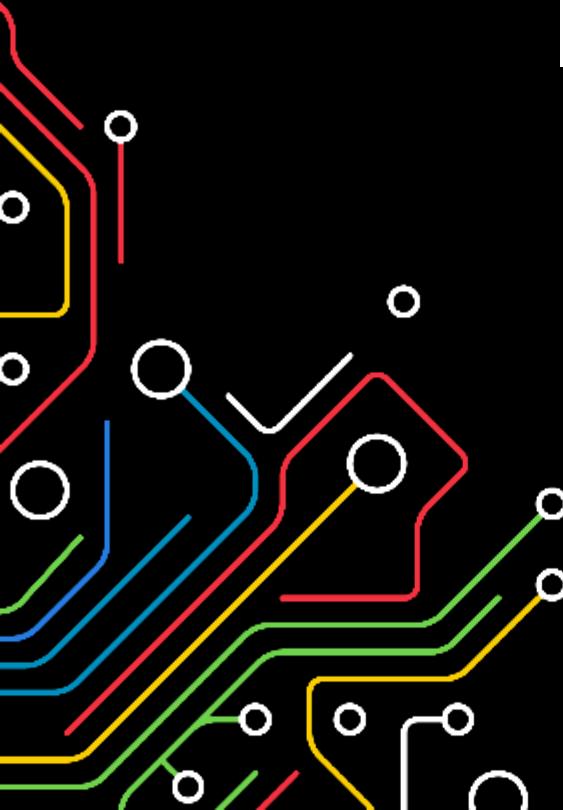


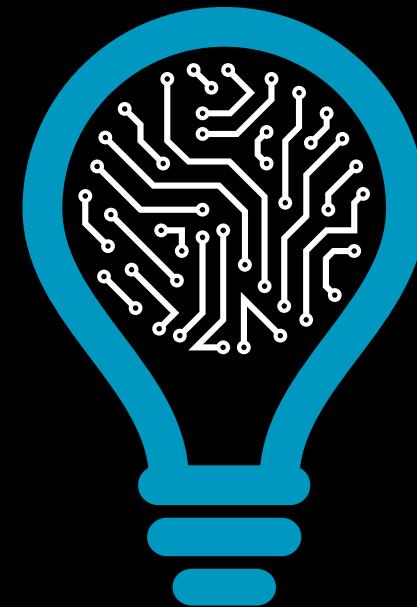
INESC TEC PRESENTATION



from knowledge
generation to
science-based
innovation

- **INESC TEC in brief**
- **Impact**
 - On Agro-food
 - On Energy
 - On Health
 - On Industry
 - On Sea
- **Competencies**
 - Networked Intelligent Systems
 - Power and Energy
 - Industrial and Systems Engineering
 - Computer Science

INESC TEC IN BRIEF



35 YEARS LEADING R&D IN ENGINEERING

We cover the knowledge-to-value production chain
We transfer knowledge, technologies and people
We enable science-based innovation
We offer advanced consulting and training
We create spin-offs

WE ARE **NETWORKED INTELLIGENT SYSTEMS**
WE ARE **POWER AND ENERGY**
WE ARE **INDUSTRIAL AND SYSTEMS ENGINEERING**
WE ARE **COMPUTER SCIENCE**
WE ARE **INESC TEC**



PERVASIVE INTELLIGENCE WITH SOCIAL RELEVANCE

OUR MISSION

FOSTER PERVASIVE INTELLIGENCE

Contribute to **Portuguese companies and institutions' competitiveness and internationalisation**

OUR MISSION

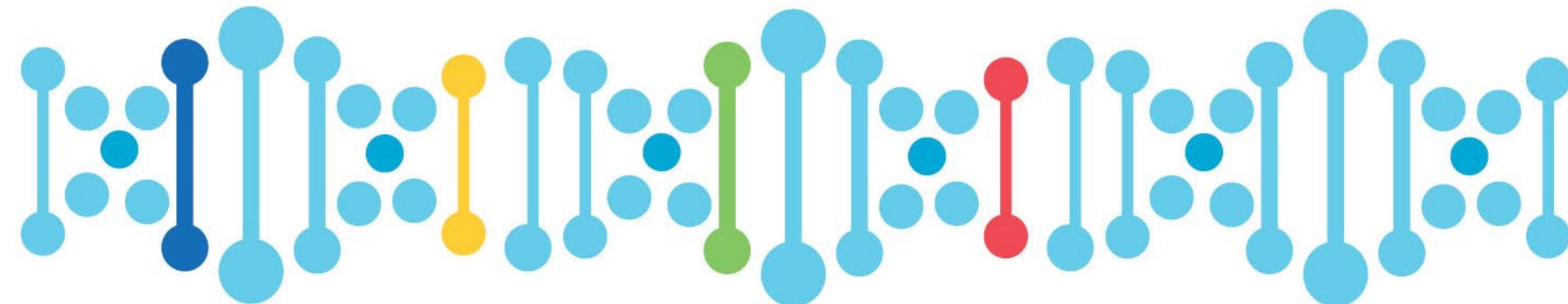
EXCEL IN RESEARCH

To be **socially relevant and internationally influential**

OUR VISION

RELEVANT PLAYER

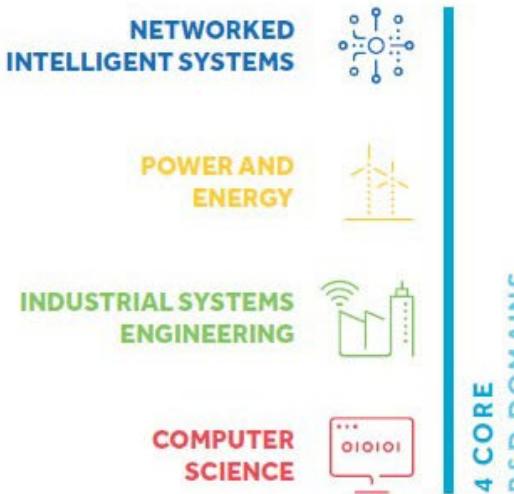
To be a relevant international player in science and technology in the domains of **Networked Intelligent Systems, Power and Energy, Industrial and Systems Engineering** and **Computer Science**



A UNIQUE MANAGEMENT MODEL TURNING SCIENCE INTO ECONOMIC VALUE

RESEARCH CLUSTERS BEHIND SCIENCE PUSH

Clusters of research centres build a multidisciplinary environment to optimise resources and maximise synergies



5 PLATFORMS SOCIETAL CHALLENGES AND MARKET NEEDS

- TEC4 AGRO-FOOD
- TEC4 ENERGY
- TEC4 HEALTH
- TEC4 INDUSTRY
- TEC4 SEA

INNOVATION TEC4 BEHIND MARKET PULL

Strategy-driven platforms addressing and impacting great societal challenges and market needs

A MARKET-BASED APPROACH

TEC4s TO ADDRESS REAL WORLD CHALLENGES (MAIN MARKETS)



TEC4 **AGRO-FOOD**

Co-shaping the digital (r)evolution in agro-food and forestry



TEC4 **ENERGY**

Decarbonisation and digitalisation of the energy sector



TEC4 **HEALTH**

User-centred ICTs to improve health care and personal wellbeing



TEC4 **INDUSTRY**

Foster transformation for an innovative, collaborative, human-centred, digital and sustainable industry



TEC4 **SEA**

Bringing the autonomous and digital worlds to a sustainable sea economy

A MULTIDISCIPLINARY ENVIRONMENT

COMPETENCIES ORGANISED IN CLUSTERS TO MAXIMISE SYNERGIES



NETWORKED INTELLIGENT SYSTEMS

- Applied Photonics
- Biomedical Engineering Research
- Robotics and Autonomous Systems
- Telecommunications and Multimedia



POWER AND ENERGY

- Power and Energy Systems



COMPUTER SCIENCE

- Advanced Computing Systems
- Artificial Intelligence and Decision Support
- High-Assurance Software
- Information Systems and Computer Graphics



INDUSTRIAL AND SYSTEMS ENGINEERING

- Enterprise Systems Engineering
- Industrial Engineering Management
- Innovation, Technology and Entrepreneurship
- Robotics in Industry and Intelligent Systems

MULTIFACETED TEAMS GROWING IN EXCELLENCE

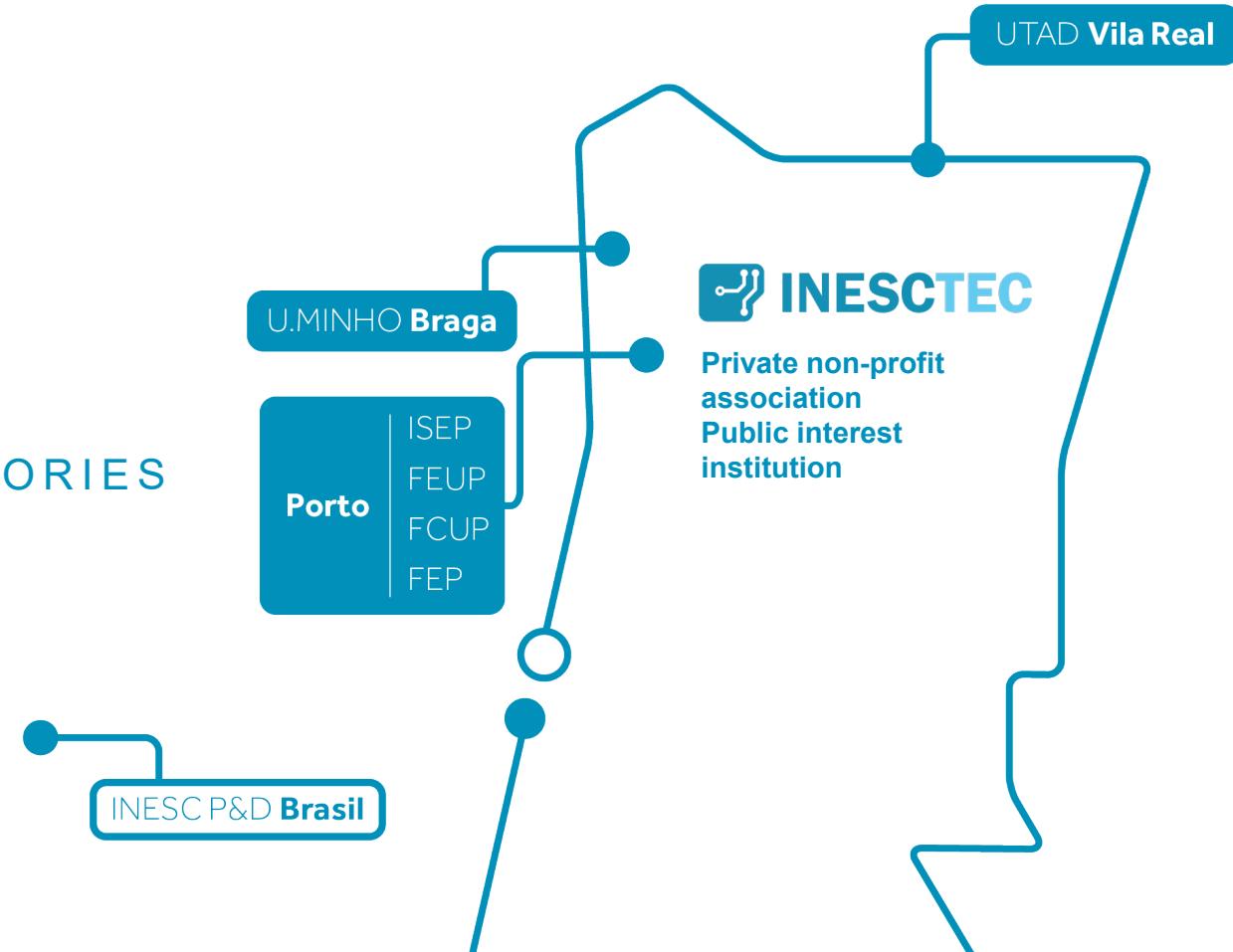
6
SITES

3
CITIES

19
LABORATORIES

A mirror organisation

INESC P&D Brasil coordinates the joint work of research groups within its associates (belonging to 18 top Brazilian universities and INESC TEC).



A TALENT INCUBATOR

CHOOSING PEOPLE AS THE DRIVING FORCE

+800

INTEGRATED
RESEARCHERS

+350

INTEGRATED
PHDS

+25

NATIONALITIES

+200

PEOPLE GOING TO
THE MARKET/YEAR

Our researchers constitute the foundations of our strategy. INESC TEC is one of the **leading Portuguese organisations in scientific employment**.

INESC TEC is also a **hub of talent**, with more than 200 professionals from 18 countries transferred to market per year.

ALLIANCES FOR EXCELLENCE

A SYNERGISTIC RELATIONSHIP

ASSOCIATE LABORATORY



RECOGNISED BY THE MINISTRY OF ECONOMY

ASSOCIATE INSTITUTIONS



inesc



utad

UNIVERSIDADE
DE TRÁS-OS-MONTES
E ALTO DOURO



NUCLEI

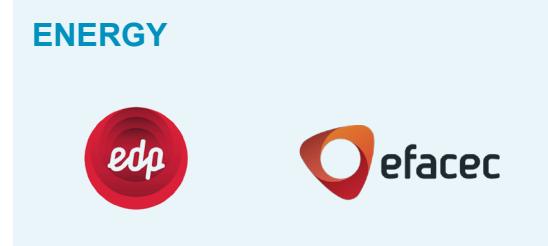
PARTNERSHIPS WITH INTERNATIONAL UNIVERSITIES



MIT Portugal

SOME OF OUR MOST IMPORTANT CLIENTS

A RELEVANT ROLE IN THE ECOSYSTEM



INTERNATIONALISATION

PUTTING INESC TEC ON THE EUROPEAN AND INTERNATIONAL MAPS

INESC Brussels HUB

5 organisations of the INESC holding

European KICs

EIT Raw Materials
EIT Manufacturing
EIT Digital

EARTO

European Association of Research and Technology Organisations

EFFRA

European Factories of the Future Research Association

AIR Centre

Atlantic International Research Centre



French Ministry of Higher Education, Research and Innovation

French companies benefit from a tax credit for contracted R&D services provided by INESC TEC

INESC P&D Brasil

New associates

MoUs with research organisations

Japan (AIST e NICT)
India (NIO, NCPOR
IIT Goa, NIT Goa and TERI)

And more...

SCIENTIFIC ADVISOR FOR PUBLIC POLICIES

AN ESSENTIAL PARTNER FOR NATIONAL STRATEGIC ORIENTATIONS

Active role in S&T administrative simplification

National level (OE, P2020 and P2030)

Permanent involvement in the update of the smart specialisation

Regional and national level in the institute's areas of expertise

Scientific and technical coordination of the Minho Advanced Computing Center, home of Deucalion a EuroHPC supercomputer

Deucalion, the second largest computer in the world supported by ARM processors, with hybrid architecture

Participation in several Collaborative Laboratories

Leading entity of ForestWISE CoLAB



FORESTWISE

BUILT

B2E

VINES&WINES

VORTEX

VASCO DA GAMA

+ATLANTIC

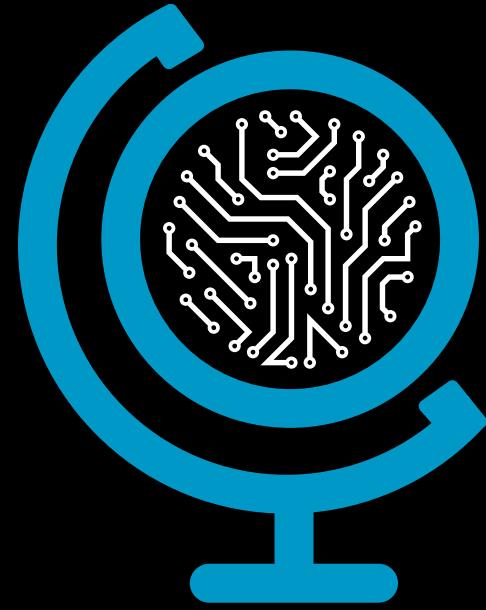
FEEDINOV

SFCOLAB

SMART ENERGY

AQUAVALOR LAB

IMPACT

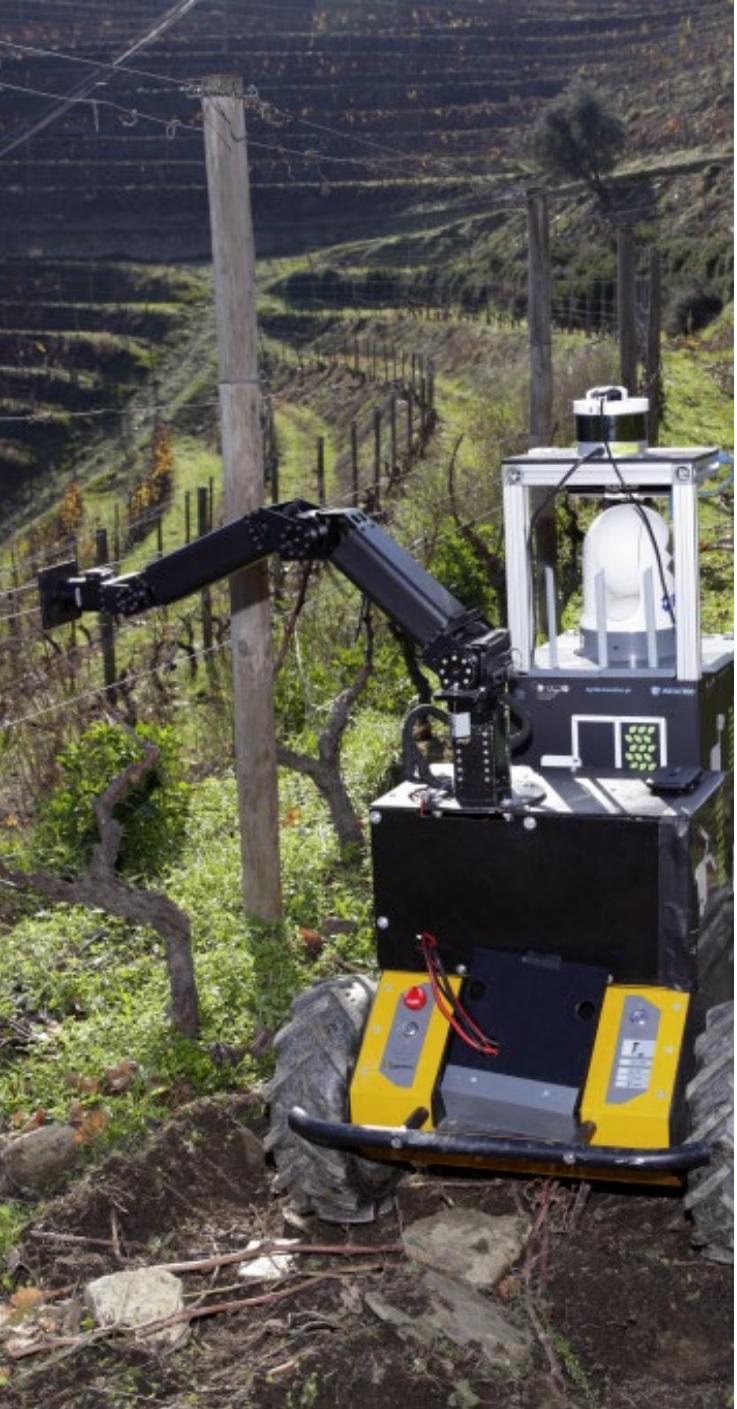




TEC4 **AGRO-FOOD**

Co-shaping the digital (r)evolution in
Agro-Food and Forestry

Co-shaping the digital (r)evolution in
Agro-Food and Forestry through research
and technological development in Information
and Communication Technologies and
Electronics (ICT&E) and Robotics.



TEC4
AGRO-FOOD

Main innovation services

Advanced Consulting and Research and
Technological Development in:

- Smart Precision Agriculture and Forestry
- Food Security
- Bioeconomy

FLAGSHIP PROJECTS

RoMoVi

Modular and cooperative robot for steep slope vineyards

Robotic components and mobile platform, modular and extensible, for use in steep slope vineyards, capable of carrying out monitoring and logistical operations independently.

SMART FERTILIZERS

Slurry tankers for precision fertilisation in the context of agriculture 4.0

Smart and cost-effective slurry tankers to increase the efficiency of the fertilisation operation in the environmental, agronomic and economic components.



FLAGSHIP PROJECTS

DEMETER

Building an interoperable, data-driven, innovative and sustainable European agri-food sector

Large-scale deployment of farmer-driven, interoperable smart farming-IoT based platforms, delivered through a series of 20 pilots across 18 countries (15 EU countries).

SCORPION

Cost effective robots for smart precision spraying

Focus on steep slope vineyards but with impact on other high-value permanent crops (olive groves and fruiticulture).



FLAGSHIP PROJECTS

FOCUS

Advances in forestry control and automation systems in Europe

To develop integrated planning and control systems for forestry based supply chains.

BIOTECFOR

Biobusinesses and technology for efficient valorisation of endogenous forestry resources in the North of Portugal and Galiza

Increasing the development of the Green Economy and maximise the utilisation efficiency of the forestry resources.



TEC4
ENERGY

Decarbonisation and digitalisation of
the energy sector

The energy sector will be heavily digitalised, decentralised, under a user-centric and market-based approach, involving a large scale integration of renewable power sources.



Main innovation services

- Energy conversion and power electronic converters
- Optimisation of electrical network operation
- Power systems expansion planning
- Large scale integration of RES and DER in power systems
- Energy efficiency
- Managing electric mobility grid integration
- Energy management systems
- Electricity markets and regulation
- Asset management and predictive maintenance for power system components
- Power system digitalisation (smart metering, IoT, big data and cybersecurity)
- Advanced sensing for power system operation
- Laboratory services for smart grid solutions testing

FLAGSHIP PROJECTS

INTERCONNECT

Interoperable solutions connecting smart homes, buildings and grids

The biggest European project led by a Portuguese entity to deliver more efficiency to consumers' energy use.

EFACEC DMS

Advanced modules for DMS (Distribution Management Systems)

EFACEC DMS was installed all over the world (CERN, Tunisia, Algeria, Romania, Vietnam, Brazil, Mozambique, Greece and Portugal).



FLAGSHIP PROJECTS

INOVGRID

The first smart city in Portugal

After the pilot in Évora, InovGrid allowed EDP to introduce the concept of cities with an integrated and smart electrical system in Portugal, Spain and Brazil.

MERGE

Mobile energy resources for grids of electricity

Evaluating the impacts that plug-in electric vehicles will have on the EU electric power systems regarding planning, operation and market functioning.





TEC4
HEALTH

User-centred ICTs to improve health care and personal wellbeing

Inducing human-centred systems engineering towards personalised medicine, healthier life style and better health systems management.



Main innovation services

- Artificial Intelligence for Healthcare
- Biomedical Instrumentation
- Medical Robotics
- Health Information Systems
- Health Management

FLAGSHIP PROJECTS

LNDetector

A computer-aided diagnosis (CAD) system for lung nodule diagnosis

Automatic detection, segmentation and classification of pulmonary nodules system in computed tomography images.

3dBCT

3D models for aesthetic evaluation and prediction of breast cancer interventions

A decision support system using pattern recognition techniques to objectively evaluate the overall aesthetic result of breast cancer treatments.



FLAGSHIP PROJECTS

RADAR

Autonomous robot for disinfection in hospitals

360° cleaning of closed spaces using ultraviolet-C radiation, effectively eliminating all bacteria and viruses.

RECAP

Research on European children and adults born preterm

To improve the health, development and quality of life of children and adults born preterm or with low weight.





TEC4
INDUSTRY

Foster transformation for an innovative,
collaborative, human-centred and
sustainable industry

Converging knowledge and competencies
towards solutions for the Retail and
Manufacturing Industry.



TEC4 INDUSTRY

Main innovation services

- Digital Maturity assessment and roadmapping
- Resilience and optimisation in operations
- Advanced simulation for factory design and operational planning
- Adaptable, autonomous and collaborative robotics
- Predictive maintenance and consumer forecasting
- Business model innovation and technology management
- Advanced training in industry 4.0 and emergent technologies

FLAGSHIP PROJECTS

SCALABLE 4.0

Scalable automation for flexible production systems

Using integrated collaborative robotics with production management and simulation systems in order to dynamically adapt the automation levels to the production needs.

FASTEN

Flexible and autonomous manufacturing systems for custom-designed products

An open and standardised framework to produce and deliver fast and autonomously low-cost and tailor-designed products.

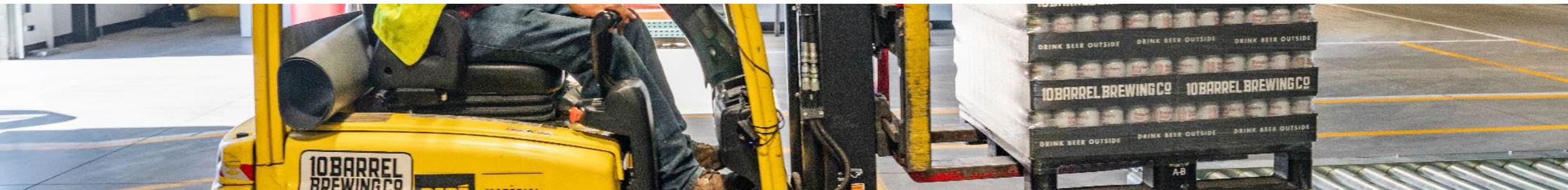


FLAGSHIP PROJECTS

ADAPTPACK

Adaptive and modular robotic palletising systems with high flexibility

Agile system development and highly flexible modular architecture to significantly reduce the design, construction and assembly times of new equipment.



TRUST AI

Transparent, Reliable and Unbiased Smart Tool for Artificial Intelligence

Creating a disruptive tool that can be applied to different sectors where human intervention still plays a vital role, such as healthcare, retail, energy, banking, public administration and insurance.



Bringing the autonomous and digital worlds to a sustainable sea economy

Inducing R&D activities targeting sea and deep-sea challenges towards a sustainable Sea Economy.



Main innovation services

- Development of optical and biosensors
- Broadband communications solutions
- Heterogeneous data integration and management
- Development of virtual and augmented reality solutions
- Offshore RES and multiple energy vectors integration
- Digital Twins, logistic optimisation solutions
- Mission oriented robotic platforms
- On-board processing solutions and optimisation
- Perception solutions, 3D mapping and data fusion
- Underwater positioning systems and navigation algorithms

FLAGSHIP PROJECTS

TURTLE

Autonomous robotic deep sea lander

First underwater robotic platform for deep water fully developed in Portugal. It is capable of staying at the bottom of the sea for long periods of time, and autonomously relocating itself and surfacing for maintenance operations.

BLUECOM+

Cost effective broadband communications at remote ocean areas

Networked tethered balloons working as wireless access points, enabling the extension of broadband Internet access from land and the use of standard access technologies in shore zones.



FLAGSHIP PROJECTS

SEABIODATA

Portuguese seamounts biodiversity data management

Data management system (physical, chemical, ecological), integrating info from campaigns and data from observations, improving ecosystems surveillance and monitoring.

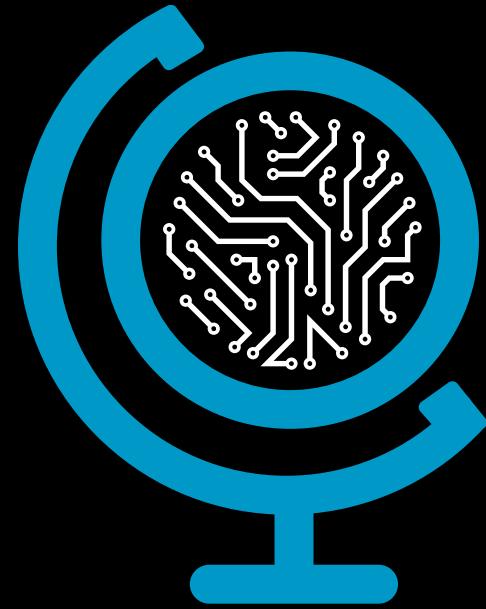
MARINEYE

Multitrophic oceanic monitoring

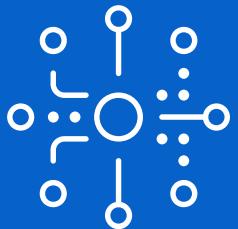
An innovative multitrophic autonomous system with adequate sensors and sufficient autonomy and robustness to improve the integrated physical-chemical and biological monitoring of the marine environment.



COMPETENCIES



Towards autonomous networked intelligent hybrid systems
enabled by ubiquitous sensing and processing of information



NETWORKED INTELLIGENT SYSTEMS

Research Lines

- Sensing
- Communications
- Computer Vision
- Autonomous Systems

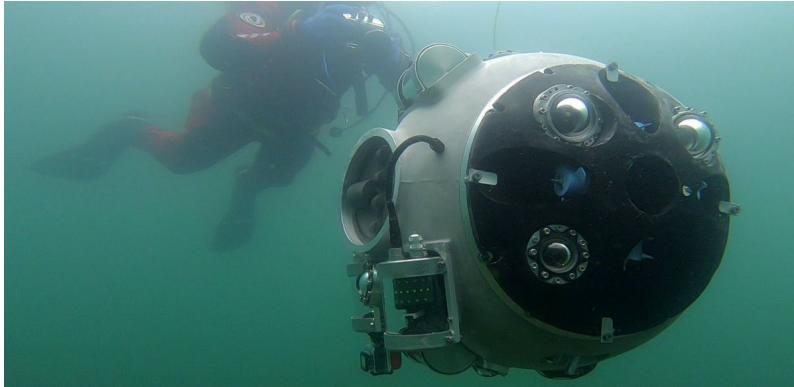
NETWORKED INTELLIGENT SYSTEMS

Futuristic scenarios

- Networked systems collect information in extreme environments (deep sea or human body)
- Process it using artificial intelligence tools



FEATURED R&D ACHIEVEMENTS



UNDERWATER MINE EXPLORER ROBOT

Real-world validation in experiments of an autonomous robot for exploration of flooded mines. This robot is endowed with multiple sensors for extended perception of the environment allowing its autonomous operation inside flooded galleries.

LABEL FREE METHOD FOR MEDICAL ANALYSIS

New method and corresponding sensing system for direct analysis of biological entities in complex solutions. It deals with AI analysis of backscattered signals from optically trapped cells or biomolecules and has a very strong potential for medical and environment applications.

FEATURED R&D ACHIEVEMENTS



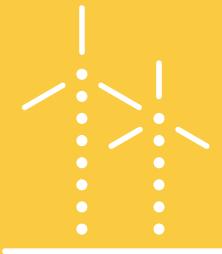
REGION IDENTIFICATION IN IMAGES AND VIDEO FRAMES

Flexible strategies combining computer vision techniques and deep machine learning models for processing images and videos, while seeking to minimise required training data and favouring online training.

RAMAN ENDOSCOPY

Development and application of Raman fiber endoscopy based on new fibers such as hollow core PCFs and plastic fibers. The fiber endoscope aims to detect cancer tumors by Raman spectroscopy, complementing existing characterisation methods.

A digital and decarbonised energy system



POWER AND ENERGY

Research Lines

- Towards 100% RES integration and Massive integration of power electronic-based interfaces
- Large-scale modelling and optimisation of energy systems
- Data-driven methodologies for energy systems
- Asset management and predictive maintenance
- Cybersecurity and IoT for critical infrastructures



POWER AND ENERGY

Transformation of the energy sector towards the full decarbonisation of the power system

- Energy efficiency and Renewable-based Energy Sources (RES) integration
- Use of advanced mathematical modelling and digital technologies



FEATURED R&D ACHIEVEMENTS



DIGITALISING THE POWER SYSTEM

The biggest European project ever led by a Portuguese entity started in 2019. INESC TEC is responsible for the InterConnect's leadership, a €36M project, with 51 partner institutions from 11 European countries, which aims at digitalising the power system.

NEW SOLUTIONS TO IMPROVE THE ELECTRICITY NETWORK

INESC TEC is the technical coordinator of H2020 InteGrid project that brings together 14 partners and is funded at around €15M. Within InteGrid's scope, a total of 175 residential and business participants started the testing of new solutions aimed at improving the functioning of the electricity network.

FEATURED R&D ACHIEVEMENTS



IMPROVING HYDROELECTRIC POWER PLANTS

The development of new technology solutions to improve the performance of hydroelectric power plants. This is the goal of the €18M European project XFLEX Hydro.

INTEGRATION OF RENEWABLE ENERGY SOURCES

EU-SysFlex project aims at promoting the identification of possible constraints and solutions allowing the large-scale integration of electric energy produced from renewable sources, maintaining and optimising the current levels of service quality for consumers in the European electricity system.

Leading complex decision-making in end-to-end,
customer-centric, sustainable and agile supply chains



INDUSTRIAL AND SYSTEMS ENGINEERING

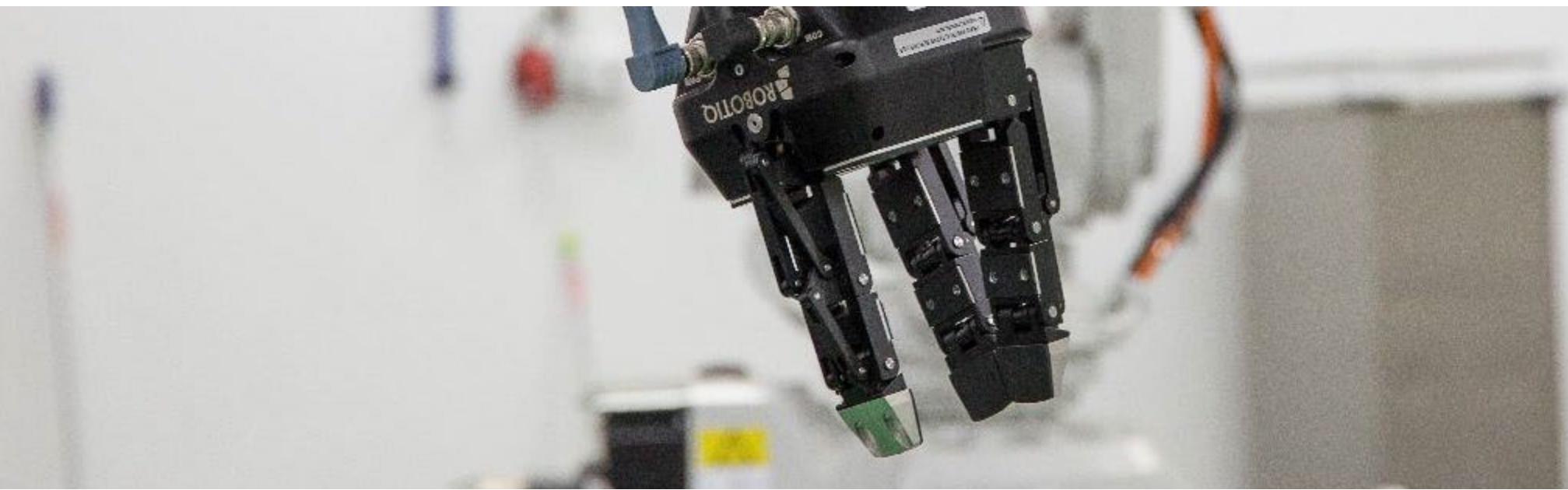
Research Lines

- Operations Management in manufacturing and services
- Operations Research and Management Science: decision support in a digitised industry
- Industrial Information Systems
- Autonomous Systems
- Technology enabled Innovation and Service Design

INDUSTRIAL AND SYSTEMS ENGINEERING

Fully integrated supply chain across different industries

- Highly flexible, adaptable and intelligent **automation, control and robotics**
- Smart **sensor networks**
- Industrial **IoT-based information architectures**
- **Human-robot interface** and responsive collaboration



FEATURED R&D ACHIEVEMENTS



COLLABORATIVE ROBOTS

Integration of augmented reality in collaborative robotics systems in the structural steel sector, and overview of the use of collaborative robots in industry 4.0 regarding the human role and safety.

MATHEMATICAL PROGRAMMING-BASED HEURISTICS

New insights were obtained on how to deal with uncertainty and hybridise heuristics and mathematical programming (matheuristics). These approaches have been applied on emerging topics related to car-sharing.

FEATURED R&D ACHIEVEMENTS



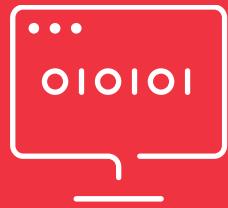
LOGISTICS AND SUPPLY CHAIN MANAGEMENT

Multiple vehicle synchronisation in a full truck-load pickup within the biomass supply chain. New ways of exploring the marketing-operations interface in the delivery service model in grocery retail.

ASSET MANAGEMENT

Predictive and prescriptive models for asset management and reliability engineering to control the health status across the whole life cycle of the asset (e.g. a health index for the hydropower system to monitor the effects of the newly designed flexible power services).

Powering dependable digitalisation



COMPUTER SCIENCE

Research Lines

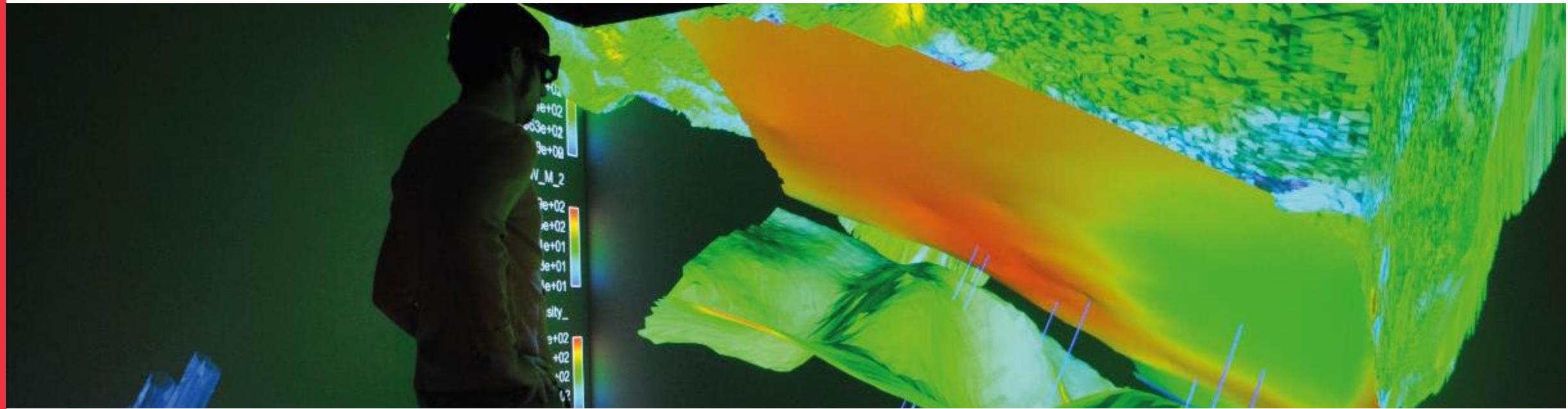
- Artificial Intelligence
- Cyber Security
- Computer Graphics and Virtual Environments
- Information Management Systems
- Decision Support Methods
- Parallel and Distributed Systems
- Software Engineering



COMPUTER SCIENCE

Information and communications systems evolution

- As computing became **fully decentralised, mobile, autonomous and ubiquitous**, hard and intricate challenges came along, associated to **scalability, security and criticality**



FEATURED R&D ACHIEVEMENTS



CREATION OF INESC TEC'S DATA SCIENCE HUB

This hub promoted several scientific initiatives together with the other clusters, such as project proposals, a workshop with the Imperial College's Data Science Institute, an advanced training action and the first iteration of INESC TEC's data science toolbox.

CONSULTANCY CONTRACT WITH AMAZON

In 2019, INESC TEC delivered the outcomes of the consultancy contract with Amazon, established to assess the security of one of their critical Amazon Web Services.

FEATURED R&D ACHIEVEMENTS



OPTIMISATION RESEARCH

INESC TEC's research on the efficiency and optimisation of special purpose computing systems was published in ACM Computing Surveys and the IEEE Transactions on Very Large Scale Integration Systems.



RESEARCH DATA ALLIANCE PORTUGAL

INESC TEC created and promoted the Research Data Alliance Portugal (RDApt) node, a member of the RDA Europe 4.0, which aims to lead a EU Open Science Strategy through a consolidated European network of National Nodes.

OUR LABORATORIES

DEMONSTRATION, EXPERIMENTATION AND ADVANCED TRAINING



LABORATORY OF SMART
GRIDS AND ELECTRIC
VEHICLES *



IILAB - INDUSTRY AND
INNOVATION LAB



LABORATORY OF
INDUSTRIAL ROBOTICS
AND AUTOMATION



LABORATORY OF ROBOTICS
AND IOT FOR SMART
PRECISION AGRICULTURE
AND FORESTRY



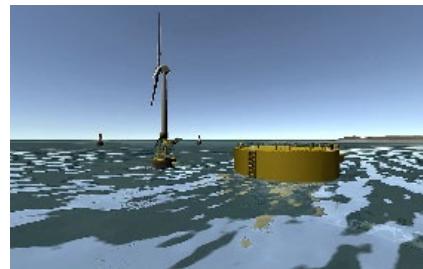
ROBOTICS AND AUTONOMOUS
SYSTEMS LABORATORY



TEC4SEA RESEARCH
INFRASTRUCTURE *



EMSO PT - EUROPEAN
MULTIDISCIPLINARY SEAFLOOR
AND WATER COLUMN OBSERVATORY *



ATLANTIS LABORATORY



LABORATORY OF SOFTWARE
ENGINEERING



MASSIVE - LABORATORY OF
COMPUTER GRAPHICS AND
VIRTUAL ENVIRONMENTS

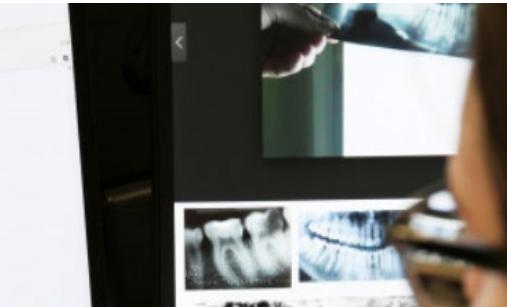
* Roadmap for strategic infrastructures in Portugal

OUR LABORATORIES

DEMONSTRATION, EXPERIMENTATION AND ADVANCED TRAINING



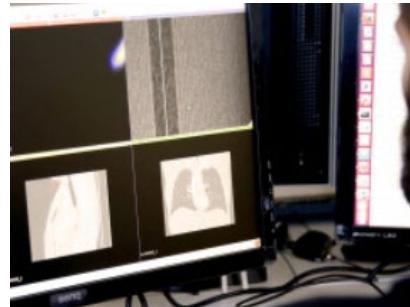
LABORATORY OF SOUND
AND MUSIC COMPUTING



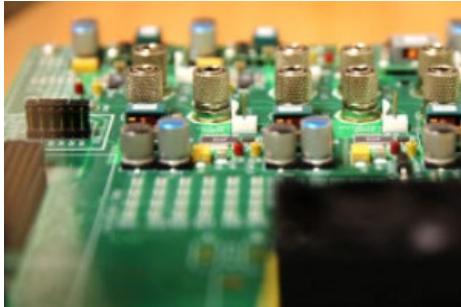
BIOMEDICAL IMAGING
LABORATORY



NEUROENGINEERING AND
ADVANCED HUMAN SENSING
LABORATORY



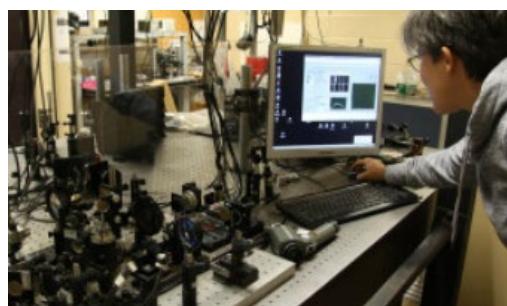
BIOINSTRUMENTATION LAB



OPTICAL AND ELECTRONIC
TECHNOLOGIES RESEARCH
LABORATORY



LABORATORY OF
MICROFABRICATION



IMAGING LABORATORY



CLOUDINHA LABORATORY



INFORMATION SYSTEMS
LABORATORY

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