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TESLA MOTORS INC. (TSLA)

BUY-\$26.69

APPLIED TECHNOLOGIES

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Solid Quarter Plus Steady Progress on All Programs; Reiterate PT & Buy

Changes: FY11 Revenue to \$178MM from \$168MM; FY11 EPS to (\$2.04) from (\$2.11)

Financial Summary*						
Adj. EPS	<u>2010</u>	<u>2011E</u>	2012E	<u>2013E</u>	Price	\$26.69
Mar	-3.26A	-0.44A	-0.48	0.16	12-Month Target	\$40.00
Jun	-3.41A	-0.53	-0.48	0.41	52-Week Range	\$14.98-\$36.42
Sep	-0.37A	-0.54	-0.40	0.39	Diluted Shares ('000)	95,187
Dec	-0.47A	-0.52	-0.29	0.14	Market Cap ('000)	\$2,540,541
FY	-2.53	-2.04	-1.64	1.10	Avg. Daily Vol	741,838
					3-5 Yr. Revenue Growth	20%+
Revs (\$'000)					3-5 Yr. EPS Growth	20%+
Mar	\$20,812A	\$49,030A	\$40,373	\$344,570	Book Value	\$1.76
Jun	\$28,405A	\$49,855	\$40,176	\$512,630	LT Debt / Total Capital	38%
Sep	\$31,241A	\$44,369	\$152,297	\$512,630	Insider Ownership	57%
Dec	\$36,286A	\$34,960	\$274,089	\$347,570	Est. Q2 Reporting Date	Aug ' 11
FY	\$116,744	\$178,215	\$506,936	\$1,717,401		
Mkt Cap/Rev	22x	14x	5x	1x		

^{*}Column totals might not sum because of rounding and changes in share count, particularly given the recent IPO. Also, Q110 and Q210 EPS estimates and cash estimates are pro-forma adjusted for post-IPO diluted shares outstanding.

Investment Thesis:

After the close last night, Tesla Motors reported Q111 revenue and EPS that beat expectations, with strength driven by a strong mix of Roadster sales, record battery pack deliveries to Daimler and development services work for Toyota. Tesla raised its FY11 revenue guidance accordingly.

Progress on Tesla's high-end sedan, the Model S, remains on schedule, as we had expected and learned during our recent factory tour. Tesla is testing its alpha build vehicles, which have all been built. The beta-build version should be available for test drives by summer's end.

Management said that Toyota RAV4 powertrain development is on schedule and that Tesla has completed initial milestones on that program, confirming what we had heard from industry contacts in recent weeks. Tesla also reported that Daimler upsized its order for Smart fortwo electric drive components, to 2,100 sets from 1,800. This is the fourth increase from Daimler and an endorsement of Tesla's battery technology.

Given the solid results and favorable outlook, we reiterate our \$40 PT and Buy rating. Our PT is based on a DCF that takes into account sales of Tesla's new Model S, slated for release in 2012.



Q111 Quarterly Details

- Tesla's Q1 revenue of \$49MM beat our \$39MM estimate and the street's \$43MM estimate. Gross margin of 37% beat our 27% estimate. The non-GAAP EPS loss of (\$0.44) beat our estimate of (\$0.54) and the consensus estimate of (\$0.52.)
- Automotive sales of \$33.6MM beat our \$24MM estimate, with upside coming from battery deliveries
 to Daimler and more Roadsters sold retail, as opposed to leased, which led to more auto revenue
 recognized in the quarter.
- Development services sales of \$15.4MM were slightly above our \$15MM estimate, with most of the revenue coming from the Toyota RAV4 program.
- Tesla sold 145 Roadsters in the quarter compared with our estimate of 140.
- Model S reservations now top 4,600, making the vehicle nearly sold out for FY12. We expect Tesla to sell 4,800 vehicles in FY12 and 20,000 in FY13.
- Management raised its full year revenue guidance range to \$170MM-\$185MM, from \$160MM-\$175MM previously. The mid-point jumps 6% to \$178MM

Forward projections:

Our forward projections remain mostly unchanged. Later this year, we expect to receive more details about the Toyota RAV4 production contract. (It is now in the development phase.) We believe that the contract may provide upside to our FY12 powertrain revenue estimates.

TESLA	2010 A	2011 E	2012 E	2013 E	2014 E
	2010 A	<u> 2011 L</u>	<u> 2012 L</u>	<u> 2013 L</u>	2014 L
Roadster Revenue	71,487	84,428	35,362	-	-
Model S Revenue	-	-	380,969	1,626,208	2,032,760
ZEV Credit Revenue	2,740	5,000	4,000	4,000	4,000
Dest. Charges & Leasing	1,232	1,685	6,605	26,193	32,491
Powertrain Revenue	21,619	24,700	32,000	33,000	36,000
Development Revenue	19,666	62,402	48,000	28,000	28,000
Total revenue	116,744	178,215	506,936	1,717,401	2,133,251
GM	26%	30%	16%	23%	25%
OM	-126%	-125%	-40%	7%	12%
EBITDA	(136,216)	(201,917)	(165,558)	174,806	323,163
EBITDA/Share	(2.69)	(2.05)	(1.56)	1.44	2.15
EPS	(2.53)	(2.04)	(1.64)	1.10	1.62
Assumptions					
Roadster Units	567	625	271	-	-
Model S Units	-	-	4,800	20,000	25,000



Investment Risks:

Risks that could prevent Tesla (TSLA) shares from achieving our price target include:

- Model S Progress Risks We believe that not achieving the anticipated roadmap for the Model S platform presents one of the largest risks to the stock. Supplier issues could be a source of delay. Tesla's Roadster, for example, relies on 150 suppliers for 2,000 parts. In the past, supplier delays have stalled progress on the Roadster.
- Profitability Targets Tesla's future profitability depends upon achieving 43% net cost reduction from the Roadster to the Model S. Failure to achieve cost reduction objectives would be detrimental to the company and the stock.
- CEO Leadership Dependence We believe that Tesla has been able to secure a bevy of automotive engineering and design talent. Much of that can be attributed to the leadership and vision of CEO Elon Musk. We don't expect Musk, a serial entrepreneur, to remain at the helm of the company beyond 2014. Contractually, Musk should stay on until the Model S has performed successfully.
- Withdrawal of Government Support Widespread electric vehicle adoption is encouraged by
 government buyer incentives, government emissions regulations and government grants that support
 technological advancement and buildout of the charging infrastructure. A deleterious change to the
 subsidies or support surrounding electric vehicles could create an ethanol-like failure of the concept.
- Failure of the Electric Vehicle Concept Despite the hype, electric vehicles have not proven their success as a concept. Range anxiety is a real obstacle faced by consumers. Advertised ranges are generally overstated. Like internal combustion engines, ranges vary by usage pattern, including speed, acceleration and cabin climate control, and the temperature and climate of the operating environment. This issue is much bigger for electric vehicles than for internal combustion engines, given the existing limits to their ranges. Also, we note that ethanol failed for a variety of reasons, but a key reason was poor consumer adoption at the pump vehicle range drops up to 20% when fueled by E85. (Tesla has floated the idea of swap pack batteries that can be rented for longer trips. We think that this model is unlikely to take off.)



	1						Actual										Estimated			Model S B							
	EV	EV	Q1	Q2	03	04	FY	Q1	Q2	03	Q4	FY	01	Q2	Q3	Q4	FY	01	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
$T = E \mid =$	2007	2008	2009	2009	2009	2009	2009	2010	2010	2010	2010	2010	2011	2011E	2011E	2011E	2011E	2012E	2012E	2012E	2012E	2012E	2013E	2013E	2013E	2013E	2013E
			MAR	JUN	SEP	DEC		MAR	JUN	SEP	DEC		MAR	JUN	SEP	DEC		MAR	JUN	SEP	DEC		MAR	JUN	SEP	DEC	
Income Statement																											
YOY		20095%					659%	-0.4%	5.4%	-31.4%	95.2%	4%	135.6%	75.5%	42.0%	-3.7%	53%	-17.7%	-19.4%	243.2%	684.0%	184%	753.5%	1176.0%	236.6%	26.8%	239%
<u> ഒ</u> ഠമ				29.0%	69.0%	-59.2%		12.0%	36.5%	10.0%	16.1%			1.7%	-11.0%	-21.2%			-0.5%	279.1%	80.0%			48.8%	0.0%	-32.2%	
Auto Sales	73	14,742	20,886	26,945	45,527	18,585	111,943	20,585	23,971	23,350	29,172	97,078	33,628	30,855	30,369	20,960	115,813	23,373	23,176	145,297	267,089	458,936	337,570	505,630	505,630	340,570	1,689,401
Development services sales	- 70	44.740		20.045	45 507	40 505	444.040	227	4,434	7,891	7,114	19,666	15,402	19,000	14,000	14,000	62,402	17,000	17,000	7,000	7,000	48,000	7,000	7,000	7,000	7,000	28,000
Total Revenue	73	14,742	20,886	26,945	45,527	18,585	111,943	20,812	28,405	31,241	36,286	116,744	49,030	49,855	44,369	34,960	178,215	40,373	40,176	152,297	274,089	506,936	344,570	512,630	512,630	347,570	1,717,401
Cost of Auto sales		15,883	22,932	24,844	37,828	16,804	102,408	16,858	20,266	19,457	23,401	79,982	26,961	27,769	25,814	18,864	99,409	18,699	18,541	128,646	238,488	404,374	260,740	390.537	390,537	263,110	1,304,923
Cost of Auto sales Cost of development sys		15,005	22,532	24,044	37,020	10,004	102,400	10,030	1.878	2.488	1.564	6.032	4 041	8,550	6,300	6.300	25 191	7.650	7.650	3,150	3.150	21,600	3,150	3.150	3,150	3.150	12,600
Total COGS	9	15,883	22,932	24.844	37.828	16,804	102,408	16.960	22,144	21,945	24,965	86.014	31,002	36,319	32,114	25.164	124,600	26.349	26,191	131.796	241,638	425.974	263,890	393,687	393,687	266,260	1,317,523
10141 0000	Ŭ	10,000	22,002	24,044	0.,020	10,004	102,100	10,000	22,144	21,040	24,000	00,014	01,002	00,010	02,114	20,104	124,000	20,040	20,101	101,100	241,000	420,014	200,000	000,000	100,000	200,200	1,011,020
Gross profit (loss)	64	(1,141)	(2.046)	2,101	7,699	1.781	9,535	3.852	6.261	9.296	11,321	30,730	18.028	13,535	12.255	9.796	53,615	14.025	13,985	20.501	32,451	80.962	80,681	118,944	118,944	81.311	399,879
GM	88%	-8%	-10%	8%	17%	10%	9%	19%	22%	30%	31%	26%	37%	27%	28%	28%	30%	35%	35%	13%	12%	16%	23%	23%	23%	23%	23%
R&D	62,753	53,714	7,941	1,941	1,257	8,143	19,282	13,265	15,416	26,698	37,617	92,996	41,162	43,500	43,800	44,300	172,762	43,600	43,600	43,900	44,400	175,500	37,600	37,600	37,600	37,600	150,400
SG&A	17,244	23,649	6,607	8,247	10,733	16,563	42,150	16,585	22,207	20,432	25,349	84,573	24,212	27,000	26,700	26,500	104,412	27,000	27,000	26,700	26,500	107,200	30,700	30,500	30,100	30,000	121,300
Total OpEx	79,997	77,363	14,548	10,188	11,990	24,706	61,432	29,850	37,623	47,130	62,966	177,569	65,374	70,500	70,500	70,800	277,174	70,600	70,600	70,600	70,900	282,700	68,300	68,100	67,700	67,600	271,700
0 00 1	GO 000)	GO 50 0	40.504	e	(4.004)	(00 00F)	(54.007)	05 ccc			(54.045)	(4.40.000)	(47.040)	(50,005)	(50.045)		(000 550)	(50, 575)	(50.045)	(50,000)	DD 4400	(004 700)	40.004	50.844	51.244	40.744	400.470
Op profit (loss)	(79,933) -109497%	(78,504) -533%	(16,594) -79%	(8,087) -30%	(4,291) -9%	(22,925) -123%	(51,897) -46%	(25,998) -125%	(31,362) -110%	(37,834) -121%	(51,645) -142%	(146,839) -126%	(47,346) -97%	(56,965) -114%	(58,245) -131%	(61,004) -174%	(223,559)	(56,575) -140%	(56,615) -141%	(50,099) -33%	(38,449)	(201,738) -40%	12,381 4%	10%	10%	13,711 4%	128,179 7%
OW	-10949776	-55576	-7370	-30%	-970	-123%	-40%	-12536	-110%	-12170	-14270	-120%	-9770	-11470	-13170	-17470	-120%	-14076	-14170	-3370	-1470	-4070	470	10%	10%	470	7 70
Interest income	1.749	529	16	29	52	62	159	48	47	100	63	258	40	40	27	15	122	- 5	25	17	n	Δ7	n	n	n	n	
Interest expense	1,1-10	(3,747)	(1,402)	(1,086)	(18)	(25)	(2,531)	(230)	(464)	(298)		(992)					-			- 27	Ŭ.		· ·	٠.		٠.	
Other income (expense)	137	(963)	1.972	(1,715)	(577)	(1,125)	(1,445)	(3,221)	(6,729)	3,180	187	(6,583)	(1.485)	-	-	-	(1,485)			-		-					-
Income (loss) before tax	(78,047)	(82,685)	(16,008)	(10,859)	(4,834)	(24,013)	(55,714)	(29,401)	(38,508)	(34,852)	(51,395)	(154,156)	(48,791)	(56,925)	(58,218)	(60,988)	(224,922)	(56,571)	(56,589)	(50,081)	(38,449)	(201,690)	12,381	50,844	51,244	13,711	128,179
Tax	110	97	8	8	(219)	229	26	118	9	83	(37)	173	150	131	134	140	555	130	130	115	88	464	2,476	10,169	10,249	2,742	25,636
Net Income (Loss)	(78,157)	(82,782)	(16,016)	(10,867)	(4,615)	(24,242)	(55,740)	(29,519)	(38,517)	(34,935)	(51,358)	(154,329)	(48,941)	(57,055)	(58,352)	(61,129)	(225,477)	(56,701)	(56,720)	(50,197)	(38,537)	(202,154)	9,904	40,675	40,995	10,968	102,543
Diluted shares	3,444	6,646	6,924	6,966	7,014	7,066	7,022	7,302	7,643																		
QoQ Growth			4.2%	0.6%	0.7%	0.7%		3.3%	8.8%																		
		(40.40)		(4.50)		(0.40)	700																				
GAAP EPS	(22.69)	(12.46)	(2.31)	(1.56)	(0.66)	(3.43)	(7.94)	(4.04)	(5.04)																		
Diluted (pro-forma)				71,828			77.694	77.974	91,208	92,271	94.240	50,718	95.187	96,144	97,105	105,359	98.449	105,675	105,992	106,310	106,629	106,151	111,960	118,118	124,615	131,468	121,540
QoQ Growth				71,020			77,054	11,514	17.0%	1.2%	2.1%	30,710	1.0%	1.00%	1.0%	8.5%	50,445	0.3%	0.30%	0.3%	0.3%	100,151	5.0%	5.50%	5.5%	5.5%	121,040
404 0101111									11.0.70	1.270	2.170		1.070	1.00%	1.076	0.076		0.000	0.0016	0.076	0.00		0.000	0.000	0.076	0.076	
EPS (calculated)				(0.15)			(0.72)	(0.38)	(0.42)	(0.38)	(0.54)	(3.04)	(0.51)	(0.59)	(0.60)	(0.58)	(2.29)	(0.54)	(0.54)	(0.47)	(0.36)	(1.90)	0.09	0.34	0.33	0.08	0.84
Adjusted Net Income (Loss)				(10,689)	(4,103)		, -/	(23,800)	(26,053)	(34,195)	(44,102)	(128,150)	(41,594)	(51,129)	(52,426)	(55,203)		(50,775)	(50,794)		(30,694)		17,747	48,518	48,838	18,811	133,915
l ·																											
Adjusted EPS				(1.53)	(0.58)			(3.26)	(3.41)	(0.37)	(0.47)	(2.53)	(0.44)	(0.53)	(0.54)	(0.52)	(2.04)	(0.48)	(0.48)	(0.40)	(0.29)	(1.64)	0.16	0.41	0.39	0.14	1.10





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