# **Business 9609**

## Human Resource Management

### Paper 1 Short Answer and Essay

Time: 1 hour 15 minutes

### Section A (Short Answer):

Answer all the questions.

- 1. a. Define the term 'person specification'. [2]
  - b. Explain two purposes of a **job description**. [3]
- 2. a. Define the term 'motivation'. [2]
  - b. Explain two non-financial motivators that could be used for a business' employees. [3]
- 3. a. Define the term **commission**. [2]
  - b. Explain one type of **training** that a business may use. [3]
- 4. Analyze one reason why labour productivity is important to a business. [5]

#### Section B (Essay):

#### Answer one question only.

a. Analyze two benefits to a business of using external recruitment to employ a manager. [8]
b. 'Work-life balance is the most important human resource management (HRM) factor for employee welfare in a local bus service.' Evaluate this view. [12]

OR

6. 'Human resource management (HRM) is the most important business function in a hospital.' Discuss the extent to which you agree with this view. [20]

OR

- 7. a. Analyze two benefits to the workforce of McGregor's Theory X management. [8]
  - b. 'Ethics should always influence the human resource management (HRM) activities of a mining business.' Evaluate this view. [12]