

# Lean, Scrum & More

Training at 

*From the basics of Lean, to Autonomous Teams*

September 19-20, 2019

On site, customized Training

Leverkuse, Hauptstrasse 105 · Room LEV\_4818\_03\_341

*Secure your place by registering via email: [fernando.guigou.ext@bayer.com](mailto:fernando.guigou.ext@bayer.com)*

## Course Objectives

- Review Scrum & Agile from a Lean perspective, emphasizing aspects like:
  - Collaboration
  - Transparency
  - Value Creation
  - Teamwork
  - Continuous Improvement
  - And more ...
- Prepare attendees with experience in Scrum, so they can be knowledgeable to pass the certification exam for both, Scrum Master *and* Product Owner (\*)
- Introduction to lean concepts on leading autonomous teams

As a result of these two days, participants are expected to leave with a deeper understanding of Scrum, Lean & Agile, as well as being able to pass the exam for the certification at Scrum.org

*(\*) The main organizations and only ones fully recognized for Scrum certification are ScrumAlliance (Jeff Sutherland) and Scrum.org (Ken Schwaber). Both are the creators of Scrum and those who maintain the Official Scrum Guide (<https://www.scrumguides.org/>). This training will provide you all necessary knowledge in order to approve the exam in both organizations, but Scrum.org requires only a one-time payment of USD 150.-*

## Pre- ~~reading~~ watching material

In order to get the most out of this 2-days training, the following videos are recommended to be watched in advance:

Introductory videos on Lean:

- Why Lean matters: <https://vimeo.com/218364452> (10min 12s)
- Thinking in Lean: <https://vimeo.com/236333794> (12min 59s)
- Motivation & Lean: <https://vimeo.com/252929861> (14min 27s)

Spotify Culture, by Henrik Kniberg:

- <https://www.youtube.com/watch?v=R2o-Xm3UVjs> (25min 27s)

## PROGRAM

DAY 1	DAY 2
08:30 – 09:00 Reception & Coffee	08:30 – 09:00 Reception & Coffee
<b>PART I – OVERVIEW</b>	<b>PART III – BECOMING AGILE</b>
09:00 – 10:20 <b>INTRODUCTION: LEAN</b> General Overview From Mass Production to Lean Values & Principles The Future: Full-Stack Teams	09:00 – 09:30 Summary Day 1 09:30 – 10:20 Intro to DevOps & Automation 10:20 – 10:30 Break
10:20 – 10:30 Break	<b>PART IV – WORKSHOP</b>
10:30 – 12:30 <b>SCRUM &amp; ALTERNATIVES</b> Why is Scrum important? History & Other Agile Methods Scrum Alternatives: <ul style="list-style-type: none"><li>○ Kanban</li><li>○ Scrumban</li><li>○ Design Thinking</li><li>○ DevOps</li></ul>	10:30 – 11:30 Preparation for the Workshop Leading Agile Teams Toyota Kata Top-Down & Bottom-Up Cycles Team Building Collaborative Boards Meetings Preparation (Nemawashi)
12:30 – 13:30 Lunch	11:30 – 12:30 Workshop Part 1
<b>PART II: SCRUM IN DEPTH</b>	12:30 – 13:30 Lunch
13:30 – 14:50 Scrum in Depth When to use Scrum (and when not) Scrum Maturity: Shu-Ha-Ri Why Scrum works The “WHY” of Scrum Elements	13:30 – 14:50 Workshop Part 2 14:50 – 15:00 Break 15:00 – 16:00 Workshop Part 3
14:50 – 15:00 Break	16:00 – 17:00 FINAL CONCLUSIONS
15:00 – 15:30 Scrum Guide Review 15:30 – 16:00 Scrum Master Open Exam 16:00 – 16:30 Product Owner Open Exam	
16:30 – 17:00 Day 1 Conclusions	