OLA Driver Churn Analysis



--> Company Introduction

OLA is a popular ride-hailing service in India, founded in 2010. It provides convenient transportation options through its easy-to-use app, connecting riders with various vehicles, from cars to autos. OLA aims to make travel safe, affordable, and accessible for everyone.

--> Problam Statement

Recruiting and retaining drivers is seen by industry watchers as a tough battle for Ola. Churn among drivers is high and it's very easy for drivers to stop working for the service on the fly or jump to Uber depending on the rates.

As a Data Analyst with the Analytics Department of Ola, focused on driver team attrition. You are provided with the monthly information for a segment of drivers for 2019 and 2020 and tasked to predict whether a driver will be leaving the company or not based on their attributes.

--> Data Over View

- MMMM-YY: Reporting Date (Monthly)
- Driver_ID: Unique ID for drivers
- Age: Age of the driver
- Gender: Gender of the driver (Male: 0, Female: 1)
- City: City Code of the driver
- Education_Level: Education level (0 for 10+, 1 for 12+, 2 for graduate)
- Income: Monthly average Income of the driver
- Date Of Joining: Joining date for the driver
- LastWorkingDate: Last date of working for the driver
- Joining Designation: Designation of the driver at joining
- Grade: Grade of the driver at reporting

- Total Business Value: Total business value acquired (negative indicates cancellation/refund or car EMI adjustments)
- Quarterly Rating: Quarterly rating of the driver (1-5, higher is better)

--> Import Libraries

```
In [1]: import pandas as pd
        import numpy as np
        import matplotlib.pyplot as plt
        import seaborn as sns
        import warnings
        warnings.filterwarnings('ignore')
```

```
--> Import Dataset
In [2]: ola_drivers= pd.read_csv(r'D:\Intership\Ola\ola_driver.csv')
In [3]: ola_drivers.head()
Out[3]:
           Unnamed:
                       MMM-
                               Driver_ID Age Gender City Education_Level Income Dateofjoir
                   0
        0
                   0 01/01/19
                                      1 28.0
                                                  0.0 C23
                                                                        2
                                                                            57387
                                                                                       24/12
                   1 02/01/19
                                      1 28.0
                                                  0.0 C23
                                                                            57387
                                                                                       24/12
        1
        2
                   2 03/01/19
                                      1 28.0
                                                                                       24/12
                                                  0.0 C23
                                                                            57387
        3
                   3 11/01/20
                                      2 31.0
                                                  0.0
                                                       C7
                                                                            67016
                                                                                       11/06
                   4 12/01/20
                                      2 31.0
                                                  0.0
                                                     C7
                                                                            67016
                                                                                       11/06
In [4]: # Drop a unnamed/unwanted column
```

```
ola_drivers.drop(columns='Unnamed: 0',axis=1,inplace=True)
```

--> Data Structure and Overview

```
In [5]: # Number of columns and Rows
        print("Shape of dataset", ola_drivers.shape)
        print("Number of columns In Ola Dataset:- ",ola_drivers.shape[1])
        print("Number of Rows In Ola Dataset:- ",ola_drivers.shape[0])
       Shape of dataset (19104, 13)
       Number of columns In Ola Dataset:- 13
       Number of Rows In Ola Dataset: - 19104
In [6]: # Data Types of each column
        ola_drivers.info()
```

Convert The Data into Respective Data Types

```
In [7]: ola_drivers['MMM-YY'] = pd.to_datetime(ola_drivers['MMM-YY'])
        ola_drivers['Dateofjoining'] = pd.to_datetime(ola_drivers['Dateofjoining'])
        ola_drivers['LastWorkingDate'] = pd.to_datetime(ola_drivers['LastWorkingDate'])
In [8]: # Missing Values in Dataset
        ola_drivers.isna().sum()
Out[8]: MMM-YY
                                   0
        Driver_ID
        Age
                                  61
        Gender
                                  52
        City
                                  0
        Education_Level
                                 0
        Income
        Dateofjoining
        LastWorkingDate 17488
        Joining Designation
                              0
        Grade
                                  0
        Total Business Value
                                  0
        Quarterly Rating
        dtype: int64
```

- There are fount missing values in Age , Gender and LastWorkingDate columns.
- In LastWorkingDate Column missing values indicate the drivers has not leave the company yet.

--> Descriptive Statistics

```
In [9]: number_vars=ola_drivers.select_dtypes(np.number)
number_vars.columns
```

In [10]: number_vars.describe().T

Out[10]:

•		count	mean	std	min	25%	50%	7	
	Driver_ID	19104.0	1415.591133	8.107053e+02	1.0	710.0	1417.0	21	
	Age	19043.0	34.668435	6.257912e+00	21.0	30.0	34.0		
	Gender	19052.0	0.418749	4.933670e-01	0.0	0.0	0.0		
	Education_Level	19104.0	1.021671	8.001671e-01	0.0	0.0	1.0		
	Income	19104.0	65652.025126	3.091452e+04	10747.0	42383.0	60087.0	839	
	Joining Designation	19104.0	1.690536	8.369837e-01	1.0	1.0	1.0		
	Grade	19104.0	2.252670	1.026512e+00	1.0	1.0	2.0		
	Total Business Value	19104.0	571662.074958	1.128312e+06	-6000000.0	0.0	250000.0	6997	
	Quarterly Rating	19104.0	2.008899	1.009832e+00	1.0	1.0	2.0		

Unique Drivers

```
In [11]: print(ola_drivers['Driver_ID'].nunique(),' Number of unique drivers')
```

2381 Number of unique drivers

Temporal Analysis

```
In [12]: joiner_per_month=ola_drivers.groupby(ola_drivers['Dateofjoining'].dt.to_period('M')
    joiner_per_month
```

Out[12]:		Dateofjoining	no_of_joiners
	0	2013-04	31
	1	2013-05	24
	2	2013-06	59
	3	2013-07	63
	4	2013-08	33
	•••		
	80	2020-08	325
	81	2020-09	314
	82	2020-10	139
	83	2020-11	93
	84	2020-12	59

85 rows × 2 columns

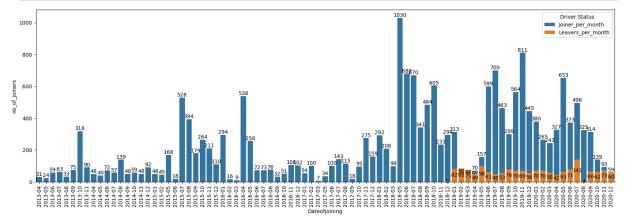
In [13]: left_per_month=ola_drivers.groupby(ola_drivers['LastWorkingDate'].dt.to_period('M')
 left_per_month

Out[13]:		LastWorkingDate	no_of_left_drivers
	0	2018-12	5
	1	2019-01	82
	2	2019-02	85
	3	2019-03	75
	4	2019-04	49
	5	2019-05	98
	6	2019-06	61
	7	2019-07	48
	8	2019-08	53
	9	2019-09	79
	10	2019-10	70
	11	2019-11	69
	12	2019-12	56
	13	2020-01	70
	14	2020-02	70
	15	2020-03	58
	16	2020-04	42
	17	2020-05	63
	18	2020-06	77
	19	2020-07	141
	20	2020-08	4
	21	2020-09	66
	22	2020-10	62
	23	2020-11	73
	24	2020-12	60

```
In [14]: plt.figure(figsize=(20,6))

ax=sns.barplot(data=joiner_per_month,x='Dateofjoining',y='no_of_joiners',label='Joi
ap=sns.barplot(data=left_per_month,x='LastWorkingDate',y='no_of_left_drivers',label
plt.xticks(rotation=90)
ax.bar_label(ax.containers[0])
ap.bar_label(ap.containers[1],label_type='center')
```

```
plt.legend(title='Driver Status')
plt.show()
```



- There were big increases in new drivers in March 2018, September 2019, and April 2020.
- The number of drivers leaving each month is low compared to new joiners.

Average Tenure of drivers

```
In [15]: ola_drivers['Tenure'] = (ola_drivers['LastWorkingDate'] - ola_drivers['Dateofjoinin
print('Average Tenure of drivers',ola_drivers['Tenure'].mean().__round__(2),'Days')
```

Average Tenure of drivers 357.57 Days

Average Tenure of drivers has 357.57 days.

--> Data Preprocessing

Missing Values Handling

```
In [16]: ola_drivers.isna().sum()
```

```
Out[16]: MMM-YY
                                      0
         Driver_ID
                                      0
                                     61
         Age
         Gender
                                     52
          City
                                      0
          Education_Level
                                      0
          Income
                                      0
         Dateofjoining
                                      0
         LastWorkingDate
                                  17488
          Joining Designation
                                      0
         Grade
                                      0
          Total Business Value
                                      0
          Quarterly Rating
                                      0
          Tenure
                                  17488
          dtype: int64
In [17]: | ola_drivers['Age']=ola_drivers['Age'].fillna(ola_drivers['Age'].mean())
         ola_drivers['Gender']=ola_drivers['Gender'].fillna(ola_drivers['Gender'].median())
In [18]: # fill the Tenure null values as find working days by maximum date in this dataset
         max_date= ola_drivers['LastWorkingDate'].max()
         max_date
Out[18]: Timestamp('2020-12-28 00:00:00')
In [19]: | ola_drivers['Tenure'] = (ola_drivers['LastWorkingDate'].fillna(max_date)- ola_drive
In [20]: ola_drivers.isna().sum()
Out[20]: MMM-YY
                                      0
                                      0
         Driver_ID
         Age
                                      0
         Gender
                                      0
          City
                                      0
          Education_Level
                                      0
          Income
                                      0
         Dateofjoining
                                      0
                                17488
         LastWorkingDate
          Joining Designation
                                      0
         Grade
                                      0
          Total Business Value
          Quarterly Rating
                                      0
          Tenure
                                      0
          dtype: int64
             Feature Engineering
In [21]: | ola_drivers['Join_Month'] = ola_drivers['Dateofjoining'].dt.to_period('M')
         ola_drivers['Leave_Month'] = ola_drivers['LastWorkingDate'].dt.to_period('M')
         ola_drivers['Has_left'] = ola_drivers['LastWorkingDate'].notna().astype(int)
In [22]: ola_drivers.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 19104 entries, 0 to 19103
Data columns (total 17 columns):
 # Column
                                 Non-Null Count Dtype
--- -----
                                -----
 0
     MMM-YY
                              19104 non-null datetime64[ns]
    MMM-YY
Driver_ID
Age
Gender
City
Education_Level
Income

19104 non-null int64
19104 non-null float64
19104 non-null object
19104 non-null int64
19104 non-null int64
 1
 3
 4
 5
 6
    Dateofjoining 19104 non-null datetime64[ns]
LastWorkingDate 1616 non-null datetime64[ns]
 7
      Joining Designation 19104 non-null int64
 9
                               19104 non-null int64
 10 Grade
 11 Total Business Value 19104 non-null int64
 12 Quarterly Rating 19104 non-null int64
                            19104 non-null int64
19104 non-null period[M]
1616 non-null period[M]
19104 non-null int64
 13 Tenure
 14 Join_Month
 15 Leave_Month
 16 Has left
dtypes: datetime64[ns](3), float64(2), int64(9), object(1), period[M](2)
memory usage: 2.5+ MB
```

Creating a new database based on unique Drive_ID

- I have analyzed the data based on unique driver IDs. This analysis includes the percentage of driver churn by gender, age, salary increase, grade rating increase, quarterly increase, and other factors.
- I have using aggrigation function like Age: max, Gender: first, Education_Level: last, Income: last, Joining Designation: last, Grade: last, Total Business Value: sum, Quarterly Rating: last, LastWorkingDate: last, City: first, Dateofjoining: first

```
In [23]: # Creating a blank dataframe
unique_drivers=pd.DataFrame()
```

```
In [24]: # add Columns by aggrgate function
    unique_drivers['Driver_ID'] = ola_drivers['Driver_ID'].unique()
    unique_drivers['Age'] = list(ola_drivers.groupby('Driver_ID')['Age'].max())
    unique_drivers['Gender']=list(ola_drivers.groupby('Driver_ID').agg({'Gender':'last'} unique_drivers['City']=list(ola_drivers.groupby('Driver_ID').agg({'City':'first'})[
    unique_drivers['Education_Level'] = list(ola_drivers.groupby('Driver_ID').agg({'Edu unique_drivers['Income'] = list(ola_drivers.groupby('Driver_ID').agg({'Dat unique_drivers['Date_of_joining'] = list(ola_drivers.groupby('Driver_ID').agg({'Dat unique_drivers['Joining_Designation'] = list(ola_drivers.groupby('Driver_ID').agg({'Unique_drivers['Grade']=list(ola_drivers.groupby('Driver_ID').agg({'unique_drivers['Total_Business_Value']=list(ola_drivers.groupby('Driver_ID').agg({'unique_drivers['Quarterly_Rating']=list(ola_drivers.groupby('Driver_ID').agg({'Quar unique_drivers['Tenure']= (unique_drivers['Last_Working_Date']-unique_drivers['Date unique_drivers['Join_Month'] = unique_drivers['Date_of_joining'].dt.to_period('M')
```

```
unique_drivers['Leave_Month'] = unique_drivers['Last_Working_Date'].dt.to_period('Month unique_drivers['Has_left'] = unique_drivers['Last_Working_Date'].notna().astype(int
```

 Create a column which tells whether the monthly income has increased for that driver for those whose monthly income has increased we assign the value 1

```
In [25]: first_last_income = ola_drivers.groupby('Driver_ID')['Income'].agg(['first', 'last'
unique_drivers['Monthly_Income_Increase'] = unique_drivers['Driver_ID'].map((first_
```

 Create a column which tells whether the quarterly rating has increased for that driver for those whose quarterly rating has increased we assign the value 1

```
Out[29]:
                                     count
                                                        mean
                                                                      min
                                                                               25%
                                                                                        50%
                                                                                                   7
                          Driver_ID
                                    2381.0
                                                  1397.559009
                                                                       1.0
                                                                              695.0
                                                                                       1400.0
                                                                                                  210
                               Age 2381.0
                                                                               30.0
                                                    33.804322
                                                                      21.0
                                                                                         33.0
                    Education Level 2381.0
                                                       1.00756
                                                                       0.0
                                                                                0.0
                                                                                          1.0
                           Income 2381.0
                                                  59334.157077
                                                                   10747.0
                                                                            39104.0
                                                                                      55315.0
                                                                                                 7598
                                                                 2013-04-
                                                                              2018-
                                                                                       2019-
                                                                                                2020-
                                                   2019-02-08
                    Date_of_joining
                                      2381
                                                                       01
                                                                              06-29
                                                                                       07-21
                                            07:14:50.550189056
                                                                  00:00:00 00:00:00
                                                                                     00:00:00
                                                                                                00:00
                                                                 2018-12-
                                                                             2019-
                                                                                       2019-
                                                                                                2020-
                                                   2019-12-21
                 Last_Working_Date
                                                                                       12-20
                                      1616
                                                                       31
                                                                              06-06
                                            20:59:06.534653440
                                                                  00:00:00 00:00:00
                                                                                     12:00:00
                                                                                                00:00
                Joining_Designation 2381.0
                                                                                1.0
                                                                                          2.0
                                                      1.820244
                                                                       1.0
                             Grade 2381.0
                                                      2.096598
                                                                       1.0
                                                                                1.0
                                                                                          2.0
               Total_Business_Value 2381.0
                                               4586741.822764
                                                               -1385530.0
                                                                                0.0
                                                                                    817680.0
                                                                                              417365
                   Quarterly_Rating
                                                                       1.0
                                                                                1.0
                                                                                          1.0
                                    2381.0
                                                      1.427971
                                                                       0.0
                                                                               99.0
                                                                                                   38
                            Tenure 1616.0
                                                    357.573639
                                                                                        176.0
                                                       0.01806
                                                                                0.0
          Monthly_Income_Increase 2381.0
                                                                       0.0
                                                                                          0.0
          Quarterly_Rating_Increase 2381.0
                                                      0.150357
                                                                       0.0
                                                                                0.0
                                                                                          0.0
In [30]:
          # Numaric Columns
          num_col=unique_drivers.select_dtypes('number')
          num_col.drop(columns=['Driver_ID'],inplace=True)
          num col.columns
Out[30]: Index(['Age', 'Education_Level', 'Income', 'Joining_Designation', 'Grade',
                  'Total_Business_Value', 'Quarterly_Rating', 'Tenure',
                  'Monthly_Income_Increase', 'Quarterly_Rating_Increase'],
                 dtype='object')
In [31]:
          # categorical and date columns
          cat_col = list(set(unique_drivers.columns).difference(set(num_col)))
          cat_col
Out[31]:
          ['Date_of_joining',
            'Last_Working_Date',
            'Has_left',
            'Gender',
            'Leave_Month',
            'Join_Month',
            'City',
            'Driver_ID']
In [32]:
         unique_drivers.head()
```

Out[32]:		Driver_ID	Age	Gender	City	Education_Level	Income	Date_of_joining	Last_Working_E
	0	1	28.0	Male	C23	2	57387	2018-12-24	2019-03
	1	2	31.0	Male	C7	2	67016	2020-11-06	
	2	4	43.0	Male	C13	2	65603	2019-12-07	2020-04
	3	5	29.0	Male	C9	0	46368	2019-01-09	2019-03
	4	6	31.0	Female	C11	1	78728	2020-07-31	

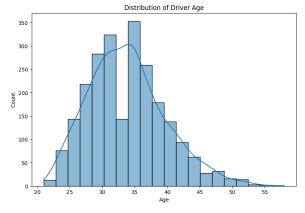
--> Exploratory Data Analysis

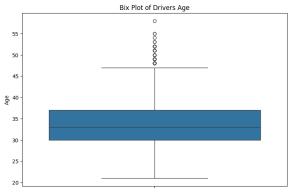
Distribution of Age

```
In [33]: plt.figure(figsize=(20,6))

plt.subplot(121)
    sns.histplot(unique_drivers['Age'],kde=True, bins=20)
    plt.title('Distribution of Driver Age')

plt.subplot(122)
    sns.boxplot(unique_drivers['Age'])
    plt.title('Bix Plot of Drivers Age')
    plt.show()
```



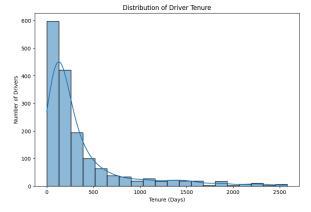


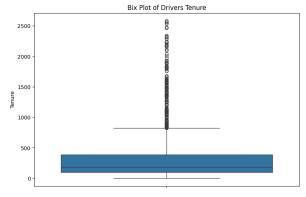
- The driver Age distribution shows most drivers are between 30 and 40 years old, with a few outliers above 50.
 - Distribution of Tenurety of drivers

```
In [34]: plt.figure(figsize=(20,6))
    plt.subplot(121)
```

```
sns.histplot(unique_drivers['Tenure'].dropna(), bins=20, kde=True)
plt.title('Distribution of Driver Tenure')
plt.xlabel('Tenure (Days)')
plt.ylabel('Number of Drivers')

plt.subplot(122)
sns.boxplot(unique_drivers['Tenure'])
plt.title('Bix Plot of Drivers Tenure')
plt.show()
```





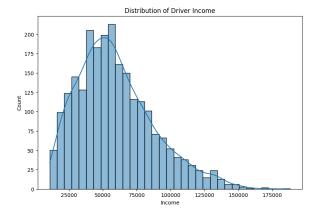
• Most drivers have a short tenure, with the largest number of drivers having less than 500 days.

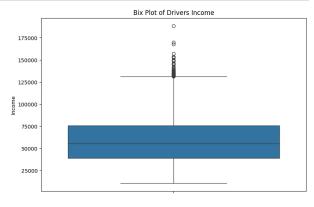
Distribution of Income

```
In [35]: plt.figure(figsize=(20,6))

plt.subplot(121)
sns.histplot(unique_drivers['Income'],kde=True)
plt.title('Distribution of Driver Income')

plt.subplot(122)
sns.boxplot(unique_drivers['Income'])
plt.title('Bix Plot of Drivers Income')
plt.show()
```





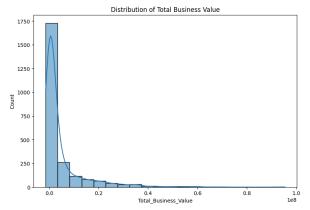
• The driver Income distribution shows most drivers earn between 40,000 and 7500, with a few outliers above 125,000.

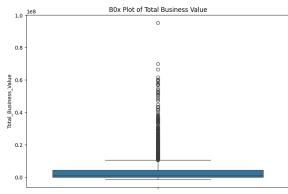
Distribution of Total Business Value

```
In [36]: plt.figure(figsize=(20,6))

plt.subplot(121)
sns.histplot(unique_drivers['Total_Business_Value'],kde=True, bins=20)
plt.title('Distribution of Total Business Value')

plt.subplot(122)
sns.boxplot(unique_drivers['Total_Business_Value'])
plt.title('B0x Plot of Total Business Value')
plt.show()
```





Insights

• The driver Total Businees Value distribution shows most drivers bisiness value are low, close to zero.

```
Persentage of Drivers Has Left, Quarterly_Rating_Increase, Monthly_Income_Increase, Gender and given below.
```

```
In [37]: n = ['Has_left','Gender','Education_Level','Joining_Designation','Grade','Quarterly

for i in n:
    print('><>><>><>><>><>><>><>><>><>><>><>\\n')
    print((unique_drivers[i].value_counts(normalize=True)*100).round(2))
```

```
><><><><><><>
Has left
Left
     67.87
Active
     32.13
Name: proportion, dtype: float64
Gender
Male
     59.13
Female
     40.87
Name: proportion, dtype: float64
Education Level
```

- 2 33.68
- 1 33.39
- 0 32.93

Name: proportion, dtype: float64

Joining_Designation

- 1 43.09
- 2 34.23
- 3 20.71
- 4 1.51
- 5 0.46

Name: proportion, dtype: float64

Grade

- 2 35.91
- 1 31.12
- 3 26.17
- 4 5.80
- 5 1.01

Name: proportion, dtype: float64

><><><><><>

Quarterly_Rating

- 1 73.25
- 2 15.20
- 3 7.06
- 4 4.49

Name: proportion, dtype: float64

><><><><><><>

Quarterly_Rating_Increase

- 0 84.96
- 1 15.04

Name: proportion, dtype: float64

><><><>

Monthly_Income_Increase

0 98.19

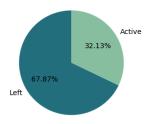
1 1.81

Name: proportion, dtype: float64

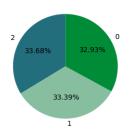
```
In [38]: n = ['Has_left','Gender','Education_Level','Joining_Designation','Grade','Quarterly
sub_plot = 1
plt.figure(figsize=(20,12))
for i in n:
    plt.subplot(4, 2, sub_plot)
    plt.pie(unique_drivers[i].value_counts(),labels=unique_drivers[i].value_counts()
    plt.title(f'Percentage of Drivers for {i}')
    sub_plot += 1

plt.tight_layout()
plt.show()
```

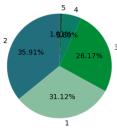
Percentage of Drivers for Has_left



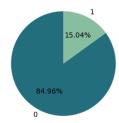
Percentage of Drivers for Education Level



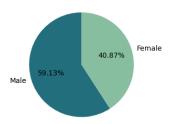
Percentage of Drivers for Grade



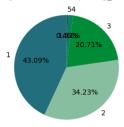
Percentage of Drivers for Quarterly_Rating_Increase



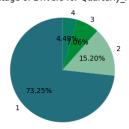
Percentage of Drivers for Gender



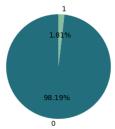
Percentage of Drivers for Joining_Designation



Percentage of Drivers for Quarterly_Rating



Percentage of Drivers for Monthly_Income_Increase



Insights

• More drivers have left the company, with a turnover rate of 67%.

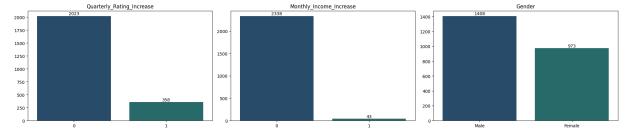
- Only 15.04% of drivers have improved their quarterly rating, meaning very few drivers have increased their ratings."
- Only 1.81% of drivers have seen an increase in their monthly salary.
- 59% of drivers are male while female constitutes around 40%.
- 33% of drivers have completed graduation and 12+ education
- 43% of drivers have 1 as joining_designation
- Around 36% of drivers graded as 2
- Around 73% of drivers rated as 1 on last quarter

```
Number of drivers by
'Quarterly_Rating_Increase','Monthly_Income_Increase' and
'Gender'
```

```
In [39]: n = ['Quarterly_Rating_Increase','Monthly_Income_Increase','Gender']

for i in n:
    sub_plot = 1
plt.figure(figsize=(20,12))
for i in n:
    plt.subplot(3, 3, sub_plot)
    ax=sns.barplot(x=unique_drivers[i].value_counts().index,y=unique_drivers[i].val
    ax.bar_label(ax.containers[0])
    ax.bar_label(ax.containers[1])
    plt.title(f'{i}')
    plt.xlabel('')
    sub_plot += 1

plt.tight_layout()
plt.show()
```



- There are more drivers who have not had their quarterly ratings increased than the number of drivers who have.
- Very few drivers have received a salary increase.
- More males work as drivers at Ola compared to females.

```
print((unique_drivers[i].value_counts(normalize=True)*100).round(2))
Gender
Male
      59.13
Female 40.87
Name: proportion, dtype: float64
Education_Level
2
   33.68
  33.39
1
   32.93
Name: proportion, dtype: float64
><><><><><><><><><
Joining_Designation
  43.09
1
2
  34.23
3
 20.71
4
   1.51
5
   0.46
Name: proportion, dtype: float64
Grade
2
   35.91
1
 31.12
3 26.17
4
   5.80
5
   1.01
Name: proportion, dtype: float64
><><><><><><><><><
Quarterly_Rating
1
  73.25
2
   15.20
3
   7.06
   4.49
Name: proportion, dtype: float64
Quarterly_Rating_Increase
0
   84.96
   15.04
1
Name: proportion, dtype: float64
Monthly_Income_Increase
  98.19
1
    1.81
Name: proportion, dtype: float64
```

print("><><><><><><\</></></></></></></<//><///><///><///")</pre>

- 59% of drivers are male while female constitutes around 40%
- 33% of drivers have completed graduation and 12+ education
- 43% of drivers have 1 as joining_designation
- Around 36% of drivers graded as 2
- Around 73% of drivers rated as 1 on last quarter
- Only 15% of drivers rating has been increased on quarterly

```
In [41]: n = ['Age','Education_Level','Joining_Designation','Grade','Quarterly_Rating','Quar
             sub_plot = 1
             plt.figure(figsize=(20,12))
             for i in n:
                   plt.subplot(3, 3, sub_plot)
                   sns.barplot(data=unique_drivers, x='Has_left',y=i,palette=sns.color_palette(["#
                   plt.title(f'{i} VS Churn')
                   plt.xlabel('')
                   sub_plot += 1
             plt.tight_layout()
             plt.show()
                            Age VS Churn
                                                                 Education_Level VS Churn
                                                                                                         Joining_Designation VS Churn
                                                                                            1.75
                                                                                            1.50
                                                                                            1.25
                                                                                           1.00
                                                                                            0.50
                                                                                            0.25
                            Grade VS Churn
                                                                 Quarterly_Rating VS Churn
                                                                                                       Quarterly_Rating_Increase VS Churn
                                                    2.00
                                                    1.75
            2.0
                                                                                           8 0.30
                                                  1.50
1.25
                                                                                            0.25
                                                                                           0.20
                                                   £ 1.00
                                                  0.75
                                                                                           0.15
                                                                                           S 0.10
                                                    0.25
                       Monthly_Income_Increase VS Churn
           eg 0.05
```

- Age: No major difference in age between employees who left and those who stayed.
- Education Level: Education level is similar for both groups.
- Joining Designation : Active employees tend to have slightly higher starting roles than those who left.
- Grade: Active employees generally have a higher grade.
- Quarterly Rating: Active employees receive higher ratings than those who left.

- Quarterly Rating Increase: Active employees have a much higher increase in quarterly ratings.
- Monthly Income Increase: Active employees see more monthly income growth than those who left.

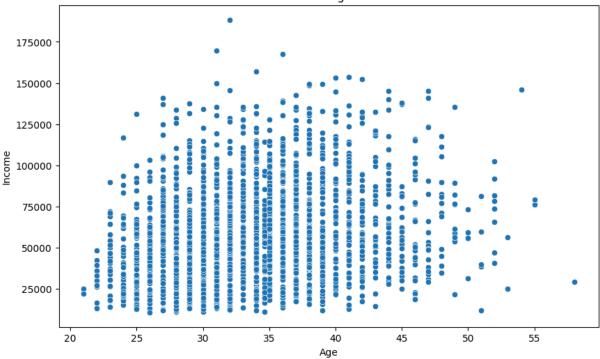
--> Correlation and Relationships

Correlation between Age and Income

```
In [42]: age_income_corr = unique_drivers[['Age', 'Income']].corr()
          sns.heatmap(age_income_corr,annot=True)
Out[42]: <Axes: >
                                                                              - 1.0
                                                                             - 0.9
                          1
                                                       0.2
                                                                             - 0.8
                                                                             - 0.7
                                                                             - 0.6
                                                                             - 0.5
                         0.2
                                                        1
                                                                               0.4
                                                                             - 0.3
                         Age
                                                    Income
```

```
In [43]: plt.figure(figsize=(10,6))
    sns.scatterplot(data=unique_drivers,x='Age',y='Income')
    plt.title('Scatter Plot of Age vs Income')
    plt.xlabel('Age')
    plt.ylabel('Income')
    plt.show()
```

Scatter Plot of Age vs Income

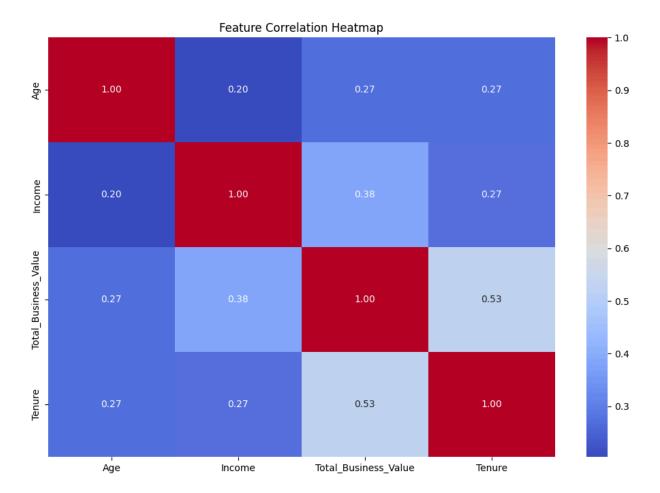


Insights

- Older drivers generally earn higher incomes, though the increase is slight.
- Age does not have a strong effect on income, as indicated by the scattered points.

Correlation between numaric columns

```
In [44]: plt.figure(figsize=(12, 8))
    col=['Age','Income','Total_Business_Value','Tenure']
    correlation = unique_drivers[col].corr()
    sns.heatmap(correlation, annot=True, cmap='coolwarm', fmt=".2f")
    plt.title('Feature Correlation Heatmap')
    plt.show()
```

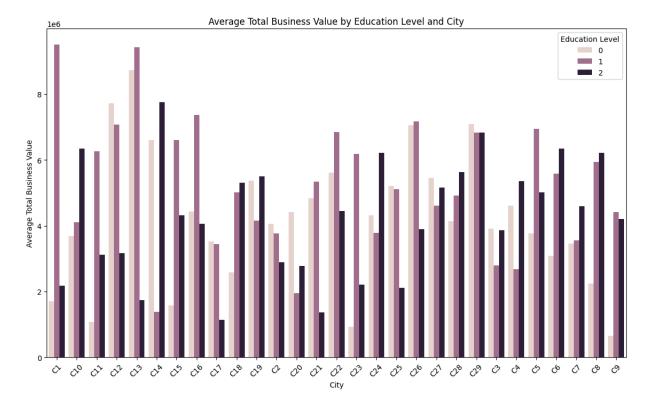


- Total Business Value and Tenure have a moderate positive correlation (0.53), meaning longer-tenured employees tend to contribute more to business value
- Income and Total Business Value show a moderate link (0.38), suggesting higher income may relate to better business performance.
- Age has weak correlations with Total Business Value and Tenure (both 0.27), indicating older employees might have slightly higher tenure and business contributions.

Impact of Education_Level and City on Total Business Value

```
In [45]: edu_city_business_value = unique_drivers.groupby(['Education_Level', 'City'])['Tota
    edu_city_business_value

plt.figure(figsize=(14, 8))
    sns.barplot(data=edu_city_business_value, x='City', y='Total_Business_Value', hue='
    plt.title('Average Total Business Value by Education Level and City')
    plt.xlabel('City')
    plt.ylabel('Average Total Business Value')
    plt.legend(title='Education Level')
    plt.xticks(rotation=45)
    plt.show()
```

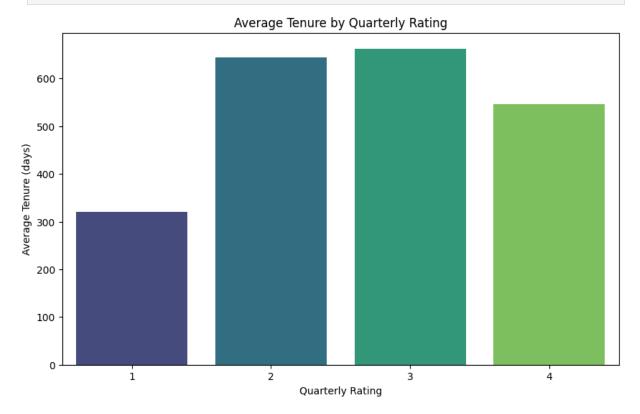


- Certain cities, like C12 and C13, show significantly higher business values.
- Lower education levels sometimes correlate with higher business value, depending on the city.
- Cities with lower average business values often have a mix of education levels, suggesting location may impact performance more than education.

Effect of Quarterly Rating on Tenure

Out[46]:		Quarterly_Rating	Tenure
	0	1	321.062151
	1	2	644.198630
	2	3	662.750000
	3	4	546.800000

```
In [47]: plt.figure(figsize=(10, 6))
    sns.barplot(data=tenure_by_rating, x='Quarterly_Rating', y='Tenure', palette='virid
    plt.title('Average Tenure by Quarterly Rating')
    plt.xlabel('Quarterly Rating')
    plt.ylabel('Average Tenure (days)')
    plt.show()
```



- Drivers with higher ratings (2 and 3) stay with the company longer, as seen by their higher average tenures.
- Rating 1 is associated with shorter tenures, possibly indicating lower engagement or satisfaction.
- The trend suggests that better ratings may encourage drivers to remain employed longer



Summary of Key Insights

• **Driver Churn Rate**: About 68% of drivers left Ola, indicating a high churn rate.

Driver Demographics:

- Age: Most drivers are between 30 and 40 years old.
- **Gender**: Around 59% of drivers are male, while 41% are female.
- **Education**: 33% of drivers are graduates, and another 33% have completed 12th grade.

Income and Tenure:

- **Income**: Most drivers earn between 40,000 and 75,000 per month, with a few earning over 125,000.
- **Tenure**: The average driver tenure is around 358 days, and most drivers have shorter tenures (less than 500 days).
- **Income and Tenure Link**: Older drivers tend to have slightly higher incomes, but age and income don't show a strong relationship overall. Drivers with higher incomes contribute more to business value.

Performance and Ratings:

- **Quarterly Ratings**: 73% of drivers have a low quarterly rating of 1, and only 15% have seen improvements in their rating over time.
- **Income Increases**: Very few drivers (around 2%) experienced an increase in monthly income.
- **Retention by Rating**: Drivers with higher quarterly ratings (2 and 3) tend to stay longer, suggesting that better-rated drivers are more likely to remain with Ola.

City and Business Value:

- Certain cities (like C12 and C13) show higher business values, meaning drivers in these cities contribute more revenue.
- Education level does not significantly impact business value; however, some cities with high business values have a mix of education levels, suggesting location influences driver performance more than education.

Overall Patterns:

- **Drivers Who Left:** Most of the drivers who left had lower ratings, lower income growth, and shorter tenures.
- **Active Drivers**: Active drivers are likely to have higher grades, higher ratings, and are slightly more likely to see income growth over time.



Recommendations

Enhance Earnings and Growth Opportunities

- **Performence-Based Incentives** :- Offer higher incentives for drivers who maintain good ratings.
- **Inacome Increases**: Increase driver earnings for top-rated drivers and those with high business value contributions.

Targeted Retention Programs in High-Churn Cities

• **City-specific initiatives** :- Cities with high driver turnover should have special retention programs, like exclusive incentives, flexible shift options.

Focus on Improving Driver Ratings

- **Customer feedback analysis :-** Analyze feedback that leads to low ratings and provide insights to drivers for improvement.
- **Reward High Ratings**: Reward drivers who consistently earn high ratings with perks like priority on high-demand rides or extra incentives.

Encourage Female Driver Recruitment and Retention

- **Flexible Scheduling :-** Provide options like preferred hours for female drivers to ensure a safer.
- **Female-focused Incentives :-** Offer tailored incentives for female drivers, such as safety resources or female-only events to build a strong support network.

Increase Tenure-based Benefits

• **Tenure Bonuses** :- Implement bonuses at milestones (e.g., six months, one year) to motivate drivers to remain longer.



Conclusion

This analysis shows that Ola has a high driver churn rate, with many drivers leaving within a year. Low ratings, limited income growth, and few advancement opportunities are main

reasons for drivers leaving. Drivers who stay longer tend to have higher ratings and better earnings, especially in certain cities.

To reduce churn, Ola should focus on increasing driver satisfaction through better pay, growth paths, and stronger support. Targeted efforts in high-churn cities and identifying atrisk drivers can also help keep more drivers. These actions can help Ola build a more loyal and stable driver team.

