

SPX-特殊专项

EES actions:

Organization - Systems/Processes (The systems and processes here support me in getting work done effectively)

编号 No.	跟进项 Action Items	责任人 Account for	当前进展 Progress		备注 Remarks
1	高效会议 Efficient Meeting	Huizhong Liu	2022-5-19	对QA团队整理了相关的会议数据并进行了分析,对存在的问题进行了总结,并提出针对性的优化项,改优化会先在QA团队进行试点	<ul style="list-style-type: none"> 测试团队会议数据分析及总结
			2022-5-31	Pilot run in SPX-QA -- doing, <ul style="list-style-type: none"> Leaders now is coaching member how to make a high efficient meeting 	
2	提升方案评审效率 Improve the efficiency of Scheme Review	Chao Chen	2022-5-19	<ol style="list-style-type: none"> 形成了方案评审机制 落地计划说明 Feedback form形成 	<ul style="list-style-type: none"> SPX方案评审提效机制 SPX-2022Q2 OKR 项目方案评审计划 SPX Scheme Review Feedback
			2022-5-31	当前已在进行技术方案评审的评分机制 Review the result of this mechanism at 6.27	
3	需求排期优化 Scheduling Optimization	王波 Jing	2022-5-23	<ol style="list-style-type: none"> 整体来看情况有很大缓解;从OKR设置规则上,提前把控下一Q的BRD和PRD准备情况。 待分项目组分析排期节奏是否长期不合理,可能的团队有SmartSorting, TWS, 运单等; 待重点分析QA团队遇到的集中提测压力; 	<input checked="" type="checkbox"/> Q3 OKR preparation, Jing 王波 <ul style="list-style-type: none"> Q2 OKR修正
			2022-5-10	FPM与BPM在双周会上达成一致,从2022 Q3开始,设定OKR时,按以下规则避免前松后紧带来并行开发无法达成的风险: $\frac{1}{3}$ of the OKRs are BRD ready, $\frac{1}{3}$ are FRF ready, and $\frac{1}{3}$ will be BRD ready at the middle of quarter	
			2022-5-7	对2022 Q2的OKR进行了修正,调整了部分KR避免前松后紧。	
4	跨团队合作 Collaboration across teams	lianjie.chen@shopee.com	2022-5-31	<ul style="list-style-type: none"> 3 principle to build cross-team collaboration culture 6 Actions to boost cross-team collaboration effectiveness To be discuss with PJM and leaders	
5	团队联调效率 Cross-teams joint debugging	jialin.huang@shopee.com	2022-5-19	<ol style="list-style-type: none"> 调查前端 / 后端在联调问题上的痛点 调研YAPI 平台的拓展能力 	<ul style="list-style-type: none"> 关于联调效率的讨论
			2022-5-31	1. 针对痛点总结了具体的改进措施 Link	
6	环境优化 Environment Optimization	xiaona.zu@shopee.com	2022-5-31		

7	公共组件建设 Common Components Construction	Shaofeng Hu	2022-5-31		