteration?

Create the Program Predictability measure

Update the program increment PI road map

Facilitating the team's Innovation and planning event

Remove the scope that exceed the capacity.

4 (b)) Why is it important for the scrum master to help the team focus on daily and iteration goals?

To eliminate the impediments

To facilitate the team's progress towards the Current PI Objectives

To keep the team backlog to a manageable Size

To help the team to maintain their velocity.

5) The Scrum Master is what above all else?

A servant leader

A team coach

An event facilitator

The iteration owner

5 (a) Which Agile Manifesto principle describes the importance of PI Planning in SAFe?

SAFe 5 Scrum Master Exam (5.0) - Question

Which Agile Manifesto principle describes the importance of PI Planning in SAFe?

○ Simplicity, the art of maximizing the amount of work not done, is essential

◉ The most efficient and effective method of conveying information to and within an Agile Team is face-to-face conversation

○ Working software is the primary measure of progress

○ The best architectures, requirements, and designs emerge from self-organizing teams

6) When is a Feature hypothesis fully evaluated?

When the Feature's return on investment has been realized

When the Customer uses the Feature in production

When the Feature is accepted by Product Management

When the Feature has been deployed to production

8)What are two common anti-patterns during program increment (PI) planning? (Choose two.)

Pressure is put on teams to overcommit

A detailed plan becomes the goal rather than alignment

Alignment becomes the goal rather than a detailed plan

The innovation and planning (IP) iteration is left empty of planned work

The team determines their own capacity and load

9) Which team dysfunction does SAFe help address with the help of Business Owners?

Missed time boxes

Lack of visibility

Lack of transparency

Avoidance of accountability

10) The goal of Lean is to deliver the maximum Customer value in the shortest sustainable lead time

while providing what else?

The highest possible quality

A Continuous Delivery Pipeline

Improved capacity allocation

Significant team contributions

11) What is an example of Scrum Master servant leader behavior?

OR

What is an example of the scrum master servant leader role?

Strives to create a conflict-free environment

Uses persuasion instead of authority

Focuses on the day-to-day team activities

Keeps their opinions to themselves

12)Why is it important for a Scrum Master to be a servant leader?

To drive the team to succeed

To coach the team in effective engineering practices

To help the team become high-performing

To provide team structure

13) How can a Scrum Master support a problem-solving workshop?

By providing facilitation to breakout groups focused on specific problems

By acting as a subject matter expert and suggesting improvements

By coaching the Release Train Engineer on managing the event

By estimating the work effort required to implement recommended improvements

14)What is the goal of the scrum of scrums event?

To review the Agile Release Train's progress toward its PI Objectives

To focus on Agile Release Train process improvement

To review each team's progress on its Stories

To demo Features to Product Management

15)Which Agile Manifesto principle describes the importance of PI Planning in SAFe?

Working software is the primary measure of progress

Simplicity, the art of maximizing the amount of work not done, is essential

The best architectures, requirements, and designs emerge from self-organizing teams

The most efficient and effective method of conveying information to and within an Agile Team is face-to-face conversation

16) What is one purpose of iterations?

To provide an architectural basis for future development

To provide a regular cadence for producing increments of value

To provide fast feedback learning cycles and frequent integration

To demonstrate the increment to stakeholders

17) What is a characteristic of an effective Scrum Master?

Gives open, honest opinions

Understands customer needs

Is a technical expert

Removes all conflict

18)An effective Scrum Master helps the team with what?

Team metrics

Relentless improvement

Deploying work

Risk mitigation

19) What is an innovation and planning (IP) Iteration anti-pattern?

Leave the IP iteration empty of work as an estimating guard band

Plan work for the IP iteration during program increment (PI) planning

Plan innovation spikes or hackathons to occur during the IP iteration

Use the IP iteration for infrastructure improvements

20) What is one benefit of program increment (PI) objectives?

They describe a process for defining team goals

They ensure accurate status reporting

They create a near-term focus and vision

They form a guiding coalition

21) What does the letter C represent in SAFe's CALMR approach to DevOps?

Collaboration

Continuous delivery

Culture

Continuous deployment

22) What is one of the Scrum Master's responsibilities during the

innovation and planning (IP) Iteration?

Update the program increment (PI) roadmap

Facilitate the team preparation for the program increment (PI) system demo

Remove scope that exceeds capacity

Create the program predictability measure

23) Which two practices are recommended in SAFe for root cause analysis? (Choose two.)

Post-PI Planning meeting

Fishbone diagram

Iteration retrospective

Weighted shortest job first

5 Whys

24) How does the Scrum Master provide the most value to the team?

By ensuring timeboxes are kept during team meetings

By scheduling critical scrum events

By facilitating discussions between the Product Owner and the team

By removing impediments for the team

25) Scrum Masters help remove impediments, foster an environment for high-performing team dynamics, and what else?

Form and re-form teams

Continuously deliver value

Estimate stories

Lead team efforts in relentless improvement

26) What foundational issue most often leads to team dysfunction?

Weak Lean-Agile leadership

Lack of commitment

Absence of trust

Fear of conflict

27)   is the Scrum Master's role in team breakout #1?

Facilitate the coordination with other teams for dependencies

Create mitigation plans for each risk

Raise team level risks

Resolve dependencies with other teams

28) When is iteration planning completed?

When iteration goals are defined

When story analysis is complete

When the team commits to the plan

When the team capacity is determined

29) What does transparency mean in a scrum environment?

Team members must immediately share any and all feedback with each other

Development and Operations teams work together

The team is constantly improving its process

The process is visible to all stakeholders

30) What are two primary opportunities in SAFe for driving relentless improvement? (Choose two.)

Daily stand-up Iteration retrospective Inspect and adapt event Iteration review

Management review and problem-solving meeting

Iteration retrospective

Inspect and adapt event

30 (a)) The SAFe scrum master role includes responsibilities to which other group?

Business owners

Solution Management

Solution Train Engineers

The other Agile Teams on the Agile release train (ART)

31) When looking at a program board at the end of program increment (PI) planning, what does it mean when a feature is placed in a team's swim lane with no strings?

That the team has not broken the feature into stories yet and has not identified dependencies

That the team has been assigned, but the feature dependencies have not been identified yet

That it has dependencies on teams in other Agile release trains (ARTs) or Solution Trains

That the feature can be completed by that team independently

32) Why is a confidence vote held at the end of program increment (PI) planning?

To build shared commitment to the plan

To remove the risks for the PI

To ensure the business owners accept the plan

To hold the teams accountable if the Agile release train does not deliver on its commitment

33)A servant leader knows that his or her own growth comes from what?

Effective training

Management support

Facilitating the growth of others

Implementing a CALMR approach to DevOps

34) SAFe is based on three primary bodies of knowledge which include Agile development, systems thinking, and what type of product development?

Iterative product development

Adaptive product development

Incremental product development

Lean product development

35) What is a common reason why a team is unable to estimate a story?

The story does not include a role

The story lacks acceptance criteria

The team has no experience in estimating

The team does not understand the tasks related to the story

36) During PI Planning, who owns Feature priorities?

Release Train Engineer

Business Owner

Solution Architect/Engineer

Product Management

37) When estimating stories, what is the Scrum Master's key responsibility?

Limit discussion to manage time boxes

Provide information about customer needs

Ensure everyone on the team participates

Ensure the team gives accurate estimates

38) How does SAFe handle the 'fear of conflict' team dysfunction?

Avoids discussion of disagreements

Uses scrum to create a safe environment for conflict

Has teams engage in retrospectives

Reviews results at the end of every iteration

39) Which two actions are part of the Scrum Master's role in PI Planning? (Choose two.)

Prioritize Features to support the Program Vision

Ensure the team builds a plan they can commit to

Manage the program board

Serve as the Customer proxy and work with Product Management

Align the Agile Release Train to a common Vision

40)Scrum Masters are effective by using scrum methods, supporting SAFe principles and practices, and what else?

Supporting delivery using Agile practices

Serving as a customer proxy

Writing stories and enablers

Managing architectural runway

41) When working with an Agile Team, what is expected from Product Management?

To clarify the scope of feature work

To define the technical software specifications

To provide the iteration goals to the team

To prioritize the team backlog

42)Cadence and synchronization help reduce uncertainty and manage what?

Product Management

Other commitments

Capacity allocation

The variability in Solution development

43) Becoming a coach requires a shift from old behaviors to new ones. What are three examples of new coaching behaviors? (Choose three.)

Drive toward specific outcomes

Fix problems for the team

Focus on business value delivery

Focus on deadlines

Ask the team for the answer

Facilitate team problem-solving

44) Which two behaviors should a Scrum Master represent as a coach? (Choose two.)

Set long-term goals for the team Provide subject matter expertise

Encourage the team to learn from their mistakes

Lay out the team's plan for the iteration

Focus on deadlines and technical options

45) What are two development practices that Agile Teams use? (Choose two.)

eXtreme Programming
Kanban
Timeboxing
Feature-driven development

Information radiators

46) What is one of the responsibilities of a Product Owner?

Creates and refines User Stories and acceptance criteria
Works with the Agile Team to plan Program Increments
Defines and accepts Stories
Acts as the Customer for developer questions

47) In which two ways can a Scrum Master help with challenging meetings? (Choose two.)

Enable a fluid agenda
Foster an environment for healthy conflict
Ensure active engagement
Communicate a clear purpose

48) A Scrum Master states that two team members are constantly arguing and it is disrupting the rest of the team. What is an example of a relevant, powerful question to ask while coaching the Scrum Master?

What have you tried so far?
What challenged you?
What would you do if success were guaranteed?
What new connections are you making?

49) What are two outputs of PI Planning?

Program PI Objectives
Program board
Team and Program PI Objectives
Team Backlog
Top 10 Features

49 (a))   What are the two outputs of Iteration Planning? Choose two

What are two outputs of Iteration Planning? (Choose two.) You have reached the max number of allowed answers

☐ PI Objectives

☐ Team Backlog

☑ Iteration goals

☐ Program Backlog

☑ Iteration backlog

50) What is accomplished in the first part of the PI Planning meeting?

All tasks are defined

The Product Owner defines the Iteration goal

Items are selected from the Program Backlog

The Scrum Master decides how much work can be accomplished

51) What are two possible changes that may occur after the management review and problem_solving event? (Choose two.)

New team formation

Vision adjustments

Business strategy changes

Team mission adjustments

People moving

52) What are two Release Train Engineer responsibilities? (Choose two.)

Facilitate PI Planning readiness and the event itself

Drive relentless improvement through Inspect and Adapt

53) One of the Scrum Master's main responsibilities is to communicate with management and outside stakeholders to help the team in what way?

Protect them from uncontrolled addition of work.

54) Achieving the goals of Release on Demand requires an understanding of how to decouple what?

The release from deployment

55) What are the responsibilities of a Scrum Master on a train that go beyond basic team facilitation? (Choose three.)

Facilitate team preparation for PI Planning

Participate in Scrum of Scrums

Facilitate preparation for the System Demo

56) How do Kanban Teams implement the SAFe Lean-Agile mindset of relentless improvement?

By using Cumulative Flow Diagrams which objectively measure bottlenecks and variation in the flow which could be due to systemic factors

57) The Development Team may need to learn or acquire new skills. Where is this list of skills found?

As part of the outcome of the Team Retrospective

58) How does a Scrum Master lead a team's efforts in relentless improvement?

By facilitating the team retrospective

59) Which two actions enhance an Agile Release Train's performance? (Choose two.)

Team alignment

Collaboration

60) The Scrum Master interacts with which level(s) of SAFe?

Program Level

61) What is the first step in the Problem-Solving Workshop?

Agree on the problem to solve

62) What is the most effective way to establish built-in quality?

Perform as many types of testing within the Iteration boundaries as possible

63) An effective SAFe Agile team ensures process visibility to who?

Stakeholders

64) Which two SAFe events explicitly implement SAFe's mindset of relentless improvement? (Choose two.)

Iteration Retrospective

Inspect and Adapt

65) How does work flow from one state to the next in a Team Kanban board?

Team members of a state pull work from the previous state when they can do so without

Impacting their current state WIP constraint

65 (a)) One state on the Kanban board has people waiting the previous stage is overloaded. What should the Scrum master consider doing?

One state on the Kanban board has people waiting while the previous stage is overloaded. What should the Scrum Master consider doing?

    A. Ask the team to redesign the board
    B. Encourage and coach the people in the under-utilized stage to help with the work of the of overloaded stage
    C. Call for a team self-assessment so that the team agrees on improvement actions
    D. Request more people on the team to help with the overloaded stage in order to generate work faster for the waiting stage

Correct Answer: B

65(b)) what are the two reasons too much WIP is a problem? Choose two.

    A. It makes it hard to collect metrics
    B. It hides bottlenecks in the workflow*
    C. It requires too much work effort
    D. It shows the overall system is inefficient*
    E. It does not allow the Development Team time to improve their processes

Correct Answer: B,D

66) Who should vote on root causes?

The Agile Release Train team

66 (a)) which two practices are recommended in SAFe for root cause analyses?

SAFe 5 Scrum Master Exam (5.0) - Question

Which two practices are recommended in SAFe for root cause analysis? (Choose two.) You have reached the max number of allowed answers

☐ Iteration retrospective

☐ Weighted shortest job first

☑ 5 Whys

☑ Fishbone diagram

☐ Post-PI Planning meeting

67) Which SAFe organizational construct allows businesses to build large and complex systems in a Lean-Agile manner?

Agile Release Train

68) Who participates in the Inspect and Adapt event?

Only stakeholders and Agile team members

69) What provides objective evidence that the system is iterating?

System Demo

70) How does the Scrum Master help teams address the challenges from modern enterprises?

By building high performing teams

71) Which SAFe configuration requires having a Vision?

Large Solution SAFe

72) How should decentralized decision-making be used with respect to system design?

When development teams are empowered, self-organized, and allow the design to emerge

73)How can learning milestones be used?

To test the concept of a new feature or capability

74) What is one characteristic of an effective Agile team?

To provide steady, high quality, an incremental value

75) Who is responsible for assisting to establish Continuous Integration in SAFe?

The System Team

76) Which SAFe House of Lean pillar supports not imposing wishful thinking on teams?

Respect for Culture and People

77) What are two key areas a team should be organized around? (Choose two.)

Features

Enablers

78) During PI Planning, the Scrum of Scrums meetings helps accomplish which two actions?(Choose two.)

Exposing risks, impediments, and dependencies

Keeping the planning milestones on track

79) What is the scrum master's role in a team breakout?

Facilitate the coordination other team for dependencies.

80) Taking a Economic view does not always require dollarized value but is rather a general thinking tool?

Taking an economic view does not always require knowing dollarized value but is rather a general thinking tool.

A. True
B. False

Correct Answer: A

81) When using Systems Thinking, you would agree that optimizing a component does not optimize the system.

When using Systems Thinking, you would agree that optimizing a component does not optimize the system.

A. True
B. False

Correct Answer: A

82) What are the three Crucial Characteristics of Communities of Practice? Choose 3

What are the three crucial characteristics of Communities of Practice? Choose 3

A. Domain - What we care about
B. Practice - What we do together about it
C. Team Inside-Outs - How we continuously learn
D. Community - Who cares about it

Correct Answer: A,B,D

83) Who acts as the 'Chief scrum Master' for the agile release train?

Who acts as the 'Chief Scrum Master' for the Agile Release Train?

A. Scrum Master
B. Business Owner
C. Product Manager
D. Release Train Engineer

Correct Answer: D

84) What factors favor centralized decision-making?

(Select 2) What factors favor centralized decision-making?

A. Infrequent decisions.
B. Need for fast decision-making.
C. Economies of scale
D. Appropriate authority level of the decision maker.
E. High cost of delay

Correct Answer: A,C

85) What factors favor centralized decision-making?

(Select 2) What factors favor centralized decision-making?

A. Infrequent decisions.
B. Need for fast decision-making.
C. Economies of scale
D. Appropriate authority level of the decision maker.
E. High cost of delay

Correct Answer: A,C

86) An Effective decision-making framework provides which two ultimate outcomes? Choose two

An effective decision-making framework provides which two ultimate outcomes? (Choose two.)

A. Improves flow
B. Reduces delays as a result of centralized decision-making
C. Unlocks the intrinsic motivation of knowledge workers
D. Reduces WIP limits
E. Decreases time to market

Correct Answer: A,B

87) Test automation is typically included in the definition of Done (DOD).

Test automation is typically included in the Definition of Done (DoD).

A. True
B. False

Correct Answer: B

88) What are three Team Retrospective anti-patterns? (Choose two)

What are three Team Retrospective anti-patterns? (Choose three.)

A. When the Scrum Master decides what the Retrospective topic(s) will be and directs the team on specific improvement items to work on
B. When the team's people manager comes in to observe
C. When only part of the team attends
D. When the team commits to working on 1-2 improvement items and adds them to the next Iteration Backlog
E. When the team reviews their interactions during the last Iteration and identifies 1-2 improvement items to work on as a team
F. When the team reviews their interactions during the last Iteration and identifies 1-2 improvement items for the Product Owner to work on

Correct Answer: A,B,C

89) What would imply a change to the ART Budget?

What would imply a change to the ART Budget?

A. Extending the duration of a PI.
B. Changing total ART resources
C. Switching to a different PI cadence.
D. Reducing the scope of a Program Epic.
E. Prioritizing Features based on Cost of Delay.

Correct Answer: D

90) The goal of DevOps is to improve Collaboration across the value stream by developing and automating a

The goal of DevOps is to improve collaboration across the value stream by developing and automating a _____.

A. Implementation Roadmap
B. Development routine
C. Delivery on Demand structure
D. Continuous Delivery Pipeline

Correct Answer: D

91) Who participates in the Inspect and Adapt event?

Who participates in the Inspect and Adapt event?

A. Agile teams, Release Train Engineers, System and Solution Architect/Engineering
B. Product Managers and Product Owners
C. Only stakeholders and Agile team members
D. Everyone involved in building the system

Correct Answer: C

92) During Inspect and Adapt, What does the System Demo show that has accumulated during the PI?

During Inspect and Adapt, what does the System Demo show that has accumulated during the PI?

A. Skills
B. Defects
C. Features
D. Knowledge

Correct Answer: C

92 (a)) In the context of a Team Increment, every Iteration each team plans, builds, tests, integrates, and?

A. Reorganizes

B. Review their work

C. Sets new objectives

D. Clears out the backlog

92 (b)) Why is it important to organize the work for Iteration Planning?

A. So the team can load balance

B. So the backlog can be prepared

C. So a realistic work scope can be defined

D. So the Scrum Master can prepare workload for the Continuous Delivery Pipeline

92 (C). Who defines the final scope of a committed Iteration?

A. The Agile Team

B. The Scrum Master

C. The Product Owner

D. The Solution Owner

Below Appeared in exam:-

93) What are two Agile Practices?

Design Sequentially
Use Phase gates
Use information radiators
Demo frequently
Batch test

93 (a)) Which two options are considered Agile practices? (Choose two.)

A. Timeboxing
B. Building GANTT charts
C. Test-Driven Development
D. Batching work for testing efficiency
E. Making sure requirements are complete prior to development

94) Story point estimation requires the evaluation of which three criteria? (Choose three)

Complexity. How difficult is it?
Functionality How many Functions does it cover?
People .How many team members does it need?
Time. How fast can it get done?
Knowledge what do we know?
Volume. How much is there?

95) What are two Strategies for effective distributes PI planning events? (Choose two)

Use working agreements
Use one facilitator
Have separate PI Planning events for each time Zones
Send one distributes team representative to PI planning
Extended PI planning for 2.5 to 3 days

96) Which Pillar of Scrum is also one of the Safe Core Values?

Adaptation
Inspection
Alignment
Transparency

97) When the Scrum Master recommends the team have coding and testing elements in the same story. Which Safe Core values are they demonstrating?

Alignment
Built-in Quality
Transparency
Program execution

98) What is the advantage of using an Agile Approach?

Phase gates help validate agreement on key deliverables
Testing is deferred until the end of the development process
Value is delivered early and continuously
All key requirements are known at the start

Below are Exam Appeared Questions

1. which agile development concept leads to faster delivery of business values
   a) Cleary defined phases
   b) continuous improvement
   c) precise scope
   d) detailed timelines

2. What is one characteristics of agile team iteration

   scope change should be minimised once   it starts
   duration can be extended to complete unfinished testing
   typically 8-12 weeks long
   Scrum master is responsible for approving the duration

3. A Scrum master notices that the team member are not open to showcasing their work, Which core value would the scrum master encourage the team to adopt

   Transperancey
   program execution
   built in quality
   alignment

4) Which statement is true about team backlog

   stories must be estimated before being added to it
   it represents the team commitment
   the product owner is responsible for it
   it contains a list of item that will be implemented in the next iteration

5) What is one primary responsibility of product owner

to build test and deliver stories
to remove impediment and protect the team from outside influences
to attend scrum of scrum meeting
to act as a customer for developer question

6) What is the characteristics of Safe Agile Team?

Agile team deliver value at the end of each PI
agile team are between three to nine people
The scrum master and product owner are part of agile team
scrum master write and accept stories

7) What is the purpose of scrum of scrum

update status for stakeholder management
provide visibility in to dependencies and program impediments
Allow LACE to oversee team
serves as a scrum master community of practice

8) What does the effective scum master help the team with

deploying work
relentless improvement
team metrics
Risk mitigation

9) what foundational issue most often leads to team dysfunction

weak lean agile leadership
fear of conflict
lack of commitment
absence of trust

10)which action demonstrate a scrum master servant leadership skills

preparing everything fot the teams iteration review
supporting healthy conflict during team meeting
making   decision for the team during iteration planning
Assigning work to individual team members

11Which two agile team events are designed to build and foester high performance teams (choose 2

DSU
system demo
Iteration planning
Retrospective
Iteration review

12) What is the main reason for the System Demo?

A. To provide an optional quality check
B. To fulfill the SAFe PI Planning requirements
C. To enable faster feedback by integration across teams
D. To give Product Owners the opportunity to provide feedback on the team increment

13) The scrum master is what above all else

A Team coach
The iteration owner
an event facilitator
a servant leader

14 The scrum master notices the agile team does not have cross functional skills. What could the scrum master do to improve the situation?

Create development plans for each of the team members
bring the issue to the team and ask for their suggestion
Facilitate a personal development discussion with the team's manager
Mandate pair programming across the team

15why is it important for the scrum master to help the team focus on daily and iteration goals

to eliminate impediments
to keep the team backlog to a manageable size
to facilitate the teams progress towards the current PI objective
to help the team maintain their velocity

16 when working with an agile team what is expected from product management

to clarify the scope of feature work
to prioritize the team backlog
to provide iteration goal to the team
to define the technical software specification

17 According to tuckman stages of team dynamics an agile team that "Respect each others opinions and values their differences" is in which team development stage

Norming
Performing
Storming

Forming

18What is one responsibility of a SAFE scrum master

<mark>to enable the team to improve processes</mark>
<mark>to prevent the DSU from exceeding 15 mins</mark>
to plan the team iteration
to ensure the team is fully utilized

19 Which team dysfunction does SAFe help address with the help of business owners

Lack of transperancy
<mark>avoidance of accountability</mark>
missed timboxes
Lack of visibilty

20 What is an example of scrum master servant leader behaviour

<mark>uses pesuation instead of authority</mark>
Focus on the day to day team activities
strives to create conflict free environment
keeps their opinions to thmselves

21Scrum masters help remove impediment, foester an environment for high peerforming team dynamic , and what else

continiously deliver value
estimate stories
<mark>lead team efforts in relentless improvement</mark>
form an reform teams

22During retrospective , the team decides to delegate the responsibility of team to team communication to the scrum master what are the two significant risk this can introduce(choose 2)

The scrum master may forget to communicate from time to time
<mark>The scrum master becomes a bottle nect ans slows down the flow of information</mark>
<mark>The team losses the opportunity to build relationship with other team</mark>
The team losses the opportunity to build T shaped skills
The scrum master could mis interpret communication

23 Why does   a scrum master use the powerful questioning technique

to direct the team to specifica outcomes
<mark>to guide people to a soulution</mark>
t enforce the implementation of the right decision

to commit the team to deadlines

24   WHICH two activities could a scrum master and team focus on for the first team breakout session of PI PLANNING (choose two)

plan each iteration detail
<mark>begin identifying team dependencies</mark>
get business values assigned to PI objectives
identify and document team level risks
<mark>create the team's draft PI Objectives</mark>

25 what are the inputs to PI planning(choose two)

Team goals
story estimates
<mark>features</mark>
PI objectives
<mark>vision</mark>

26when looking at the program board at the end of PI planning ,what does it mean when a feature is placed in teams swim lane with no strings

<mark>that the feature can be completed by the team independently</mark>

27)what are the two outcomes of PI planning(choose 2)

top 10 features
<mark>program board for the PI</mark>
Team backlog
<mark>team PI objective</mark>
team iteration plan

28)cadence and synchronization help reduce uncertainity and manage what?

product management
other commitmentss
<mark>the variability in solution development</mark>
capacity allocatiion

29)while assigning business value the business owner give a value of two to aPI objectives.....which is the best action scrum masterr to take?

escalate release train engineer and product manager

tell the team that business owner can provide any business value that they think

==facilitate an oppurtunity for ateam to explain their perspective of the business value delivered by them==

challenge the business owner and ensure that a more higher business value is assigned to the objective

30)which two actions are the part of scrum master role in PI planning?

prioritize features to support the program vision

==ensure the team build a plan they can commit to==

manag ethe program board

serves as the customer proxy and work with product management

==allign the agile release train to common vision==

31)what is one benefit of PI objectives?

to ensure accurate status reporting

they form a guiding coalition

they describe the process for defining team goals

==they create a near term focus and vision==

32)

33)a team regularly achieves 150% of its planned business values. how might the team adapt for the next PI?

==adjust story time to reduce velocity==

collaborate with   other teams to teach them how to achieve high business values

plan 20% more story points in the next PI to match capacity to demand

determine ways to increase the ratio of committed PI objectives to uncommitted objectives

34)what is the primary purpose of ip iteration?

resource capctity for testing and bug fixes

==allocate time for integrating the work across the team==

provide opportunity to identify more effective ways of working

allow the team member to take   a vacation day without impacting velocity

35) During problem solving workshop which steps come after identifyingn the biggest root cause using pareto analysis?

create improvement backlog items

brainstorm solution

conduct 5 why's

==restate the new problem==

36) what is considered an anti pattern for iteration retrospective?

 <mark>Choosing an action item for another team</mark>
 discussing iteration metrix during the retrospective
 focvussing on what to preserve as well as what to improve
 adding improvement items to the team backlog

37) lean flow as defined as part of safe calmr approach is supported by which safe principle?

Organize around value
<mark>visualize and limit WIP,reduce batch size and manage queue length</mark>
build incrementally with fast integrated learning cycle
apply systems thinking

38)the team has struggle in the   iteration to meet their goals,so they want to cancel the iteration review, which risk is introduce by cancelling the iteration review?

 the team does not know when the prior iteration ends and next iteration begins
 <mark>the team is unable to incorporate the feedback during next iteration planning</mark>
 the team cannot improve their internal process
 the team cannot accept the work as complete

39)

40)how can scrum master prepare for iteration retrospective/

 Collect updated iteration metrics
 determine which subject matter expert to invite
 <mark>identify the list of problem to address</mark>
 Define improvement stories for the team

41)   what is the primary goal of devops in safe?

 Improve collaboration across the value stream
 create a system team on the agile release train
 <mark>maximise stability of the solution in production</mark>
 Increase the speed of development teams

42) A scrum master notices a team is unable to support maintainance that arises on a adhoc basis eventhough it was agrred that the team would provide the supprt,what would the scrum master do?

 focus the team on production issues even it means the delaying the completion of other commitments
 <mark>suggest the team to leave some capacity available when planning the iteration</mark>
 encourage the team to defer the adhoc issues to the next iteration

trust the team will move past the storming team formatiuon stage become betteer adhoc support

43) During iteration planning who defines acceptance criteria for each story?

the scrum master
<mark>the product owner</mark>
the agile team
the product manager

44)What is the role of scrum master in the team backlog refinement process?

<mark>to ensure the team hold the event regularly</mark>
to identify dependencies on other team
to makesure acceptance criteria is clear
to select candidate stories for discussion

45)What is the goal of scrum of scrum event?

  TO focus on agile release train process improvememt
  <mark>To review the agile release train progress towards its PI objective</mark>
to review each team progress on its stories
to demo features   to product management