

OFFICE OF THE DIRECTOR OF NATIONAL INTELLIGENCE
WASHINGTON, DC 20511

Emily Rand
524 W. 57th Street
New York, NY 10019

OCT 17 2016

Re: ODNI Case DF-2016-00301

Dear Ms. Rand:

This responds to your request dated 24 August 2016 (Enclosure 1) to the Office of the Director of National Intelligence (ODNI), in which you requested a copy of a copy of the December 2015 ODNI product "IC Analytic Objectivity & Process Survey: Key Objectivity Results from US Combatant Command Respondents, including the redacted respondents comments".

Your request was processed in accordance with the FOIA 5 U.S.C. § 552, as amended. A thorough search of our records located two documents responsive to your request (Enclosure 2). Upon thorough review of the documents, ODNI identified material that requires withholding, pursuant to the following exemptions:

- (b)(1), which applies to information that is currently and properly classified under Executive Order 13526, Section 1.4(c);
- (b)(3), which applies to information exempt from disclosure by statute, specifically, the National Security Act of 1947, as amended:
 - 50 U.S.C. § 3024(m)(1), which protects, among other things, the names and identifying information of ODNI personnel, and
- (b)(5), which protects privileged interagency or Intra-Agency information.

If you wish to appeal our determination on this request, please explain the basis of your appeal and forward to: Office of the Director of National Intelligence, Information Management Division, Washington, DC 20511, within 90 days of the date of this letter.

However, you may find it helpful to contact the Office of Government Information Services (OGIS) at the National Archives and Records Administration to inquire about the FOIA mediation services they offer. The contact information for OGIS is: Office of Government Information Services, National Archives and Records Administration, 8601 Adelphi Road-OGIS, College Park, Maryland 20740-6001, e-mail at ogis@nara.gov; telephone at 202-741-5770; toll free at 1-877-684-6448; or facsimile at 202-741-5769.

If you have any questions, feel free to email our Requester Service Center at DNI-FOIA@dni.gov or call us at (703) 874-8500. You can also contact ODNI's FOIA Liaison, Jennifer L. Hudson by email at, jennifer.hudson@dni.gov.

Sincerely,

Jennifer Hudson
Jennifer Hudson
Director, Information Management Division

Enclosures

ENCLOSURE 1



DF-2016-00301

August 24, 2016

Jennifer L. Hudson
Director, Information Management Division
Office of the Director of National Intelligence
Washington, D.C. 20511

AUG 25 2016

Dear Ms. Hudson:

This is a request under the Freedom of Information Act (5 U.S.C. 552).

I request that a copy of the following document(s) be provided to me:

The December 2015 ODNI product "IC Analytic Objectivity & Process Survey: Key Objectivity Results from US Combatant Command Respondents," including the redacted respondents' comments.

I am a producer for CBS News, and this request is made as part of news gathering and not for commercial use. As I am a member of the news media, I am requesting expedited processing. There is a compelling need for expediting this request as I am primarily engaged in disseminating information to the public. There is further reason: our report is being compiled amid competition in the industry. I know this to be true and correct.

I am willing to pay fees for this request up to a maximum of \$100. If you estimate that the fees will exceed this limit, please inform me first.

I also include a telephone number at which I can be contacted if necessary to discuss any aspect of my request.

Sincerely,

A handwritten signature in cursive ink that reads "Emily E. Rand".

Emily E. Rand
212-975-6260

EMILY RAND, PRODUCER
524 W. 57th ST, NEW YORK, NY 10019
(212) 975-6260 | RANDE@CBSNEWS.COM

ENCLOSURE 2

UNCLASSIFIED//FOUO



OFFICE OF THE DIRECTOR OF NATIONAL INTELLIGENCE

(U) IC Analytic Objectivity & Process Survey:
Key Objectivity Results from US Combatant
Command Respondents

L E A D I N G I N T E L L I G E N C E I N T E G R A T I O N

Office of the Deputy Director of National Intelligence
for Intelligence Integration
Mission Integration Division
Analytic Integrity and Standards Group

December 2015

AIS-AA-2016-02

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(U) *Executive Summary*

(U//~~FOUO~~) The purpose of this report is to present results collected during the FY2015 IC Analytic Objectivity and Process Survey (“AOPS”) that is administered by the Office of the Director of National Intelligence’s Analytic and Integrity Standards Group (“AIS”). The AOPS was administered to various elements of the Intelligence Community (“IC”) including the Unified Combatant Commands (“CCOMs”)¹. In response to a request from OUSDI, AIS compiled the 2015 survey responses related specifically to analytical objectivity as reported from IC personnel affiliated with the CCOMs.

(U//~~FOUO~~) The results of the 2015 AOPS indicate significant variation in the level of confidence among survey respondents affiliated with the CCOMs. As illustrated in subsequent sections of the report, when compared with other CCOMS, the data suggests respondents from Central Command believe their workplace adheres to objectivity standards relatively less than do workplaces of their IC counterparts.

(U//~~FOUO~~) We note that the findings presented herein reflect the perceptions of AOPS respondents; and may not represent the opinion of those individuals that did not complete the survey. As stated in the survey instructions, while maximum participation in the survey program is encouraged by leadership, response to the survey is voluntary. As such, for the purposes of this study, AIS cannot definitively conclude on objectivity at the organizational level; nor can AIS guarantee that one would observe comparable findings with 100 percent participation. Survey methodology did not incorporate procedures to ensure representative samples were selected from each CCOM; and thus, care should be taken when broadly interpreting results at the CCOM level. As it relates to the opinions of objectivity expressed specifically by 2015 survey respondents, the AOPS results convey an unequivocal distinction between personnel from the distinct CCOMs.

¹ Participating COCOMS include: Africa Command (“AFRICOM”); Central Command (“CENTCOM”); European Command (“EUCOM”); Northern Command (“NORTHCOM”); Pacific Command (“PACOM”); Special Operations Command (“SOCOM”); Southern Command (“SOUTHCOM”); Strategic Command (“STRATCOM”); and Transportation Command (“TRANSCOM”).

(U) Scope and Methodology Note

(U/~~FOUO~~) Several questions included on the 2015 AOPS inquire specifically about the level confidence personnel hold in the objectivity of IC products disseminated by the surveyed IC elements. AIS studied the responses to the questions listed below submitted by individuals affiliated with a surveyed CCOM.

1. (U/~~FOUO~~) During the past year, do you believe that anyone attempted to distort or suppress analysis on which you were working in the face of persuasive evidence?
2. (U/~~FOUO~~) During the past year, did a manager, reviewer, or editor, either within or outside of your IC element, substantively change an intelligence product that you authored or contributed to without explaining why the changes were made?
3. (U/~~FOUO~~) In terms of protecting analytic products from deliberate distortion or suppression, how would you rate your ***immediate supervisor*** during the past year?
4. (U/~~FOUO~~) In terms of protecting analytic products from deliberate distortion or suppression, how would you rate the ***mid-level and senior-level IC management*** within your IC element during the past year?
5. (U/~~FOUO~~) In terms of protecting analytic products from deliberate distortion or suppression, how would you rate ***ODNI management*** during the past year?
6. (U/~~FOUO~~) Does your IC element have procedures, processes, practices, organizational structures, or other facets that hinder your ability to produce objective analytic products?

(U/~~FOUO~~) Because both the surveyed populations and the number of 2015 AOPS responses submitted at the distinct CCOMs vary considerably, AIS attempted to standardize our analysis by reviewing distributions of the percentages of respondents selecting eligible responses for each question above. As an illustration, 140 CENTCOM personnel responded to Question 1 above; while 49 AFRICOM personnel responded to the same question. Such large variation in the number of responses between entities inhibits developing meaningful conclusions based solely on the *number* of respondents selecting each response option. As such, AIS calculated the percentage of respondents selecting each option as a simple means of normalizing results collected from the distinct CCOMs. We note for each question considered for the analysis, where applicable, we excluded responses indicating the question did not apply to a given respondent. Detailed discussions of excluded responses follow in the sections related to each study question.

(U) AOPS Study Question 1

(U/~~FOUO~~) *During the past year, do you believe that anyone attempted to distort or suppress analysis on which you were working in the face of persuasive evidence?*

(U/~~FOUO~~) The tables in Appendix I present the percentage distributions of AOPS responses to Question 1 (above) submitted from CCOM personnel. We note, when calculating response percentages AIS omitted the response option *Not Applicable to My Work Role*. To illustrate for the response option *Yes*, percentages were calculated as the quotient of the number of respondents selecting *Yes*, and the number of respondents selecting *Yes* and *No*. In comparing response percentages from the nine CCOMs; we observed CENTCOM respondents answered in the affirmative at a higher rate than the additional CCOMs. As the affirmative response to Question 1 suggests the respondent experienced deficient objectivity standards sometime during the past year, the higher percentages of *Yes* responses from CENTCOM staff indicate their respondents perceive relatively less confidence in the objectivity in their

operations. The table below summarizes the differences in the percent distributions of the response option *Yes* to Question 1.

(U/~~FOUO~~) Question 1 – Percentage Distribution of Response

CCOM	Response Option <i>Yes</i>	CCOM – Average
IC	13%	
Average	19%	
AFRICOM	29%	9%
CENTCOM	40%	21%
EUCOM	19%	0%
NORTHCOM	20%	1%
PACOM	9%	-10%
SOCOM	15%	-4%
SOUTHCOM	24%	4%
STRATCOM	16%	-3%
TRANSCOM	0%	-19%

(U/~~FOUO~~) As an example of the meaning of the percentages differences presented above; 40.3 percent of CENTCOM respondents selected *Yes* to Question 1, while on average 19.4 percent of respondents from the CCOMs selected *Yes* to the same question. The difference, 21.2 percent ($40.3 - 19.14 = 21.19$), represents the quantity by which CENTCOM's affirmative responses exceed the average percentage of affirmative responses submitted from all CCOMs.

(U) AOPS Study Question 2

(U/~~FOUO~~) *During the past year, did a manager, reviewer, or editor, either within or outside of your IC element, substantively change an intelligence product that you authored or contributed to without explaining why the changes were made?*

(U/~~FOUO~~) The tables in Appendix I present the percentage distributions of AOPS responses to Question 2 (above) submitted from CCOM personnel. In comparing response percentages from the nine CCOMs; we observed CENTCOM respondents answered in the affirmative at a higher rate than the additional CCOMs. As the affirmative response to Question 2 suggests the respondent experienced deficient objectivity standards sometime during the past year, the higher percentages of *Yes* responses from CENTCOM staff indicate their respondents perceive relatively less confidence in the objectivity in their operations. The table below summarizes the differences in the percent distributions of the response option *Yes* to Question 2.

(U//~~FOUO~~) Question 2 – Percentage Distribution of Response

CCOM	Response Option Yes	CCOM – Average
IC	16%	
Average	21%	
AFRICOM	16%	-5%
CENTCOM	37%	16%
EUCOM	17%	-4%
NORTHCOM	23%	2%
PACOM	11%	-10%
SOCOM	34%	13%
SOUTHCOM	17%	-4%
STRATCOM	24%	3%
TRANSCOM	11%	-11%

(U) AOPS Study Question 3

(U//~~FOUO~~) In terms of protecting analytic products from deliberate distortion or suppression, how would you rate your **immediate supervisor** during the past year?

(U//~~FOUO~~) The tables in Appendix I present the percentage distributions of AOPS responses to Question 3 (above) submitted from CCOM personnel. We note, when calculating response percentages AIS omitted the response option *Insufficient Evidence/No Opinion*. In comparing response percentages from the nine CCOMs; we observed SOUTHCOM respondents answered *Satisfactory* at a lower rate than the additional CCOMs. A response of *Satisfactory* to Question 3 suggests the respondent experienced favorable objectivity standards from their immediate supervisor; hence, the lower percentages of *Satisfactory* responses from SOUTHCOM staff indicate their respondents perceive relatively less confidence in the objectivity of certain leadership. The table below summarizes the differences in the percent distributions of the response option *Satisfactory* to Question 3.

(U//~~FOUO~~) Question 3 – Percentage Distribution of Response

CCOM	Response Option <i>Satisfactory</i>	CCOM – Average
IC	87%	
Average	85%	
AFRICOM	91%	6%
CENTCOM	80%	-5%
EUCOM	84%	0%
NORTHCOM	76%	-9%
PACOM	84%	-1%
SOCOM	86%	1%
SOUTHCOM	75%	-10%
STRATCOM	88%	3%
TRANSCOM	100%	15%

(U//~~FOUO~~) We note here, that while the differences above indicate SOUTHCOM respondents perceive relatively less confidence in the objectivity of certain leadership; the majority of respondents from all CCOMs selected the response option *Satisfactory* for Question 3. As shown in the table, 75.0 percent of respondents affiliated with SOUTHCOM rated the objectivity standards of their immediate supervisor *Satisfactory*.

(U) AOPS Study Question 4

(U//~~FOUO~~) *In terms of protecting analytic products from deliberate distortion or suppression, how would you rate the mid-level and senior-level IC management within your IC element during the past year?*

(U//~~FOUO~~) The tables in Appendix I present the percentage distributions of AOPS responses to Question 4 (above) submitted from CCOM personnel. We note, when calculating response percentages AIS omitted the response option *Insufficient Evidence/No Opinion*. In comparing response percentages from the nine CCOMs; we observed CENTCOM respondents answered *Satisfactory* at a significantly lower rate than the additional CCOMs. A response of *Satisfactory* to Question 4 suggests the respondent experienced favorable objectivity standards from their mid- and senior-level managers; hence, the lower percentages of *Satisfactory* responses from CENTCOM staff indicate their respondents perceive relatively less confidence in the objectivity of certain leadership. The table below summarizes the differences in the percent distributions of the response option *Satisfactory* to Question 4.

(U//~~FOUO~~) Question 4 – Percentage Distribution of Response

CCOM	Response Option <i>Satisfactory</i>	CCOM – Average
IC	72%	
Average	67%	
AFRICOM	86%	19%
CENTCOM	36%	-31%
EUCOM	82%	15%
NORTHCOM	62%	-6%
PACOM	69%	2%
SOCOM	66%	-1%
SOUTHCOM	52%	-15%
STRATCOM	70%	3%
TRANSCOM	81%	14%

(U) AOPS Study Question 5

(U//~~FOUO~~) *In terms of protecting analytic products from deliberate distortion or suppression, how would you rate ODNI management during the past year?*

(U//~~FOUO~~) The tables in Appendix I present the percentage distributions of AOPS responses to Question 5 (above) submitted from CCOM personnel. We note, when calculating response percentages AIS omitted the response option *Insufficient Evidence/No Opinion*. In comparing response percentages from the nine CCOMs; we observed CENTCOM respondents answered *Satisfactory* at a significantly lower rate than the additional CCOMs. A response of *Satisfactory* to Question 5 suggests the respondent experienced favorable objectivity standards from ODNI management; hence, the lower percentages of

Satisfactory responses from CENTCOM staff indicate their respondents perceive relatively less confidence in the objectivity of certain leadership. The table below summarizes the differences in the percent distributions of the response option *Satisfactory* to Question 5.

(U//~~FOUO~~) Question 5 – Percentage Distribution of Response

CCOM	Response Option <i>Satisfactory</i>	CCOM – Average
IC	71%	
Average	72%	
AFRICOM	78%	6%
CENTCOM	43%	-29%
EUCOM	74%	2%
NORTHCOM	64%	-8%
PACOM	89%	17%
SOCOM	94%	22%
SOUTHCOM	70%	-2%
STRATCOM	67%	-5%
TRANSCOM	69%	-3%

(U//~~FOUO~~) We note here, that while the differences above indicate CENTCOM respondents perceive relatively less confidence in the objectivity of ODNI leadership; the majority of respondents from CENTCOM selected the response option *Insufficient Evidence/No Opinion* for Question 5. Specifically, out of 144 CENTCOM personnel providing a response to Question 5, 91 indicated they have *Insufficient Evidence/No Opinion*. CENTCOM's distribution of percentages for this question is therefore based on the responses provided by 46 respondents, which translates to approximately 32 percent of those who responded to the question. After omitting the response option *Insufficient Evidence/No Opinion*, the additional CCOMs also exhibited similar decreased response volumes for Question 5.

(U) AOPS Study Question 6

(U//~~FOUO~~) Does your IC element have procedures, processes, practices, organizational structures, or other facets that hinder your ability to produce objective analytic products?

(U//~~FOUO~~) The tables in Appendix I present the percentage distributions of AOPS responses to Question 6 (above) submitted from CCOM personnel. We note, when calculating response percentages AIS omitted the response option *Not Applicable to My Work Role*. In comparing response percentages from the nine CCOMs; we observed CENTCOM respondents answered in the affirmative at a higher rate than the additional CCOMs. As the affirmative response to Question 2 suggests the respondent experienced deficient objectivity standards sometime during the past year, the higher percentages of *Yes* responses from CENTCOM staff indicate their respondents perceive relatively less confidence in the objectivity in their operations. The table below summarizes the differences in the percent distributions of the response option *Yes* to Question 6.

(U//~~FOUO~~) Question 6 – Percentage Distribution of Response

CCOM	Response Option Yes	CCOM – Average
IC	24%	
Average	27%	
AFRICOM	19%	-8%
CENTCOM	51%	24%
EUCOM	29%	2%
NORTHCOM	20%	-7%
PACOM	30%	3%
SOCOM	18%	-9%
SOUTHCOM	35%	8%
STRATCOM	31%	4%
TRANSCOM	10%	-17%

(U//~~FOUO~~) For question related to the FY2015 AOPS results presented in the report, please contact the Analytic Integrity and Standards Group.

(U//~~FOUO~~) (b)(3) [REDACTED]

(b)(3)

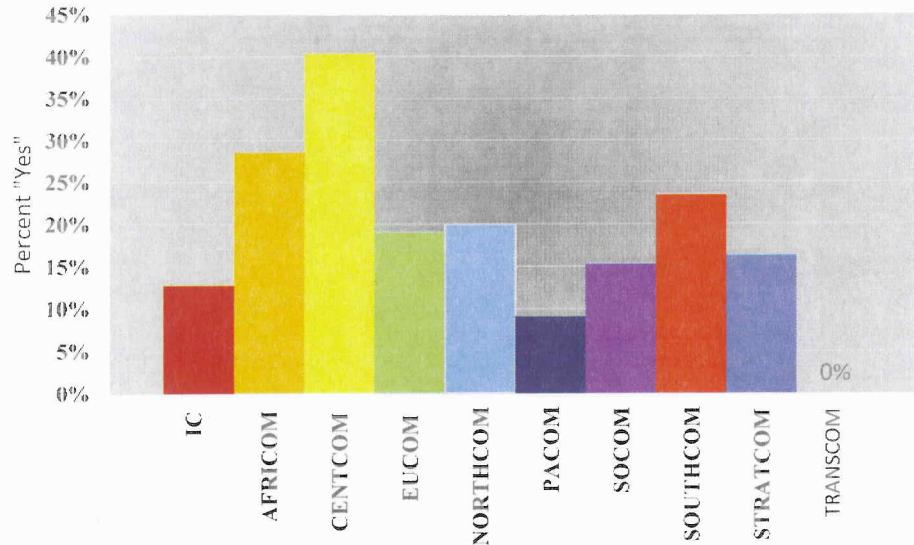
(b)(3)

(U//~~FOUO~~) (b)(3)

(b)(3)

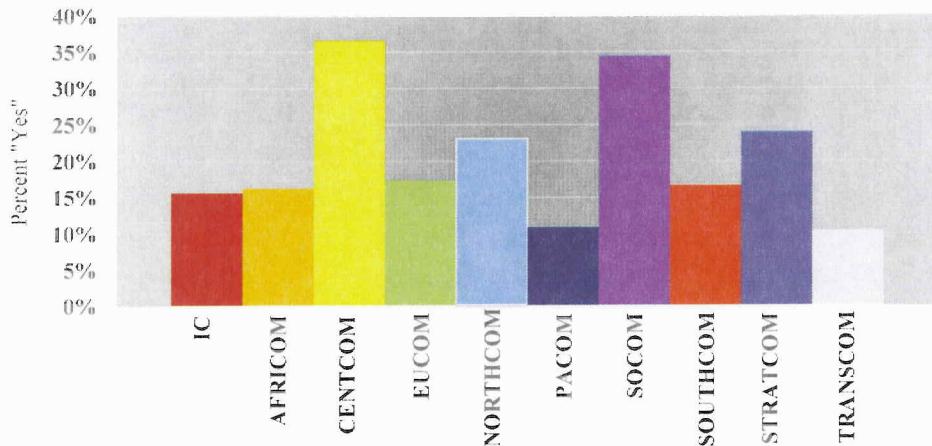
Appendix I: 2015 Analytic Objectivity and Process Survey

(U//~~FOUO~~) During the past year, do you believe that anyone attempted to distort or suppress analysis on which you were working in the face of persuasive evidence?



This chart is UNLCLASSIFIED//~~FOUO~~.

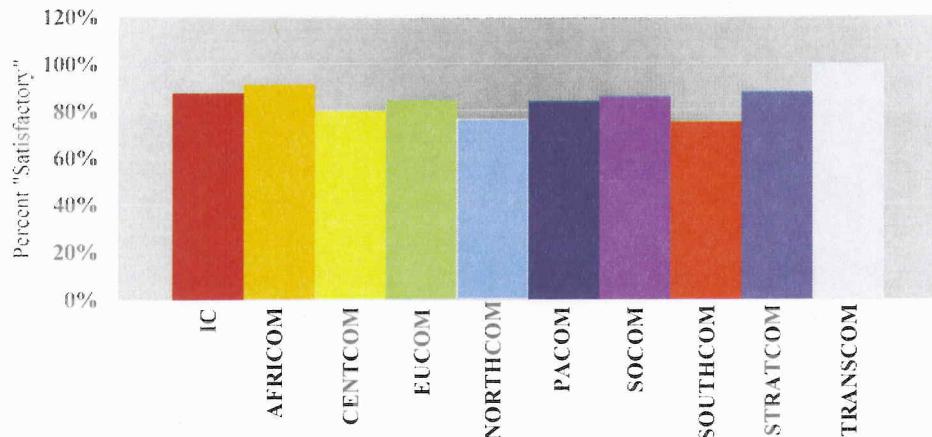
(U//~~FOUO~~) During the past year, did a manager, reviewer, or editor, either within or outside of your IC element, substantively change an intelligence product that you authored or contributed to without explaining why the changes were made?



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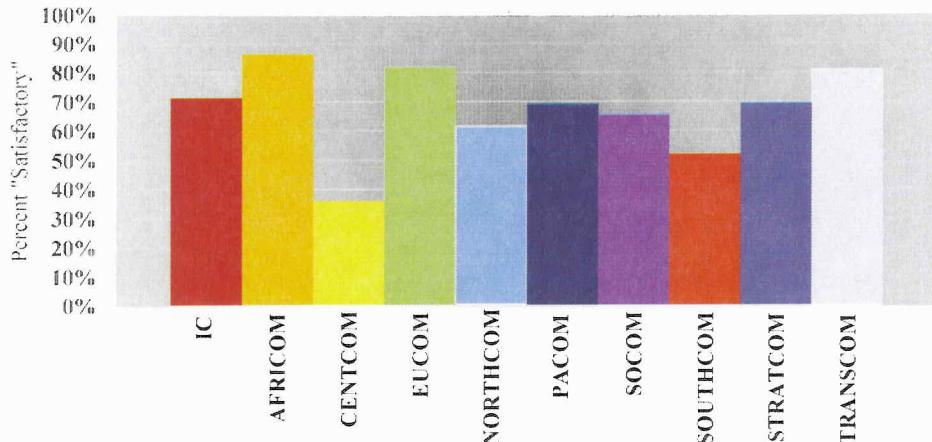
Appendix I: 2015 Analytic Objectivity and Process Survey

(U//~~FOUO~~) In terms of protecting analytic products from deliberate distortion or suppression, how would you rate your *immediate supervisor* during the past year?



This chart is UNCLASSIFIED//~~FOUO~~.

(U//~~FOUO~~) In terms of protecting analytic products from deliberate distortion or suppression, how would you rate the *mid-level and senior-level IC management* within your IC element during the past year?

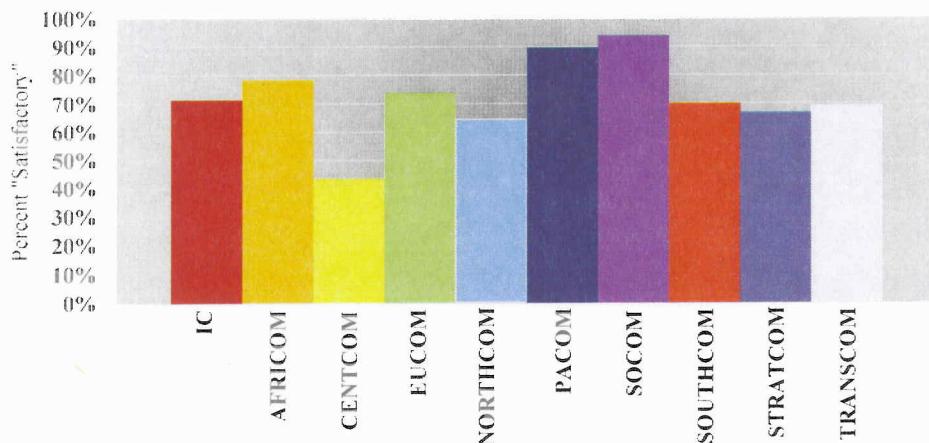


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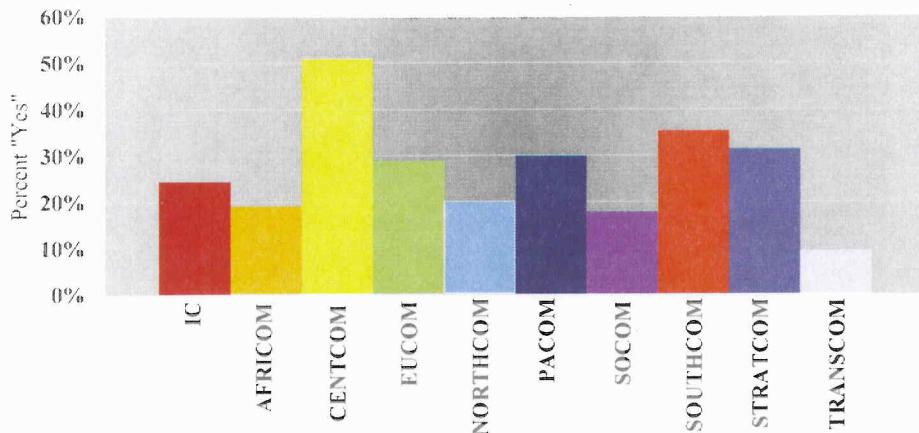
Appendix I: 2015 Analytic Objectivity and Process Survey
(U//~~FOUO~~)

(U//~~FOUO~~) In terms of protecting analytic products from deliberate distortion or suppression, how would you rate *ODNI management* during the past year?



This chart is UNLCLASSIFIED//~~FOUO~~.

(U//~~FOUO~~) Does your IC element have procedures, processes, practices, organizational structures, or other facets that hinder your ability to produce objective analytic products?



This chart is UNLCLASSIFIED//~~FOUO~~.

UNCLASSIFIED//~~FOUO~~

(U) Selected CENTCOM Respondent Descriptions from the FY2015 AOPS**(U) Background Information**

(U//~~FOUO~~) The Analytic Objectivity and Process Survey (AOPS) has been administered annually since 2006. The FY2015 survey was conducted from August to October and tabulated results from approximately 4,000 analysts and managers who responded to the JWICS and SIPRNet hosted survey. The FY2015 survey was comprised of both closed- and open-ended (free text) questions. In the FY2015 survey, 125 CENTCOM analysts or managers of analysts participated. We received 71 free text responses to the first and second survey questions discussed below.

(b)(5)

(U) Breakdown of Common Themes in Responses to the First Question

Analytic or Editorial disagreement	Politicization	Not wanting to offend stakeholders	Protecting Agency Interests	Didn't match existing analytic line	Potential Tradecraft Rigor Issues	Decline to Answer
28	20	1	3	20	1	2
90%	65%	3%	10%	65%	3%	6%

(Table is UNCLASSIFIED//~~FOUO~~)

(U//~~FOUO~~) The AIS staff developed this breakdown by reviewing the CENTCOM respondent comments to the first question below and categorizing them. Comments could be categorized in more than one category (i.e., numbers add up to more than 31 responses and more than 100%).

(U) Free Text Responses

- (U) The descriptions below are comments placed in the free text portion of the AOPS survey. Data which could be used to attribute respondents has been replaced and is identified by bracketed text such as [non identifying data]. AIS did not correct the comments for grammar or punctuation. Respondent classification markings were reviewed and in some cases adjusted by ODNI Information Management Division's Classification Branch.

Classified By: (b)(3) ODNI
Derived From: ODNI ANA T-14
Declassify On: 20411231

(U) First Question:

Please provide a brief description of one of the incidents in the past year where someone attempted to distort or suppress analysis on which you were working in the face of persuasive evidence.

	(U) CENTCOM Descriptions ¹	(U) Themes
1)	(TS//NF) [REDACTED] (b)(1), (b)(5) [REDACTED]	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
2)	(U//FOUO) [REDACTED] (b)(5) [REDACTED]	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
3)	(S//NF) [REDACTED] (b)(1), (b)(5) [REDACTED] (S//NF) [REDACTED] (b)(1), (b)(5) [REDACTED]	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
4)	(S//NF) [REDACTED] (b)(1), (b)(5) [REDACTED]	Analytic/Editorial disagreement; Didn't match existing analytic line

¹ (U) Descriptions presented in no particular order.

	(U// FOUO)	(b)(5)	
5)			Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
6)	(S//NF)	(b)(1), (b)(5)	Analytic/Editorial disagreement; Politicization
7)	(S//NF)	(b)(1), (b)(5)	Analytic/Editorial disagreement; Politicization
8)	(S//NF)	(b)(1), (b)(5)	Analytic/Editorial disagreement; Didn't match existing analytic line
9)	(S//NF)	(b)(1), (b)(5)	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
10)	(U// FOUO)	(b)(5)	Analytic/Editorial disagreement; Didn't match existing analytic line

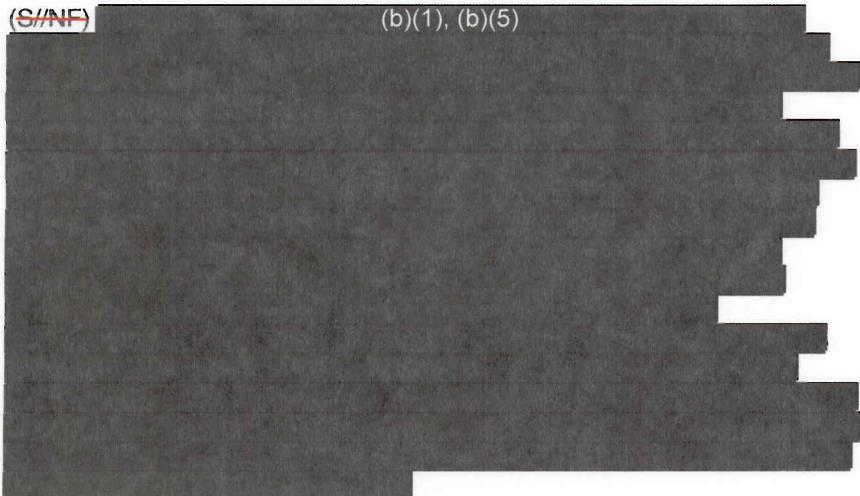
	(S//NF)	(b)(1), (b)(5)	
11)			Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
12)	(U//FOUO)	(b)(5)	Analytic/Editorial disagreement; Politicization
13)	(U//FOUO)	(b)(5)	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization - Protecting Agency Interests

	(S//NF)	(b)(1), (b)(5)	
14)			Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
15)	(U//FOUO)	(b)(5)	Decline to answer
16)	(U//FOUO)	(b)(5)	Analytic/Editorial disagreement; Politicization
17)	(S//NF)	(b)(1), (b)(5)	Analytic/Editorial disagreement

18) (U// FOUO) [REDACTED]	(b)(5) [REDACTED]	Decline to provide input
(S//NF) [REDACTED]	(b)(1), (b)(5) [REDACTED]	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
20) (U// FOUO) [REDACTED]	(b)(5) [REDACTED]	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization
(U// FOUO) [REDACTED]	(b)(5) [REDACTED]	Analytic/Editorial disagreement; Didn't match existing analytic line
(S//NF) [REDACTED]	(b)(1), (b)(5) [REDACTED]	Politicization - Protecting Agency Interests

(S//NF)

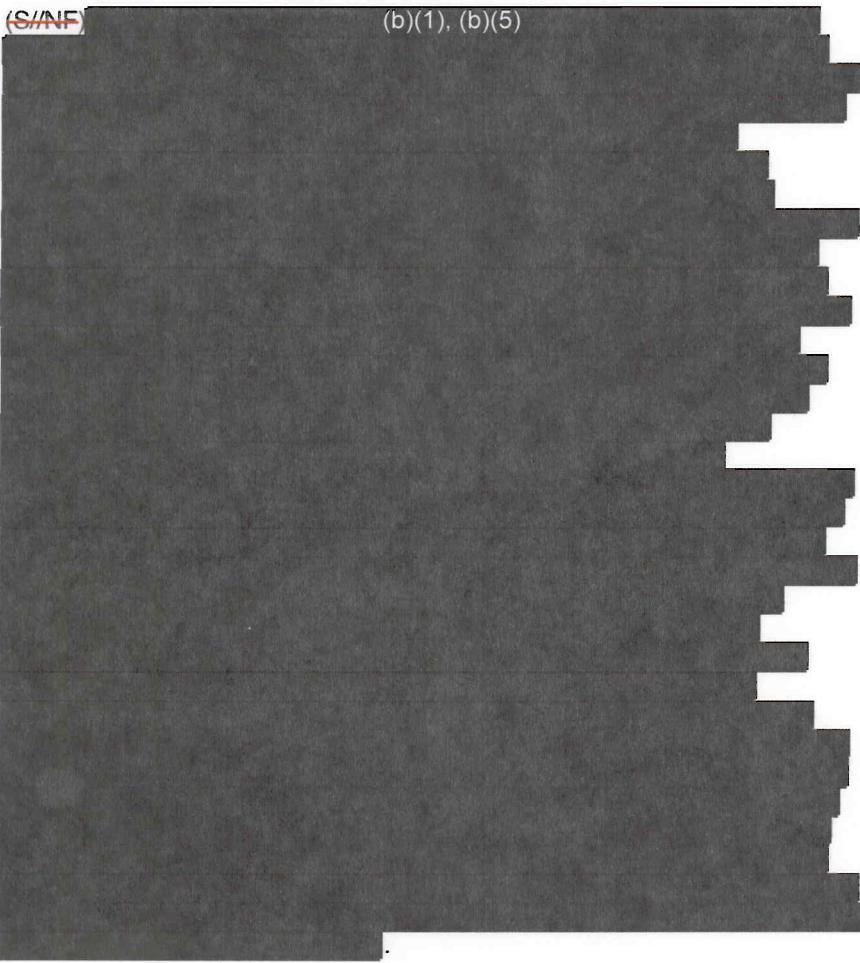
(b)(1), (b)(5)



Analytic/Editorial
disagreement; Didn't
match existing
analytic line;
Politicization

(S//NF)

(b)(1), (b)(5)



Analytic/Editorial
disagreement; Didn't
match existing
analytic line;
Politicization

	(U// FOUO)	(b)(5)	
25)	[REDACTED]	(b)(5)	Analytic/Editorial disagreement
26)	(U// FOUO)	(b)(5)	Analytic/Editorial disagreement with IC partners; Didn't match existing analytic line; Potential Tradecraft Rigor Issues
27)	(S// NF)	(b)(1), (b)(5)	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization - Protecting Agency Interests
28)	(U// FOUO)	(b)(5)	Analytic/Editorial disagreement; Didn't match existing analytic line
29)	(S// NF)	(b)(1), (b)(5)	Analytic/Editorial disagreement; Didn't match existing analytic line; Politicization

	(U// FOUO)	(b)(5)	
30)			Analytic/Editorial disagreement; Timeliness
31)	(U// FOUO)	(b)(5)	Analytic/Editorial disagreement; Politicization; Not wanting to offend stakeholders

(U) **Second Question.** AIS also asked a second question which focused on structural or procedural aspects affecting objectivity. These responses are more general, so AIS did not develop themes. Again, identifying data has been sanitized and replaced by [non identifying data].

(U) Describe briefly the procedures, processes, practices, etc. that hinder your ability to produce objective analytic products.

(U) CENTCOM Descriptions ²		
1)	(U//FOUO)	(b)(5)
2)	(U//FOUO)	(b)(5)
3)	(U//FOUO)	(b)(5)
4)	(U//FOUO)	(b)(5)
5)	(U//FOUO)	(b)(5)
6)	(U//FOUO)	(b)(5)
7)	(U//FOUO)	(b)(5)
8)	(U//FOUO)	(b)(5)
9)	(U//FOUO)	(b)(5)

² (U) Descriptions presented in no particular order.

	(U// FOUO)	(b)(5)
10)		
11)	(U// FOUO)	(b)(5)
12)	(U// FOUO)	(b)(5)
13)	(U// FOUO)	(b)(5)
14)	(U// FOUO)	(b)(5)
15)	(U// FOUO)	(b)(5)
16)	(U// FOUO)	(b)(5)

- (U//~~FOUO~~) (b)(5) [REDACTED]
- 17) (U//~~FOUO~~) (b)(5) [REDACTED]
- 18) (U//~~FOUO~~) (b)(5) [REDACTED]
- 19) (U//~~FOUO~~) (b)(5) [REDACTED]
- 20) (U//~~FOUO~~) (b)(5) [REDACTED]
- 21) (U//~~FOUO~~) (b)(5) [REDACTED]
- 22) (U) (b)(5) [REDACTED]
- 23) (U//~~FOUO~~) (b)(5) [REDACTED]
- 24) (U//~~FOUO~~) (b)(5) [REDACTED]

- 25) (U//~~FOUO~~) (b)(5) [REDACTED]
- 26) (U//~~FOUO~~) (b)(5) [REDACTED]
- 27) (U//~~FOUO~~) (b)(5) [REDACTED]
- 28) (U//~~FOUO~~) (b)(5) [REDACTED]
- 29) (U//~~FOUO~~) (b)(5) [REDACTED]
- 30) (U//~~FOUO~~) (b)(5) [REDACTED]
- 31) (U//~~FOUO~~) (b)(5) [REDACTED]
- 32) (U//~~FOUO~~) (b)(5) [REDACTED]
- 33) (U//~~FOUO~~) (b)(5) [REDACTED]
- 34) (U//~~FOUO~~) (b)(5) [REDACTED]
- 35) (U//~~FOUO~~) (b)(5) [REDACTED]

- 36) (U//~~FOUO~~) [REDACTED] (b)(5) [REDACTED]
- (U//~~FOUO~~) [REDACTED] (b)(5) [REDACTED]
- 37) [REDACTED]
- (U//~~FOUO~~) [REDACTED] (b)(5) [REDACTED]
- 38) [REDACTED]
- (U//~~FOUO~~) [REDACTED] (b)(5) [REDACTED]
- 39) [REDACTED]
- 40) (U//~~FOUO~~) [REDACTED] (b)(5) [REDACTED]