PROJECT CHARTER

1. General Project Information		
Project Name	HSBC Comprehensive Digital Banking Revamp	
Project Sponsor(s) Global Head of Digital Banking		
Project Manager(s)	Robert Samuel	
Project Budget	\$500M	

2. Stakeholders

Identify the main stakeholdeís involved in the píoject.

	Title	Department
	Project Sponsor	Global Head of Digital Banking
	Technical Implementation	IT Department
	Chief Information Security Officer	Cybersecurity Team
	Chief Compliance Officer (CCO)	Regulatory Compliance
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3. Business Case

Explain the íationale behind the píoject, including the píoblem oí oppoítunity it addíesses and how it aligns with the oíganization's stíategic objectives.

Problems:

- > Security Vulnerabilities: The platform lacks advanced security features, risking customer data and the bank's reputation.
- > Operational Inefficiencies: Complex processes increase operational costs and service delays.

Opportunities:

- > Enhanced Customer Experience: A platform overhaul can create a more user-friendly interface, boosting satisfaction and loyalty.
- Advanced Security Measures: Integrating modern security technologies can enhance protection and regulatory compliance.

4. Objectives (in business terms)

List the key píoject objectives. Objectives aíe statements that descíibe in moie detail what the píoject will achieve. All objectives listed should be Specific, Measuíable, Achievable, Realistic, and **l'i**me-bound (SMAR**l'**).

Improve UX for accessible digital banking platform to exceed customer expectations globally.

Implement advanced security to safeguard data, transactions, and privacy, ensuring global regulatory compliance.

operations to boost efficiency, reduce redundancies, and ensure smooth customer account migration without disruptions.

Ensure compliance with international regulations and standards throughout the project and beyond.

5. Success Criteria

Bíiefly desciibe the vaíious metiics to be undeítaken to measuíe the píoject's success.

- > Smooth migration of customer accounts with zero or minimal service disruptions.
- Advanced security measures effectively protect customer data, transactions, and privacy.
- > The digital banking platform is intuitive, seamless, and accessible across all regions.

6. Scope

List what is and what is not included in the pioject.

In Scope	Out of Scope
 Redesign and implementation Migration of customer accounts Integration with existing systems Cybersecurity enhancement Regulatory compliance Cross Functional Collaboration Testing and Quality Assurance 	 Physical banking infrastructure New banking products or services Legacy systems unrelated to digital platform

7. Major Known Risks

Identify potential íisks oí obstacles that may impact the píoject and cause it to fail.

List any majoí assumptions of constiaints that may limit the pioject team's options (egaíding fesouices, peísonnel, of schedule.

List any píoject activities which will:

Impact an activity external to the project.

Be impacted by the non-delivery of an activity external to the project.

Be impacted by the new delivery of an activity external to the project.			
Risks	Risk: Potential service interruptions or data loss during migration. Risk: Difficulty meeting different regulations across regionsCybersecurity . Risk: New vulnerabilities could lead to data breaches.		
Assumptions	 Budget availability infrastructure compatibility stakeholder availability 		
External Dependencies			

8. Communication Strategy

Specify how the píoject manageí will communicate with the Executive Sponsoí, Píoject l'eam membeís, and Stakeholdeís, e.g., the fíequency of status íepoíts, the fíequency of Píoject l'eam meetings, etc.

- **Weekly Updates:** Email newsletters to stakeholders.
- Monthly Status Reports: Detailed project status reports.
- Real-Time Communication: Dedicated project communication channel (e.g., Microsoft Teams).
- **Post-Launch Communication:** Training resources and customer support channels.

9. Sign-Off				
	Name	Role	Signature	Date
		(Approver/		
		Reviewer)		

Project Sponsor(s)	Travis	Project Sponsor	
Stakeholder(s)	Francisco	Chief Information Security Officer	
Project Manager	Robert Samuel	Head of IT Engineering	
10. Notes			