

PAVAN KUMAR GADE

Operations Management | Process Management | Customer Management | Service Delivery | Process Improvement & Quality Management

Location Preference: Hyderabad

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Process Management & Excellence

Project Management

SLAs Management

Client / Stakeholder Management

Team Building & Leadership

Audits, Quality & Compliances

Strategic Planning & Leadership

Delivery / Back-office Management

Operations Management

Process Management & Excellence

Quality Management

Customer Satisfaction

Soft Skills



Communicator
Motivational Leader
Strategic Thinker
Collaborative
Team Player
Innovative

Profile Summary

- An achievement-oriented professional with **over 8 years** of experience in successfully managing & controlling entire business operations across **Operations Management, Stakeholder Engagement, Customer Success and Team Leadership**
- Exhibited leadership across business functions with expertise in driving **improvement methodologies**, developing methods & upgrading processes to improve overall productivity, efficiency, quality & customer experience
- Performance-driven professional with comprehensive understanding of Business Operations and strengths in efficient operations and client servicing; impressive success in delivering business impact
- Successfully managed over 70- 120 CSAs, SMEs and TLs and monitored their performance to guide in order to perform better within organization
- Displayed paramount efforts in setting up & rolling out successful quality management in service environment, **overachieving expectations** and exceeding all set goals by enduring customer relationships
- Successfully led & managed **process excellence and transformation initiatives** which provided client & business, benefits like increased capacity, reduced cost, reduced ops risk and improved quality of service
- Rich experience in managing team performance, transition, business continuity plan, business transformation, business process reengineering, continuous process improvement and implementing best practices across processes operations within global delivery framework
- Front-led end-to-end project planning & implementation including scope management, activity sequencing, **cost estimation**, **risk analysis**
- Added value to the efforts of the organization by **building high performing teams** that excel in delivering business value with high morale & **low attrition**;
- Recruiting, training and monitoring the team members for maintaining excellence in the service operations
- Added value to the efforts of the organization by **building high performing teams** that excel in delivering business value with high morale & **low attrition**;

Education

2010: B.Tech. (ECE) from Bharat Institute of Engineering. & Technology., Hyderabad



Nov'19- Present with HappiestMinds Technologies Pvt. Ltd, Bangalore as Project Manager

Growth Path:

Nov'19 - Present Project Manager

Result Areas:

- Ensure staff is scheduled such that there is adequate coverage of service and SLAs
- Run, review and submit NOC service reports to the delivery and operation head
- Define and develop key performance indicators and measurements to ensure efficiency
- Ensure all client SLAs are met End to End accountable for the lifecycle of all client issues tickets
- Ensure escalated issues are resolved thoroughly and timely with satisfactory results
- End-to-end project planning & implementation including Revenue estimation, risk analysis & revenue generation
- Building team performance that excel in delivering business value with high morale & low attrition;
- Coordination with TA on recruiting, rate cards negotiation and onboarding of new hires.

Oct'11 - Aug'19 with Amazon Development Centre, Hyderabad as Team Manager CSEU (UKCS)

Growth Path:

Oct'11 - Nov'12	Pilot Customer Service Associate/SME CSUK
Nov'12 - Oct'13	Program Specialist GCC World Wide (L3)
Oct'13 - Sep'15	NACS Team Leader (L4)
Sep'15 - Nov'16	Program Manager Digital & Device Command Center (D2C2) (L4)
Nov'16 - Aug'19	Team Manager (UKCS)

As Team Manager (UKCS) Key

Result Areas:

- Spearheaded business operations while managing **total strength of 70 120 CSAs, SMEs**, **TLs** and onitored team performance and directed functions related to employee engagement and time management
- Conducted daily/weekly audits as per the guidelines; mitigated risks adhered to the process by implementing corrective measures and generated reports to share metrics & data to higher management
- Managed complete Process Operations, Quality Management and reviewed monthly performance in coordination with Team Leads and recommended corrective actions; implemented improvement methodologies for the process
- Monitored & ascertained improvement in all aspects of process metrics, quality and people metrics
- Recruited, mentored & led a team and other key personnel to profitably grow the business; interfaced with HR to develop and implement recruitment and retention strategies
- Worked with Business & Functional Leaders and devised strategic plans to enhance operations; implemented strict measures in operating procedures to optimize resource / quality/ process/ capacity utilization
- Set out in-house quality standards for various operational areas, ensuring a high-quality customer experience while adhering to the SLAs for their services
- Identified needs for training and conducted training sessions for new joinees applying the Adaptive Coaching Model
- Conducted process planning, effort, design, scope, estimation, resource coordination and delivery as per specified timeframes; implemented project plans within preset budgets and deadlines
- Defined a 'towards culture' and behaviors; identified personal response to change and recognized team and individuals for delivering excellence within the organization
- Devised common team communication forums and a communication plan for the team
- Implemented Amazon HR policies and practice within the process & business operations
- Devised & implemented ACES process improvement measures and Gemba walks
- Enhanced employees engagement by defining specific actions and identifying trends through Amazon Connection Reports Analyzed Adult Learning theories and principles and implemented Individual Development Plan (IDP)

As Program Manager Digital & Device Command Center Key Result Areas:

- Identified issues and provided timely resolutions for the same; shared the reports on issues to stakeholders
- Conducted Post-Mortem & Root Cause Analysis to mitigate risks and problems
- Assessed internal tickets by analyzing data trends; monitored CS contacts, social media and network to identify issues
- Understood and translated technical jargons in easily understandable formats
- Responded to all internal & customers' queries within set SLA
- Implemented ideas & strategies to improve overall processes and products to enhance customer experience
- Supported Beta Programs as and when needed; understood Amazon Digital & Device Products Maintained strict confidentiality within the Digital and Device Team

As NACS Team Leader (L4) Key

Result Areas:

- Maintained SL's through profile flipping, priority updates and cross skilling with the help of workflow
- Devised and implemented process improvement measures to optimize business operations
- Provided support and maintained critical queues like Escalations, Snowball and other Tier1 Queues
- Mentored team members to enhance quality and productivity metrics in coordination with Leadership
- Monitored performance of team members by assessing various metrics including identification of low performing members, NRR, WNRR, CPH, ABT, AHT, Occupancy, PTL, Daily Attendance, NPT and OT
- Conducted process audits and provided action plans to improve productivity by providing regular feedback to employees
- Chaired regular One-on-One Meetings and Huddles with team members to guide them in achieving positive results, provide process updates and nominate members for Over Time, RnR and other fun activities
- Generated daily performance & process reports as well as Ad-hoc reports for higher management
- Shared process & team performance with higher management through regular meetings
- Coordinated with leadership to alert them on critical issues impacting customer experience
- Recognized and rewarded top performer on weekly & monthly basis
- Ensured compliance to organization's security and business guidelines

As Program Specialist GCC World Wide (L3) Key

Result Areas:

- Monitored and managed SLAs to meet targets and enhance customer satisfaction level
- Coordinated with Senior Leadership, Technology Team and Internal Clients to share customer experience; worked on different functional areas within Command Center Team
- Administered exceptions/issues at sites, vendors and incoming volumes while assessing deviation from the plans
- Suggested and implemented improvement measures to improve process and updated SOPs
- Directed Project Management initiatives; identified requirements and worked with Software Teams to improve tools and suggested automation wherever applicable
- Identified recurring instances of exceptions and devised action plans to identify the root cause & rectify the same
- Conducted Trend Analysis to help with scheduling and real time backup activations; performed RCA for SL deviations
- Generated & analyzed metrics to identify problem areas and suggest improvements
- Minimized Production to Labour and reduced cost to company across global Amazon sites
 - Anchored GRASP (Global Response Action Support Process) Call Bridge; engaged Customer Service Directors, Site Leaders, Site Operations Team, OPS Leaders, Support Engineers, CAPS Team and Tech Teams over conference bridge call
- Monitored queue performance and supported ops to increase efficiency
- Managed volume allocations to sites, profile blending, auxing, backup activations, preserve avails, PIE tool and profile to workgroup mapping
- Alerted sites on volumes spike and SL risks; assisted in action items on SL mitigation & AHOD situations
- Approved leaves & non productivity requests, overtime and voluntary time-outs for team members Resolved
- SEV 1 & 2 tickets related to command cente after conducting root cause analysis

Highlights:

Led 3 major projects striving to improve customer and associate experience, reduction of contacts, change in behavior, frugality, cost saving and other factors

- **Expertise in managing emerging issues or high severity events** right from issue detection to RCA. Includes hourly reporting, stakeholder engagement, driving COE and so on
- Nominated as Amazon's Brand Ambassador to represent Amazon at our client sites and conduct training sessions on process gaps; successfully implemented Amazon tenets on customer contacts
- Led a team as Kaizen Shahanshah in coordination with ACES Team to innovate and drive process improvements; got reputed Toy Yoda Award for Best Kaizen Idea and RCA across Global Amazon Sites
- Won Customer Obsession, Star Performer, People Manager, Coach the Coach awards and other recognition awards during leadership stint



Project Title: EU Invalid Concession Reduction

Summary: Post analysis of YTD'19 concession data, 43.58% of total concessions issued in the following 3 categories - returns for refund > 30 days non defective, promotional GCs and return less refund, identified as invalid. These concession types together contributed to a gross out of policy (OOP) concession value of \$36.50 million for EU6 (Including GO sites) in 2019 YTD. The project aimed to take a conservative goal of reducing 25% of OOP concessions issued in the above three categories for 2019 i.e. annualized reduction from \$36.50M to \$9.13M

across EU6 network.

Project Title: Work From University (WFU)

Summary: This new program mainly benefits students on travelling HOH and also offers a positive work enviorment, working

of their own colleges with friends. From a business perspective, it is very much economical with respect to offering transport, inftrastructure, facilities, equipment, etc. Also providing a healthy work enviorment for a

better and quality operational metrices.

Scope:

Registered a total saving of 5.5 million for an overall period of 4 months through this project

Improved operational metrics including customer satisfaction, efficiency, Occupancy and PTL

Won Global Recognition Award for the new initiative with proven positive record

The program is now being planned across multiple regions within India on a large scale



Previous Experience

Mar'11 - Aug'11 with Sutherland Global Services (Symantec Norton Antivirus), Vizag as Technical Support Associate (Primary Phones & Chat) - US, UK & EU Support



Date of Birth: 9th June 1989

Languages Known: English, Hindi and Telugu

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