

# Final PPT - Capstone

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SUPPLY CHAIN PROJECT

SUBMITTED BY

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PGP DSBA –ONLINE DEC\_C 2021

# AGENDA

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- ✓ Problem Definition & Objective
- ✓ Approach
- ✓ Insights & Recommendations

# PROBLEM DEFINITION

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- ✓ Miss-Match in the demand and supply of Noodles
- ✓ High Demand – Low Supply & Low Demand – High Supply
- ✓ Inventory cost loss to the company

# OBJECTIVE



Optimization of Supply  
Quantity in all ware  
houses



Determining optimum  
weight to be shipped

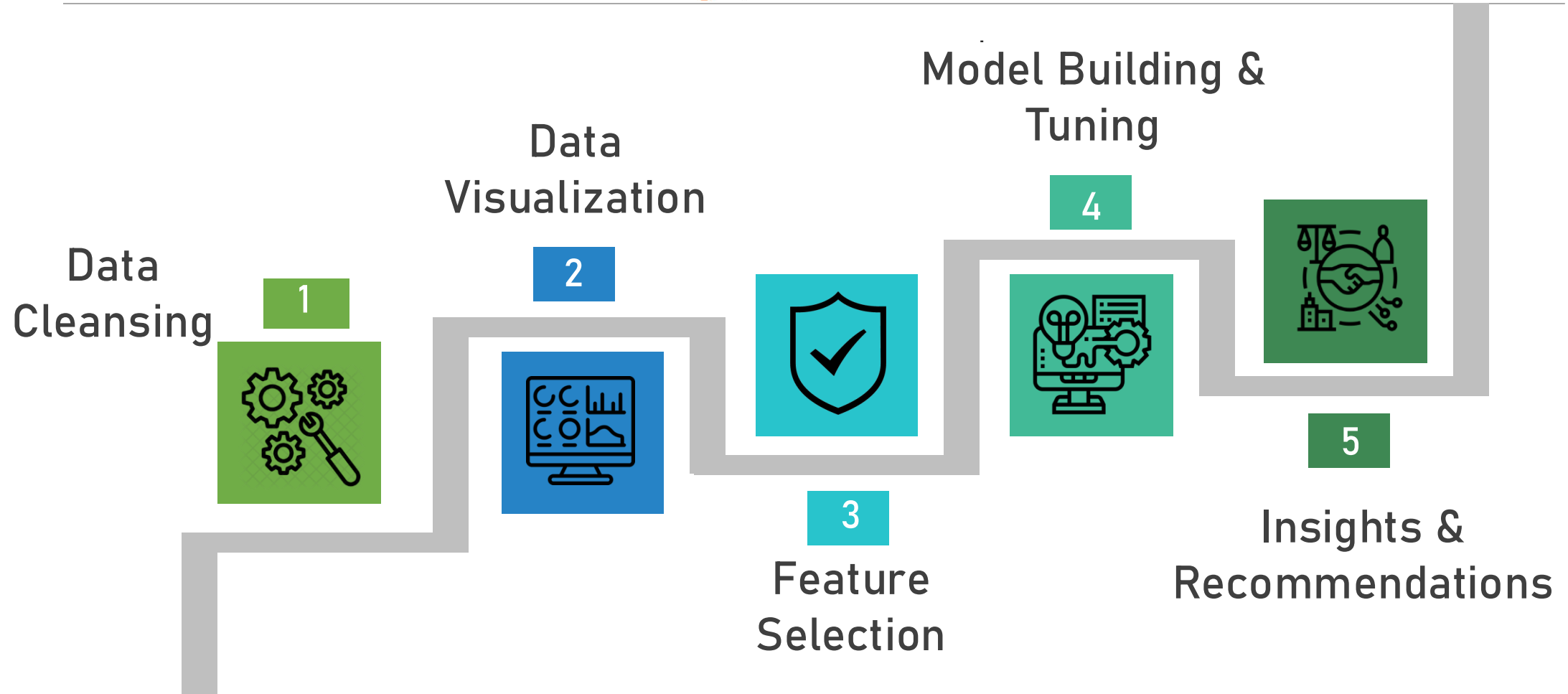
Analyze demand  
patterns



Boost sales/ bottom  
line through targeted  
campaigning

**“80% of the cost is accommodated by only 20% of the products”**

# APPROACH



# DATA OVERVIEW

- ✓ Total Records - 25K
- ✓ Total Variables - 24
- ✓ Total Cells - 6L
- ✓ 23 Independent Variables
- ✓ 1 dependent Target Variable

14 int64, 8 object type &  
2 float64 variables

S.No	Variable Name	Data Type
1	Ware_house_ID	Object
2	WH_Manager_ID	Object
3	Location_type	Object
4	WH_capacity_size	Object
5	zone	Object
6	WH_regional_zone	Object
7	num_refill_req_l3m	int64
8	transport_issue_l1y	int64
9	Competitor_in_mkt	int64
10	retail_shop_num	int64
11	wh_owner_type	Object
12	distributor_num	int64
13	flood_impacted	int64
14	flood_proof	int64
15	electric_supply	int64
16	dist_from_hub	int64
17	workers_num	float64
18	wh_est_year	float64
19	storage_issue_reported_l3m	int64
20	temp_reg_mach	int64
21	approved_wh_govt_certificate	Object
22	wh_breakdown_l3m	int64
23	govt_check_l3m	int64
24	product_wg_ton	int64

# DATA CLEANSING

## Null Values

- Count: ~ 13.8 K (2% of the dataset)
- Most ML Algorithms don't work & Leads to Biased Models giving incorrect results
- Lack of Precision in Statistical Analysis
- Treated Using Forward Fill Technique

990 - workers\_num  
11881 - wh\_est\_year  
908 - approved\_wh\_govt\_certificate

## Outliers

- Values abnormally away from the other values – Count: ~ 1.6 K (0.2% of the dataset)
- Affects arithmetic mean of the continuous variables & skews the value to one side
- Visualized using Box Plot
- Treated by imputing the max and min values

Variables	Minimum	Maximum
workers_num	10.5	46.5
retail_shop_num	2532.5	7280.5

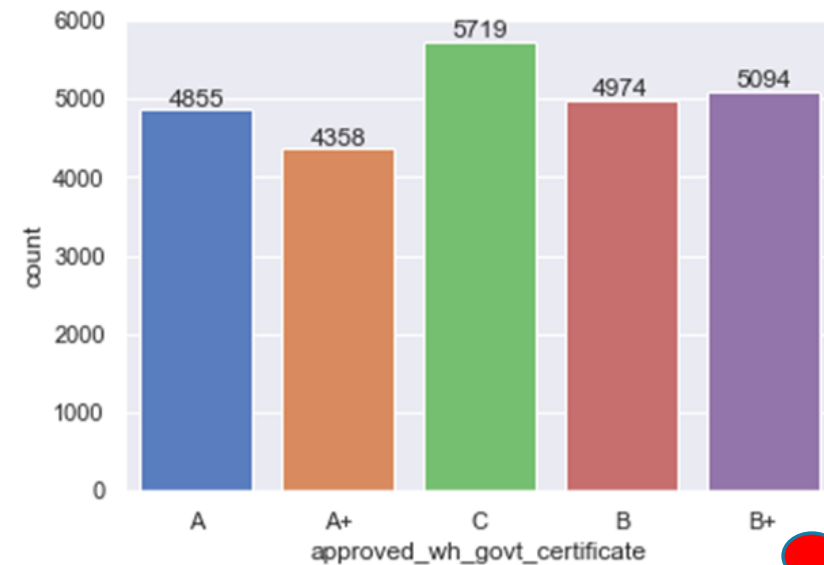
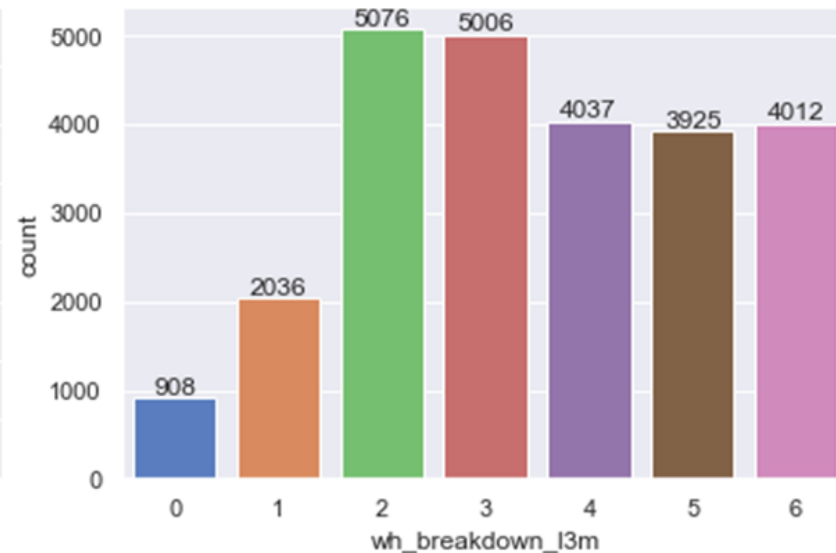
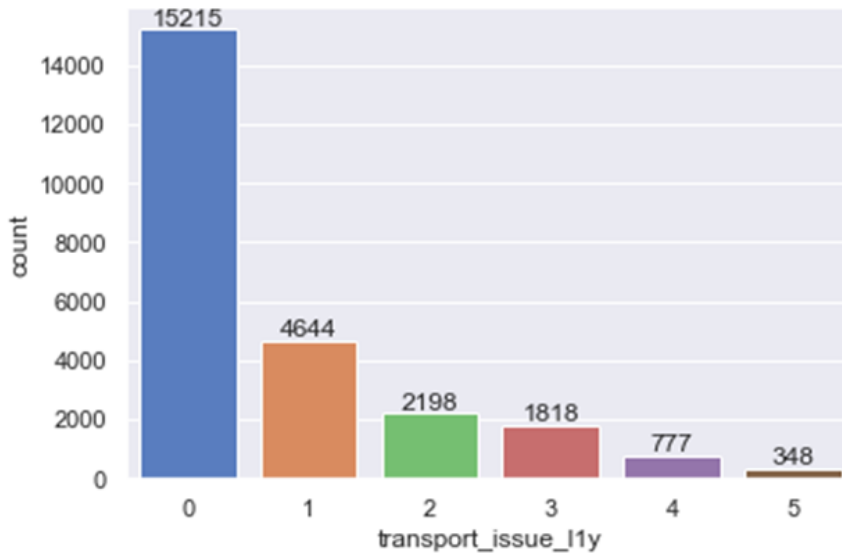
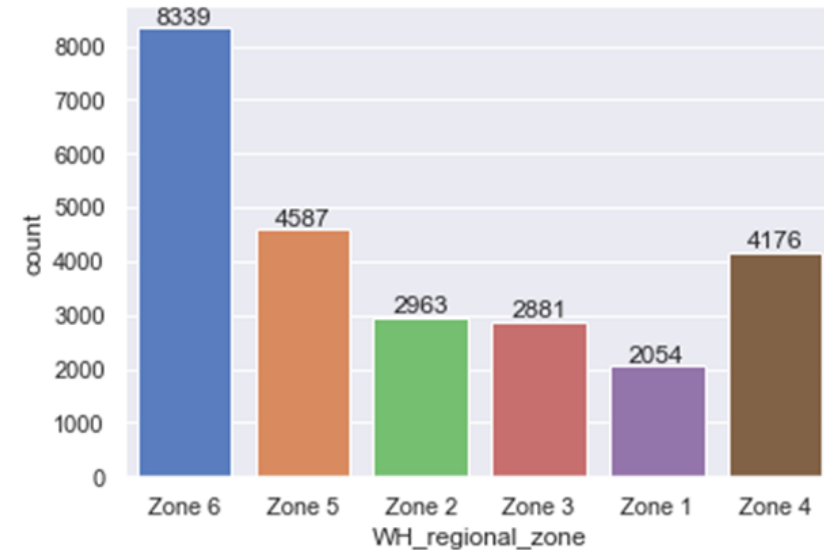
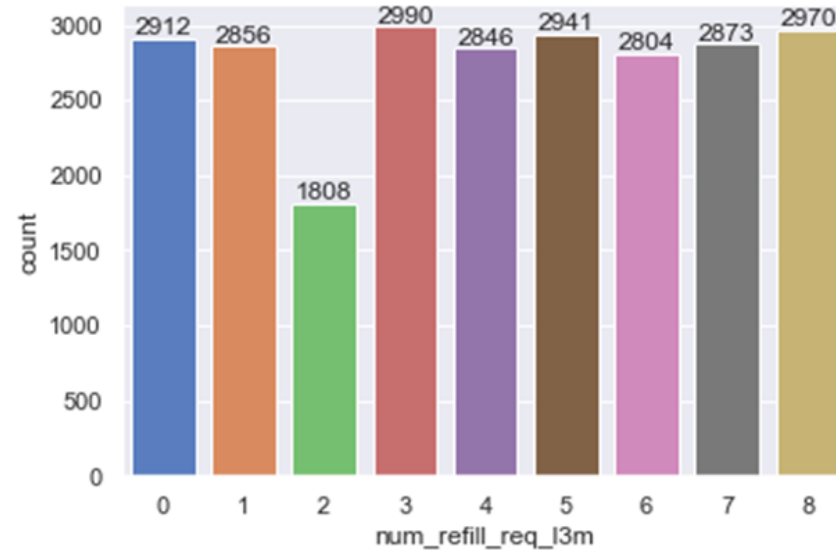
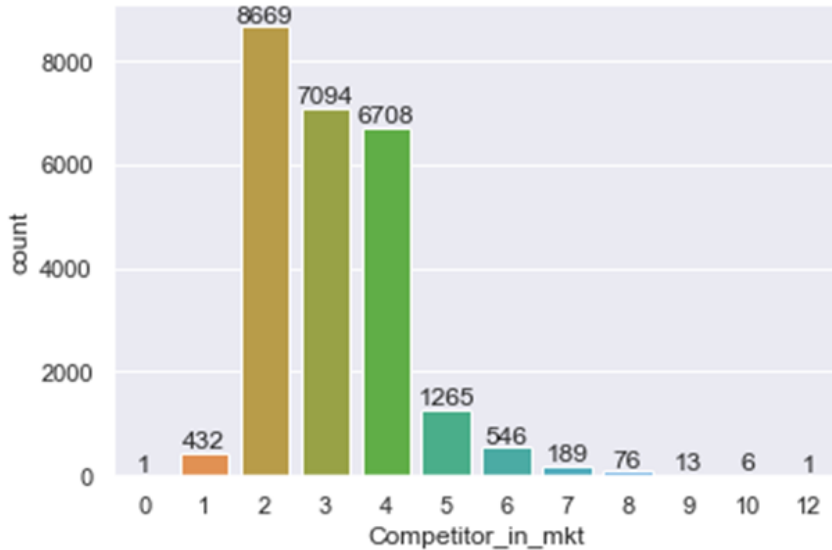
948 - retail\_shop\_num  
631 - workers\_num  
Maximum =  $[Q3 + 1.5(IQR)]$   
Minimum =  $[Q1 - 1.5(IQR)]$

## Feature Engineering

- Addition of New variables – Age of the Ware house – Added based on the wh\_est\_year
- Variable Transformation – Binning of Age & Weight variables
- Feature Engineering helps better Analysis & also sometimes better model building

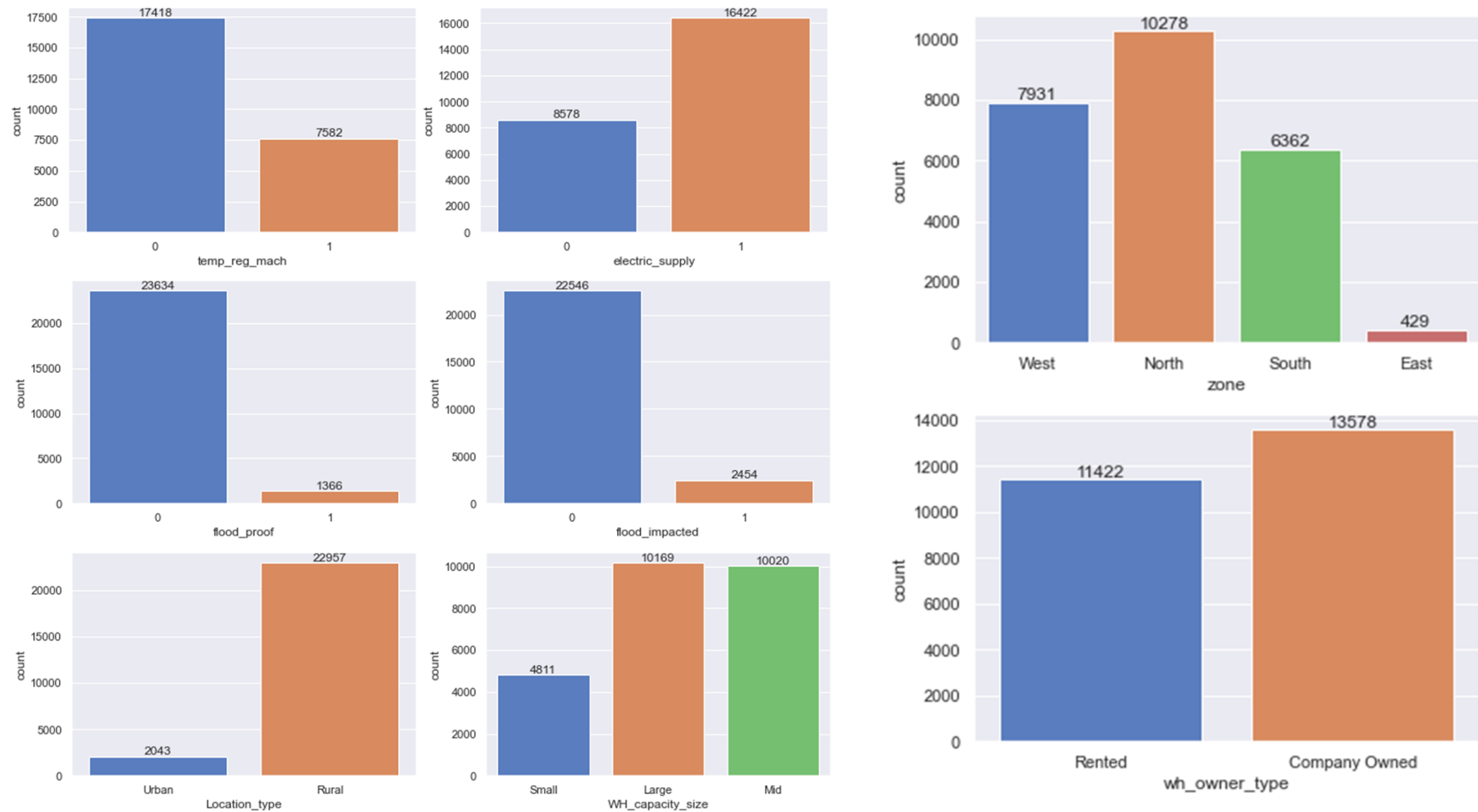
Ware\_house\_ID & Manager\_ID are dropped as they are mere identification numbers and don't add any value to model building

# DATA VISUALIZATION

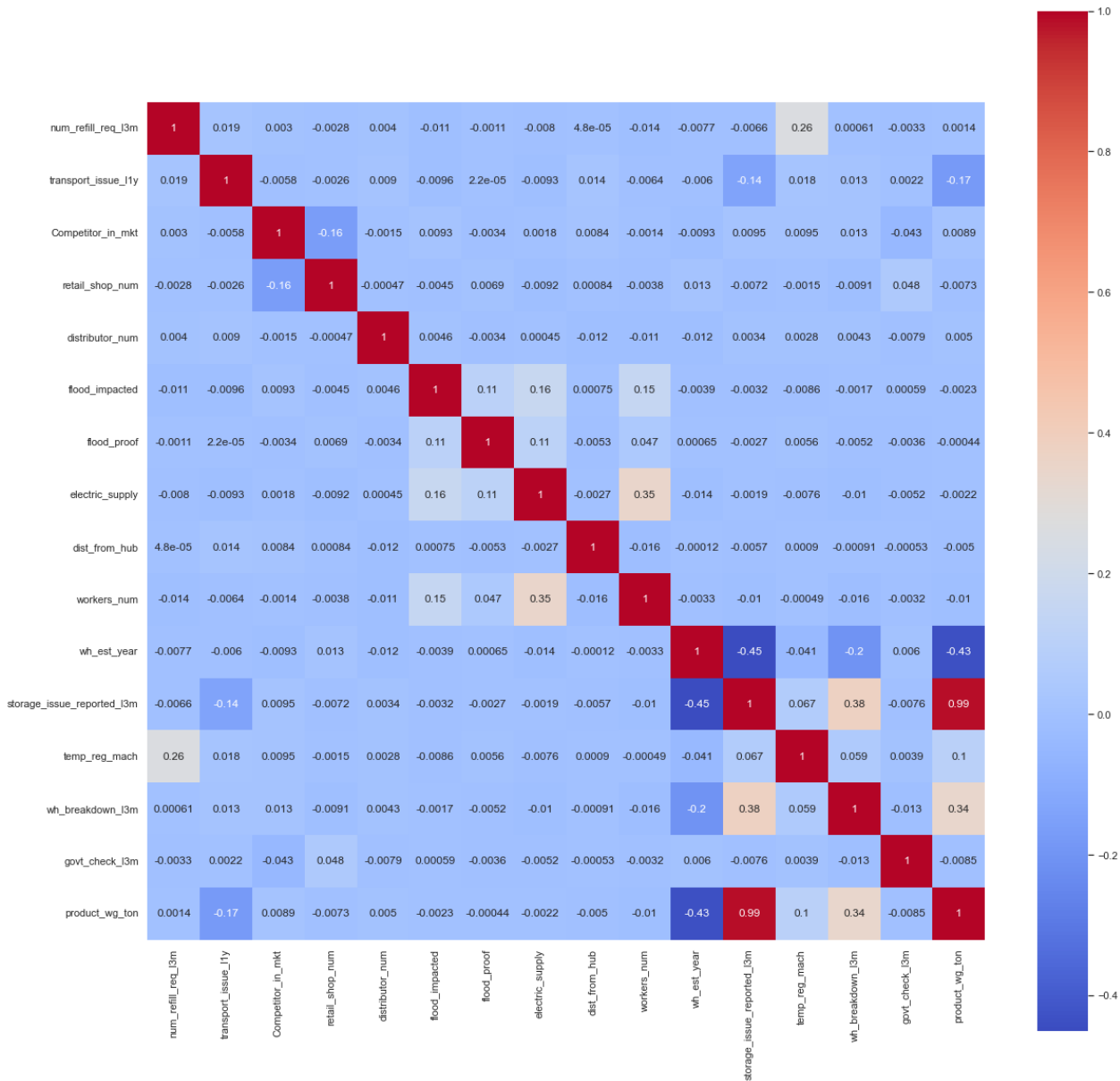




# DATA VISUALIZATION – CONTD...

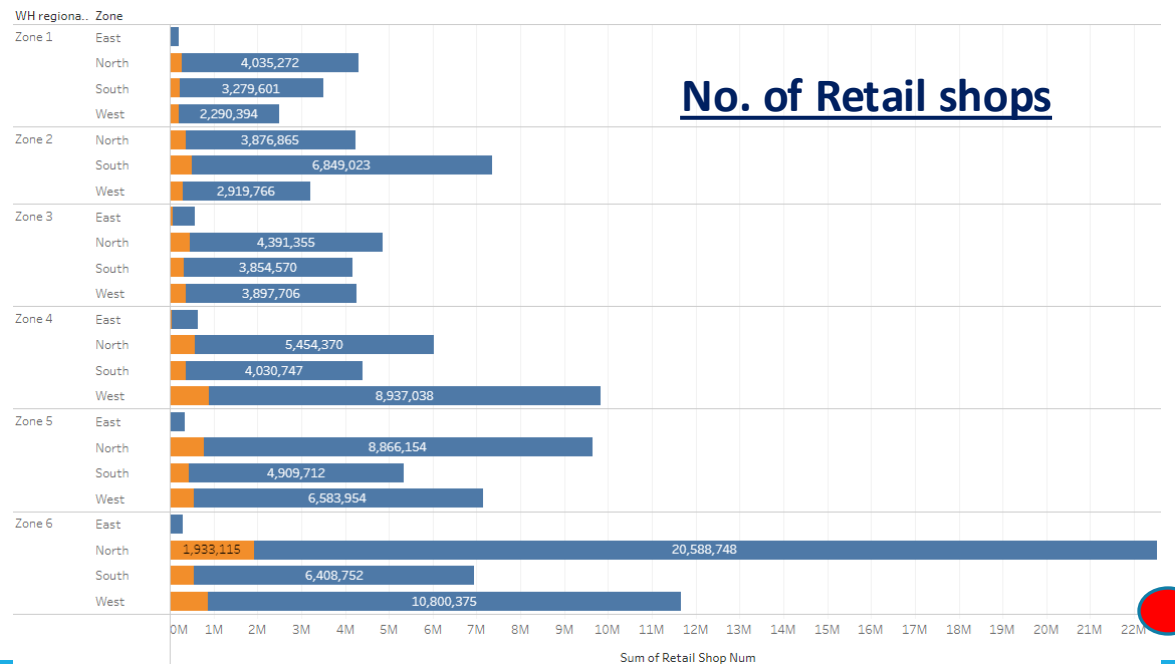
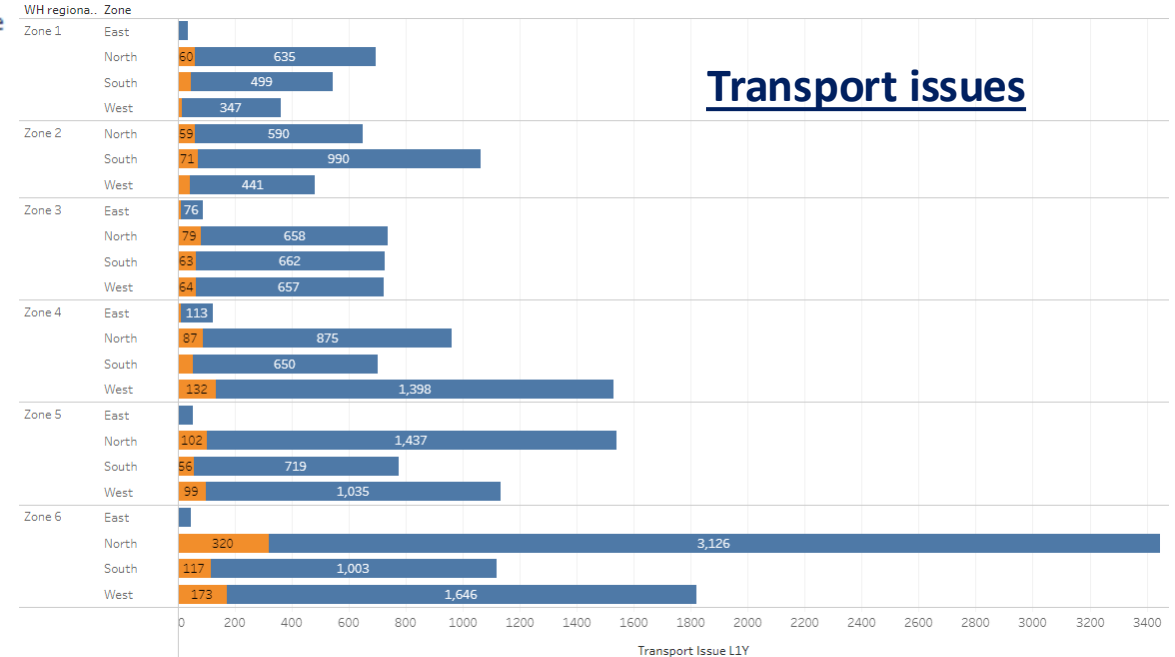
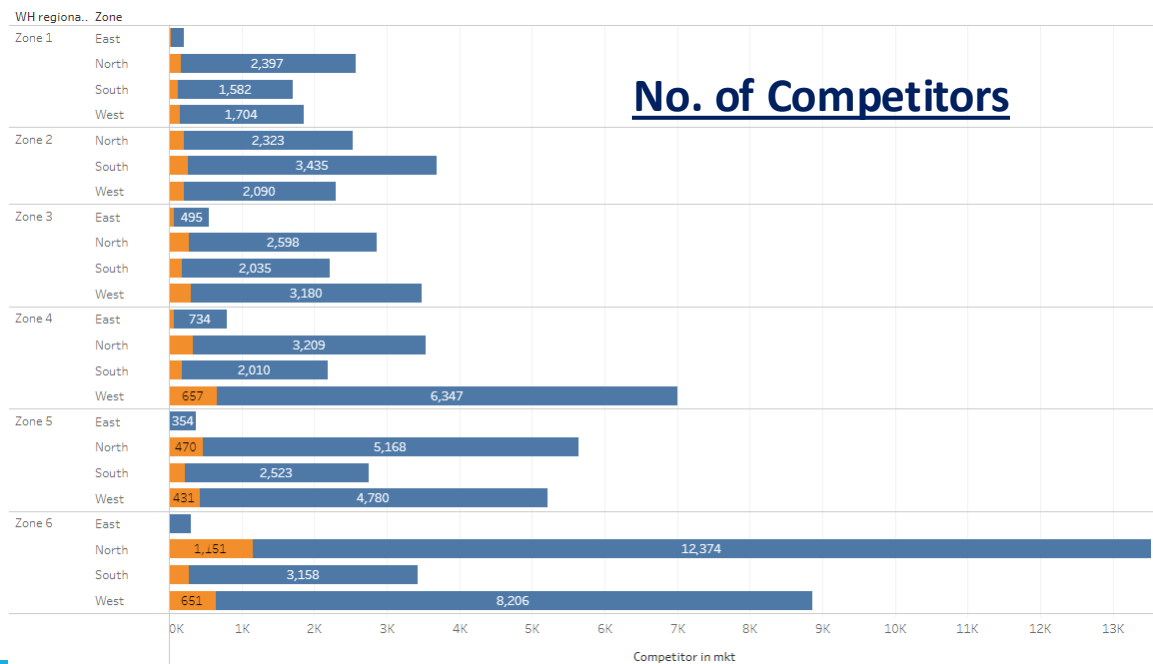
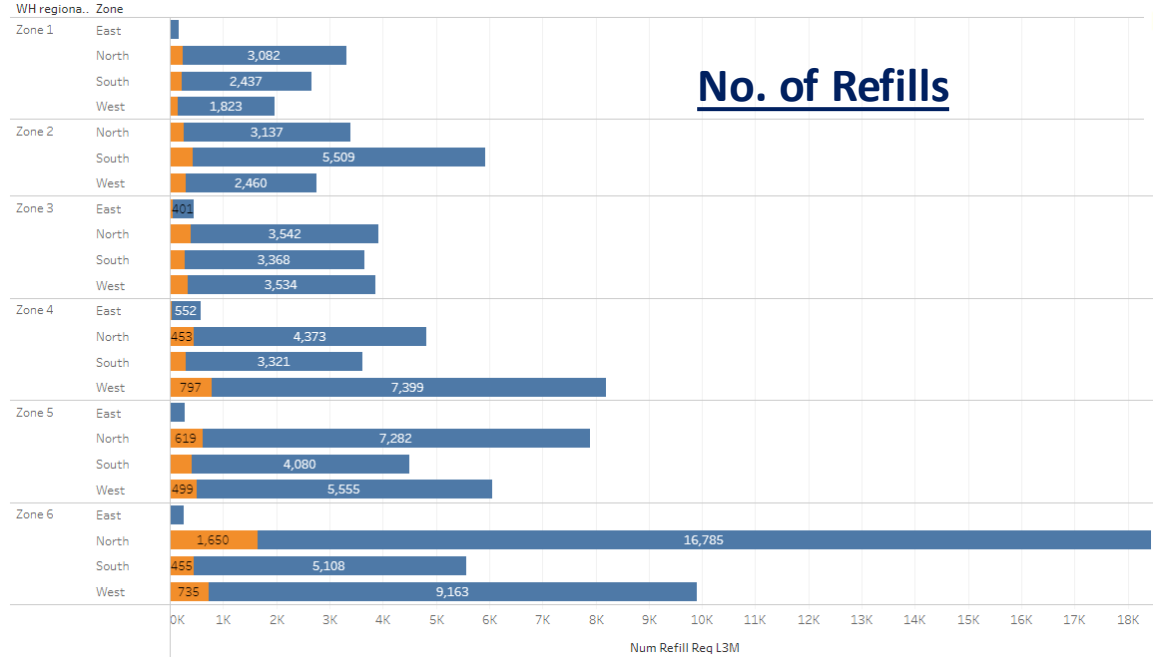


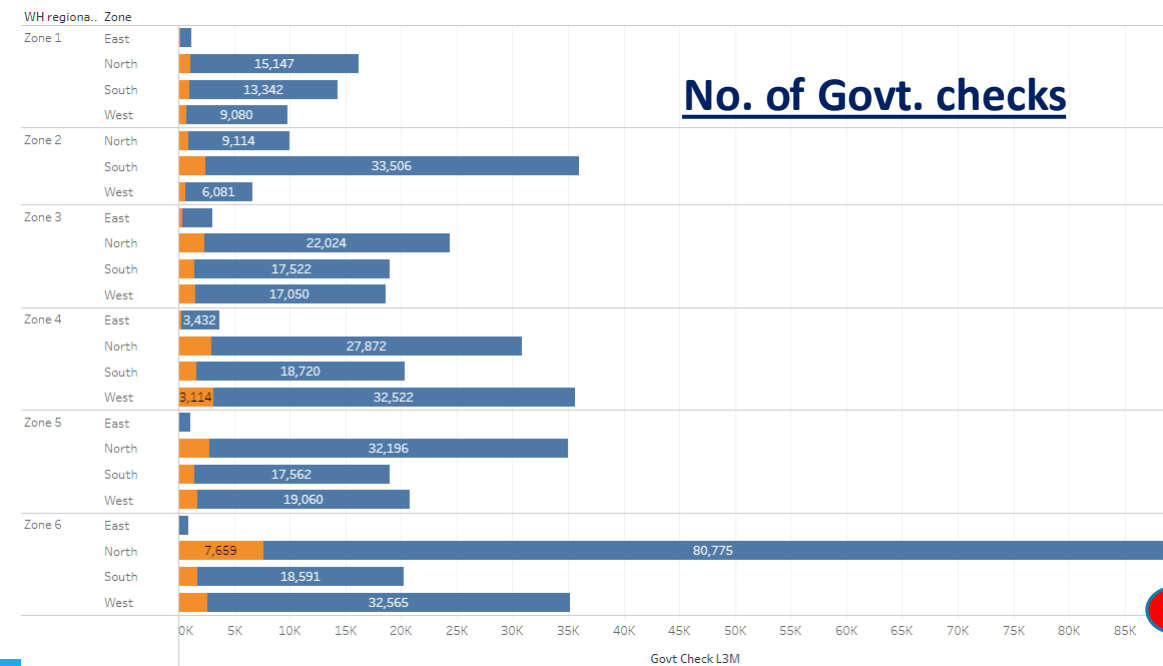
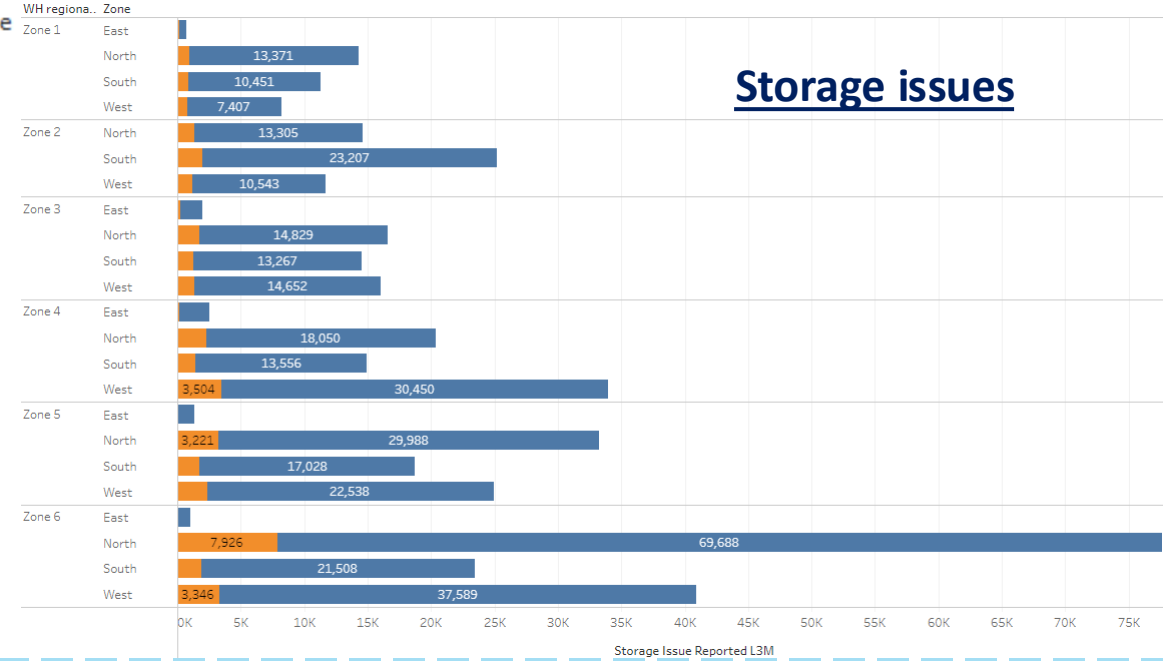
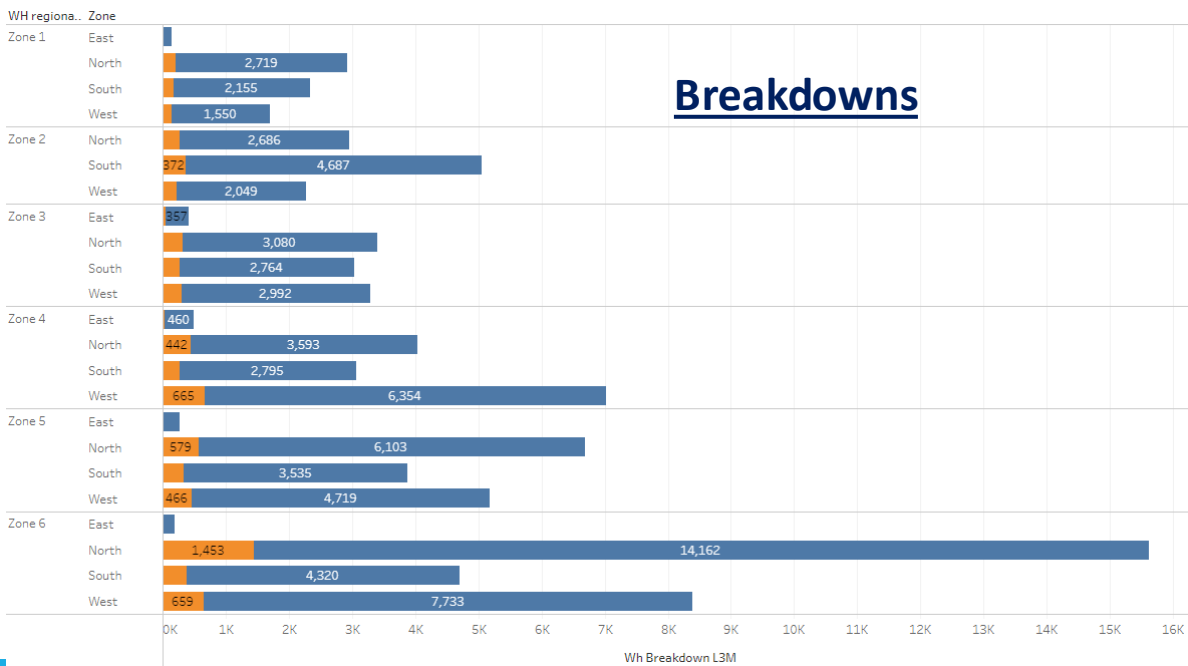
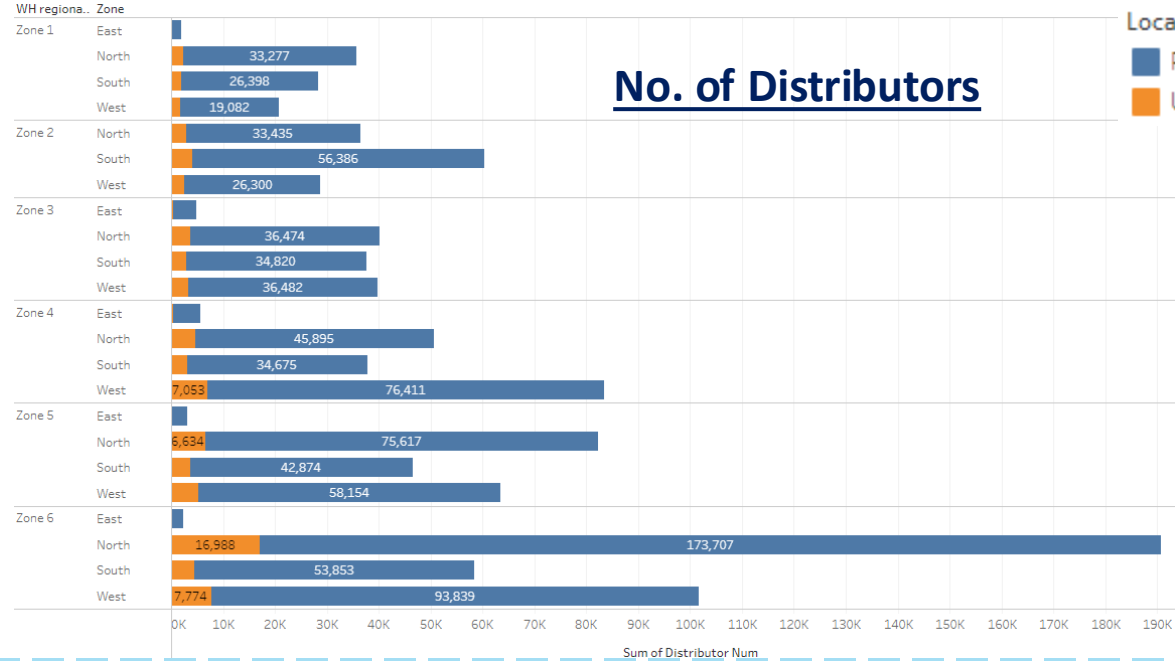
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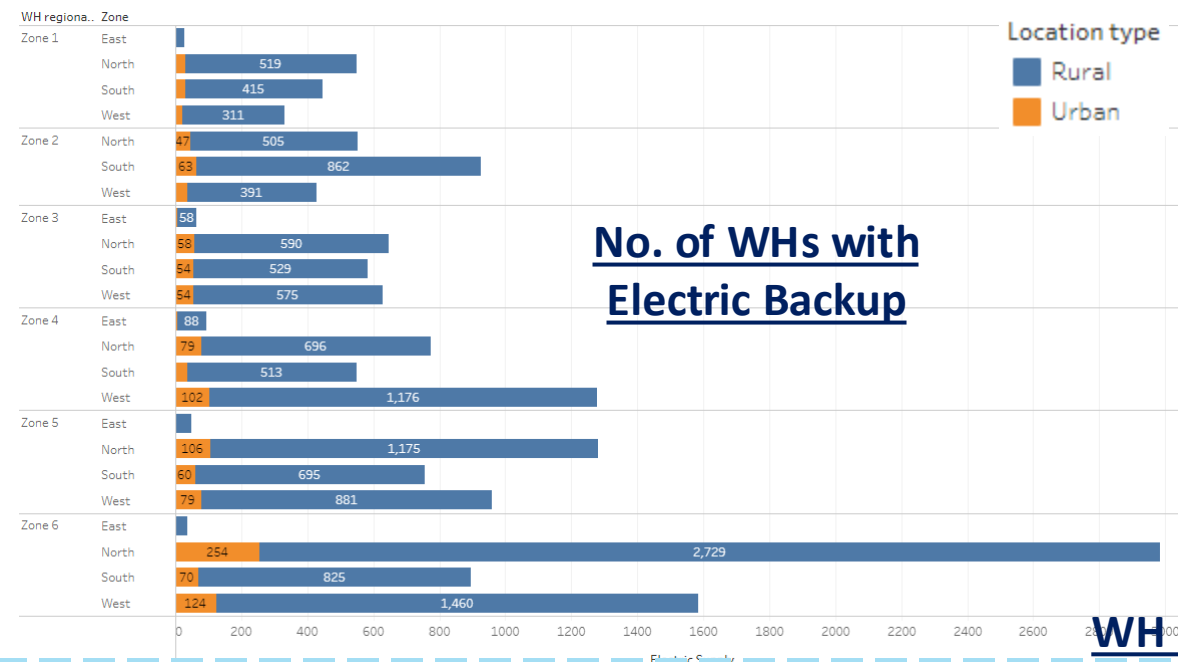


- ✓ Presence of Multi collinearity
- ✓ Indicates presence of correlation amongst independent variables
- ✓ Undermines the statistical significance of an independent variable
- ✓ Requires Suitable treatment

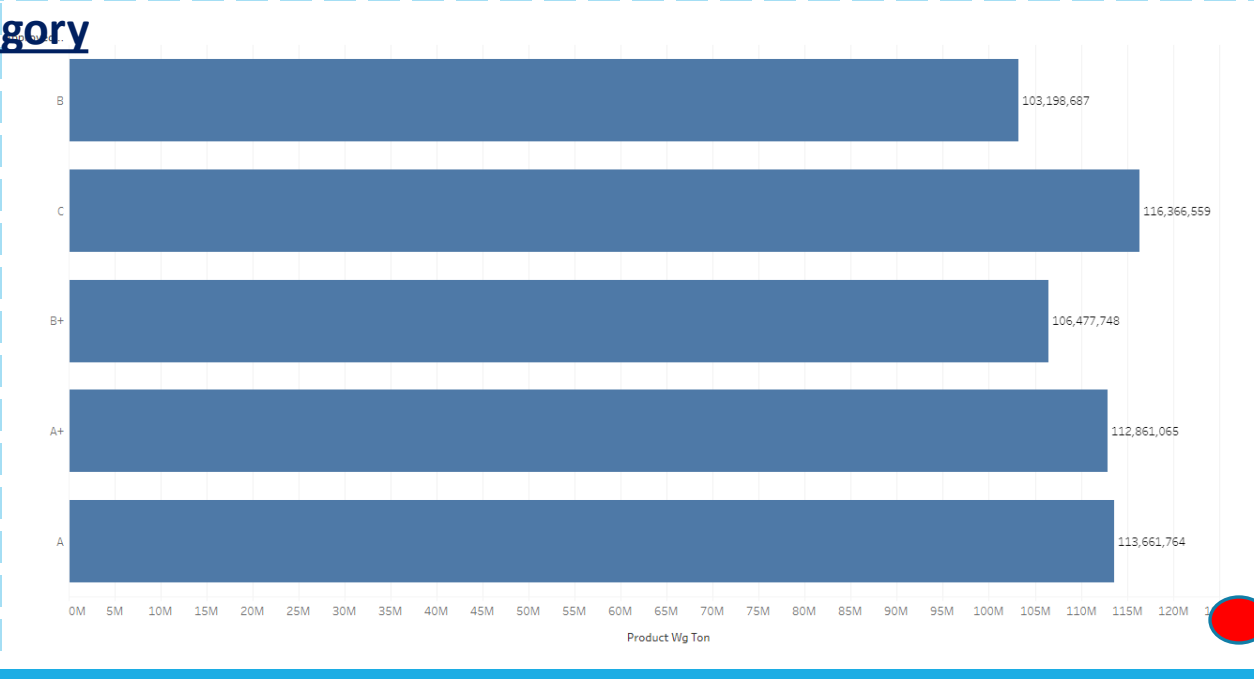
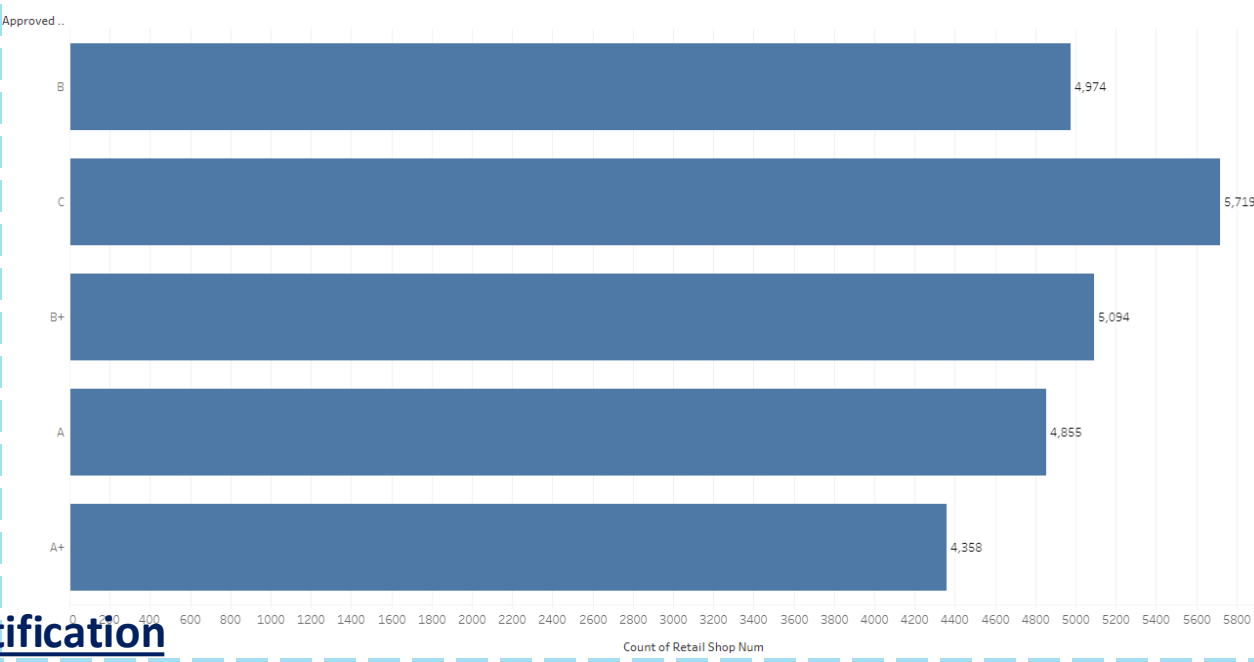
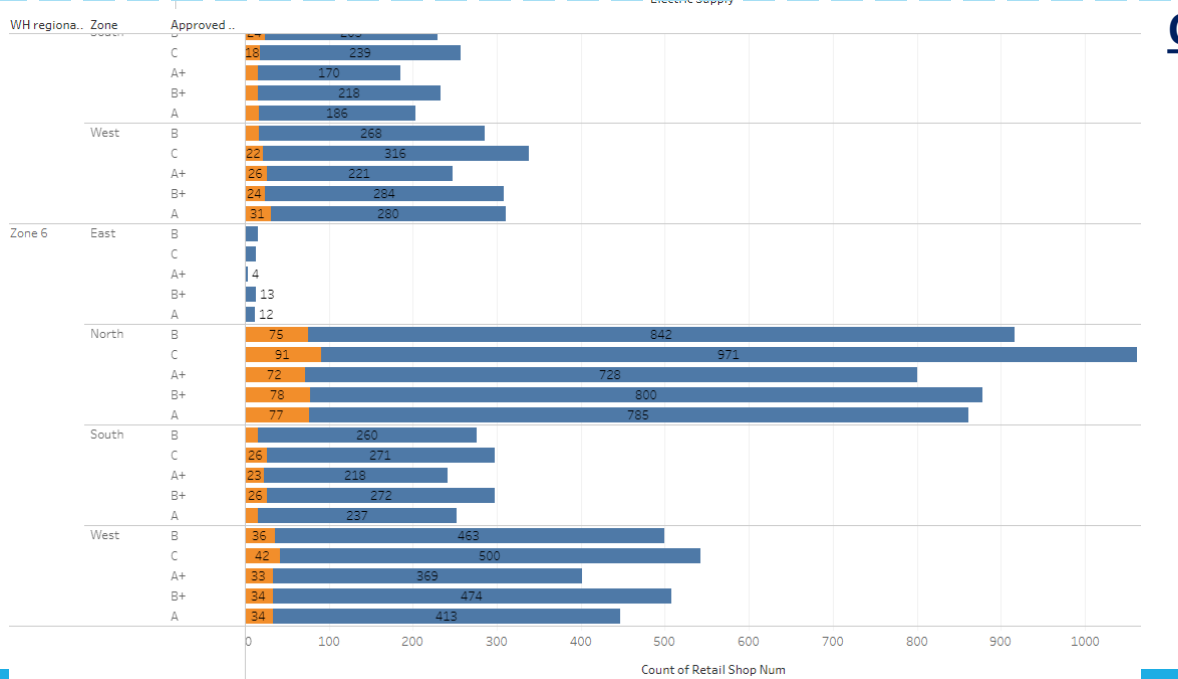


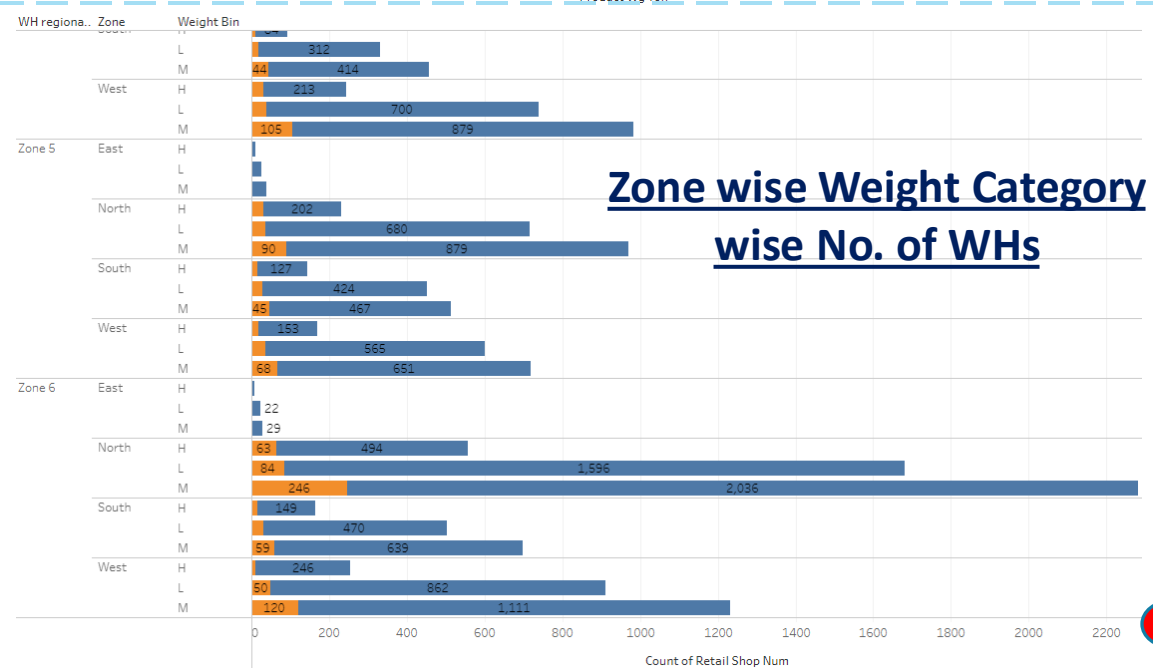
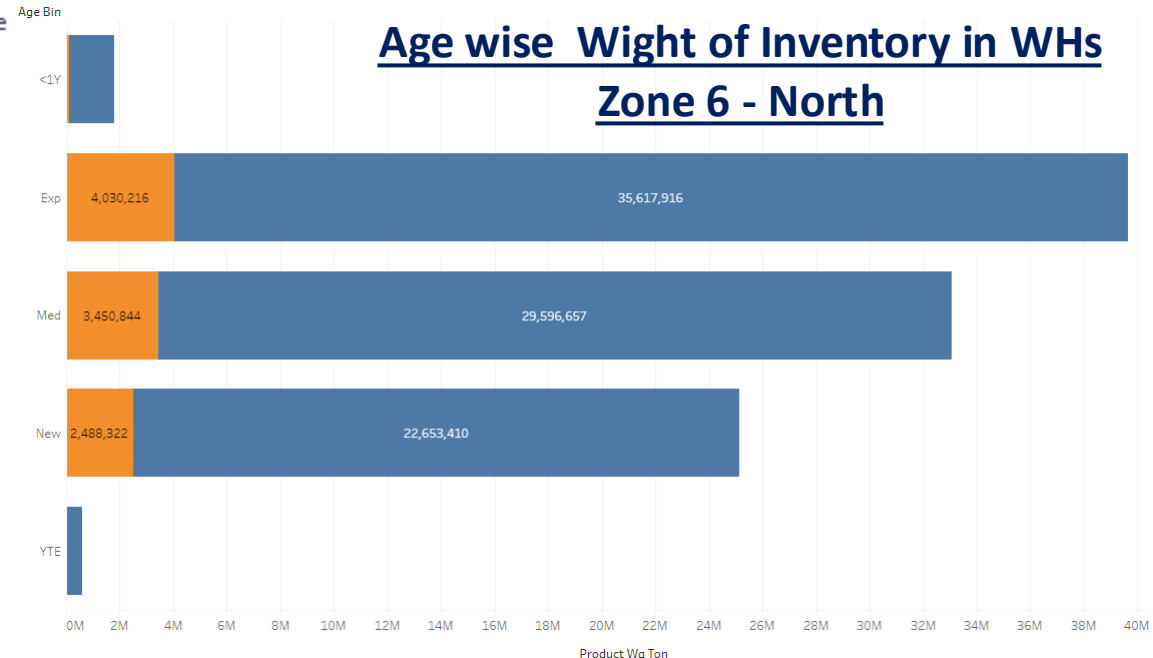
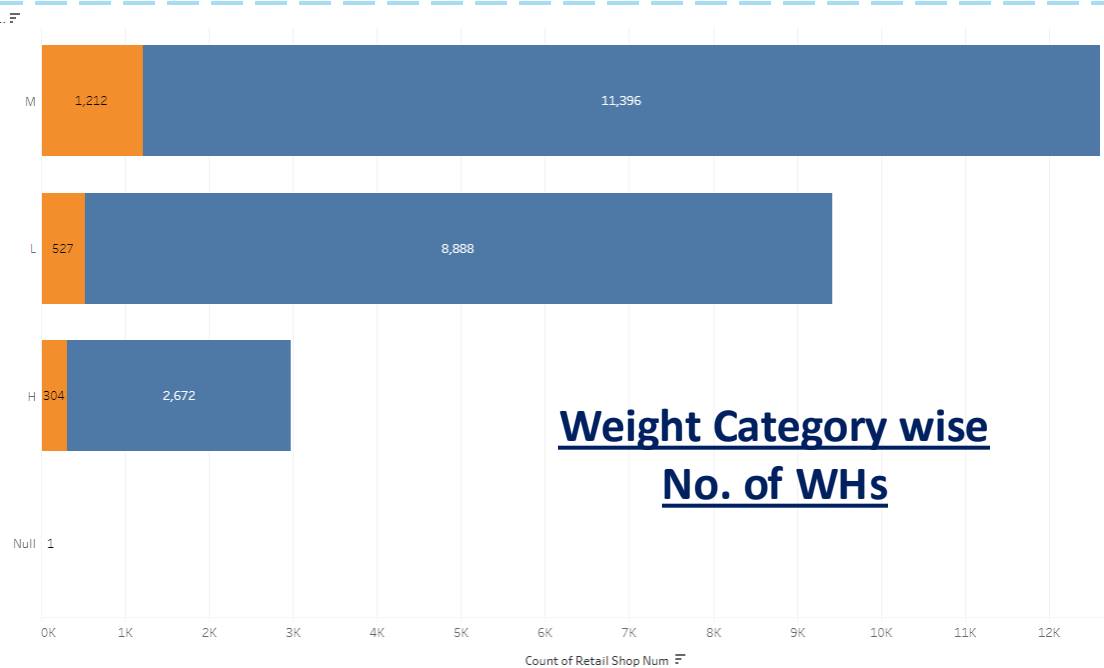
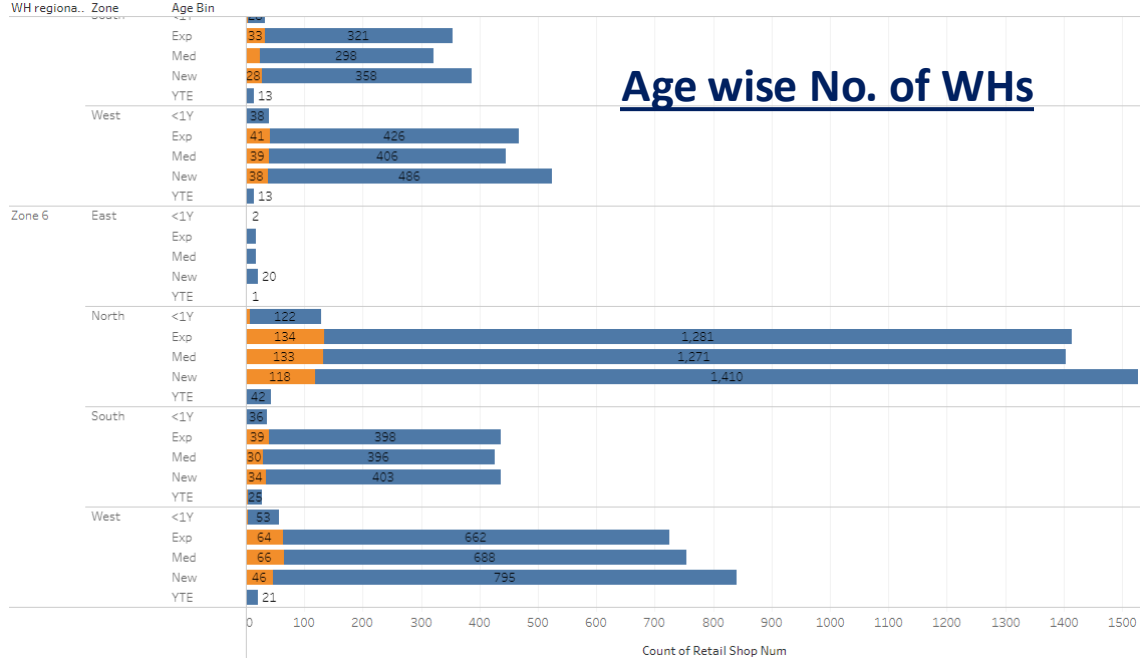






## WH Certification Category





# Insights from EDA

- ✓ Multi collinearity present in the data – Correlation Plot
- ✓ Warehouses in the Northern region & rural location type of Zone 6 are the most prominent
- ✓ Most of the Warehouses are C certified & carry medium category weight
- ✓ Most of the Ware houses are new but the customer base is strong for expert category Warehouses

## Recommendations from EDA

- ✓ Analysis of market requirement
- ✓ Targeted marketing & Strategic Pricing
- ✓ Planning of warehouse inventory
- ✓ C to A+ certifications conversions
- ✓ Timely Introduction of new products

# FEATURE TRANSFORMATION & SELECTION

- ✓ Encoding of Object type variables – One Hot Encoding & Dummy Encoding
- ✓ Multi collinearity treatment through Variance Inflation Factor method
- ✓ Measure of how much the variable is contributing to the standard error
- ✓ A value of up to 5 for VIF is allowed.
- ✓ The variables with a VIF above 5 are removed one by one and the VIF is recalculated after each removal.

	variables	VIF
8	govt_check_l3m	4.899737
7	approved_wh_govt_certificate	4.807978
5	storage_issue_reported_l3m	3.800284
0	num_refill_req_l3m	3.485383
4	electric_supply	2.877205
10	wh_owner_type_Rented	1.848336
12	WH_regional_zone_Zone 6	1.735769
6	temp_reg_mach	1.629826
14	WH_capacity_size_Small	1.417972
1	transport_issue_l1y	1.402753
13	zone_South	1.397069
11	WH_regional_zone_Zone 5	1.383800
2	flood_impacted	1.153500
9	Location_type_Urban	1.096589
3	flood_proof	1.080488

**14 FINAL SIGNIFICANT VARIABLES**



# Model Building

## Model Description

- ✓ Supervised Regression Problem
- ✓ Predict any value between 0 to + infinity for weight

## Models for Regression Problems

- ✓ Linear Regression ●
- ✓ Decision Tree Regressor - CART ●
- ✓ Ensemble models
  - ❖ Random Forest Regressor ●
  - ❖ Adaboost ●
  - ❖ Bagging ●
  - ❖ Gradient boost Regressor ●

## Train Test Split

- ✓ Train the model using train data and test using test data
- ✓ Separation of Dependent & Independent variables.
- ✓ Split data in to Train & Test data (70:30)

# LINEAR REGRESSION

## Model Definition & Building Approach

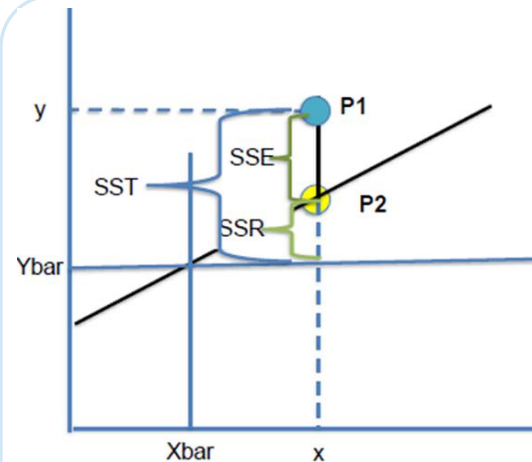
- ✓ Linear combination of the explanatory variables
- ✓ An expression of one or more variables scaled by a constant factor and added together
- ✓ Dependent variable value = (weight \* independent variable) + constant
- ✓ It is the straight line in the scatter plot of the variables
- ✓ The best fit line can be found out using the Gradient Descent method
- ✓ Linear Regression models are built using SKLEARN & SCIPY STATS in Python

$$Y = m_1X_1 + m_2X_2 + \dots + m_nX_n + C + e$$

Predictive power

Residual error

## Errors & Metrics in linear regression model



P1	Original y data point for given x
P2	Estimated y value for given x
Ybar	Average of all Y values in data set
SST	Sum of Square error Total (SST), Variance of P1 from Ybar $(Y - Ybar)^2$
SSR	Regression error $(p2 - ybar)^2$ (portion SST captured by regression model)
SSE	Residual error $(p1 - p2)^2$

Best Fit line,  $SSE = 0 \Rightarrow SSR / SST = 1$   
 $R^2 = SSR / SST$  (Coefficient of Determination)

$R^2$  tends to 1  
Lower the RMSE better the model

## Train & Test model

- ✓ The model is initialized using the specific library
- ✓ Train data is fit in to the model & model gets trained for predictions
- ✓ The model is tested using test data and the metrics  $R^2$  & RMSE are evaluated

# DECISION TREE REGRESSOR

## Model Definition & Building Approach

- ✓ CART – Classification And Regression Tree is a binary decision tree
- ✓ Gives both categorical & continuous output
- ✓ Nodes are split based on the least mean squared error for regression
- ✓ Model is built using the SKLEARN library in Python
- ✓ Errors, Metrics, training & testing models remain the same as in linear regression model.

## Hyper Parameters

- ✓ Decision Tree Regressor function is called and initialized with certain hyper parameters
- ✓ Hyper parameters determines the way the nodes are split and their criteria
- ✓ Criterion – Squared error is the split criterion (for regression models)
- ✓ Maximum depth – number of branches that the tree can be split along vertically
- ✓ Min sample leaf – minimum number of records that a node must contain after splitting
- ✓ Min sample split – minimum number of records that a node must have so that it can be split
- ✓ The model is built for default parameters & further tuned to avoid over fitting (Exceptional in train data, while fails in test data)

## Model Tuning

- ✓ Grid search cross validation-
- ✓ Grid search – technique to select the best ML model, parameterized by a grid of hyper parameters
- ✓ Cross validation – splits dataset into random groups, holding one group as test, and training the model on the remaining groups
- ✓ Process is repeated for each group being held as test, then the average of models is used for the resulting model.

# RANDOM FOREST REGRESSOR

## Model Definition, Building Approach & Tuning

- ✓ Ensemble technique - multiple CART models are built to get the accuracy in the predicted value
- ✓ Model building is same except that we need to build a Random Forest Regressor model instead of Decision Tree Regressor
- ✓ Errors, Metrics, training & testing models remain the same as in the other two models
- ✓ Model tuning is same as in that of the Decision tree regressor

## Hyper Parameters

- ✓ Same as that of DT Regressor
- ✓ Some additional hyper parameter include Max\_features (no. of independent variables to be considered) and n\_estimators (no. of DTs to be built)
- ✓ The model is built for default parameters & further tuned to avoid over fitting

# BOOTSTRAP AGGREGATING

## Model Definition & Building Approach

- ✓ A technique of sampling - creates sub sample of observation with the actual dataset, with replacement
- ✓ Reduced chances of over fitting
- ✓ Self imposed Model tuning - trains a large number of "strong" learners in parallel & combines to "smooth out" predictions
- ✓ Model is built using the Bagging Regressor of SKLEARN in python
- ✓ Model initialization includes defining the model over which the Bagging has to happen. In this case it is the RF Regressor

# BOOSTING

- ✓ Linear sequential process - model minimizes errors by learning from previous model predictions
- ✓ Large number of weak learners trained sequentially - Combines to form a strong learner
- ✓ Two types of boosting - Adaptive/ Ada boost & Gradient boosting

## Ada Boost

- ✓ Successive learners are created with a focus on the ill fitted data of the previous learner
- ✓ Adaboost Regressor library of Sklearn is used to build the model
- ✓ Initialized with number of Decision trees

## Gradient Boost

- ✓ Each learner is fit on a modified version of original data
- ✓ New models are fit to the residuals
- ✓ The overall learner improved where the residuals are high
- ✓ Gradient boosting Regressor library of Sklearn is used to build the model

# Model Results & Insights

- ✓ Gradient boosting has the least RMSE in test data & RMSE has decreased for testing data
- ✓ Implies the least possible inventory cost loss
- ✓ Aids in pre-planning and specific campaigns
- ✓ Boost sales which aids to further boosts the bottom line of company.

Model	Metrics				Model Fitness	Business Implication
	Train Data		Test Data			
	R2	RMSE	R2	RMSE		
Linear Regression using SKLEARN	0.9766	1780.4493	0.9777	1716.9875	Good	Larger value of RMSE shows that variation in prediction with rest to actual weight is high and predictions might sometime lead to Inventory cost loss in the ware house.
Linear Regression using SKLEARN - Scaled	0.9766	0.1528	0.9777	0.149	Good	
Linear Regression using Statsmodel	0.977	1780.4493	0.977	1716.9875	Good	
Linear Regression using Statsmodel after removing non significant variables	0.977	1780.72	0.977	1716.7562	Good	
CART Model (DT)	0.9998	154.7	0.9878	1270.2599	Poor	Model performs exceptionally well in the train data with a low RMSE amongst the models built. However, the model is overfit that is evident from the wide gap between the RMSEs of train and test data. Deploying this model for production would incur huge losses to the business
Reg. Cart DT (max_depth =10, min_samples_leaf=10, min_samples_split=30)	0.9941	891.524	0.9935	926.8318	Good	Larger value of RMSE shows that variation in prediction with rest to actual weight is high and predictions might sometime lead to Inventory cost loss in the ware house.
Reg. Cart DT Grid Search CV (max_depth =10, min_samples_leaf=10, min_samples_split=45)	0.9939	904.7152	0.9935	925.018	Good	
Reg. Cart DT Grid Search CV (max_depth =9, min_samples_leaf=5, min_samples_split=15)	0.9939	908.675	0.9935	922.737	Good	
Reg. Cart DT Grid Search CV (max_depth =9, min_samples_leaf=5, min_samples_split=12)	0.9939	908.1311	0.9935	923.33	Good	
Random Forest Model	0.9988	390.449	0.993	963.7913	Poor	Model performs exceptionally well in the train data with a low RMSE amongst the models built. However, the model is overfit that is evident from the wide gap between the RMSEs of train and test data. Deploying this model for production would incur huge losses to the business
Random Forest Model with Grid Search CV (max_depth = 10, max_features=7, min_samples_leaf=5, min_samples_split=15, n_estimators=301)	0.9927	991.32	0.9919	1031.8729	Good	Larger value of RMSE shows that variation in prediction with rest to actual weight is high and predictions might sometime lead to Inventory cost loss in the ware house.
Random Forest Model with Grid Search CV (max_depth = 10, max_features=9, min_samples_leaf=10, min_samples_split=30, n_estimators=150)	0.9938	913.4476	0.9935	924.6953	Good	
Bagging	0.9974	587.0825	0.9934	929.7687	Poor	Model performs exceptionally well in the train data with a low RMSE amongst the models built. However, the model is overfit that is evident from the wide gap between the RMSEs of train and test data. Deploying this model for production would incur huge losses to the business
AdaBoost	0.9986	427.6	0.993	958.0611	Poor	
Gradient Boosting	0.9935	936.6518	0.9938	902.504	Good	Larger value of RMSE shows that variation in prediction with rest to actual weight is high and predictions might sometime lead to Inventory cost loss in the ware house.



## **BUSINESS RECOMMENDATIONS**



- ✓ Gradient boosting can be deployed for predictions as it has the least RMSE in test data & RMSE has decreased for testing data
- ✓ Analysis of market requirement in Northern region, rural location of Zone 6
- ✓ Proper planning of warehouse inventory
- ✓ Timely introduction of new products
- ✓ Targeted marketing based on demography & Strategic Pricing
- ✓ C to A+ certifications conversions of all the warehouses in turn developing the customer base



# Thank You

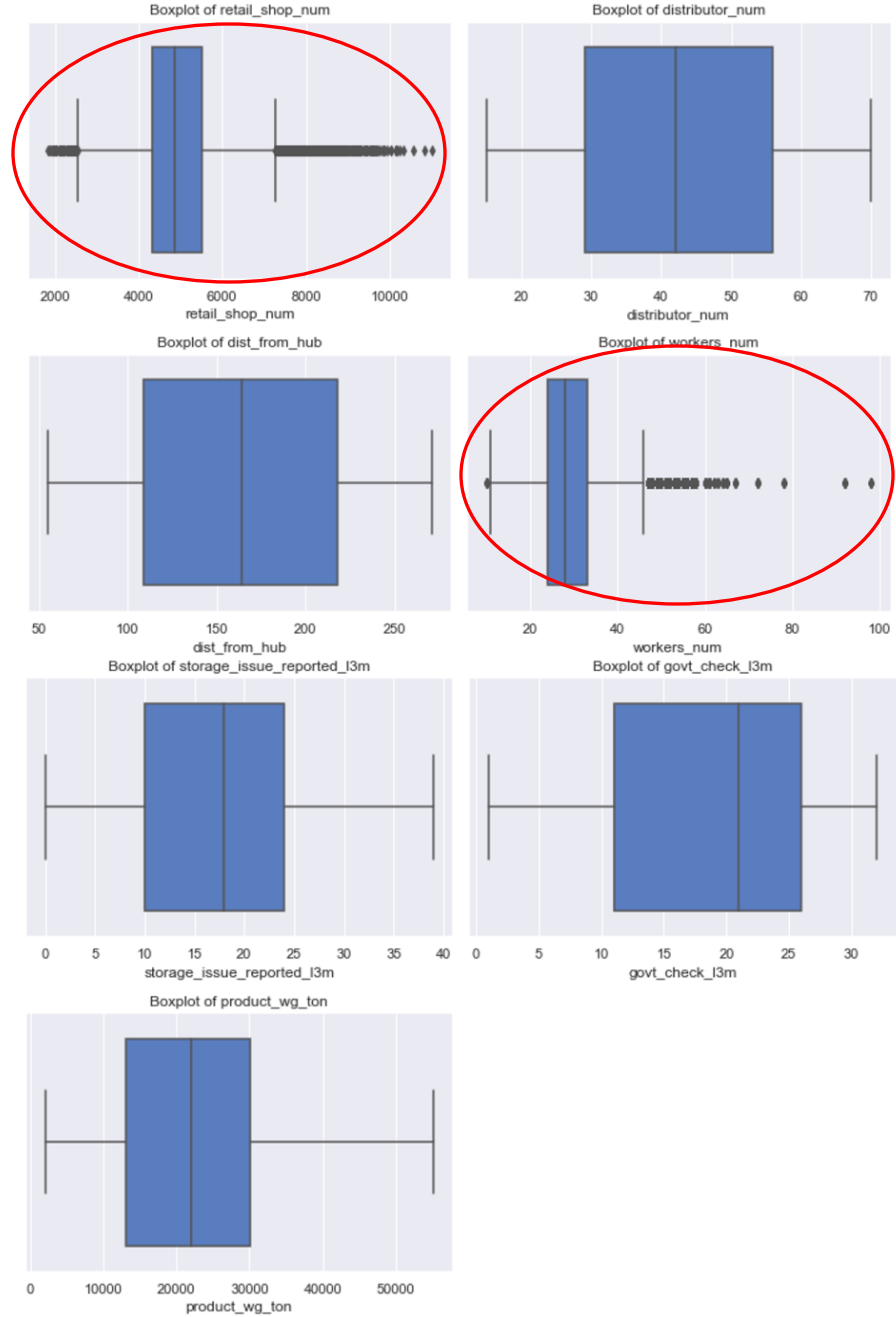
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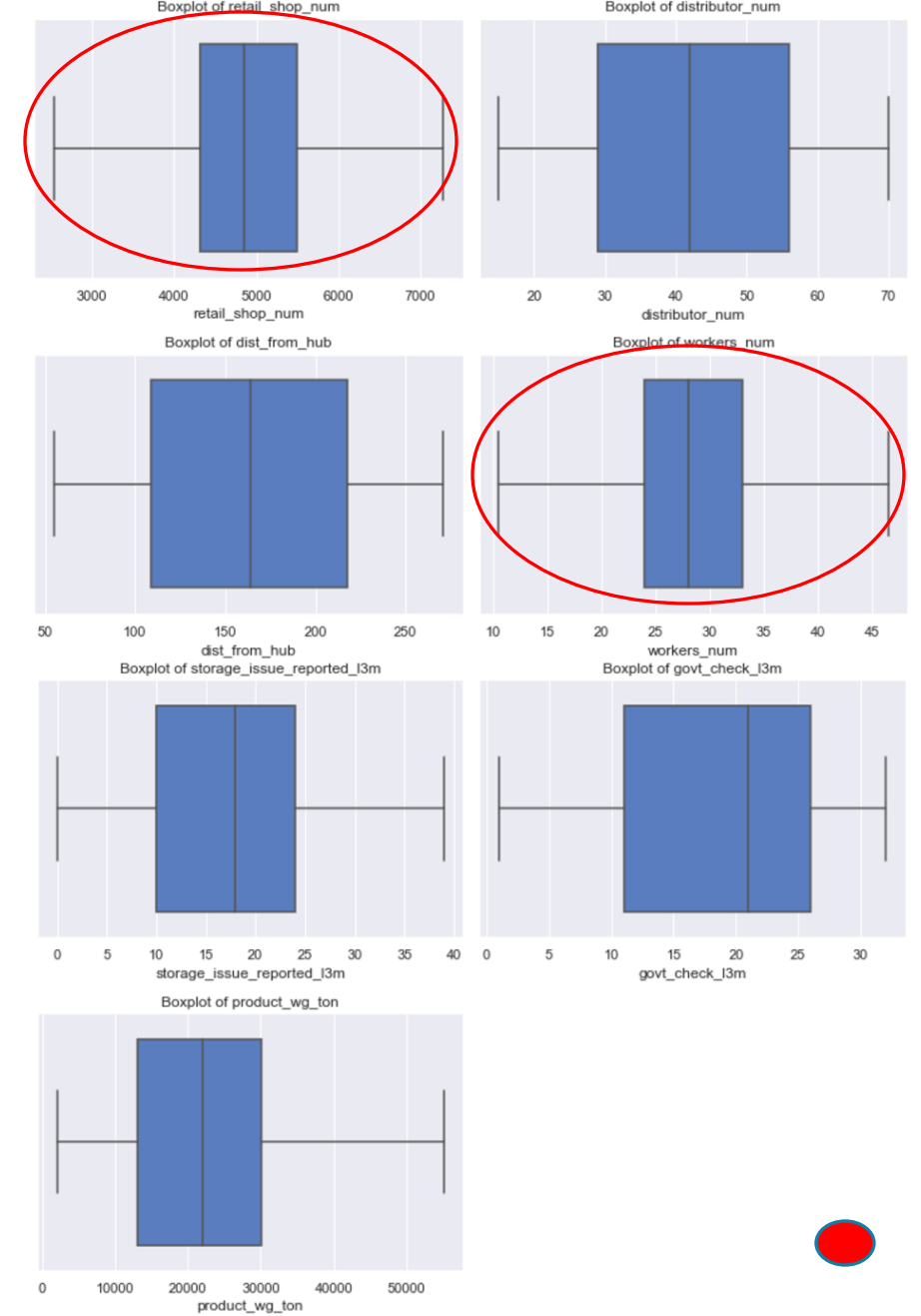
# APPENDIX

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B  
E  
F  
O  
R  
E



A  
F  
T  
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R



## Appendix 2

Age Bins	Description
-1	Yet to Establish
0	Less than 1 year
1 to 9	New
10 to 17	Mediocre
18 to 26	Expert

Weight Bins	Description
2065 to 17695.33	Low
17695.34 to 35390.67	Medium
35390.68 to 55151	High

