

A- Scenario Planning

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Schreck Presentation

Dear Arthur and Walt:

Enclosed are some materials I received from Merry Susan Schreck related to a presentation she is giving to Denise Keane's Worldwide Regulatory Affairs group on February 24. The materials are designed to tease out the expected differences between PM USA's Quality System Standard and FDA regulations, expectations, and approach. I shall be grateful if you would review these materials, from a legal and regulatory perspective, and provide me your advice and comments, by phone or by fax, by the end of the day today. I apologize for the short notice, but I just received these materials this morning.

Thanks in advance for your help.

Yours sincerely,



John E. Holleran

JEH/cca
Enclosures

cc: Judy A. Carboni (Without Enclosures)
Merry Susan Schreck (Without Enclosures)

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