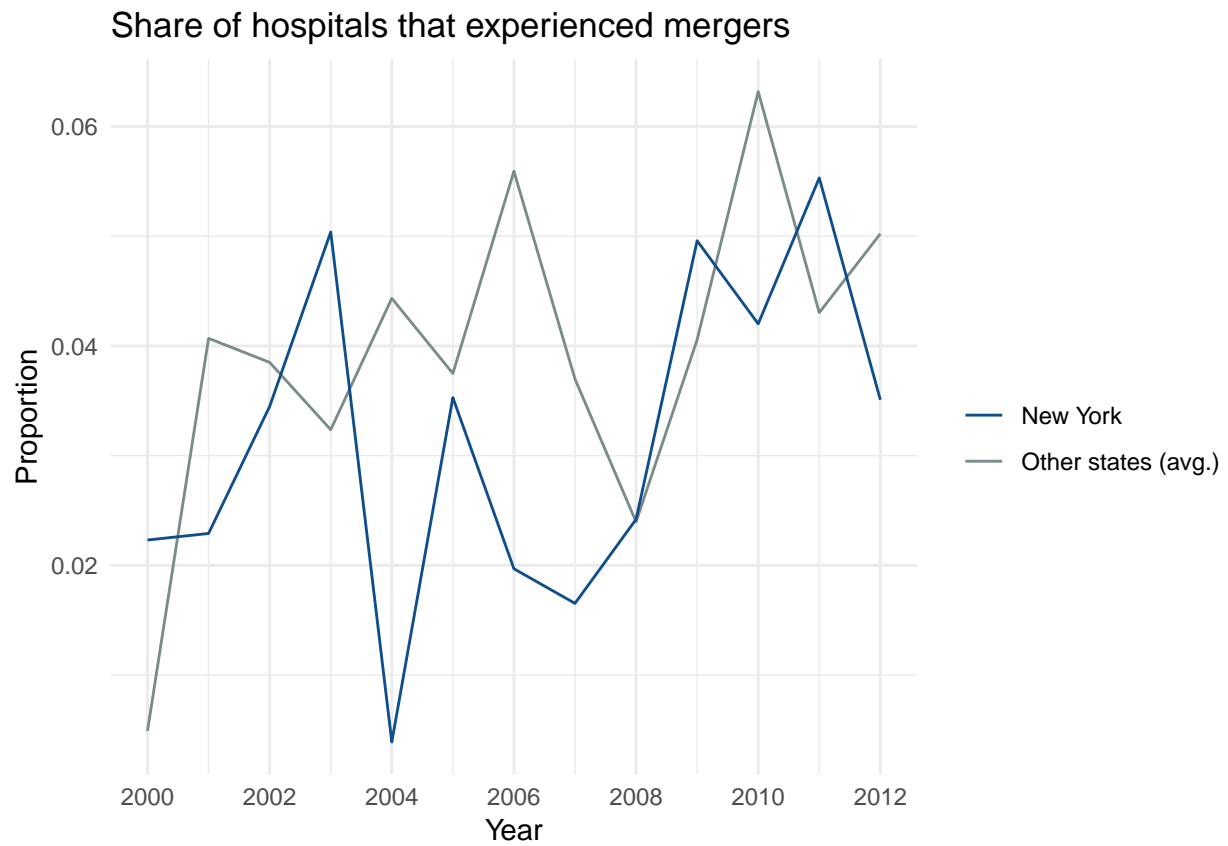


NY Hospital Merger Trends

January 2019

A. Hospital-level Merger Trends



B. Market-level Merger Trends & Statistics

1. Mergers

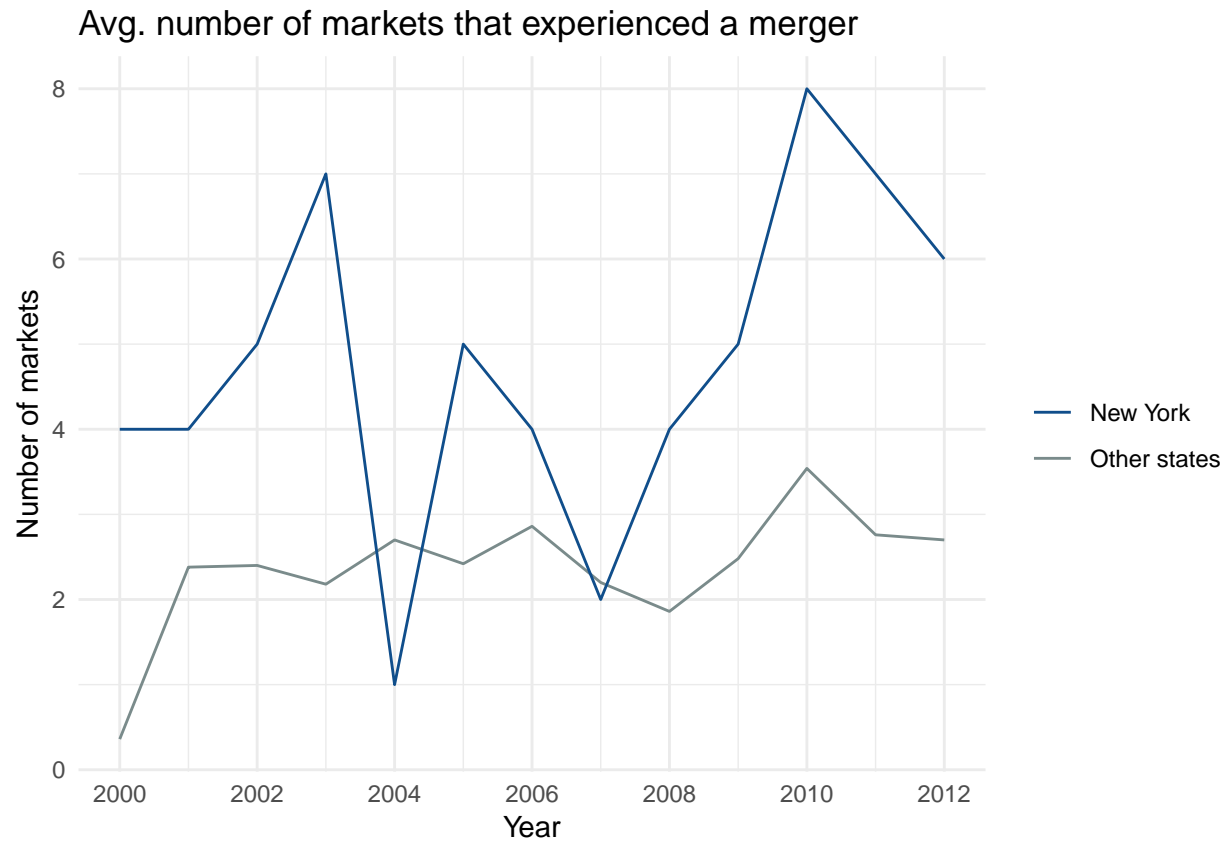


Table 1: Average number of markets that experienced a merger

Year	New York	Other states
2000	4	0.36 (0.6)
2001	4	2.38 (2.3)
2002	5	2.4 (2.3)
2003	7	2.18 (2.5)
2004	1	2.7 (3)
2005	5	2.42 (2.6)
2006	4	2.86 (3.1)
2007	2	2.2 (2.3)
2008	4	1.86 (2.3)
2009	5	2.48 (2.6)
2010	8	3.54 (3.5)
2011	7	2.76 (2.8)
2012	6	2.7 (2.5)

2. Closures

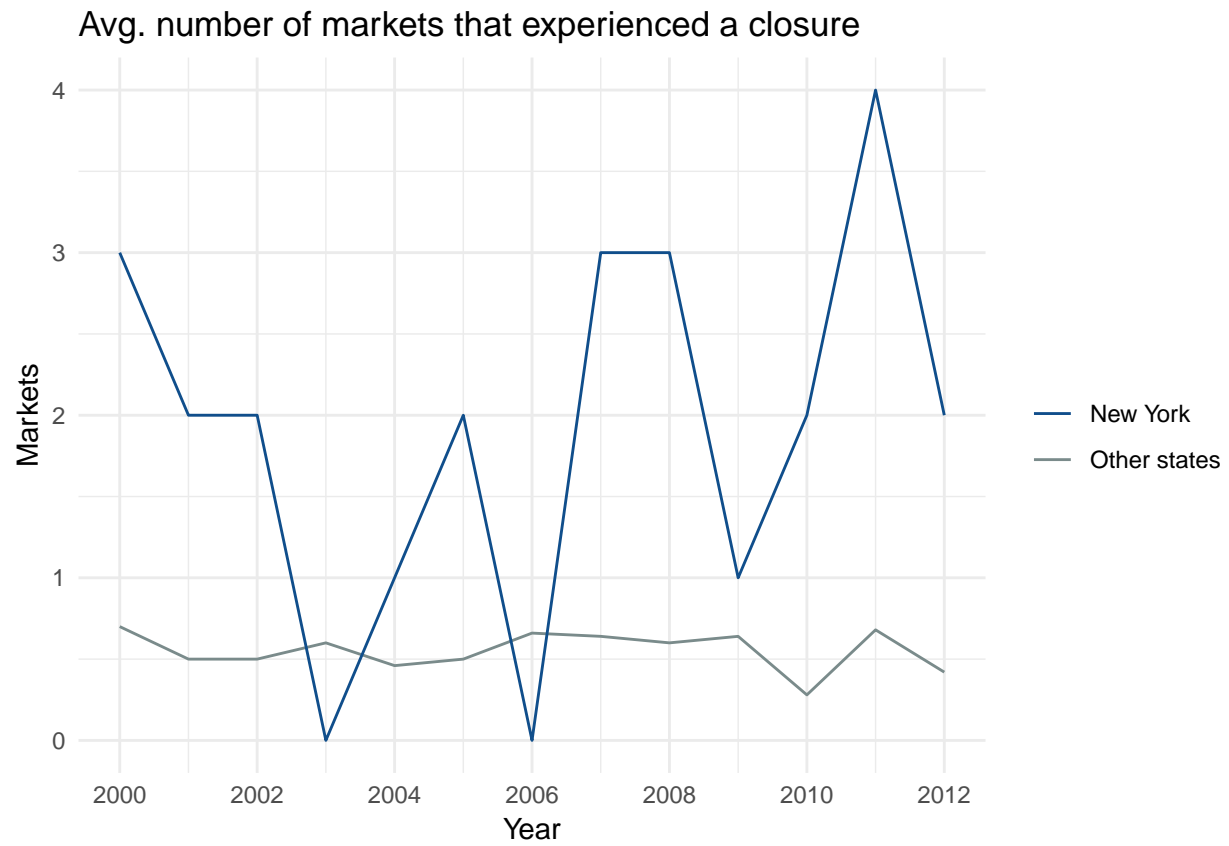


Table 2: Average number of markets that experienced a closure

Year	New York	Other states
2000	3	0.7 (1.2)
2001	2	0.5 (0.8)
2002	2	0.5 (1.1)
2003	0	0.6 (0.9)
2004	1	0.46 (1)
2005	2	0.5 (0.9)
2006	0	0.66 (1.5)
2007	3	0.64 (1.1)
2008	3	0.6 (1.2)
2009	1	0.64 (0.9)
2010	2	0.28 (0.5)
2011	4	0.68 (1.2)
2012	2	0.42 (0.8)

3. Openings

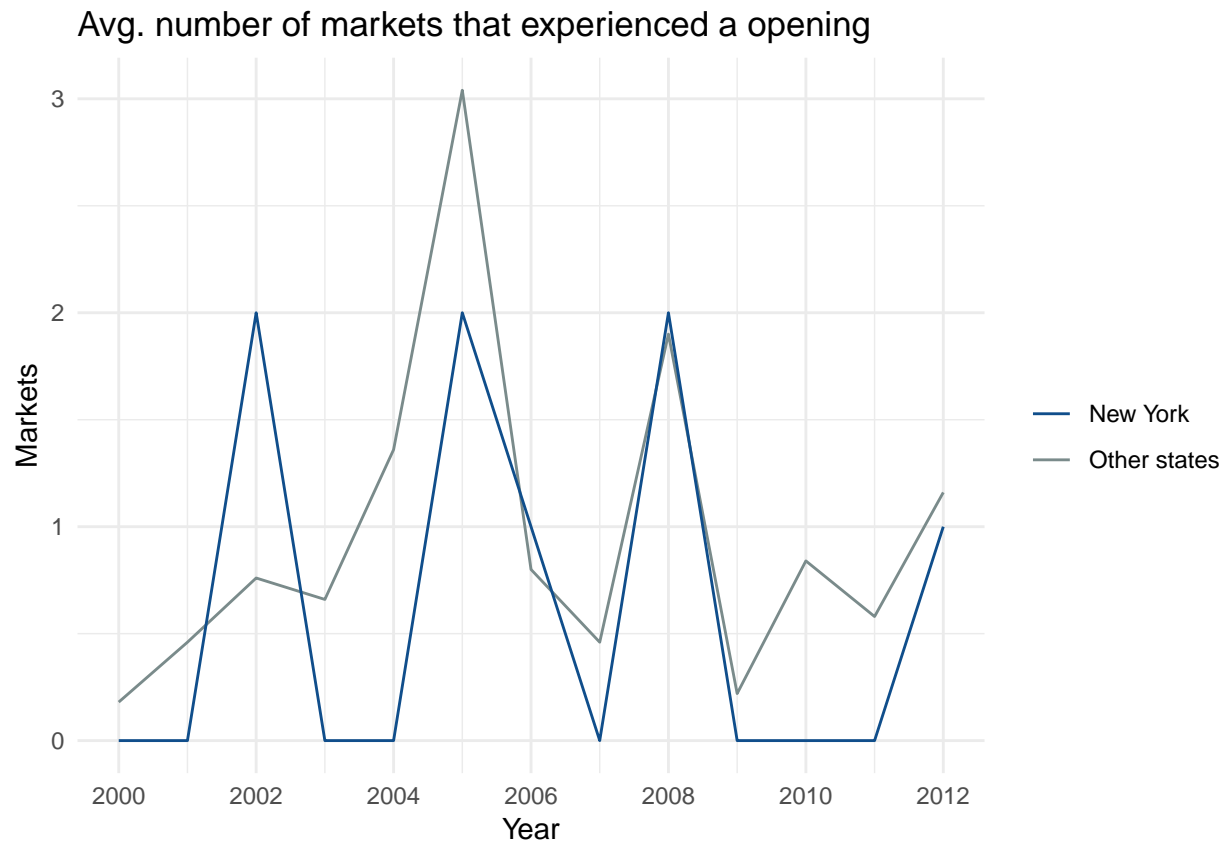


Table 3: Average number of markets that experienced an opening

Year	New York	Other states
2000	0	0.18 (0.4)
2001	0	0.46 (0.9)
2002	2	0.76 (1.4)
2003	0	0.66 (1.1)
2004	0	1.36 (2.6)
2005	2	3.04 (3.1)
2006	1	0.8 (1.5)
2007	0	0.46 (1.1)
2008	2	1.9 (2.5)
2009	0	0.22 (0.5)
2010	0	0.84 (1.3)
2011	0	0.58 (0.9)
2012	1	1.16 (1.8)

4. Hospitals

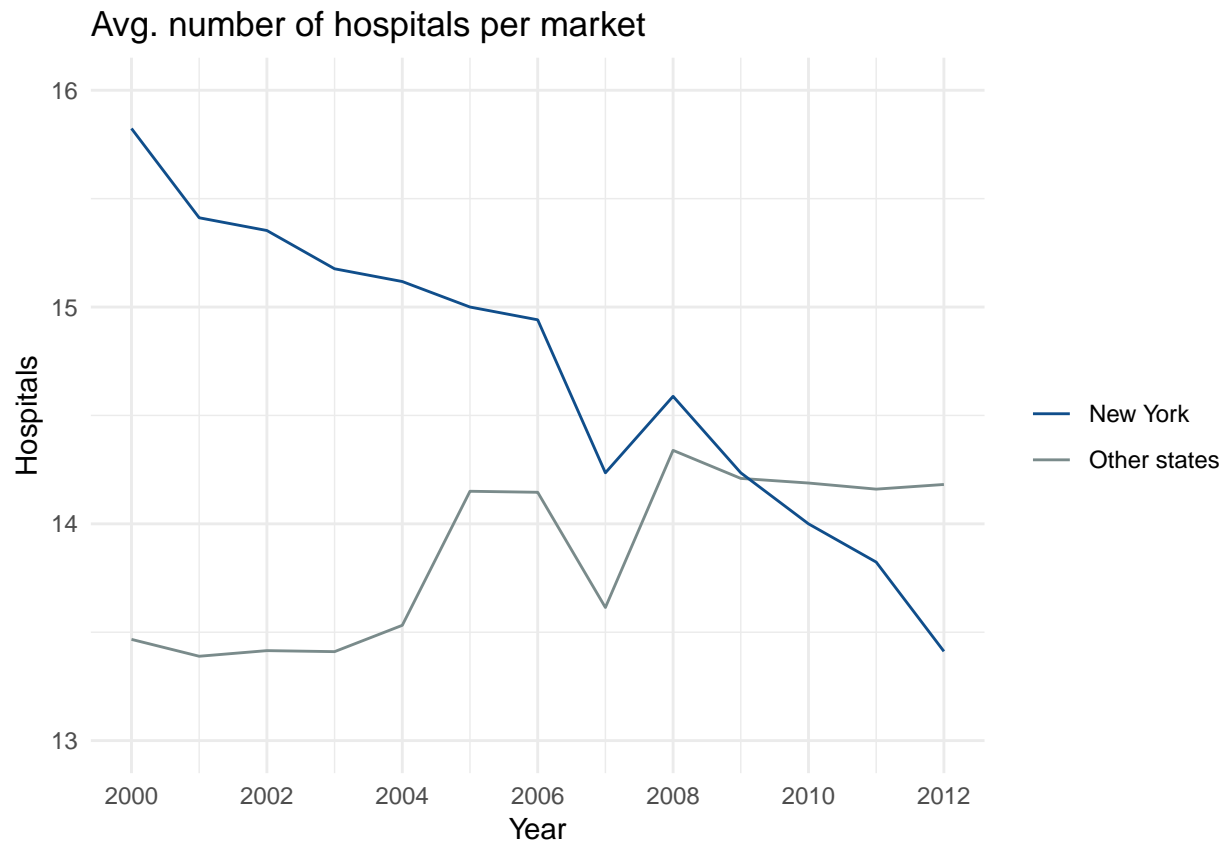


Table 4: Average number of hospitals per market

Year	New York	Other states
2000	15.8 (15.1)	13.5 (15.6)
2001	15.4 (14.8)	13.4 (15.5)
2002	15.4 (14.7)	13.4 (15.4)
2003	15.2 (14.6)	13.4 (15.4)
2004	15.1 (14.6)	13.5 (15.5)
2005	15 (14.5)	14.2 (16.2)
2006	14.9 (14.4)	14.1 (16.3)
2007	14.2 (13.7)	13.6 (15.9)
2008	14.6 (13.8)	14.3 (16.5)
2009	14.2 (13.1)	14.2 (16.4)
2010	14 (12.9)	14.2 (16.3)
2011	13.8 (12.7)	14.2 (16.4)
2012	13.4 (12.5)	14.2 (16.4)

5. Beds

Avg. number of beds (across hospitals) per market

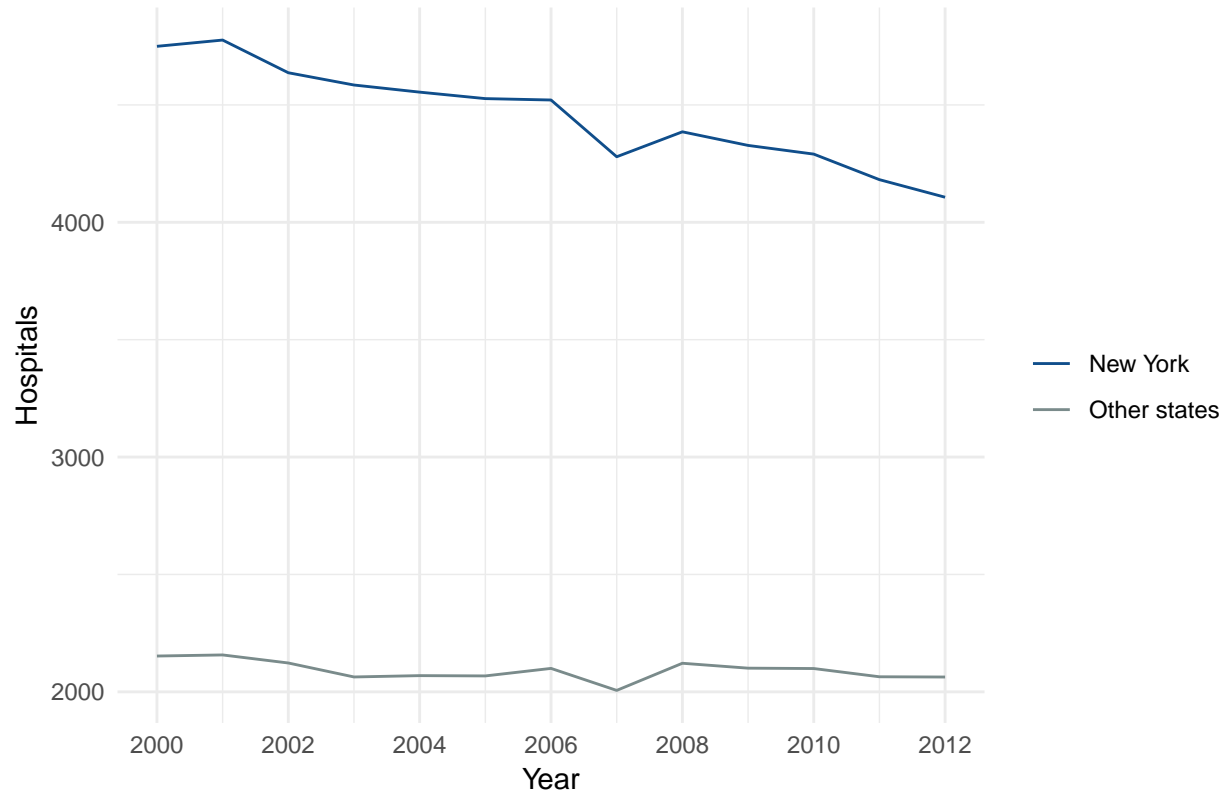


Table 5: Average number of beds per market

Year	New York	Other states
2000	4749.5 (6294.1)	2152.6 (2892.6)
2001	4776.2 (6423)	2157.2 (2882.5)
2002	4637 (6191.2)	2122.9 (2827.2)
2003	4584.7 (6090.4)	2063.3 (2669.4)
2004	4554.4 (6096.9)	2069 (2694.5)
2005	4526.8 (6093.3)	2067.8 (2742.7)
2006	4520.9 (6016.5)	2099.8 (2830.1)
2007	4279.1 (5733.7)	2006.1 (2678.6)
2008	4385.4 (5743.1)	2121.7 (2835.4)
2009	4327.4 (5543.2)	2100.8 (2822.7)
2010	4290.4 (5473.8)	2099.3 (2821.1)
2011	4181.6 (5349.9)	2064.2 (2790.7)
2012	4106.7 (5368.6)	2063.1 (2781.1)

6. Teaching hospitals

7. Hospital ownership

Average number of hospitals by ownership type per market

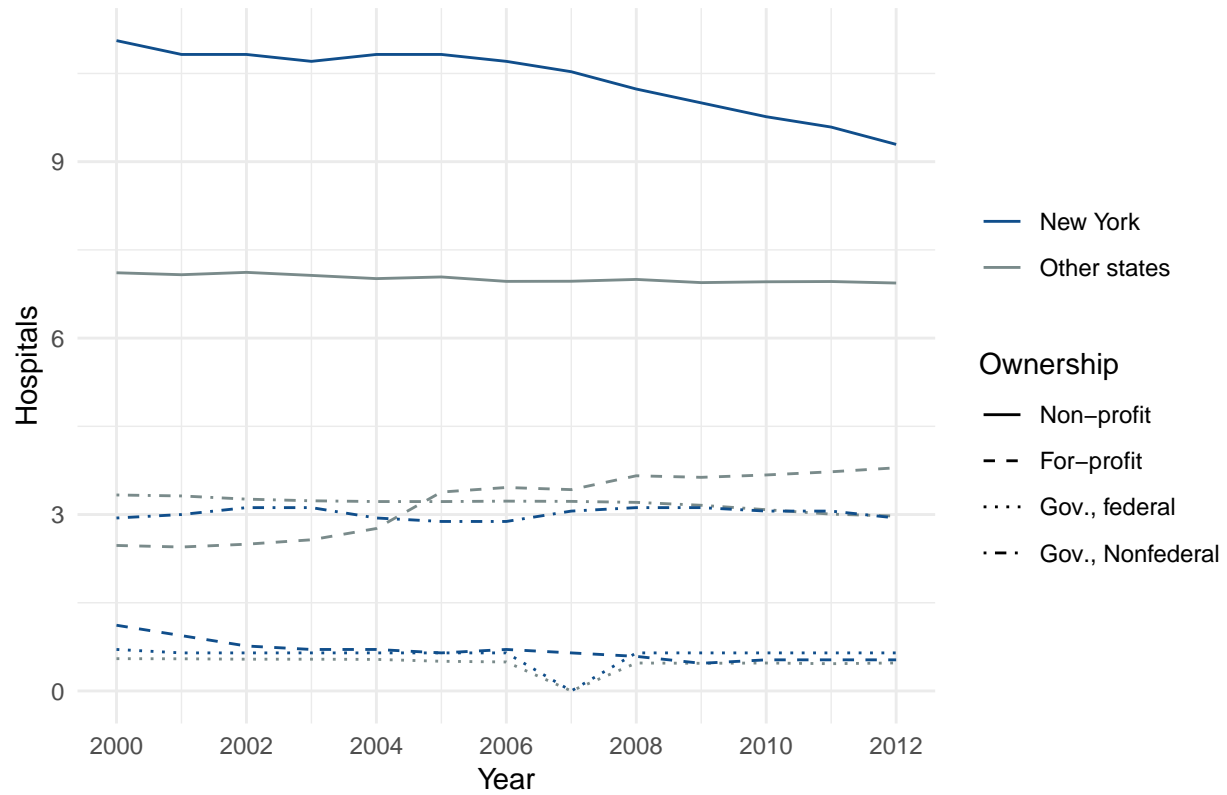


Table 6: Average number of hospital per market by ownership type

Year	Non-profit		For-profit		Gov., federal		Gov., Non-federal	
	NY	Other states	NY	Other states	NY	Other states	NY	Other states
2000	11.1 (10.6)	7.1 (8.7)	1.1 (1.7)	2.5 (5)	0.7 (0.8)	0.5 (1)	2.9 (3.1)	3.3 (5)
2001	10.8 (10.5)	7.1 (8.6)	0.9 (1.6)	2.4 (4.9)	0.6 (0.8)	0.5 (1)	3 (3.2)	3.3 (4.9)
2002	10.8 (10.7)	7.1 (8.5)	0.8 (1.2)	2.5 (5)	0.6 (0.8)	0.5 (1)	3.1 (3.2)	3.3 (4.9)
2003	10.7 (10.7)	7.1 (8.4)	0.7 (1)	2.6 (5.1)	0.6 (0.8)	0.5 (1)	3.1 (3.2)	3.2 (4.9)
2004	10.8 (10.8)	7 (8.3)	0.7 (1)	2.8 (5.3)	0.6 (0.8)	0.5 (1)	2.9 (3.2)	3.2 (4.9)
2005	10.8 (10.7)	7 (8.3)	0.6 (0.9)	3.4 (6.2)	0.6 (0.8)	0.5 (0.9)	2.9 (3.1)	3.2 (4.9)
2006	10.7 (10.5)	7 (8.3)	0.7 (1.2)	3.5 (6.4)	0.6 (0.8)	0.5 (0.9)	2.9 (3.2)	3.2 (4.9)
2007	10.5 (10.3)	7 (8.2)	0.6 (1.1)	3.4 (6.5)	0 (0)	0 (0)	3.1 (3.2)	3.2 (4.9)
2008	10.2 (9.9)	7 (8.2)	0.6 (0.9)	3.7 (6.7)	0.6 (0.8)	0.5 (0.8)	3.1 (3.4)	3.2 (4.9)
2009	10 (9.3)	6.9 (8.2)	0.5 (0.7)	3.6 (6.9)	0.6 (0.8)	0.5 (0.8)	3.1 (3.6)	3.2 (4.8)
2010	9.8 (9.2)	7 (8.2)	0.5 (0.9)	3.7 (6.8)	0.6 (0.8)	0.5 (0.8)	3.1 (3.4)	3.1 (4.7)
2011	9.6 (8.9)	7 (8.2)	0.5 (0.9)	3.7 (6.9)	0.6 (0.8)	0.5 (0.8)	3.1 (3.6)	3 (4.6)
2012	9.3 (8.9)	6.9 (8.2)	0.5 (0.9)	3.8 (7.2)	0.6 (0.8)	0.5 (0.8)	2.9 (3.2)	3 (4.6)

8. Discharges

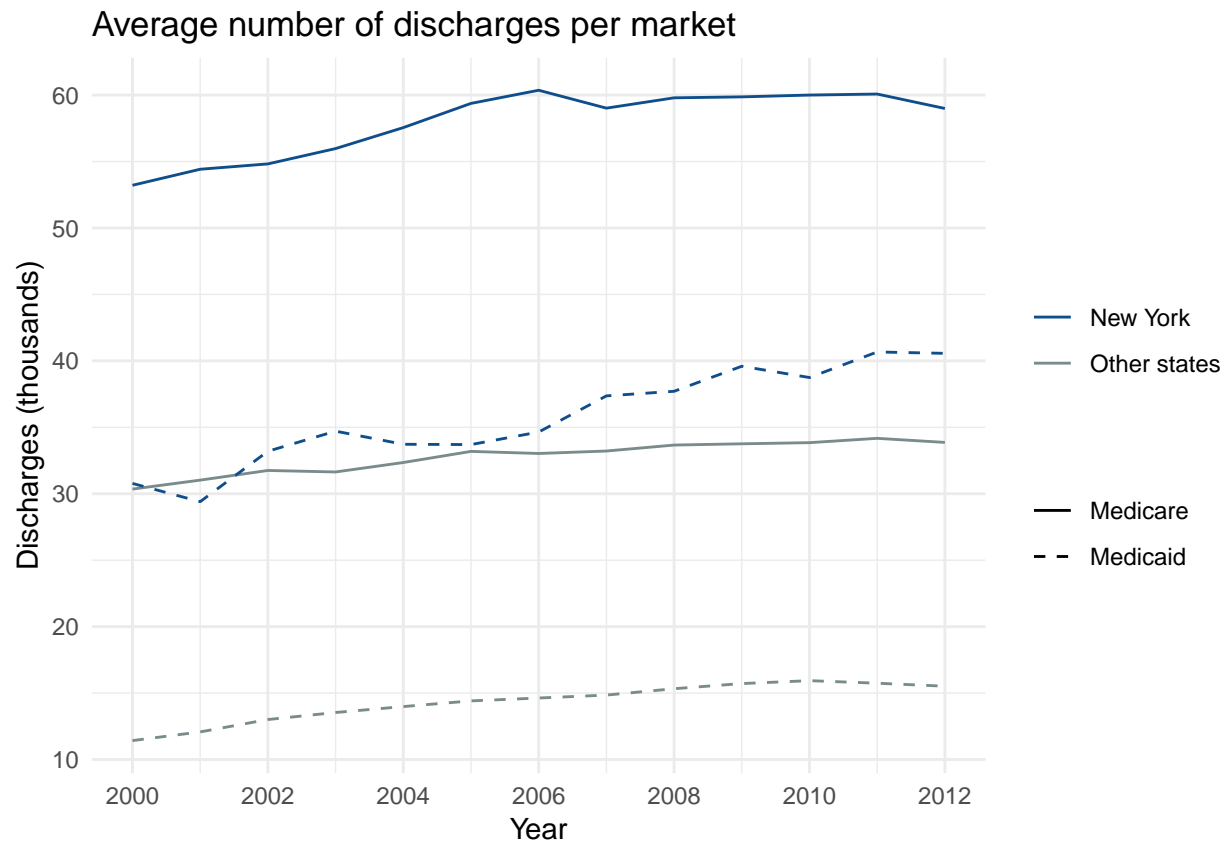


Table 7: Average number of discharges per market

Year	Medicare		Medicaid	
	NY	Other states	NY	Other states
2000	53.2 (70.4)	30.4 (40.7)	30.8 (55.9)	11.4 (18.3)
2001	54.4 (73.4)	31 (41.5)	29.4 (52.8)	12.1 (19.5)
2002	54.8 (73.8)	31.8 (42.1)	33.2 (56.8)	13 (21.2)
2003	56 (75.1)	31.6 (42)	34.7 (62.1)	13.5 (22.6)
2004	57.6 (78.3)	32.3 (42.8)	33.7 (56.6)	14 (22.5)
2005	59.4 (83.1)	33.2 (44.3)	33.7 (56.6)	14.4 (23)
2006	60.4 (84.6)	33 (44.5)	34.6 (57)	14.6 (23.1)
2007	59 (82.4)	33.2 (44.5)	37.4 (63.9)	14.9 (23.1)
2008	59.8 (81.2)	33.7 (45.3)	37.7 (67)	15.3 (24.3)
2009	59.9 (79.3)	33.8 (45.6)	39.6 (66.8)	15.7 (24.8)
2010	60 (80.4)	33.8 (45.8)	38.7 (62.4)	15.9 (25)
2011	60.1 (80.4)	34.2 (46.8)	40.7 (66.6)	15.7 (24.3)
2012	59 (79.8)	33.9 (45.5)	40.6 (65.7)	15.5 (24.1)