


$$\mathbf{p} = [p_k] = \begin{bmatrix} \mathbf{A} \\ \mathbf{B} \\ \mathbf{C} \end{bmatrix} = \text{vec}(\mathbf{P}^\top)$$


rows of  $\mathbf{P}$  as  
column vectors,  
one vbelow the other (12x1)