

Nguyễn Phanh Thúy - 21070513.

Q1: Building facilities (\$20 million)	High demand	34	Pay off
	Med demand	25	Mui
	Low demand	10	10
			20
3			
	selling rights	20	

Opportunity loss / regret	Max.
0      0      10      → 10	
14     5      0      → 14	

\* Optimistic approach = Max {maximum} = Max {34; 20} = 34 → choose building facilities.

\* Conservative approach = max {minimum} = Max {10, 10} = 10 → selling rights.

\* Minimax regret approaches = Mui {max regret decision} = min {10; 14}. Mui → choose building facilities

b) The company should undertake the R & D project because the revenue which could be taken in the future if the project is successful is much higher than the loss.

\* If the project is successful, the company can calculate expected value to identify the best decision alternative.

Expected value of building facilities =  $34 \cdot 0,5 + 25 \cdot 0,4 + 10 \cdot 0,10$

$$= 28$$

selling rights = 20

→ Thus, building facilities is a recommended decision.

Q2:

a) In this case, \$150000 is the best pay-off and -\$100000 is the worst

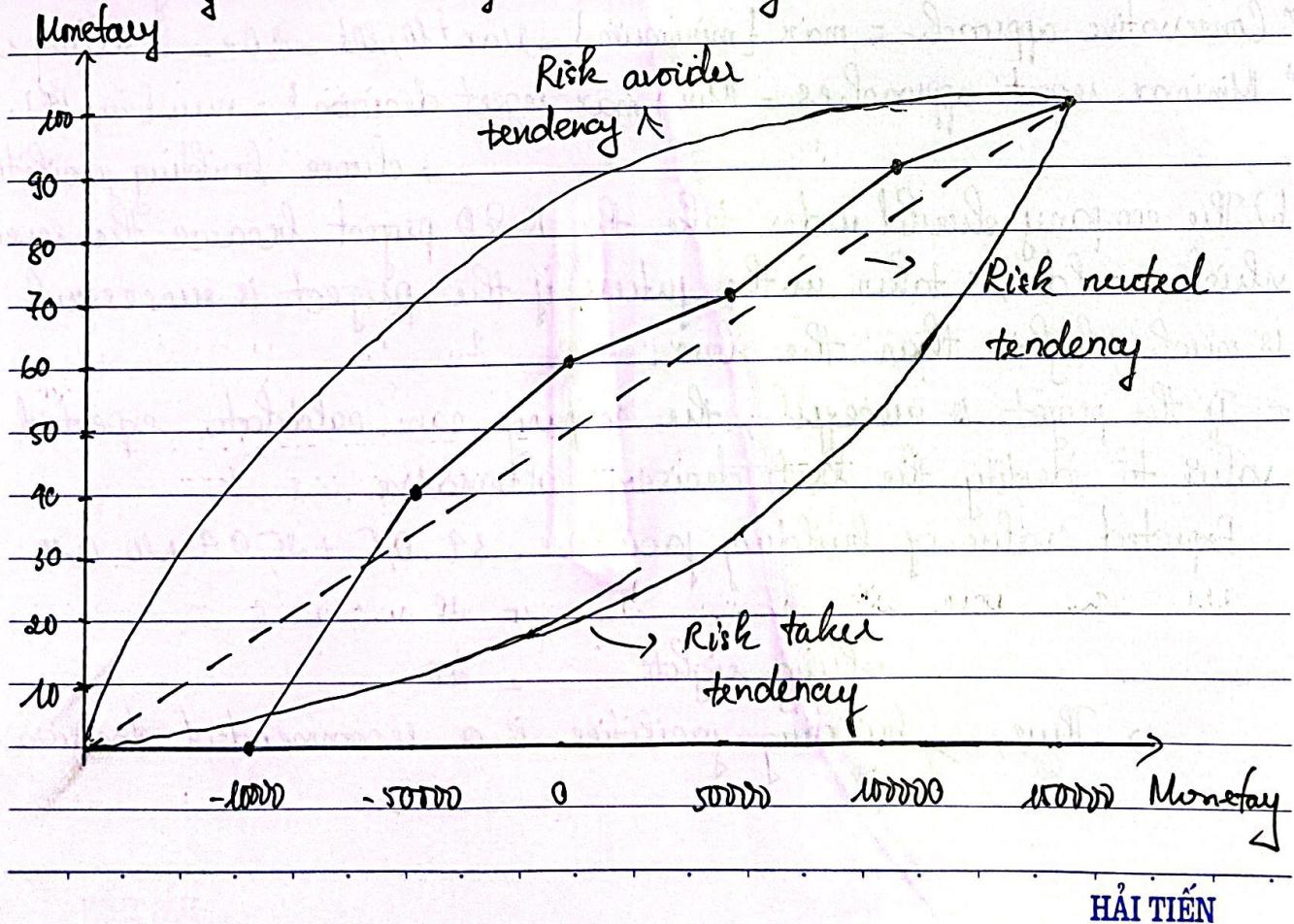
$$\rightarrow \text{Utility of } \$150000 = U(150000) = 100$$

$$-\$100000 = U(-100000) = 0$$

We will convert other profit into utility by using indifferent probability:

Profit	Indifferent Probability	Utility value
\$100000	0,9	90
\$50000	0,7	70
\$0	0,5	50
-\$50000	0,4	40

→ From the utility table, we can identify whether the investor is a risk taker or a risk avoider by drawing a graph with 2 factors: utility and monetary.



→ As can be concluded from the graph, the investor ends to be a risk neutral.

\* By using probability given, we can conclude calculate expected utility then apply expected utility approach.

$$EV (\$150000) = 100 \cdot 0,1 = 10$$

$$EV (\$100000) = 90 \cdot 0,1 = 9$$

$$EV (\$50000) = 70 \cdot 0,2 = 14$$

$$EV (\$0) = 50 \cdot 0,3 = 15$$

$$EV (-\$50000) = 40 \cdot 0,2 = 8$$

$$EV (-\$100000) = 0 \cdot 0,1 = 0$$

b) From the data of a) we can conclude : a new product has potential to make profit so investors should invest

Q3:

a) Simplify the game by applying the dominated strategy

	$b_1$	$b_2$	$b_3$	Minimum
$a_1$	0	-15	-8	-15
$a_2$	30	-5	5	-5
$a_3$	20	20	0	0 → min
maximum	30	20	5	

$\max \swarrow$

\* We consider strategy  $a_1$  and  $a_3$ , they pay off table shows that  $30 > 0$  (column  $b_1$ ) ;  $-5 > -15$  (column  $b_2$ ) ,  $5 > -8$  (  $b_3$  )  
 → strategy  $a_1$  is dominated by strategy  $a_2$  then it will be eliminated.

\* Doing the same with  $b_1$  and  $b_3$ , finding out that  $b_3$  is dominated by  $b_1$  → strategy  $b_3$  will be got rid of.

Thus, the size of the game will be :

	$b_1$	$b_2$	Minimum
$a_1$	30	-5	-5
$a_2$	20	20	= (20) $\rightarrow \min$
Maximum	30	(20)	
		max	PURE STRATEGY

→ Because it is pure strategy which means no advantage could be gained by switching to a different strategy, hence:

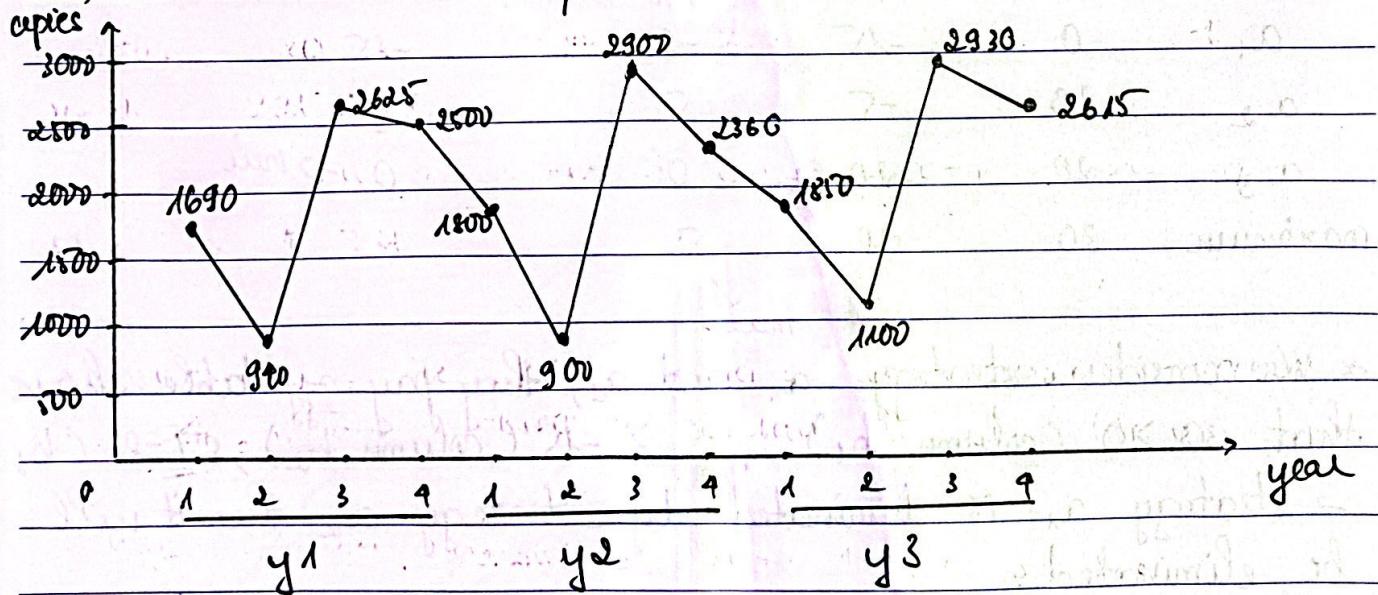
- The republican candidate should choose strategy  $a_2$  as the optimal strategy.

- The democrat candidate should choose strategy  $b_2$  as the optimal one.

→ The value of the game in this case equals the value of the saddle point = 20.

Q.4:

a) Construct a time series plot:



\* As can be concluded from the graph, the data show the seasonal pattern.

b) Assess the model accuracy of the three-quarter moving average forecast

Quarter	Sales	3MA forecast	Forecast error	Absolute error	Squared error	Abs (%)
1	1690	1690	0.00	0.00	0.00	0.00
2	940	1020	-78	78	6084	6.41%
3	2625	2380	245	245	59025	9.31%
4	2500	1750	748	748	559504	29.92%
5	1800	2022	-222	222	49284	12.33%
6	900	2308	-1408	1408	1.982464	156.44%
7	2900	1733	1167	1167	1.361889	40.24%
8	2360	1867	493	493	243.049	86.89%
9	1850	2053	-203	203	41.209	10.97%
10	1100	2370	-1270	1270	1612.900	115.45%
11	2930	1770	1160	1160	1395.600	38.59%
12	2865	2015	400	400	160.000	15.29%
Total			865	7071	7.355.899	441.12%

Three-quarter moving average forecast accuracy:

$$MSE = \frac{7355.899}{9} \approx 817.322; MAE = \frac{7071}{9} = 785.67; MAPE = 49.01\%$$

\* Assesses the model accuracy of an exponential smoothing forecast:  
 $\Rightarrow$  the desirable value for smoothing constant  $\alpha$  is  $\alpha = \frac{2}{12+1} = 0.154$

By using exponential smoothing constant, we can provide the forecast.

$$F_{t+1} = 0.154 Y_t + (1 - 0.154) \cdot F_t$$

Quarter	Sales	E.SForecast	Forecast	Absolute error	Squared error	Abs (%) error
1	1690					
2	940	1690	-750	750	562500	79,79
3	1625	1574,6	1050,38	1050,38	1103307,84	90,01
4	1500	1736,2	763,79	763,79	58337574	30,55
5	1800	1853,7	-53,7	53,7	2885,7	2,98
6	900	1845,45	-945,45	945,45	893883,82	105,05
7	2900	1670	1200	1200	1440000,52	41,38
8	2360	1884,6	475,38	475,38	225910,706	20,14
9	1850	1957,7	-107,75	107,75	11610,35	5,82
10	1100	1941,17	-841,17	841,17	707574,03	76,47
11	2390	1811,76	578,24	578,24	334358,28	24,2
12	2615	1900,72	714,28	714,28	510192,55	27,31
					6375679,35	

Then I used excel to find  $\lambda$  in order to minimize the mean squared error.

Choosing Data  $\rightarrow$  solver  $\rightarrow$  setting objective : Total squared error  $\rightarrow$  to min

Secondly, choosing  $\lambda = 0,154$  to change with  $0 \leq \lambda \leq 1$

Subsequently, tick  in making unconstrained variables non-negative  $\rightarrow$  select a solving method : GRG nonlinear  
Eventually we find a new  $\lambda$  as the optimal one :  $\lambda = 0,066095$

$$MSE = \frac{6209640,481}{11} = 564,512,8$$

$$MAPE = \frac{436}{11} = 39,64\%$$

$\Rightarrow$  Compare with 3 quarter moving average forecast, exponential smoothing forecast with optimed valuee.  $\lambda$  is much more accurate

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c) Ask excel to find seasonal and trend coefficients  
 $b_1 \quad b_3 \quad b_2 \quad b_4 \quad b_0$

23, 1    349,8    -1465,4    -642,3    2306,7

Then applying the following formula to find  $F_1, F_2, F_3 \dots F_{12}$

$$F_t = b_0 + b_1 Q_{t1} + b_2 Q_{t2} + b_3 Q_{t3} + b_4 t$$

Period	Year	Quarter	$Q_1$	$Q_2$	$Q_3$	Period	$Y_t$	$f_t$
1	1	1	1	0	0	1	1690	1687,5
2	2	2	0	1	0	2	940	887,5
3	3	3	0	0	1	3	2625	2725,83
4	4	4	0	0	0	4	2500	2399,17
5	2	1	1	0	0	5	1800	1817,80
6	2	2	0	1	0	6	900	980
7	3	3	0	0	1	7	2900	2818,33
8	4	4	0	0	0	8	2360	2491,67
9	3	1	1	0	0	9	1850	1872,5
10	2	2	0	1	0	10	1100	1072,5
11	3	3	0	0	1	11	2930	2910,83
12	4	4	0	0	0	12	2615	2584,17