

Team 19: Last-Mile Drone Delivery

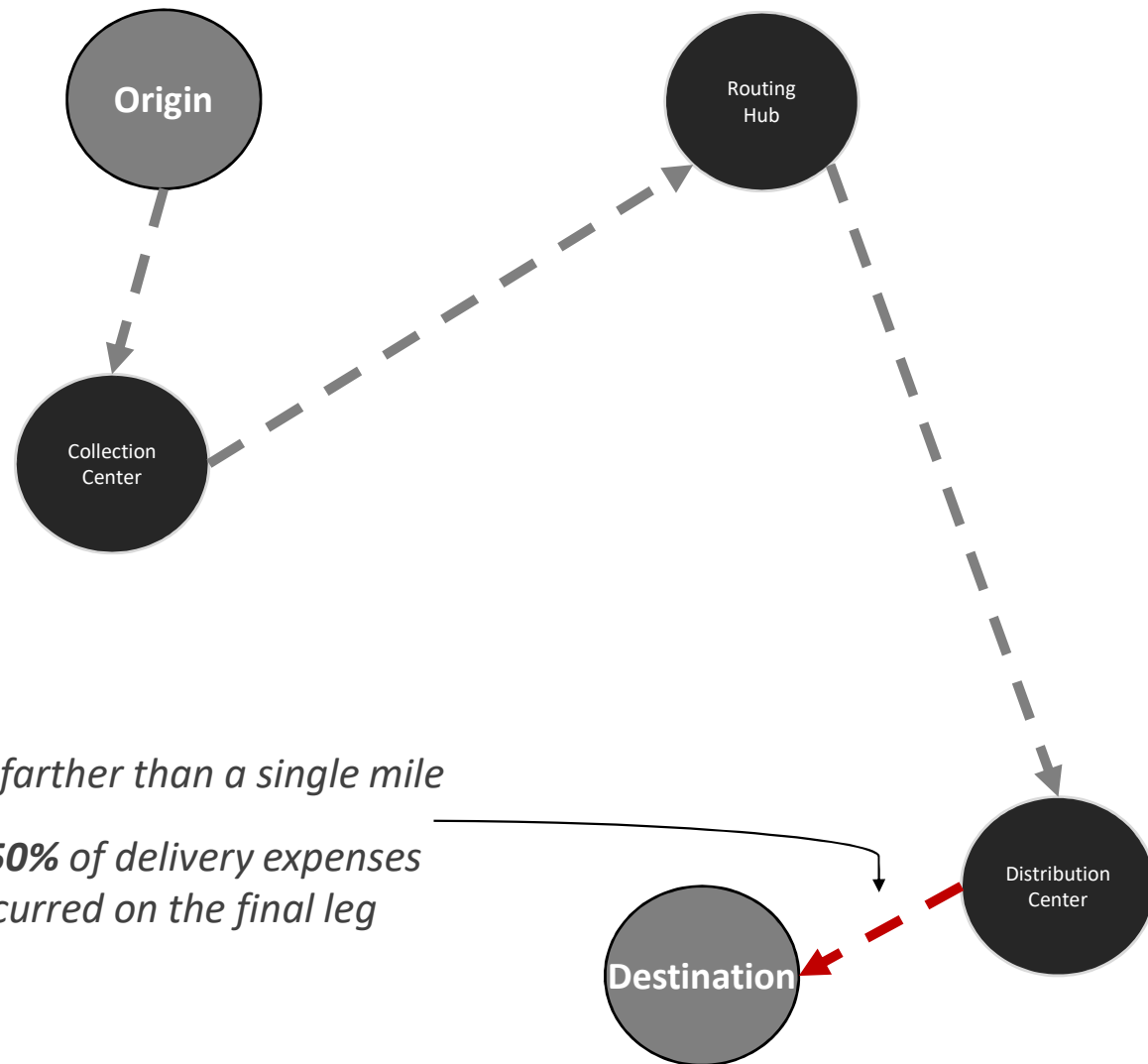
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Problem Scope

Last-Mile Business-to-Consumer (B2C) Shipping Challenges:

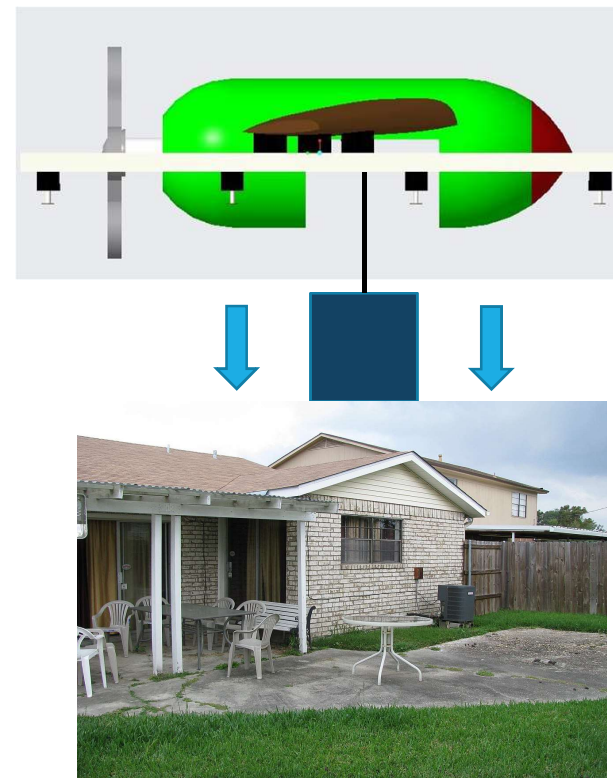
- Delivery demand densities vary by time and location
- E-commerce sales and subsequent cargo traffic volumes are surging
- Customers expect progressively cheaper and quicker shipping options



Mission Statement



*To develop a drone package delivery system that performs last-mile delivery of goods in a **faster, safer,** and **cheaper** manner than current delivery methods.*



Stakeholders

OPERATORS of delivery system							MANUFACTURERS of delivery system			
UPS	FedEx	DHL	Amazon	USPS	Grubhub	DoorDash	DJI	Yuneec	Parrot	Blade

Packages: Primary Market

Food: Secondary Market

REGULATORS of airspace				USERS of airspace				PRODUCERS & CONSUMERS of delivered goods
FAA	ICAO	Federal, State, & Local Authorities	Airports	Airlines	Military	Business	General	various business & individuals



Customer Needs

Group	Rank	Need	Group	Rank	Need
Operators	8	Drone shall transport cargo faster than ground shipping.	Regulators	30	Drone shall limit its noise, light, and air pollution.
	7	Drone shall transport cargo cheaper than ground shipping.		27	Drone shall avoid harming wildlife in the sky or ground.
	9	Drone shall provide the range to bridge the last-mile gap.		5	Drone shall avoid flying within restricted airspace.
	11	Drone shall carry multiple medium-sized packages.		1	Drone shall comply with FAA Part 135 regulations.
	19	Drone shall efficiently plan and navigate delivery routes.		2	Drone shall comply with NextGen ATC LAANC regulations.
	10	Drone shall detect and avoid obstacles in its course.		3	Drone shall yield to commands from authorities.
	23	Drone shall operate normally in mild precipitation and winds.		4	Drone shall avoid contacting nearby persons or structures.
	25	Drone shall operate normally in reduced visibility environments.		6	Drone shall notify other airspace users of its presence.
	24	Drone shall operate normally after repeated hard landings.	Manufacturers	18	Drone shall protect itself from criminal activities.
	13	Drone shall offer a remote piloting capability.		17	Drone shall limit maintenance downtime.
	12	Drone shall regularly transmit tracking data to a control center.		26	Drone shall limit its power draw.
Producers & Consumers	14	Drone shall be securely and expediently unloaded.		28	Drone shall prevent cargo movement.
	15	Drone shall deliver its payload in a safe and convenient location.		16	Drone shall be easily serviceable and reliable.
	21	Drone shall insulate its payload from weather conditions.		29	Drone shall store performance data for evaluation.
	20	Drone shall protect its payload from excessive loading.			
	22	Drone shall notify customers of impending deliveries.			



System Requirements

Weight	Specification	Marginal Value	Target Value	Weight	Specification	Marginal Value	Target Value
.15	Drone delivery cost (\$/mi.)	\$3.00/mi	\$2.50/mi	.1	Payload size (cu in.)	2016 cu in	3024 cu in
.1	Drone cruise speed (mph)	50	60	.1	Payload weight (lbs)	10 lbs	12 lbs
.1	Drone delivery range (mi.)	20	30	.03	Payload on/off-loading time (sec)	90 sec	60 sec
.02	Drone flight endurance (hr)	1 hr	1.25 hr	.02	Payload on/off-loading steps (#)	5 steps	3 steps
.02	Drone flight ceiling (ft)	500 ft	750 ft	.03	Payload acceleration exposure (Gs)	3 Gs	2 Gs
.05	Drone navigational positioning error (ft)	5 ft	1 ft	.05	Payload delivery location error (ft)	10 ft	5 ft
.02	Drone power draw (Ah)	20 Ah	15 Ah	.01	Datalink bandwidth capacity (Mbps)	5 Mbps	10 Mbps
.03	Obstacle detection distance (ft)	400 ft	500 ft	.01	Datalink latency time (sec)	2 sec	1 sec
.05	Obstacle separation distance (ft)	100 ft	150 ft	Payload Delivery			
.01	Tolerable wind speed (mph)	15 mph	25 mph				
.01	Drone system annual loss rate (%/year)	5%	2%				
.01	Drone system mean time to failure (years)	5 years	10 years	Weight	Specification	Value	
.03	System mtc to ops time ratio (#)	.1	.05	N/A	Compliance with CFR Part 135 (binary)	Yes	
.01	Drone light pollution (lumens)	1200 lum	1000 lum	N/A	Compliance with FAA LAANC ATC (binary)	Yes	
.01	Drone noise pollution (decibels)	90 dB	50 dB	System Regulations			
Vehicle Performance							

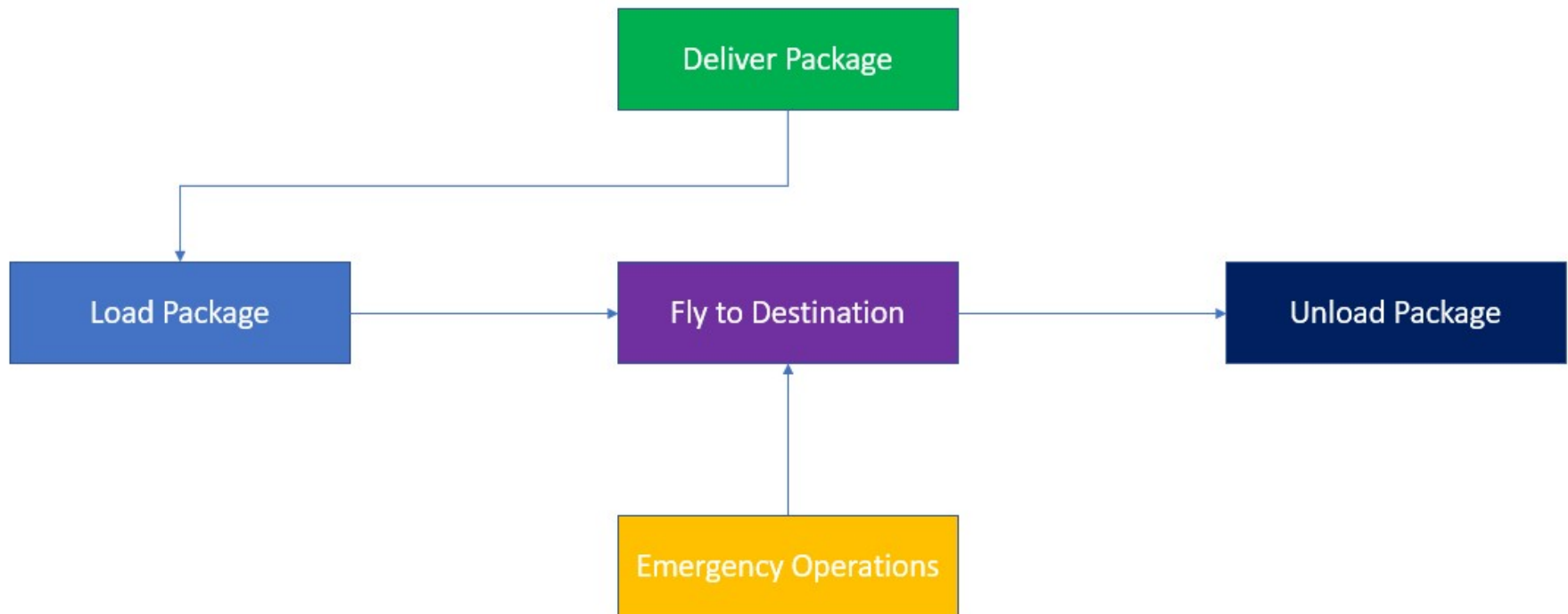


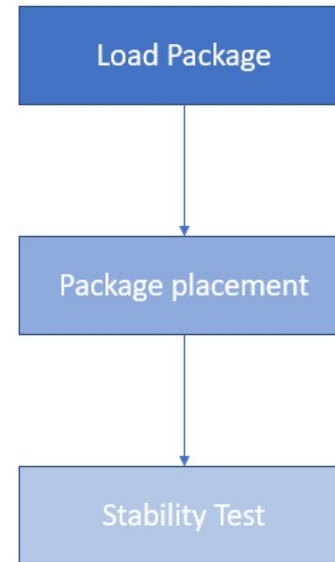
House of Quality													
Ranking	Normalized Weight	Customer Requirements	Direction of Improvement										
			□	▼	▲	▲	▲	▼	▲	▲	▼	□	□
			Compliance with FAA LAANC ATC directives	Fleet Loss Rate	Tracks distances from obstacles during entire flight	Flight Range	Variation in altitude, longitude and latitude	Maximum power draw	Flight Speed and acceleration	Payload weight, size and temperature regulation	Crash probability, speed and acceleration	Remote control with low latency	Ease of loading and unloading
10	6%	Delivers packages at a faster and cheaper speed than ground shipping	0	0	0	1	0	-2	1	-1	-1	0	1
5	3%	Generates efficient routes and identifies landing sites automatically for safe delivery.	0	0	1	2	1	-1	0	0	0	0	0
6	3%	Can hold and lift multiple medium-sized packages.	0	0	0	-1	0	-1	0	2	0	0	2
9	5%	Can takeoff and land vertically, and hover in place.	0	0	0	0	2	-2	1	-1	0	0	0
10	6%	Does not collide with terrain, buildings, wildlife, or people and avoids restricted airspaces	2	-2	2	1	2	0	2	-1	2	1	0
10	6%	Regularly transmits its telemetry data to air traffic control centers and company network operations centers.	2	0	0	0	2	-1	0	0	0	2	0
4	2%	Requires minimal maintenance and charging downtime	0	1	0	-1	0	1	0	0	-2	0	0
9	5%	Resists external damage due to weather or stresses.	1	0	2	-1	2	0	2	0	2	0	0
8	4%	Has the range to bridge the last mile gap between distribution centers and consumer households.	1	0	0	2	0	-1	0	-1	0	0	1
6	3%	Protects itself and its cargo from criminal activities, such as hacking, vandalism, or theft.	0	2	0	0	1	0	1	0	2	2	1
7	4%	Operates normally in mild precipitation and winds; quickly and safely returns to base during severe weather conditions.	0	1	1	1	-1	-1	0	2	1	0	0
8	4%	Can be interfaced, stopped, and deactivated by police and rescue authorities.	2	1	0	0	0	0	0	0	0	1	1
10	6%	Retains the option to be piloted by a remote, manual operator.	1	0	0	0	0	0	0	0	0	2	0
7	4%	Is visible during the day and night to individuals on the ground.	1	0	0	2	1	-1	0	0	1	1	0
3	2%	Can be interfaced by individuals with visual or auditory disabilities.	0	0	0	0	0	0	0	0	0	0	2
178	1	Absolute Value Sums	14	12	14	14	12	15	12	12	12	12	12
		Sums	14	8	12	12	12	-11	12	12	12	12	12
		Importance Rating Sum (Importance x Relationship)	0.662921348	0.5	0.539325843	0.539325843	0.47752809	0.584269863	0.47752809	0.47752809	0.47752809	0.47752809	0.47752809
		Relative Weight	1	4	3	3	5	2	5	5	5	5	5
		Our Product											

House of Quality



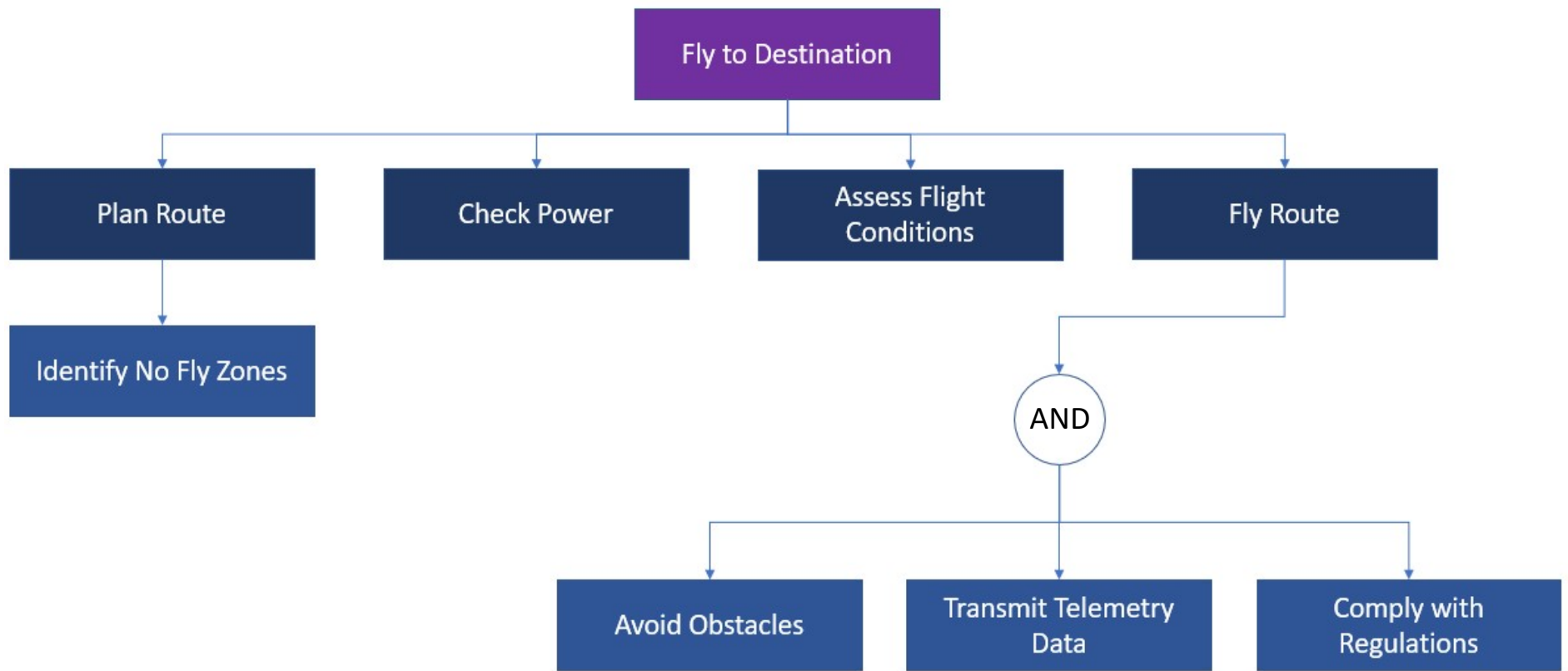
Functional Analysis





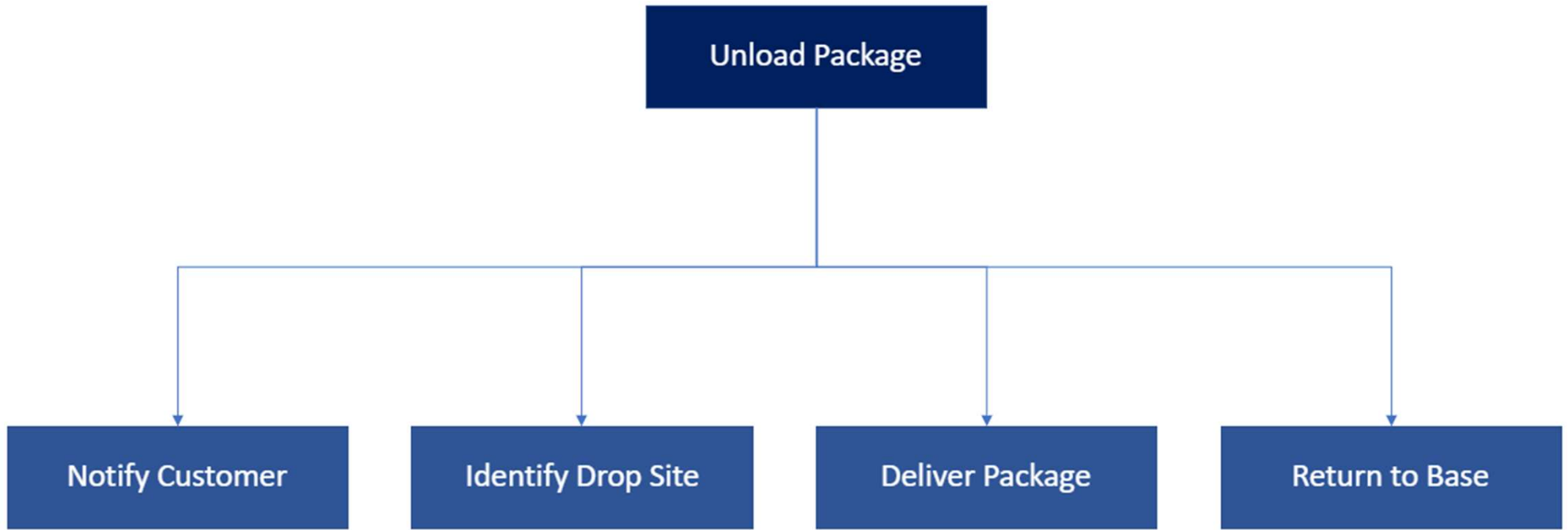
Load Package Function





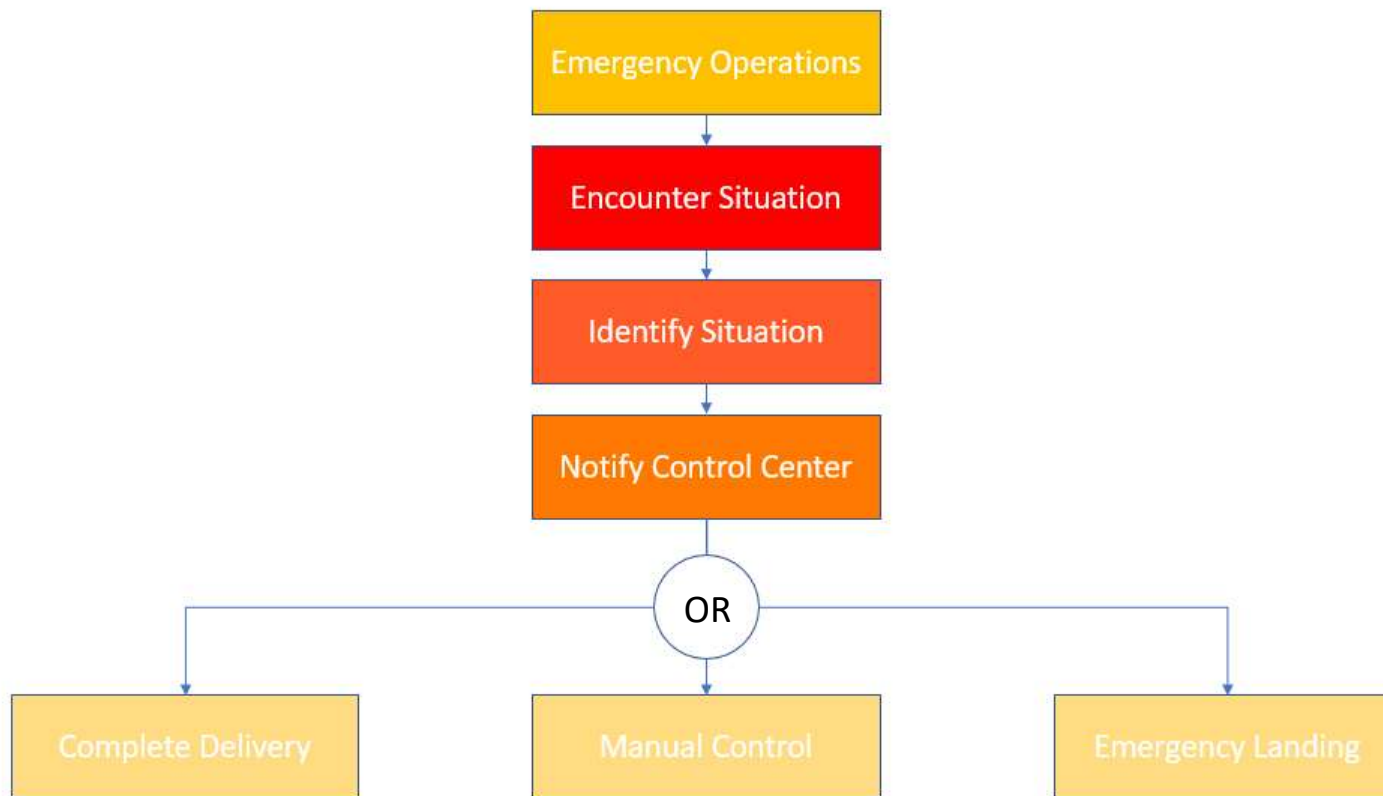
Fly to Destination Function





Unload Package Function





Emergency Operations Function



Concept Generation – Vehicle Configuration



Multicopter

Industry baseline; common, affordable, and proven vehicle design



Forward and Vertical Props

Combination of forward engines for cruise and vertical engines for takeoff and landing



Tiltrotor

Directional propellers reduces the number of necessary engines

Concept Generation – Vehicle Configuration



Catapulted Fixed-Wing

Assisted takeoff accommodates heavier payloads while fixed-wing plane improves range



Helicopter

Relatively simple, inexpensive, and developed vehicle design



Coaxial and Pusher

Tested, fast, less complex to control



Modular Multicopter

Modular engine and battery pods allow operators to tailor vehicle configuration to payload

Concept Generation – Vehicle Configuration



Blimp

Small, autonomous blimps allow very precise delivery



Rocket

Reusable, guided rockets offer very fast delivery



Santa

Peak Performance

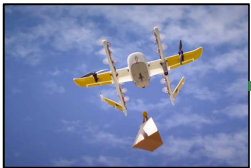
Criteria	Baseline Multicopter	Forward & Vertical Props	Tiltrotor	Plane Catapult	Modular Multicopter	Traditional Helicopter	Coaxial Rotors & Push Prop	Rocket	Santa	Blimp
Speed	0	1	1	1	0	0	1	1	1	-1
Cost	0	-1	-1	1	-1	-1	-1	-1	-1	-1
Range	0	1	1	1	0	-1	-1	1	1	1
Safety	0	1	-1	-1	-1	0	0	-1	1	-1
Durability	0	-1	-1	0	1	1	-1	-1	1	-1
Delivery Capability	0	0	0	-1	0	0	0	-1	1	-1
Payload Capacity	0	1	0	1	1	-1	-1	1	1	1
Maneuverability	0	1	-1	-1	0	-1	-1	-1	-1	-1
Score	0	3	-2	1	0	-3	-4	-2	4	-4
Rank	4	2	6	3	4	8	9	6	1	9
Continue?	Yes	Yes	Yes	Yes	Yes	No	No	No	Busy	No

Concept Selection – Iteration 1

Vehicle Configuration



Vehicle Configuration: Concept Changes



Tailsitter



Santa



Helicopter



Blimp



Rocket

Criteria	Weight	Regular Multicopter	Forward & Vertical Props	Tiltrotor	Plane Catapult	Modular Multicopter	Tailsitter
Speed	0.13	2	4	5	5	1	3
Cost	0.17	4	2	1	2	2	3
Range	0.13	3	4	4	5	3	4
Safety	0.21	4	5	2	3	3	2
Durability	0.08	3	2	1	3	4	3
Delivery Capability	0.17	4	4	4	1	4	3
Payload Capacity	0.08	3	4	4	5	4	3
Maneuverability	0.04	4	5	3	2	4	1
Score		3.46	3.75	2.92	3.13	2.96	2.83
Rank		2	1	5	3	4	6
Continue?		No	Yes	No	No	No	No

Concept Selection – Iteration 2

Vehicle Configuration



Concept Generation – Payload Delivery



Landing

Current standard; common and proven delivery method



Tether

Lowering packages on ropes mitigates safety concerns of landing



Parachute

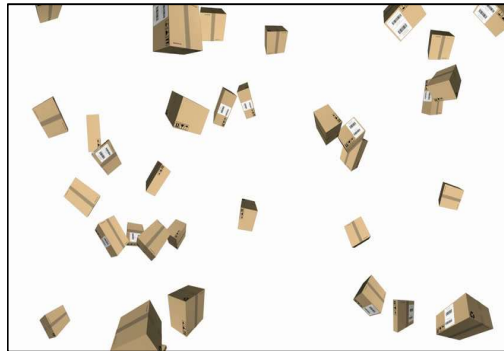
Reusable parachutes offer relative simplicity and speed

Concept Generation – Payload Delivery



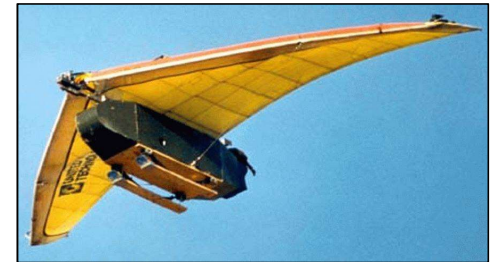
Robotic Arm & Claw

Precise control over package placement improves delivery convenience



Drop

Simplicity of aerial release reduces added vehicle weight



Glider



Booster

Criteria	<u>Baseline</u> Landing	Drop	Parachute	Tether	Glider	Booster	Robotic Arm & Claw
Speed	0	1	1	1	1	1	-1
Cost	0	1	1	1	-1	-1	-1
Safety	0	-1	-1	1	-1	-1	1
Power	0	1	1	-1	1	-1	-1
Payload Weight	0	-1	-1	1	-1	-1	-1
Payload Size	0	-1	1	-1	-1	-1	-1
Delivery Accuracy	0	-1	-1	-1	-1	-1	1
Delivery Convenience	0	-1	-1	0	-1	-1	-1
Score	0	-2	0	1	-4	-6	-3
Rank	2	4	2	1	6	7	5
Continue?	Yes	Yes	Yes	Yes	No	No	No

Concept Selection – Iteration 1

Payload Delivery



Payload Delivery: Concept Changes



Booster



Robotic Arm & Claw



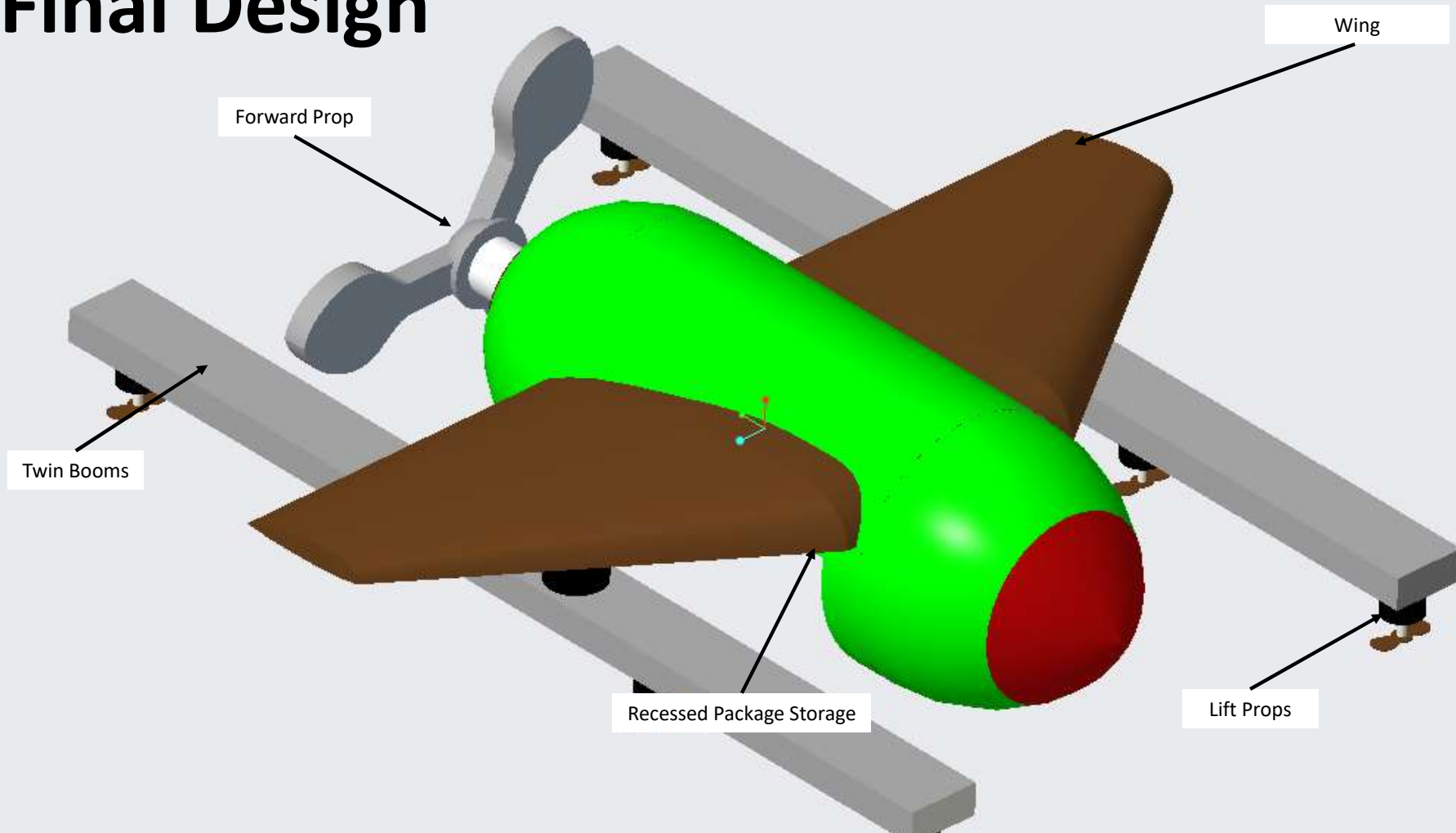
Glider

Criteria	Weight	Landing	Drop	Parachute	Tether
Speed	0.17	1	4	3	2
Cost	0.04	2	4	1	3
Safety	0.21	2	1	3	4
Power	0.04	1	3	4	2
Payload Weight	0.13	3	2	1	4
Payload Size	0.08	3	2	1	4
Delivery Accuracy	0.21	4	1	2	3
Delivery Convenience	0.13	4	1	2	3
Score		2.67	1.92	2.21	3.21
Rank		2	4	3	1
Continue?		No	No	No	Yes

Concept Selection – Iteration 2 Payload Delivery



Final Design



ID	Purpose	Failure Modes	Failure Mechanism	Failure Detection	Failure Compensation	Failure Effects	Risk Level (1-Low, 5-High)	Severity	Preventative Measures	Risk Score
Lifting Rotors	Vertical Takeoff/Hover	Broken Blade	Impact, overstress, fatigue	Flight control system	Redundancy, transition to gliding flight	Loss of lift in hover/vertical flight	3	4	Construct of sturdy material, frequent inspection	12
		Motor Failure	Temperature, contamination, wear (under-supply of power, moisture, lack of lubrication (https://www.drlq.org/blog/5-things-that-commonly-cause-electric-motor-failures/))	Flight control system	Redundancy, transition to gliding flight	Loss of lift in hover/vertical flight	3	4	Construct of sturdy material, frequent inspection	12
Propulsion Rotors	Forward/Reverse Thrust	Broken Blade	Impact, overstress, fatigue	Flight control system	Redundancy, transition to gliding flight	Loss of forward/reverse thrust	3	2	Construct of sturdy material, frequent inspection	6
		Motor Failure	Temperature, contamination, wear (under-supply of power, moisture, lack of lubrication (https://www.drlq.org/blog/5-things-that-commonly-cause-electric-motor-failures/))	Flight control system	Redundancy, transition to gliding flight	Loss of forward/reverse thrust	3	2	Construct of sturdy material, frequent inspection	6
Wings	Provides lift in forward flight	Structural failure	Impact, overstress, fatigue	Inspection	Transition to vertical flight	Loss of lift in forward flight	2	3		6
Control surfaces	Control drone flight	Structural (control surface) failure	Impact, overstress, fatigue	Inspection	Use of other control surfaces/lifting motors for flight control	Inability to control aircraft	1	5	Construct of sturdy material, frequent inspection	5
		Failure of control surface actuator	Temperature, contamination, wear (under-supply of power, moisture, lack of lubrication (https://www.drlq.org/blog/5-things-that-commonly-cause-electric-motor-failures/))	Inspection/Testing	Use of other control surfaces/lifting motors for flight control	Inability to control aircraft	2	5	Frequent inspection, Use reliable motors	10
		Control surface binding	Lack of lubrication, warping of components	Inspection/Testing	Use of other control surfaces/lifting motors for flight control	Inability to control aircraft	2	5	Testing in many conditions	10
Vision System	Detect and identify obstacles, delivery zones, landing zones	Failure to detect	Blocked line of sight, software failure	Inspection/testing	Redundancy	Loss of ability to avoid obstacles, deliver package, take off and land safely	2	4	Redundant systems, frequent inspection	8
Flight Control System	Direction of drone for navigation and safe flight	Navigation failure	Software	Software testing and validation	Return to base, emergency landing	Loss of ability to find base, dropoff zone, or waypoints	3	3	Extensive testing	9
		Bad input		Input accuracy validation	Return to base, emergency landing	Loss of ability to find base, dropoff zone, or waypoints	2	3	Extensive testing	6
		Control failure	Bad input from air data system	Air data system validation from redundant sensors	Redundancy, emergency landing	Loss of control	3	5	Frequent inspection of air data system	15
		Control software malfunction	Software testing and validation	Software testing and validation	Emergency landing	Loss of control	3	5	Extensive software validation	15
Power System	Provide power to flight control system and propulsive sources	Battery Failure	Chemical, impact	Voltage Sensor, inspection	Redundancy	Loss of power in all systems	2	5	Use a reliable battery, swap batteries often	10
		Power Distribution Failure	Wires severed	Voltage Sensors, inspection	Redundancy	Loss of power in some or all systems	3	4	Frequent inspection	12
Package Carrying System	Safely retain package, protect package from damage	Retention motor failure	Motor Failure	Inspection	Speed and Altitude Reduction, Emergency landing or return to base, redundancy	Uncommanded Release of Cargo	3	4	Frequent inspection	12
		Retention latch failure	Impact, overstress, fatigue	Inspection	Speed and Altitude Reduction, Emergency landing or return to base, redundancy	Uncommanded Release of Cargo	2	4	Frequent inspection	8
		Package container failure	Impact, overstress, fatigue	Inspection	Speed and Altitude Reduction, Emergency landing or return to base	Uncommanded Release of Cargo, Loss of cargo protection	3	3	Frequent inspection and replacement	9
Package Lowering Tether	Lower package to ground at safe rate	Cable structural failure	Impact, overstress, fatigue	Inspection		Uncommanded release of cargo	2	4	Frequent inspection	8
		Lowering Motor Failure	Temperature, contamination, wear (under-supply of power, moisture, lack of lubrication (https://www.drlq.org/blog/5-things-that-commonly-cause-electric-motor-failures/))	Inspection	Use of release mechanism to retain package, emergency landing	Uncommanded release of cargo	3	4	Frequent inspection, Use reliable motor	12
		Cable Ratchet Failure	Impact, overstress, fatigue	Inspection	Use of motor to secure package	Uncommanded release of cargo	3	4	Frequent inspection	12
		Hook Failure	Impact, overstress, fatigue	Inspection	Use of retention latches to restrain package, return to base	Uncommanded release of cargo	2	4	Frequent inspection	8
		Premature Package release	Altimeter failure, structural failure of release mechanism, release motor mechanism failure, software failure	Inspection		Uncommanded release of cargo	1	4	Frequent inspection, Testing of Altimeter and release software	4

FMECA



ID	Purpose	Failure Modes	Failure Mechanism	Failure Detection	Failure Compensation	Failure Effects	Risk Level (1-Low, 5-High)	Severity	Preventative Measures	Risk Score
Lifting Rotors	Vertical Takeoff/Hover	Broken Blade	Impact, overstress, fatigue	Flight control system	Redundancy, transition to gliding flight	Loss of lift in hover/vertical flight	3	4	Construct of sturdy material, frequent inspection	12
		Motor Failure	Temperature, contamination, over/under-supply of power, moisture, lack of lubrication (https://www.dfliq.net/blog/5-things-that-commonly-cause-electrical-motor-failures/)	Flight control system	Redundancy, transition to gliding flight	Loss of lift in hover/vertical flight	3	4	Construct of sturdy material, frequent inspection	12
Propulsion Rotors	Forward/Reverse Thrust	Broken Blade	Impact, overstress, fatigue	Flight control system	Redundancy, transition to gliding flight	Loss of forward/reverse thrust	3	2	Construct of sturdy material, frequent inspection	6
		Motor Failure	Temperature, contamination, over/under-supply of power, moisture, lack of lubrication (https://www.dfliq.net/blog/5-things-that-commonly-cause-electrical-motor-failures/)	Flight control system	Redundancy, transition to gliding flight	Loss of forward/reverse thrust	3	2	Construct of sturdy material, frequent inspection	6
Wings	Provide lift in forward flight	Structural failure	Impact, overstress, fatigue	Inspection	Transition to vertical flight	Loss of lift in forward flight	2	3		6
Control surfaces	Control drone flight	Structural (control surface) failure	Impact, overstress, fatigue	Inspection	Usage of other control surfaces/lifting motors for flight control	Inability to control aircraft	1	5	Construct of sturdy material, frequent inspection	5
		Failure of control surface actuator	Temperature, contamination, over/under-supply of power, moisture, lack of lubrication (https://www.dfliq.net/blog/5-things-that-commonly-cause-electrical-motor-failures/)	Inspection/Testing	Usage of other control surfaces/lifting motors for flight control	Inability to control aircraft	2	5	Frequent Inspection, Use reliable motors	10
		Control surface binding	Lack of lubrication, warping of components	Inspection/Testing	Usage of other control surfaces/lifting motors for flight control	Inability to control aircraft	2	5	Testing in many conditions	10
Vision System	Detect and identify obstacles, delivery zones, landing zones	Failure to detect	Blocked line of sight, software failure	Inspection/testing	Redundancy	Loss of ability to avoid obstacles, deliver package, take off and land safely	2	4	Redundant systems, frequent inspection	8

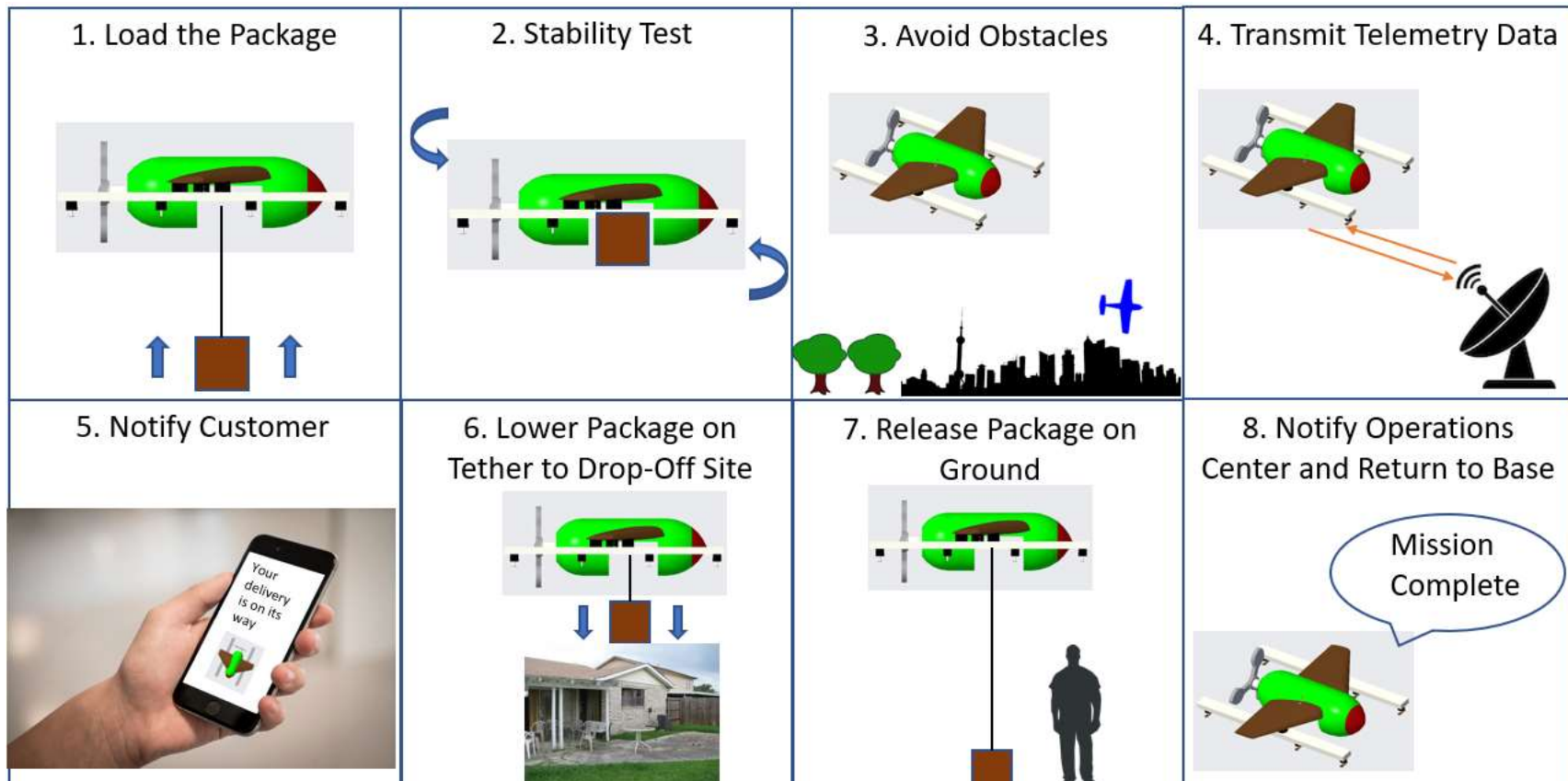
FMECA: Top Half



ID	Purpose	Failure Modes	Failure Mechanism	Failure Detection	Failure Compensation	Failure Effects	Risk Level (1-Low, 5-High)	Severity	Preventative Measures	Risk Score
Flight Control System	Direction of drone for navigation and safe flight	Navigation Failure	Software	Software testing and validation	Return to base, emergency landing	Loss of ability to find base, dropoff zone, or waypoints	3	3	Extensive testing	9
			Bad input	Input accuracy validation	Return to base, emergency landing	Loss of ability to find base, dropoff zone, or waypoints	2	3	Extensive testing	6
		Control failure	Bad input from air data system	Air data system validation from redundant sensors	Redundancy, emergency landing	Loss of control	3	5	Frequent inspection of air data system	15
Power System	Provide power to flight control system and propulsive sources		Control software malfunction	Software testing and validation	Emergency landing	Loss of control	3	5	Extensive software validation	15
		Battery Failure	Chemical, impact	Voltage Sensor, Inspection	Redundancy	Loss of power in all systems	2	5	Use a reliable battery, swap batteries often	10
Package Carrying System	Safely retain package, protect package from damage	Power Distribution Failure	Wires severed	Voltage Sensors, Inspection	Redundancy	Loss of power in some or all systems	3	4	Frequent Inspection	12
		Retention motor failure	Motor Failure	Inspection	Speed and Altitude Reduction, Emergency landing or return to base, redundancy	Uncommanded Release of Cargo	3	4	Frequent Inspection	12
		Retention latch failure	Impact, overstress, fatigue	Inspection	Speed and Altitude Reduction, Emergency landing or return to base, redundancy	Uncommanded Release of Cargo	2	4	Frequent Inspection	8
Package Lowering Tether	Lower package to ground at a safe rate	Package container failure	Impact, overstress, fatigue	Inspection	Speed and Altitude Reduction, Emergency landing or return to base	Uncommanded Release of Cargo, Loss of cargo protection	3	3	Frequent inspection and replacement	9
		Cable structural failure	Impact, overstress, fatigue	Inspection		Uncommanded release of cargo	2	4	Frequent Inspection	8
		Lowering Motor Failure	Temperature, contamination, over/under-supply of power, moisture, lack of lubrication (https://www.dfliq.net/blog/5-things-that-commonly-cause-electrical-motor-failures/)	Inspection	Use of ratchet mechanism to retain package, emergency landing	Uncommanded release of cargo	3	4	Frequent Inspection, Use reliable motor	12
		Cable Ratchet Failure	Impact, overstress, fatigue	Inspection	Use of motor to secure package	Uncommanded release of cargo	3	4	Frequent Inspection	12
		Hook Failure	Impact, overstress, fatigue	Inspection	Use of retention latches to restrain package, return to base	Uncommanded release of cargo	2	4	Frequent Inspection	8
		Premature Package release	Altimeter failure, structural failure of release mechanism, release motor mechanism failure, software failure	Inspection		Uncommanded release of cargo	1	4	Frequent Inspection, Testing of Altimeter and release software	4

FMECA Bottom Half





Concept of Operations



Financial Analysis – Inputs

Cost Center	Model			Units
	Pessimistic	Realistic	Optimistic	
Development				
Sensor Processing	2500	2000	1500	lines of code
Vehicle Control	6000	5000	4000	lines of code
Payload Weight	5	10	15	pounds
Empty Weight	12.5	25	37.5	pounds
Office Space	\$ 1,500.00	\$ 1,000.00	\$ 500.00	(\$/month)
Engineer Wage	\$ 10,000.00	\$ 8,210.00	\$ 7,500.00	(\$/month)
Procurement				
Materials	\$ 12,000.00	\$ 10,000.00	\$ 7,500.00	(\$)
Assembly	\$ 6,000.00	\$ 5,000.00	\$ 3,500.00	(\$)
Data Storage	\$ 750.00	\$ 500.00	\$ 250.00	(\$)
Factory Space	\$ 2,000.00	\$ 1,500.00	\$ 1,000.00	(\$)
Operation - Drone System				
Utility Rate	33%	35%	40%	(% flying time per day)
Loss Rate	10%	5%	3%	(% fleet lost per year)
Hazard Rate	5%	2%	1%	(% fleet broken per year)
Discount Rate	9%	10%	11%	(% financial return per year)
Speed	50	55	60	(mph)
Endurance	0.75	1	1.25	(hrs)
Power	0.6	0.5	0.4	(MW)
Electricity	\$ 109.10	\$ 104.50	\$ 100.25	(\$/MWh)
Technician Wage	\$ 33.92	\$ 29.12	\$ 26.90	(\$/hr)
Controller Wage	\$ 44.58	\$ 37.98	\$ 34.62	(\$/hr)
Repair Factor	15%	10%	8%	(% of price per repair)
Data Link	\$ 1.25	\$ 1.00	\$ 0.75	(\$/hour)
Operation - Truck Alternative				
Truck Economy	6	8	12	(mpg)
Truck Speed	25	35	50	(mph)
Truck Maintenance	\$ 2.00	\$ 1.75	\$ 1.00	(\$/mi)
Gas Price	\$ 3.43	\$ 3.07	\$ 2.66	(\$/gal)
Driver Wage	\$ 31.43	\$ 27.83	\$ 17.92	(\$/hr)

Main Drivers:

Costs:

- Equivalent Lines of Code
- Operating Weight and Payload Capacity

Savings:

- Gas Prices
- Truck Economy & Maintenance

Discount Rate: **10%**



Financial Analysis – Model

Realistic		Annually								
Object	Relationship				Costs			Year	Past Value	Present Value
	Coefficient	Exponent	Months	Engineers	Software	Hardware	Overhead			
VC Code	74.37	1.71	98.24	8.19	\$ 806,587.99	\$ 117,500.00	\$ 98,244.58	(1.00)	\$ 1,022,332.57	\$ 1,124,565.82
SP Code	3.15	1.38								
Payload Weight	8,000	-								
Empty Weight	1,500	-								

Realistic		Daily										Annually	
Year	Performance		Costs						Savings			Future Value	Present Value
	Availability	Usage (mi.)	Power	Overhead	Manager	Repair	Mechanic	Fuel	Truck	Driver			
1	100%	462	\$ 438.90	\$ 8.40	\$ 319.03	\$ 285.60	\$ 254.34	\$ 177.29	\$ 808.50	\$ 367.36	\$	17,108.56	\$ 15,553.24
2	97%	448	\$ 425.38	\$ 8.14	\$ 309.20	\$ 276.80	\$ 251.11	\$ 171.83	\$ 783.59	\$ 356.04	\$	14,901.97	\$ 12,315.67
3	94%	434	\$ 412.27	\$ 7.89	\$ 299.68	\$ 268.27	\$ 247.74	\$ 166.54	\$ 759.45	\$ 345.07	\$	12,847.32	\$ 9,652.38
4	91%	421	\$ 399.57	\$ 7.65	\$ 290.44	\$ 260.01	\$ 244.26	\$ 161.41	\$ 736.05	\$ 334.44	\$	10,935.76	\$ 7,469.27
5	88%	408	\$ 387.26	\$ 7.41	\$ 281.50	\$ 252.00	\$ 240.68	\$ 156.43	\$ 713.38	\$ 324.13	\$	9,158.88	\$ 5,686.94
6	86%	395	\$ 375.33	\$ 7.18	\$ 272.82	\$ 244.23	\$ 237.02	\$ 151.61	\$ 691.40	\$ 314.15	\$	7,508.74	\$ 4,238.49
7	83%	383	\$ 363.77	\$ 6.96	\$ 264.42	\$ 236.71	\$ 233.27	\$ 146.94	\$ 670.10	\$ 304.47	\$	5,977.83	\$ 3,067.57
8	80%	371	\$ 352.56	\$ 6.75	\$ 256.27	\$ 229.42	\$ 229.47	\$ 142.42	\$ 649.45	\$ 295.09	\$	4,559.07	\$ 2,126.84
9	78%	360	\$ 341.70	\$ 6.54	\$ 248.38	\$ 222.35	\$ 225.61	\$ 138.03	\$ 629.44	\$ 286.00	\$	3,245.75	\$ 1,376.52
10	75%	349	\$ 331.17	\$ 6.34	\$ 240.72	\$ 215.50	\$ 221.72	\$ 133.78	\$ 610.05	\$ 277.19	\$	2,031.54	\$ 783.25
11	73%	338	\$ 320.97	\$ 6.14	\$ 233.31	\$ 208.86	\$ 217.78	\$ 129.65	\$ 591.26	\$ 268.65	\$	910.44	\$ 319.10
12	71%	327	\$ 311.08	\$ 5.95	\$ 226.12	\$ 202.42	\$ 213.83	\$ 125.66	\$ 573.04	\$ 260.37	\$	(123.19)	\$ (39.25)
13	69%	317	\$ 301.49	\$ 5.77	\$ 219.15	\$ 196.19	\$ 209.86	\$ 121.79	\$ 555.38	\$ 252.35	\$	(1,074.70)	\$ (311.30)
14	67%	308	\$ 292.21	\$ 5.59	\$ 212.40	\$ 190.14	\$ 205.88	\$ 118.04	\$ 538.27	\$ 244.57	\$	(1,949.13)	\$ (513.27)
15	65%	298	\$ 283.20	\$ 5.42	\$ 205.86	\$ 184.29	\$ 201.90	\$ 114.40	\$ 521.69	\$ 237.04	\$	(2,751.24)	\$ (658.62)



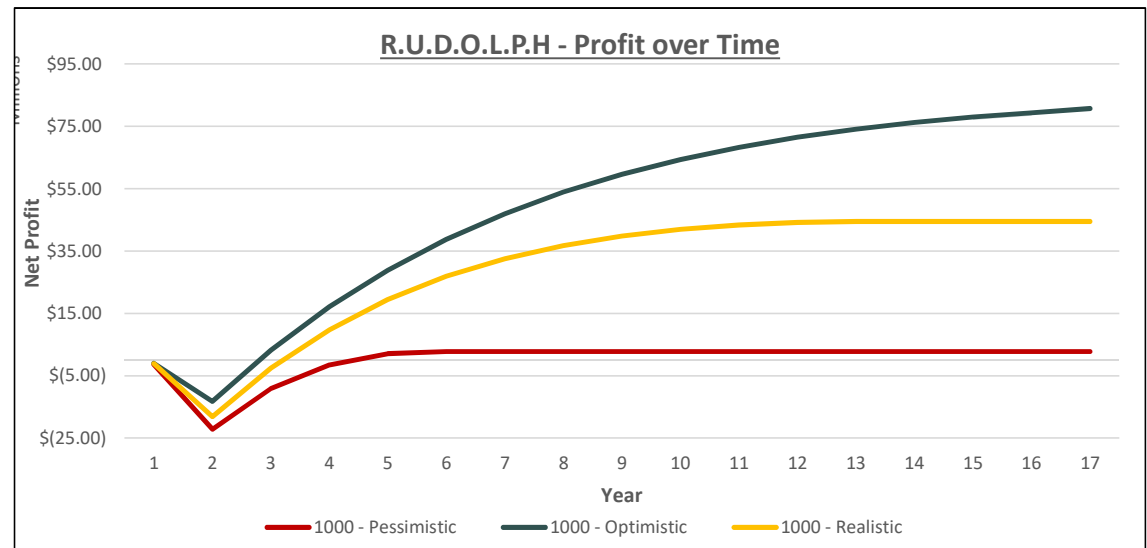
Financial Analysis – Outputs

Profitability Metrics:

- Break-Even Time: 3.04 years
- Cost-per-Mile: \$2.82

Analysis Limitations:

- Regulatory & Insurance Costs
- Driver Estimates



Summary	Pessimistic	Realistic	Optimistic	Year(s)
Development	\$ 1,417,365.86	\$ 1,124,565.82	\$ 991,027.51	-1
Procurement	\$ 20,750.00	\$ 17,000.00	\$ 12,250.00	0
Operation	\$ 24,904.74	\$ 62,589.28	\$ 93,661.05	1-15
Net (per unit)	\$ 4,154.74	\$ 45,589.28	\$ 81,411.05	



Questions?



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