## Venkatasubramanian S DoB: Jul'1977



# **Summary**

Strategic Global Leader with focus on engineering excellence and customer centricity, Engagement Delivery Partner/Delivery Partner, Program Director with over 22 years' experience in handling Delivery of large and complex multi service programs involving Digital Technologies for Banking, Insurance, Music, Media and Education publishing domains, P&L, Presales, Solution for RFx's and Business development support

### **Skills**

- Industry experience Education, Media and Music Publishing, Insurance, Banking, Healthcare and Telecom
- Delivery- Managing End to End delivery of Large multi service Digital programs -Driving Automation and Innovation – Ability to recover troubled programs
- P&L management for portfolio of accounts Driving Revenue growth and improving Profitability – Protecting the turf (long term AMS contract renewals) – Ability to engineer and execute in various financial models like MBM, MSM, MCM
- Transformation Champion Operating model and Process Transformation expert
   Driving Business strategies to outcome App portfolio rationalization and Modernization - Migration of work load to cloud - RPA - Data Analytics -DevSecOps
- Domain expertise Learning Management Systems, Students' Intervention and Supplemental programs and Content Management Systems, Sales and Marketing systems (Education Publishing), Subscriptions and Smart Selling (Media Publishing), Commercial Insurance, Credit Card systems, Point of Sales Solutions
- Technical expertise Cloud Technologies (GCP, AWS), Data Engineering (Python, Snowflake), MERN Framework, SQL, DevOps (Jenkins, JIRA), RPA (UIPath), Test Automation (Selenium), Service Now, SFDC, SAP, Github
- Ability to Build customer focused high performing global teams
- Ability to deliver in Agile, POD and waterfall models integrating DevSecOps into the delivery process
- Experience in working with MSI (Multi Service Integration) service line programs
- Expertize in handling Strategic Consulting and Business Initiatives and Large deals
- Ability to engage with CxOs and drive presentations and demos to business heads
- Product incubation, planning, development and maintenance expertise
- Ability to <u>DELIVER "RESULTS"</u>
- Cognizant Certified Program Management Expert and Mentor- Duke Corporate Education

### **Notable Achievement**

Patented Content Transformation Framework – One of the inventors of the patented solution "Automated approach for extracting intelligence, enriching and transforming content" for a leading US based legal Publisher - <u>Infosys</u> - <a href="https://patents.google.com/patent/US20140026033A1/en">https://patents.google.com/patent/US20140026033A1/en</a>

# **Experience Summary** -

- Total Years of Experience: 22 Years
  - Current Organization: Cognizant Mar-2014 to Till Date
  - o Infosys Mar-2006 to Feb-2014
  - o IBM Global Service Nov-2004 to Feb-2006
  - Ramco Systems Jun-1998 to Oct-2004

## Cognizant

(Mar'2014 to Till Date)

Cognizant (Nasdaq-100: CTSH) is one of the world's leading professional services companies, transforming clients' business, operating and technology models for the digital era. Headquartered in Teaneck, NJ, U.S., Cognizant is ranked 194 on the Fortune 500 and is consistently listed among the most admired companies in the world.

Cognizant is a US\$16.6 Bn (Yr.2020) company having Delivery Centers across the globe with ~300K employees.

Cognizant has 3 Delivery Centers in Chennai. I'm seated in Chennai, MEPZ campus. My project teams are spread across Chennai-MEPZ and Sholinganallur, Hyderabad-DLF, Pune-ISH, Dublin-Ireland and Boston-USA

Associate Director - Projects, Engagement Delivery Partner - For Past 4 Years
 ~30MUSD/Yr - 40+% profitability

Reporting to: Associate Vice President (Education SBU) and Director (Media SBU)

A. Industries: Education Publishing

**Key Customer: Houghton Mifflin and Harcourt (HMH)** 

<u>Responsible for End to End Delivery – LMS Platforms and Education Gaming Products – Development, Enhancements and Maintenance, Infra and Network</u>

Support (On-Prem and AWS), Back Office Enterprise Systems – Support and Maintenance, Internal and External Service Desks, ITIL services and Desktop services

- Won and delivering Digital transformation of Interactive Animation based gaming solutions - Math 180, Read 180, iRead, Do the Math – Unity, React, Angular, Node - TCV 5MUSD
- Renewed and delivering AMS programs IT Tower (SAP, SFDC, SharePoint, MuleSoft, Informatica), Engineering Tower (LMS platforms, Assessment Platforms, Content Solutions) and SIS Tower (Intervention solutions like iRead, Math 180) – YCV: 10 MUSD, TCV: 30 MUSD
- Renewed and delivering Internal Service Desk and ITIL Programs –
   Service Desk for Infra and App support, Service now Enhancement,
   Support and Process Automation YCV: 3MUSD/yr TCV:10MUSD
- Content and Meta Data Management systems Support and Enhancement services for Content authoring and delivery systems, Royalty Management Systems, ETL into Data Lake and reporting intelligence – MarkLogic, MongoDB, SQL, Tableau - YCV: 2MUSD/yr – TCV:4MUSD
- LMS platform Migration to AWS for HMH Migrating critical LMS platform from 3rd Party Data center to AWS – High Availability – Crunched schedule to meet Data center decommissioning targets for cost savings - TCV: 600KUSD
- Continuously delivering smooth peak Back to School seasons over the years – Peak season volume planning and performance benchmarking
- Integrated Delivery Governance Driving consistent delivery across Multiple Service Lines
  - Product and Service Quality Driving Engineering maturity through tools, Agile and DevOps Focus, Independent audit and assessments
  - HyperCare Achieving predictable outcomes by adhering to rigorous HyperCare processes
  - PCSAT (Project level Customer Satisfaction Score) Keeping customer satisfaction high by getting Periodic feedback from key customer project stakeholders and implementing systematic remediation procedures
  - Contract Compliance –Ensuring fulfillment of MSA and SoW obligations
- Top-Line and Bottom-line responsibility: Continuous effort to exceed revenue goals and margin goals.
- Pursuit Excellence Defining effective solutions and competitive commercials - Assessing deliverability.

- People focus Mentoring and career planning for associates, attrition check, cross-skilling and up-skilling – 60% of Team members with legacy skills are digitally skilled
- Continuous Improvement and Innovation through Program "Zenith" –
  Driving Continuous Improvement and Innovation program that facilitates
  the team to ideate, shortlist and implement key ideas. Articulating the
  benefits to customers Soft \$ Savings delivered: 500 KUSD/yr Hard \$
  Savings delivered: 150 KUSD/yr
- As a member of HMH strategic business team, incubating and implementing new ideas to achieve their vision "Connected Learning"

## B. Industries : Media Publishing Key Customers: Hearst, PCF

- Hearst CASPER Program ecommerce modernization program -Enabled targeted marketing and subscription based pricing, simplified checkout process, Integration of multiple payment gateways – 250% increase in sales in 18 months period – TCV: 2 MUSD
- Hearst SFMC Marketing Automation
   — Automation of Retention, Save and Winback Campaigns TCV: 300 KUSD
- PCF Migrating 30+ applications to AWS cloud Automated application complexity analysis – Cognizant Cloud Assessment Framework (6R's) – TCV: 300KUSD

## C. Industries: Music Publishing

## **Key Customers: Sony Music, Warner Music**

- Sony Music SAP Managed Services SAP HANA SAP Cloud YCV:
   3.5 MUSD/yr TCV: 10 MUSD
- Warner Music RPA development and L1 and L2 BOTS support TCV: 200 KUSD/yr
- Warner Music Data Tally Program Program to match lyrics and song copyrights to consumption across music platforms and to track, record and make the appropriate payments – Python, Snowflake, PLSQL – 3 MUSD

# 2. CoE Lead for Business Unit level ADM practice Industries: Education and Media Publishing Key Customers: Kantar, HMH, BBC, OUP

 IME ADM Center Of Excellence Lead – Leading large AMS pursuits, Solution architect, Automation and Transformation Champion for ADM engagements across IME Business Unit Key Wins: Kantor AMS deal, HMH, BBC, OUP – TCV: 15 MUSD

3. Transition Manager and AMS manager

**Industries: Insurance** 

**Key Customers: Hartford Insurance** 

 Hartford Insurance – Transition Manager - ~120 applications under Commercial Insurance Tower successfully transitioned from Accenture to Cognizant – Managed Business Model – 350+ team members at peak across cities in India and overseas - 1200+ training sessions – TCV: 40 MUSD

# **Infosys**

(Mar'2006 to Feb'2014)

Infosys (Nasdaq: INFY) is a global leader in next-generation digital services and consulting enabling clients in 46 countries to navigate their digital transformation. With over three decades of experience in managing the systems and workings of global enterprises, Infosys expertly steer clients through the many nests of their digital journey. Infosys is a US\$ 13.5 Bn company with ~250K employees.

- 1. Program Manager, Transition Manager, Project Manager Industries: Legal Publishing Key Customers: LexisNexis, LN France
  - LexisNexis Statues Conversion Program An automated Content
    Transformation Solution that analyzes millions of Skewed legal data
    documents in various formats like XML, Word and PDF and transforms
    these content to enriched XML documents based on defined transformation
    rules. Output XML is loaded into MarkLogic based HPCC platform for better
    user experience and faster and accurate search results. This solution is
    patented. This automated and iterative approach resulted in high quality
    deliverables and fetched additional business of around 50 MUSD
  - LN France Project Maroc Development and support Developed a
    powerful content Search engine for Lawyers and Law Firms in Morocco Contents are harvested and loaded thro' automation into MarkLogic
    repository. Basic search and advanced Search features were delivered.
- 2. Transition Manager, Project Manager Industries: Education and Banking Key Customers: Career Education Corporation (LMS) and American Express (Credit Card)

- Career Education Corporation (CEC) Onsite Project Manager As a Transition Manager, planned and executed the transition of L-2 and L-3 activities of MyCampus and Virtual campus web applications. As a support manager, managed the steady state operations.
- American Express Onsite Project Manager Played Vendor Manager role and Amex Manager Role. Met customer's business objectives and developed business for Infosys in parallel by mining new opportunities. As an onsite project manager, handled the inception, execution and release of few critical enhancements in business critical "Business Information systems" and "Credit Card Replacement System" portfolios

### **IBM Global Services India**

(Nov'2004 to Feb'2006)

IBM Global Services is the professional services arm of IBM. Its software portfolio includes products for managing communications, data storage and analysis, databases, networks, and enterprise applications. The unit serves clients in such industries as financial services, telecommunications, automotive, and the pharmaceuticals.

Transition Lead, Project Lead

**Industries: Telecom** 

**Key Customers: Telstra, AUS** 

- Transition and Support for Local Number Portability Carrier Information Systems (LNPCIS): As a Transition lead, planned and executed the transition of LNPCIS application from IBM Australia team to IBM GS India Team.
- Delivered Steady state services post transition Phase.

# Ramco Systems Ltd.

(Jun'1998 to Oct'2004)

Ramco Systems (RAMCO) is a US\$ 79 Mn company headquartered in Chennai, India. They develop software for developing, deploying, and managing personalized applications throughout enterprises, primarily for corporate performance and human resources management purposes.

Developer, Tech Lead
A. Industries: Healthcare

**Key Customers: Triamun AG** 

- Triamun AG- Offshore Project Leader- Designed, developed and delivered of the Patient View module
- Triamun AG, Basel, Switzerland Onsite Technical Leader As a Lead Developer, developed the point of sales integration module for Pharmacy sales systems.

## **B. Industries: Manufacturing**

## **Key Customers: Ramco Marshal ERP (Discrete Production)**

 Ramco Marshal ERP Suites-DP - developer - Developed few critical components in Material Resource Planning for Discrete Production (DP) module. Reports development using Ramco Report Writer.

#### **Certifications**

- CCPM (Cognizant Certified Program Manager) Cognizant sponsors this Certification by partnering with Duke Corporation for excelling in Program Management skills
- PMElite Certification in Project Management An Infosys internal certification.
- Other Certifications: Publishing 101, Education Publishing 101, Retail 101, Basics of Banking

## **Scholastics**

- Bachelor of Engineering in Computer Science from I.R.T.T, Erode, Tamil Nadu, India (Affiliated to Bharadhiyar University, Coimbatore)
  - o 4 Yrs Full time Program
  - o Jun'94 to May'98