

Lean, Scrum & More

Training at 

From the basics of Lean, to Autonomous Teams

August 15-16, 2019

On site, customized Training

Bayer · Müllerstraße 178, Berlin · Room S101 / 08 / 1+2

Secure your place by registering via email: fernando.guigou.ext@bayer.com

Course Objectives

- Review Scrum & Agile from a Lean perspective, emphasizing aspects like:
 - Collaboration
 - Transparency
 - Value Creation
 - Teamwork
 - Continuous Improvement
 - And more ...
- Prepare attendees with experience in Scrum, so they can be knowledgeable to pass the certification exam for both, Scrum Master *and* Product Owner (*)
- Introduction to lean concepts on leading autonomous teams

As a result of these two days, participants are expected to leave with a deeper understanding of Scrum, Lean & Agile, as well as being able to pass the exam for the certification at Scrum.org

() The main organizations and only ones fully recognized for Scrum certification are ScrumAlliance (Jeff Sutherland) and Scrum.org (Ken Schwaber). Both are the creators of Scrum and those who maintain the Official Scrum Guide (<https://www.scrumguides.org/>). This training will provide you all necessary knowledge in order to approve the exam in both organizations, but Scrum.org requires only a one-time payment of USD 150.-*

Pre- ~~reading~~ watching material

In order to get the most out of this 2-days training, the following videos are recommended to be watched in advance:

Introductory videos on Lean:

- Why Lean matters: <https://vimeo.com/218364452> (10min 12s)
- Thinking in Lean: <https://vimeo.com/236333794> (12min 59s)
- Motivation & Lean: <https://vimeo.com/252929861> (14min 27s)

Spotify Culture, by Henrik Kniberg:

- <https://www.youtube.com/watch?v=R2o-Xm3UVjs> (25min 27s)

PROGRAM

DAY 1 – Thursday, August 15th

08:30 – 09:00 Reception & Coffee

PART I – OVERVIEW

09:00 – 10:20 **INTRODUCTION: LEAN**
 General Overview
 From Mass Production to Lean
 Values & Principles
 The Future: Full-Stack Teams

10:20 – 10:30 Break

10:30 – 12:30 **SCRUM & ALTERNATIVES**
 Why is Scrum important?
 History & Other Agile Methods
 Scrum Alternatives:
 ○ Kanban
 ○ Scrumban
 ○ Design Thinking
 ○ DevOps

12:30 – 13:30 Lunch

PART II: SCRUM IN DEPTH

13:30 – 14:50 Scrum in Depth
 When to use Scrum (and when not)
 Scrum Maturity: Shu-Ha-Ri
 Why Scrum works
 The “WHY” of Scrum Elements

14:50 – 15:00 Break

15:00 – 15:30 Scrum Guide Review
 15:30 – 16:00 Scrum Master Open Exam
 16:00 – 16:30 Product Owner Open Exam

16:30 – 17:00 Day 1 Conclusions

DAY 2 – Friday, August 16th

08:30 – 09:00 Reception & Coffee

PART III – BECOMING AGILE

09:00 – 09:30 Summary Day 1

09:30 – 10:20 Intro to DevOps & Automation

10:20 – 10:30 Break

PART IV – WORKSHOP

10:30 – 11:30 Preparation for the Workshop
 Leading Agile Teams
 Toyota Kata
 Top-Down & Bottom-Up Cycles
 Team Building
 Collaborative Boards
 Meetings Preparation (Nemawashi)

11:30 – 12:30 Workshop Part 1

12:30 – 13:30 Lunch

13:30 – 14:50 Workshop Part 2

14:50 – 15:00 Break

15:00 – 16:00 Workshop Part 3

16:00 – 17:00 FINAL CONCLUSIONS