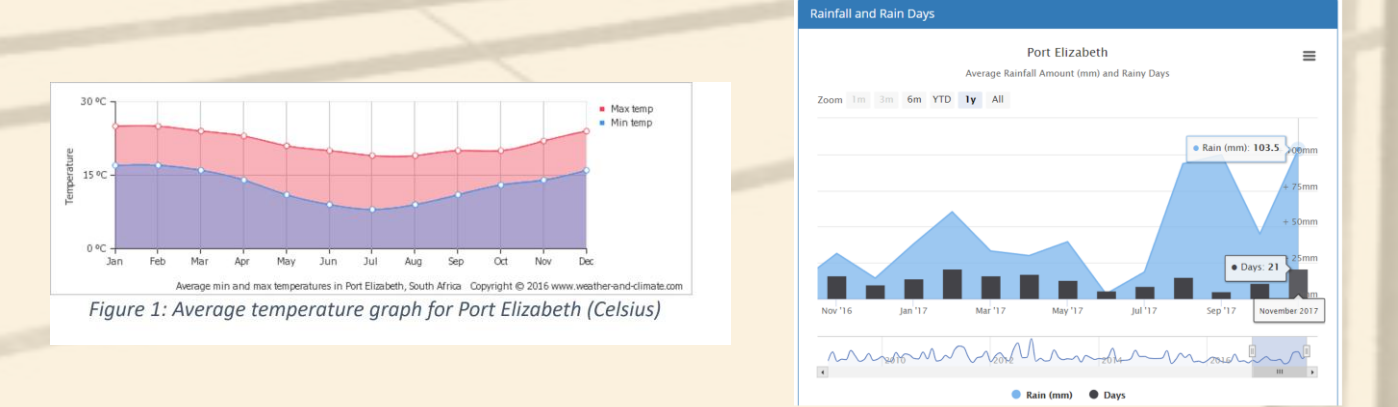


# 01 Communication and Knowledge Integration

## 01. Port Elizabeth – South Africa background

**Political** – ANC current political party embroiled in corruption charges since Jacob Zuma's resignation in 2018 meaning political turmoil could affect client's ability to continue to fund the project as well as potential changing client which may ask for alterations to original design. **Economic** – Restricted growth due to economic imbalances (only 1.5% in 2018) meaning any project must be value for money as well as achieving all aims and having little/no requirement for expensive maintenance. **Climate** - As shown from *Figure 1* the average annual maximum temperature is: 22.0° Celsius with an average annual minimum temperature is: 13.0° Celsius this suggests a warm climate all year round which presents its own problems in that any roof structure must be breathable to be under when in use and there must be a consideration of the thermal expansion of materials as well as potential overheating problems with motors/generators exposed to direct sunlight. This was found when analysing the Warsaw 2012 Euro stadium which had problems with breathability when deployed, hence steps will such as leaving gaps between the membrane and roof structure and temporary roof to allow air circulation must be taken. The amount of rainfall for South Africa is quite temperamental as some months have much heavier rainfall than others hence it is important for any structure to have appropriate drainage facilities for heavy rainfall. Snowfall is incredibly rare however a small factor must be considered when taking loads for the ULS.



**Environment** – Port Elizabeth is on the South African coast and hence presents two challenges one due to the large South Westerly with an average wind speed of 6.9 m/s hence any structure must be designed taking this into account. Another factor is the potential corrosion not only from the salt spray from the coast but also the pollution from the manufacturing in the city meaning pitting corrosion will play a factor in the design life of the steel used. The type of soil is an important factor in design as its ability to take load and allow the movement of plant and from the site is a large issue for a project this site. An issue in the original building of the stadium was that vehicles failed to find traction in the soft soil and so the construction of temporary paths was needed to allow the movement of heavy plant. A similar approach will also have to be used in this project to prevent accidents and near misses. **Construction** – South Africa has a wealth of natural resources meaning most can be locally sourced at a reasonable price promoting economic growth and value for money of the project. This is as well as having a skilled local workforce meaning all the contracts can be awarded to local contractors preventing potentially costly foreign contracting.

# 03 Sustainability

## 01. United Nations Sustainable Development Goals 2030

Goal	Aims	How
<b>7 AFFORDABLE AND CLEAN ENERGY</b>	<ul style="list-style-type: none"><li>By 2030, increase substantially the share of renewable energy in the global energy mix.</li><li>By 2030, double the global rate of improvement in energy efficiency.</li></ul>	<ul style="list-style-type: none"><li>Only using clean energy to open and close the roof.</li><li>Raising awareness for the need for clean energy in Port Elizabeth.</li></ul>
<b>8 DECENT WORK AND ECONOMIC GROWTH</b>	<ul style="list-style-type: none"><li>Promote development-oriented policies that support productive activities, decent job creation and creativity.</li><li>By 2030, devise and implement policies to promote sustainable tourism that creates jobs and promotes local culture and products.</li></ul>	<ul style="list-style-type: none"><li>Bringing jobs through increasing the variety and number of events that can be held at the stadium, and the requirement for maintenance and upkeep of the roof.</li><li>The new events that held in the stadium will bring vast numbers of people to Port Elizabeth, boosting tourism and helping local businesses.</li></ul>
<b>12 RESPONSIBLE CONSUMPTION AND PRODUCTION</b>	<ul style="list-style-type: none"><li>By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse.</li></ul>	<ul style="list-style-type: none"><li>Through the recycling and reuse of as many materials as possible in the building and maintenance of the roof</li></ul>

# 05 Enterprise

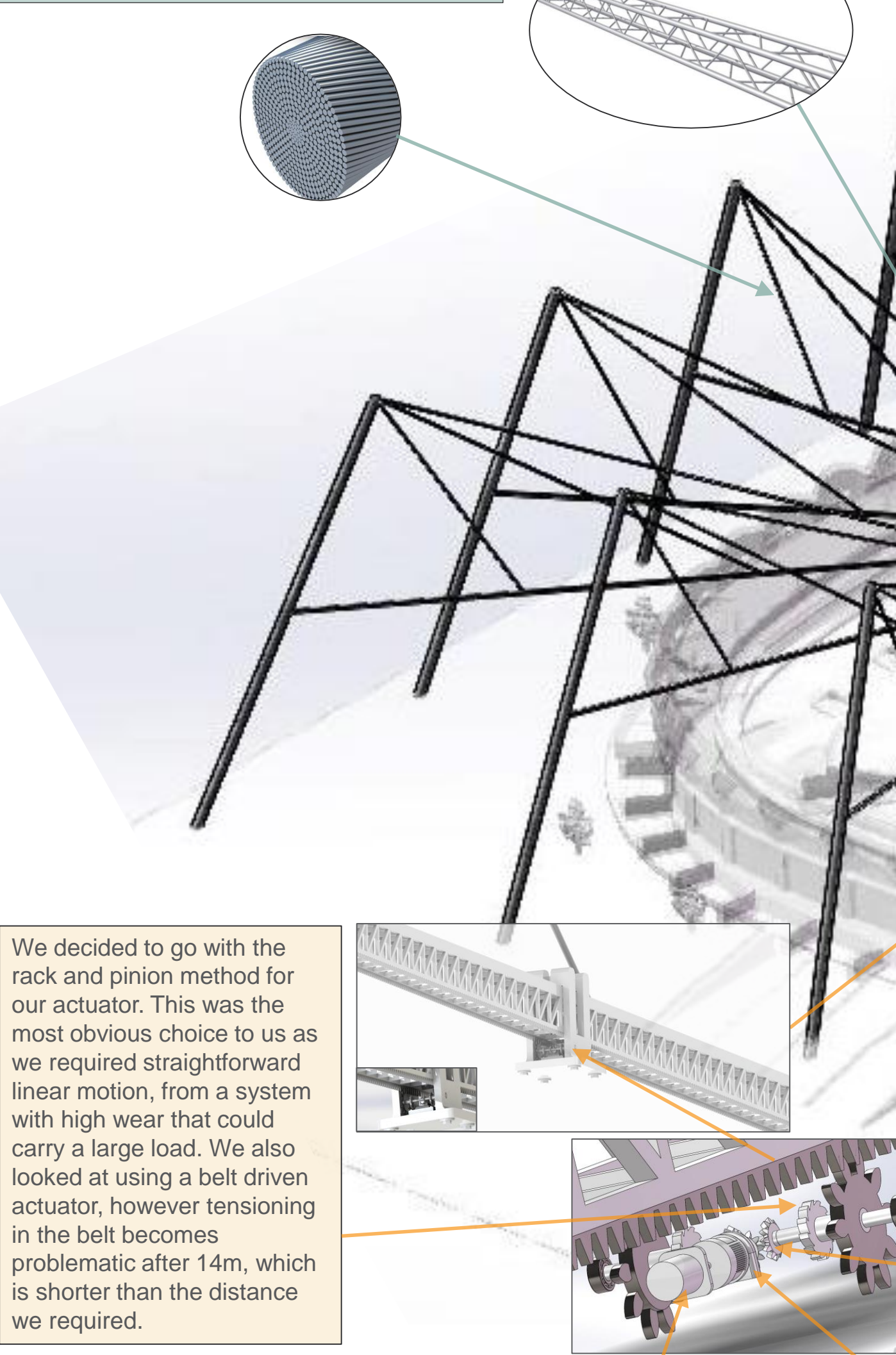
## 01. PEST Analysis

The aims of this project is to build the retractable roof structure for Nelson Mandela Stadium, which is located in the South Africa. By using the PEST analysis method, it can be classified into four main point: Political, Economic, Socio-Cultural and Technological.

Political	Economical	Socio-cultural	Technological
<ul style="list-style-type: none"><li>-Tax for foreign owner company 20%.</li><li>-Minimum wage for domestic worker is 13.05 ZAR per hours, which is 0.80 pound (03/06/18).</li><li>-Maximum working hours 45 hours per week (5 days per week).</li><li>-Over time rate is 1.5 time of the hourly rate and not more than 10 hours/week.</li><li>-Import tax fees is 14%</li></ul>	<ul style="list-style-type: none"><li>-Inflation in south Africa is 4.27 % which is keep decreasing over 10 years.</li><li>-Electricity cost 8.46 cents per kilo-Watt hour (0.061 pound).</li><li>-Diesel cost 13.78 ZAR per litre (0.84pound).</li><li>-Unemployment rate of south is 26.7% (01/31/18).</li><li>-Economic growth in Africa is 3.1% (01/31/18).</li></ul>	<ul style="list-style-type: none"><li>-Population 55.91 million, which is totally enough for the labour force.</li><li>-Population growth rate 1.6%.</li><li>-The retractable roof can attract more customer from all over the place.</li><li>-The stadium can increase the number of event. Because the new roof stadium can use at all of the weather condition.</li></ul>	<ul style="list-style-type: none"><li>-Servo motor is flexible with many kind of works.</li><li>-Advance in technology of construction such as prebuild structure or Prefabrication part.</li><li>-From the advancement of the motor production, The motor will have long lifespan and more durable.</li></ul>

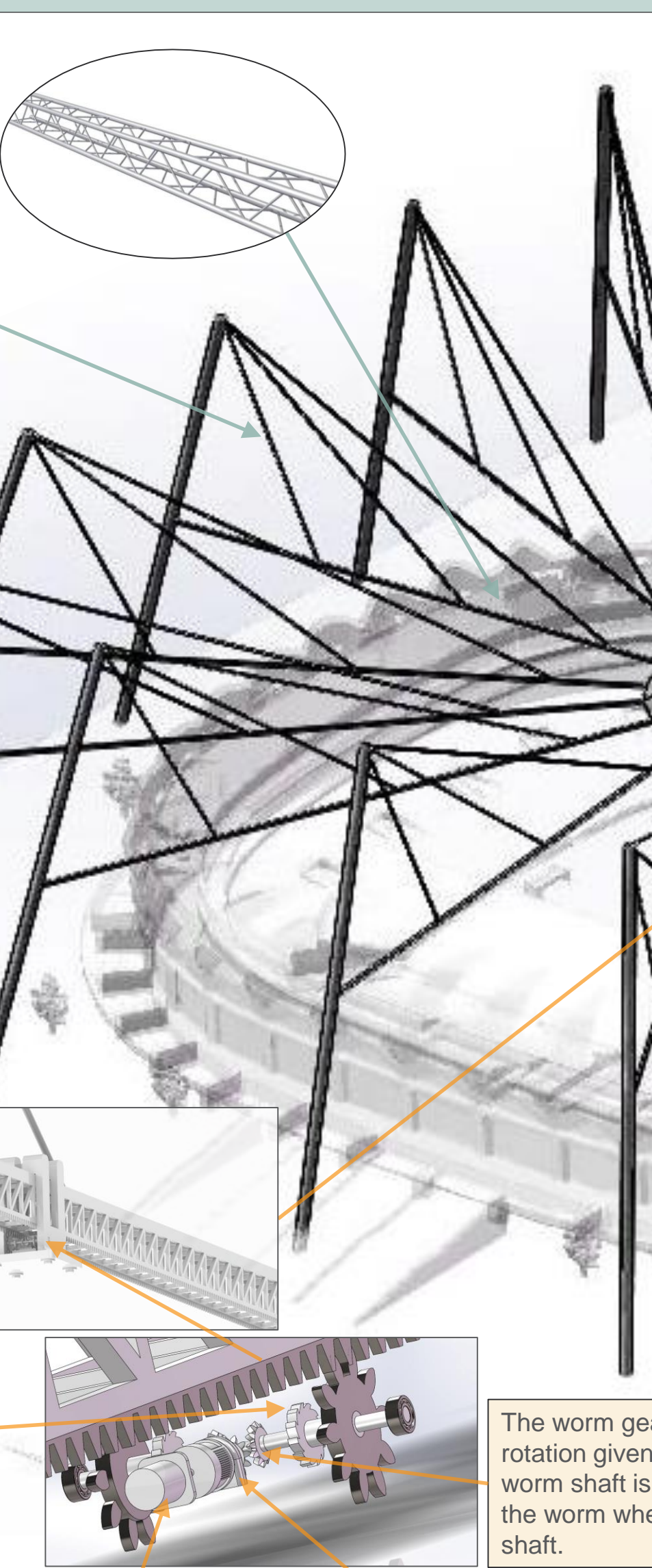
By analyse the PEST table, it will show some important data, which is effect to the total budget. By combining material cost table and overall project budget table, the total budget need to set around 32,000,000.00 pounds, which will give about 30% for profit.

The major load bearing cables used will be large structural cables these steel cables are composed of individual S460 steel circular cables which are twisted together and glued together using a polymer glue. These individual interlocking steel then stick together strands together to form the cable. The circular core design was chosen over the spiral core due to its slightly greater strength characteristics.



We decided to go with the rack and pinion method for our actuator. This was the most obvious choice to us as we required straightforward linear motion, from a system with high wear that could carry a large load. We also looked at using a belt driven actuator, however tensioning in the belt becomes problematic after 14m, which is shorter than the distance we required.

For the main load bearing trusses, a Warren truss was chosen for its ability to span the large gaps which would be required if it and perform well under UDL's. As its equilateral triangle shape allows a much more even distribution of loads than other trusses based on right angle triangles such as the Pratt truss.



The required ratio from the gear box is 184/1, which was ascertained through calculation. This sits comfortably within the limits of the YILMAZ M-SERIES INLINE HELICAL gearbox that we chose.

**Zhounan Wang**  
What risks does the project carry and what are we doing to address them?  
The risks are divided into three parts: design risk, the construction risk and moving risk. Risks from design part are basically about the wrong calculation and wrong selection of the material and the actuators. Construction risks are the dangers in the construction, including tripping at heights or Electric leakage. To address them, HAZOP analysis and RAG analysis are used to analyze the frequency, causes, consequences, measures to mitigate risks and make a security rating.

**Yufei Wang**  
How can it be improved?  
The intensity of the design will no longer be a major target for improvement, as the environment in Port Elizabeth in South Africa is environmentally friendly and there is no extreme weather. In the whole system, due to the fine design of gear system in the support, it is difficult to maintain in the event of failure, which will be the direction we will consider in the future. At the same time, how can it prolong its service life, facilitate the replacement of equipment and maintenance, and also be the direction should be considered in the future

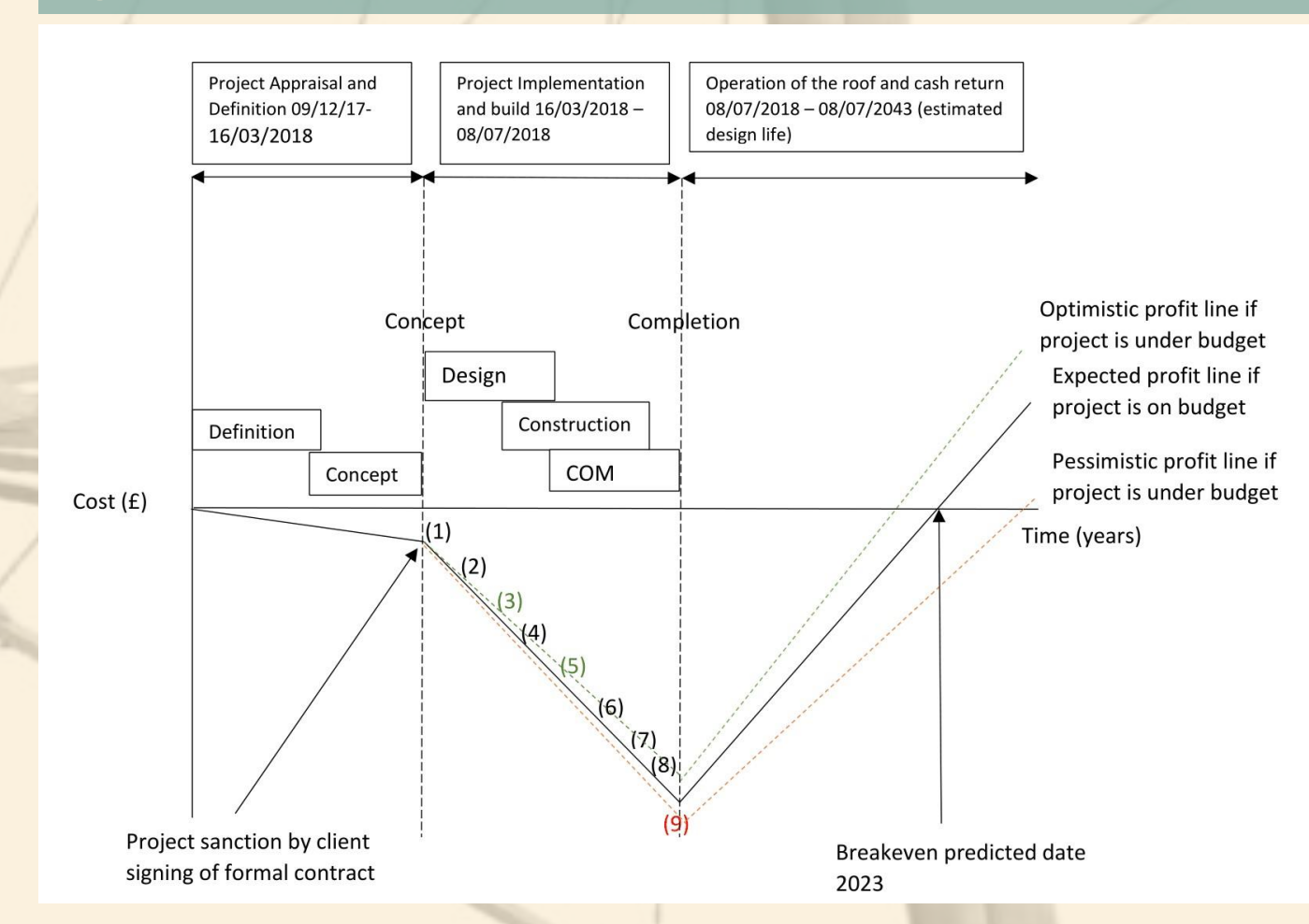
**Adam Waring**  
What will be the impacts of the roof on the wider world?  
As can clearly be seen from our Sullest (add diagram) results, we are clearly ahead of the world benchmark in every field, and need to implement this into our design where sustainability was at the forefront. Therefore, the impacts of the roof on the wider world will be to firstly raise awareness of the need for sustainable development. This should be delivered through making it very public the fact that the materials being used have come from recycled materials and will be recycled when it comes to the end of their use. Also, the fact that all of the energy used in the opening and closing of the roof has come from sustainable resources should be advertised.

**Nawoon Wadliolk**  
What is its true cost, who will pay and how will profit?  
Nelson Mandela Bay Stadium used to host the FIFA World Cup in 2010 and Africa Cup of Nations in 2013, which can guarantee that this stadium is outstanding and creditable for the event organizer and sport organizer. By improving the fixed roof to a retractable roof, it will cause a three-positive impact. First, the owner of the stadium: Because the stadium can use at all weather condition, which lead to the increase in event. Second, Audience: More comfortable while using the stadium. Because the audience don't need to be worried about the rain. Third, Villager who live near the stadium: Can attract grab attention from not local audience due to the new design of the roof, which can impact the money flow in local seller.

**Hang Xiu**  
What will be the impacts of the roof on the wider world?  
Another impact for the stadium will be boosting tourism in the Eastern Cape and in South Africa as a whole. At the moment around 8% of all foreign tourists to South Africa visit the Eastern Cape and only 6% spend at least one night in the province. (Compiled by NMMU Tourism Research Unit from SA Annual Tourism Report 2005). A roof on the Nelson Mandela Bay stadium will increase the number of events that can be held there, and subsequently boost the number of people visiting the city and province for tourist reasons. Not only will this help the tourist industry but also the many small independent businesses in the area.

# 02 Project Management

## 01. Task Breakdown



Task Breakdown (each task represents a major activity which must be signed off by the relevant party):  
(1) 16/03/18 Start date for the build external surveying team will be hired and RFO (Request for Information) filed to energy/water companies in Port Elizabeth regarding location of gas/water/electric piping and cable locations  
(2) Approval of subcontractor for excavation renting of heavy plant for piling excavation and importing of concrete mix materials to be mixed on site and beginning of piling construction.  
(3) Erection of steel support towers which will be pre-cast and arrive on site no later than 07/04/2018 and be erected and have all relevant safety checks performed by site Engineer no later than 20/04/2018  
(4) Fixed base crane hires and construction (from external subcontractors), whilst pre-cast truss structures are moved onto site and relevant welding performed by qualified personnel with Arc welders and signed off by the site Engineer 02/05/2018  
(5) 05/05/2018 Wheeled support vehicles arrive on site to support each truss as each cable is hydraulically post tensioned with all support vehicles removed by 27/05/2018 pending full inspection any delays will affect critical path length.  
(6) 27/05/2018 Lowering of central pin into position begins using a team of contracted fitters pin should be attached no later than 31/05/2018 allowing for the instalment of basic electrics by 10/06/2018

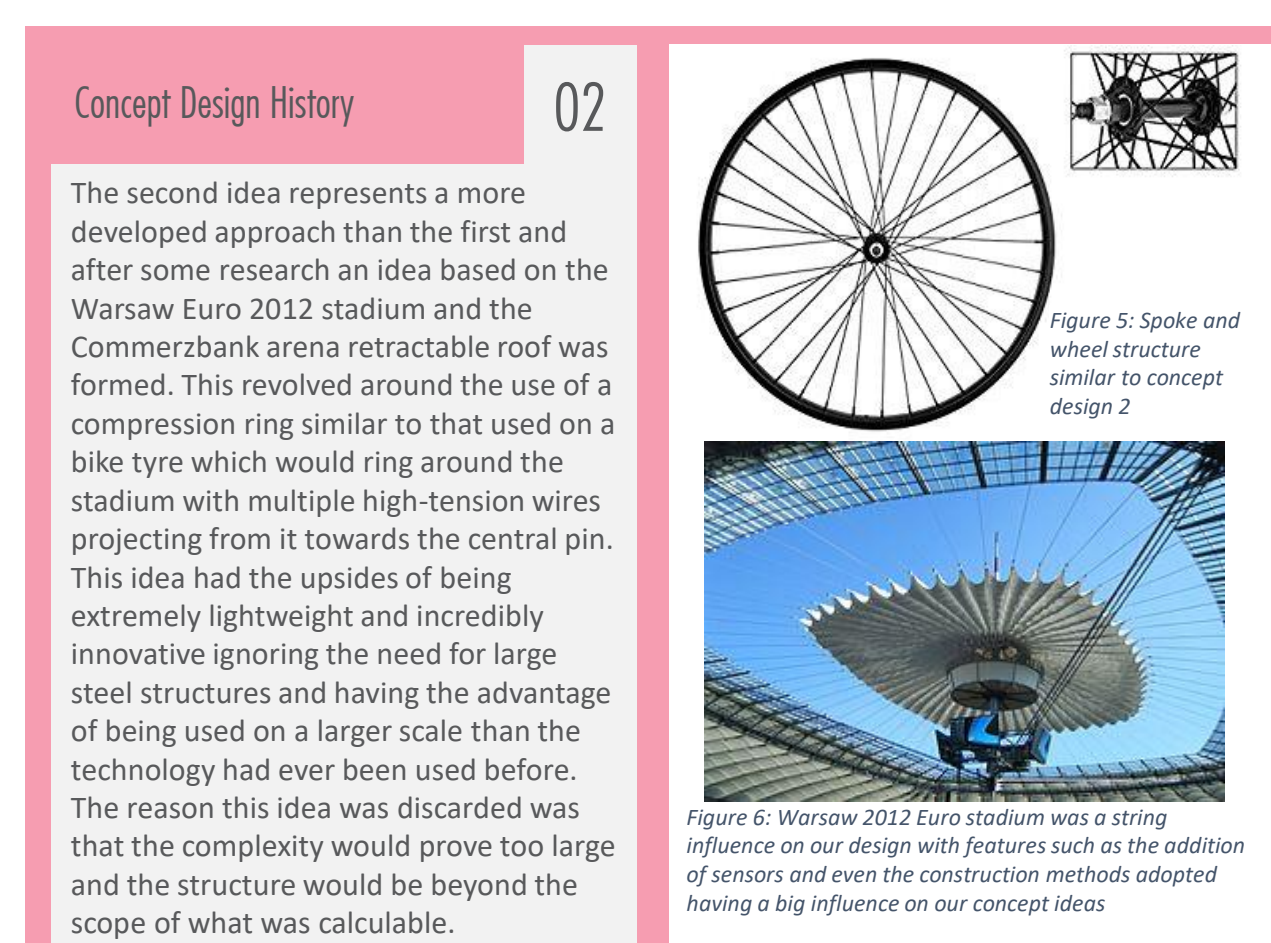
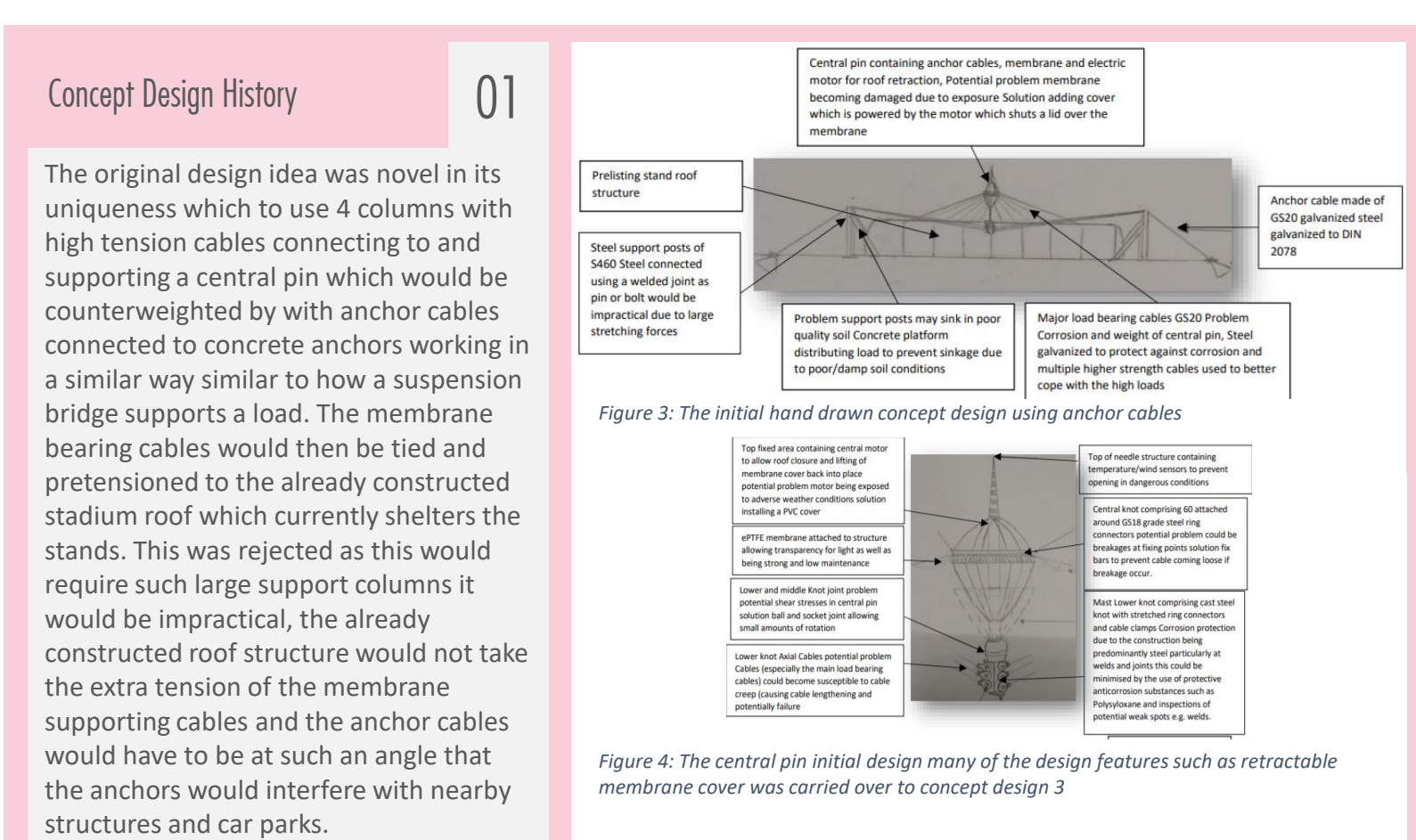
# 04 Health and Safety

HAZOP Analysis – Construction						
Activity:	HAZARD	HAZARD EFFECT	SEVERITY	PROBABILITY	RISK	MINIMISE RISK BY
1)	Tripping/falling at heights	1)Minor injuries- death	H	H	H	1)Introduction of harnesses working at heights this is defined at any height over 4 m
2)	Electric Leakage	2)Crush of limbs, broken bones and damage to machinery	H	L	M	2) Construct temporary roads and keep all plant on them through enforced guidelines
3)	Asbestos	3)Electrocution	H	L	M	3) Check electric circuit and equipment regularly. An expert must supervise the equipment using and if possible, cut down the power when workers working
4)	Noise from plant	4)Serious breathing difficulties	H	L	M	4) Survey from fully trained external contractor and workers must wear breathing sites inside of potential asbestos zones
5)	Falling objects	5)Long term hearing difficulties	M	H	H	5) Plant can only work between the hours of 9am-11pm and ear protection must be worn inside specified zones
6)	Unearthly water/electric mains	6)Potential head injuries	M	H	H	6) Helmets must be worn on site and toe boards installed on scaffolding
7)		7)Power cuts/water shortages and potential electrocution and large costs for repairs	H	M	H	7)Use of full geotechnical survey using ultrasound /other techniques to be carries out before excavations over 0.45m can begin
FINAL ASSESSMENT: As long as site staff are fully safety briefed and trained risk will be at sufficiently low level to allow all planned works to go ahead.						OVERALL RISK: L/M

HAZOP Analysis –Operation						
Activity:	HAZARD	HAZARD EFFECT	SEVERITY	PROBABILITY	RISK	MINIMISE RISK BY
1)	Motor overheating	1)Failure of motors to operate potential fire hazard	L	L	L	1)Regular motor maintenance by trained personnel and sensors fitted which can detect overheating
2)	Falling from heights during repairs	2)Potentially deadly falls	H	L	H	2) Use of harnesses when working at heights and no repairs during extreme conditions
3)	Cable corrosion	3)Potential sudden failure of cables causing major failures	H	H	H	3) Use of plastic protection for steel as well as protective painting before use
FINAL ASSESSMENT: Structure will be safe if regular monitoring of cables takes place						OVERALL RISK: L

RISK ASSESSMENT MATRIX				
SEVERITY	Catastrophic (1)	Critical (2)	Marginal (3)	Negligible (4)
Frequent (A)				
Probable (B)				
Occasional (C)				
Remote (D)				
Improbable (E)				
Eliminated (F)				

# 06 Conceptual Design



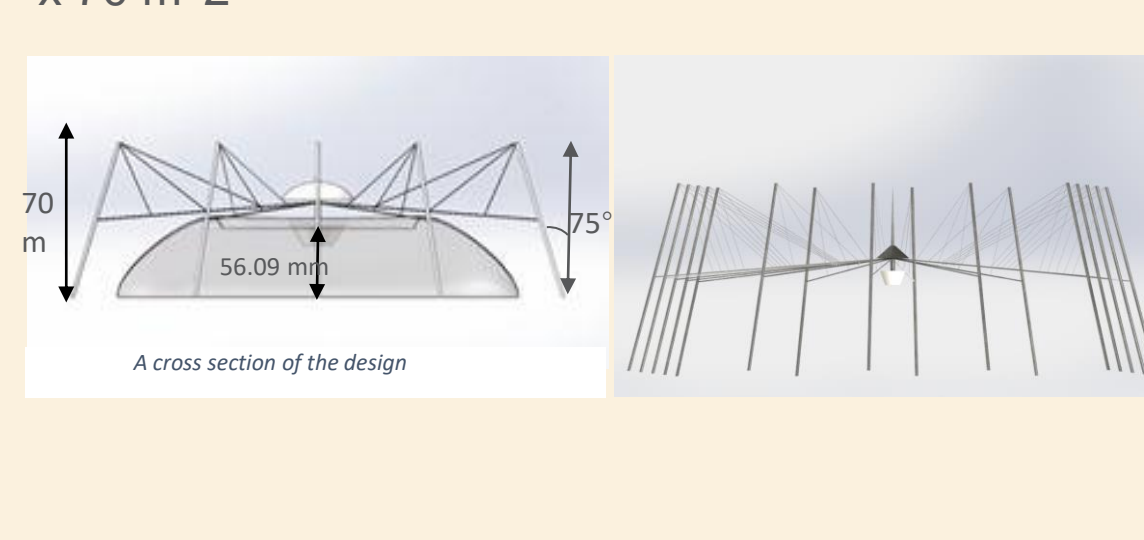
## 03. The final design

The final structure relies on trusses at a projected 5° incline towards a central point; supported by cables projected outwards from 16 towers located around the outside of the stadium which all meet at a central point. The trusses act as a vessel for the PVC membrane carrying rail and motors as well as supporting the weight of the central pin and roof once in use.

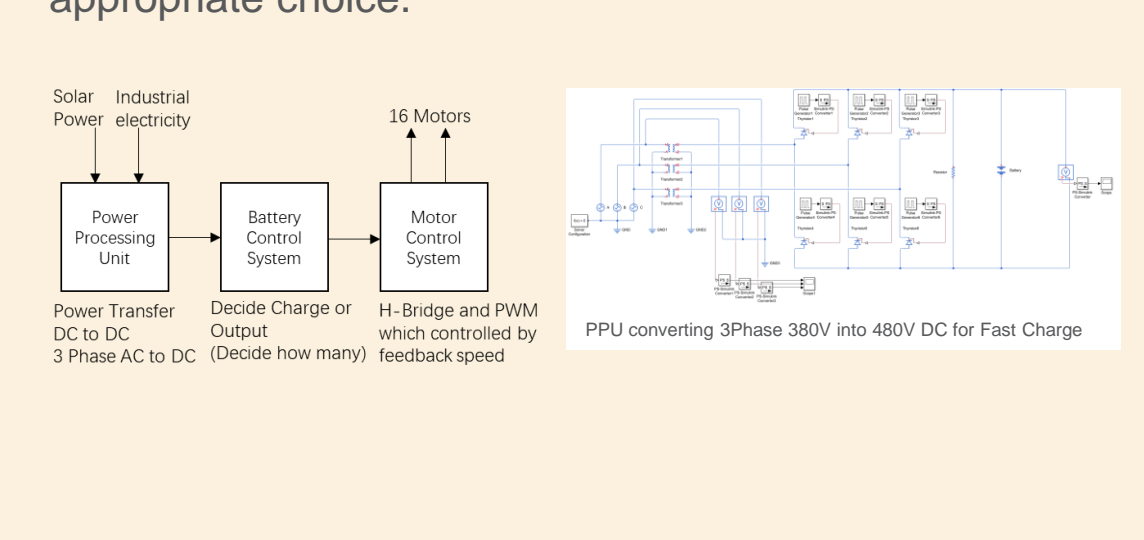
**Why this design?**  
This solution is a much easier to calculate model which utilises the trusses ability to ignore torsional and bending moment effects and focus on designing members for tension and compression, whilst also keeping the movable part of the roof at a minimum weight of only 82 kN for the entire membrane. The employment of extreme high strength cables (to minimise excess weight) along the length of the truss support the bulk of the weight and prevent any sagging which may occur due to the large spans involved in the design; with the largest truss being 144.1 m long.

## 04. summaries of the discipline-specific designs

**Civil**-The main structural design consists of 16 columns encircling the stadium which pointing upwards from the ground at an angle of 75° and reaching a horizontal height of 70m. From these 16 cable supported Trusses at a 5° incline to the horizontal converge on a central point at the centre of the stadium and hold up the central pin; which acts as a housing for the roof membrane when not in use. When in use the membrane is extended along rails which run along the trusses and expands to cover the entire playing field of 120 x 70 m²



**Mechanical**-The umbrella shaped roof has 16 rails directed outwards from the centre. On each rail there are 7 roof supporters fixing the roof and the outermost supporter contains a servo motor with a gear box connected to a worm gear system, as can be seen in figure below. This powers the driving gear along a rack and pinion actuator and moves the roof in or out. The whole process of opening or closing the roof should take under 7 minutes, and we have chosen parts that make this possible.



PFCU converting Phase 380V into 480V DC for Fast Charge

The motor we decided on was a Motion Technologies Brushless DC Servo Motor RB series. After completing, rigorous calculations and ensuring to factor in effects of the weather (e.g., high speed winds), we found this could meet the desired requirements of our roof, notably the fact that it is water resistant, as rain and dust can be an issue in Port Elizabeth.