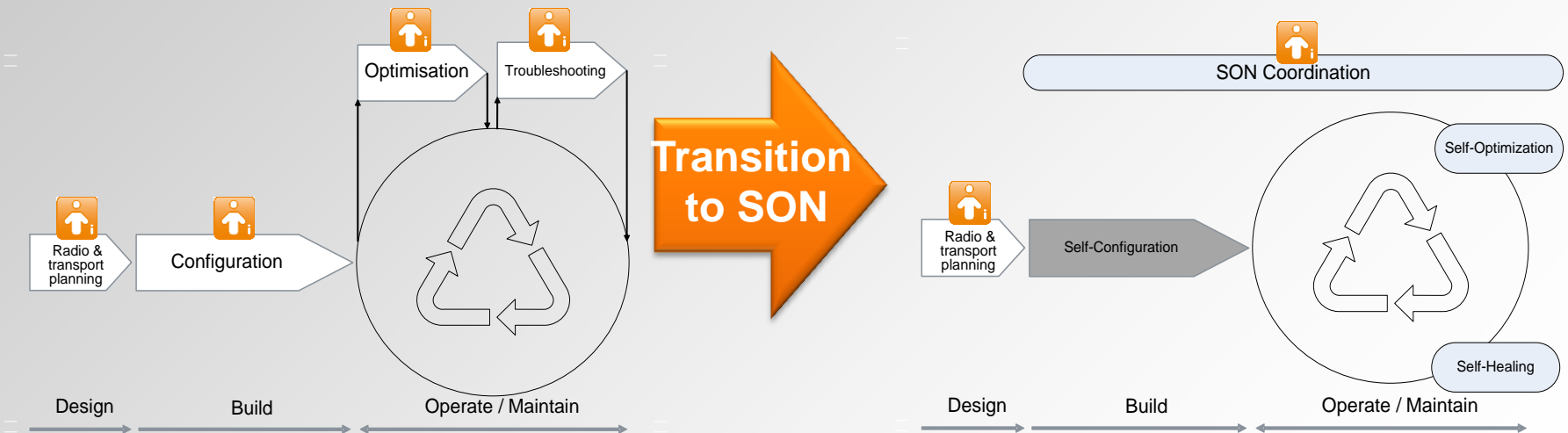


Operational challenges for SON

Chapter 3.6

Transition from manual/semi-automated workflows to SON

- In traditional operational life-cycle
 - Execution of the workflows decoupled from network operation
 - For optimisation PM and CM data are aligned to an offline tool where algorithms execute on data
- In SON life-cycle
 - Workflows are automated and realised with orchestration of SON function
 - Self-configuration and self-healing are triggered by incidents
 - For self-optimisation individual SON functions are embedded into the ongoing network operation rather than being executed offline



Operational challenges for SON

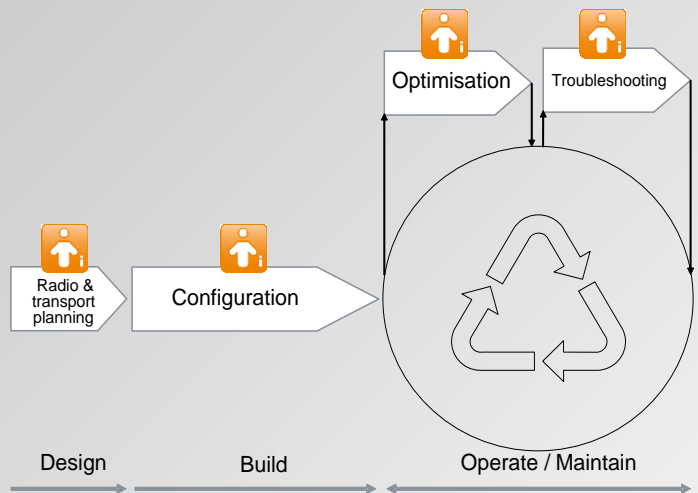
Introduction of SON will introduce challenges due to

- **Transition of operational process to SON**

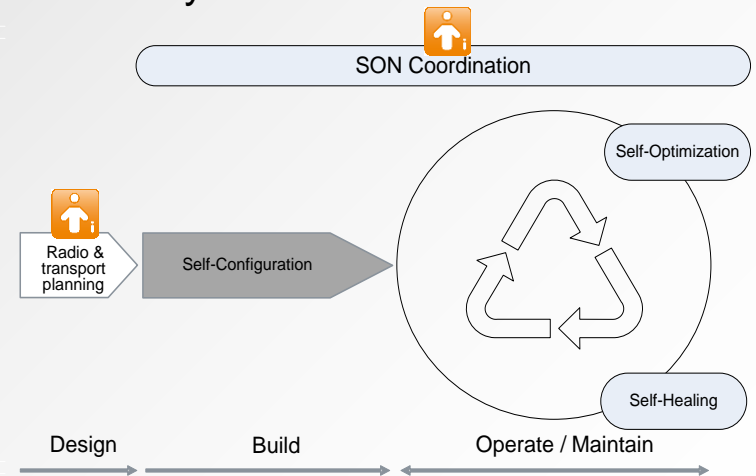
- Knowledge acquisition
- Operator acceptance
- Changes in human level processes
- Conflict avoidance between human operator and SON

- **Technical challenges**

- Moving from offline operation to online SON
- Acquisition and processing data
- Moving from centralised to distributed execution
- Knowledge management
- Security
- Management of SON enabled system
- Reliability



Transition
to SON



Challenges in transition to SON

Knowledge acquisition

- Today, most of the (critical) domain knowledge for OAM is held by the human operators
- Ways have to be found to acquire and capture all of this knowledge to be part of SON solutions

Operator acceptance

- Human operators must gain trust in the SON-enabled system
 - System enabling tracking of SON actions by a human operator
 - The human operator stay in control and thus be able to override SON actions
 - Trust is gained in a step-by-step process
- Shift human operator work from low-level repetitive tasks during operation to more high level task during preparation of system
 - New type of work becomes more creative and challenging
 - New type of work requires an increased skill set with learning curve
 - Employees may perceive automation as a threat to their particular job

Challenges in transition to SON

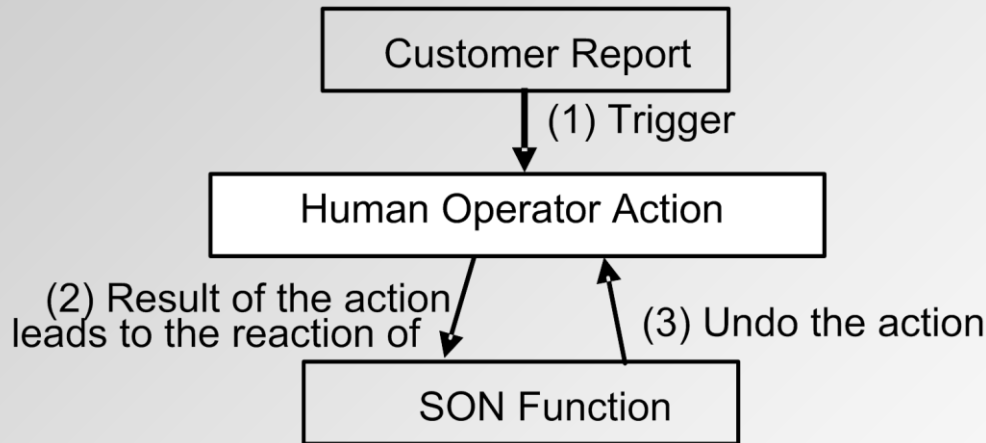
Changes of human-level processes

- Integration of the automated workflow parts into existing operator processes causes some initial complexity at the process level
 - Adaptation of human level process cycles to changed time intervals in which network planning, operation, optimisation and troubleshooting can be performed with SON
- Changed impact due to human errors
 - Automating low-level and manual processes leads to less human-induced errors
 - However, human error in higher level management may cause more damage due to wider impact
 - Therefore a higher skill level is required for these crucial decision making tasks
- Impact to operator organization as boundaries as boundaries between a network planning, network operation, and network optimisation departments are blurred or may even disappear
- Fine tuned operator processes may become as a hurdle for adopting some of the SON functionality

Challenges in transition to SON

Conflict avoidance between human operator and SON actions

- Conflicts between workflows induced by human operator and SON are possible
- SON function may react erroneously on an action performed by the human operator



Technical Challenges due to SON

Moving from offline operation to online SON

- Event orientation
- Algorithm execution in incremental way
- Retro-fitting SON solutions to legacy system
- Degree of detail for planned data

Acquisition and processing of data

- Needs to be embedded into the regular system operation
 - e.g., drive testing to acquire data from mobile terminals
- Protocol support needed, and thus additional standardization
 - e.g., X2 to support self-optimization, DHCP in self-configuration

Moving from centralised to distributed execution

Technical Challenges due to SON

Knowledge management

- Acquisition of knowledge: This is particularly difficult, e.g., in the diagnosis part of self-healing
- Representation and maintenance of knowledge: proper support in information models / ontologies is required
- Evolution of knowledge: learning methods allow the on-line acquisition of knowledge
- Decision making: technologies like policies, probabilistic graph models, decision theory are required

Security

- Setting up secure connectivity between a NE and its OAM system is crucial because
 - increasingly physical security (dedicated physical backhaul links; base stations installed in dedicated, locked cabinet) is replaced by virtual security (virtual backhaul links, base station installed in public environment).
 - Automation means inherently reducing human interaction which from a security perspective means to reduce human monitoring of security-related aspects of the system.

Technical Challenges due to SON

Management of SON enabled system

- Instrumenting the system to ensure human operator control and maintainability
 - logging, tracking, reporting
- Operability of the SON-enabled system
 - The operability of new higher-level tasks should also be assured by providing the proper tools which allow to reduce the number of different operating policies and workflows to be maintained

Reliability

- Consistent behaviour in all network configurations and environments
- Controlled behaviour (e.g., escalation to human operator) in case of errors
- Feature interaction related to the interaction between SON features but also between legacy OAM features and SON.