BAC	PV	EV	AC
$100,000	$70,000	$55,000	$62,000

Cost Variance (CV)	EV-AC	($7,000)
Schedule Variance (SV)	EV-PV	($15,000)
Cost Performance Index (CPI)	EV/AC	0.89
Schedule Performance Index (SPI)	EV/PV	0.79
Estimate at Completion (EAC)	BAC/CPI	$112,360
Variance at Completion (VAC)	BAC-EAC	($12,360)

What actions should you take?	Behind on BOTH schedule and budget Perform **Value Add analysis** and **fast track**