

# MITCHELL TANG

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| <b>Academic Appointments</b>      | <b>Columbia University, Mailman School of Public Health</b><br>Assistant Professor, Health Policy and Management, 2025-  |
| <b>Other Affiliations</b>         | <b>Columbia Population Research Center (CPRC)</b><br>Faculty Affiliate, 2025-<br><br><b>Brown University, School of Public Health</b><br>Adjunct Assistant Professor, Health Services, Policy and Practice, 2025-  |
| <b>Education</b>                  | <b>Harvard University</b><br>Ph.D. Health Policy (Management Track), 2020 to 2025<br>Committee: Robert S. Huckman (chair), Ateev Mehrotra, Ariel D. Stern, Antonio Moreno<br><br><b>University of Pennsylvania</b><br>Roy and Diana Vagelos Program in Life Sciences and Management<br>B.S. Economics (concentrations in Statistics and Finance), 2012 to 2016<br>B.A. Biology (concentration in Computational Biology), 2012 to 2016  |
| <b>Research Areas</b>             | Digital health care delivery, health information technology, health care operations management, provider productivity, payment policy  |
| <b>Research in Progress</b>       | <b>From Rooms to Zooms: The Hidden Costs of Hybrid Work in Primary Care</b><br><i>With A Jay Holmgren, Robert S. Huckman, J. Michael McWilliams, and Maximillian J. Pany</i><br><br><b>The Doctor Won't See You Now: Examining Drivers of Care Team Response to Patient Portal Messages</b><br><i>With Lisa Rotenstein, Ariel D. Stern, Rebecca G. Mishuris, and Michael L. Barnett</i>  |
| <b>Peer-Reviewed Publications</b> | <b>Tang, M.</b> , Stern, A. D., Marcondes, F., & Mehrotra, A. (2025). Practices That Adopted Remote Physiologic Monitoring Increased Medicare Revenue And Outpatient Visits. <i>Health Affairs</i> , 44(11), 1386–1394. <a href="https://doi.org/10.1377/hlthaff.2025.00683">https://doi.org/10.1377/hlthaff.2025.00683</a><br><br>Rotenstein, L. S., Hardy, B., <b>Tang, M.</b> , Steitz, B., Turer, R. W., Alsentzer, E., & Barnett, M. L. (2025). Patient-Physician Messaging by Race, Ethnicity, Insurance Type, and Preferred Language. <i>JAMA Network Open</i> , 8(10), e2534549. <a href="https://doi.org/10.1001/jamanetworkopen.2025.34549">https://doi.org/10.1001/jamanetworkopen.2025.34549</a><br><br>Marcondes, F., <b>Tang, M.</b> , Haas, J. S., Mehrotra, A., & Bustamante, A. V. (2025). Remote Physiologic Monitoring Use Among Medicare Patients: Differences By Race, Ethnicity: Article examines remote physiologic monitoring use among Medicare patience by race, ethnicity. <i>Health Affairs</i> , 44(8), 1005–1010. <a href="https://doi.org/10.1377/hlthaff.2024.01394">https://doi.org/10.1377/hlthaff.2024.01394</a><br><br>Hailu, R., Sousa, J., <b>Tang, M.</b> , Mehrotra, A., & Uscher-Pines, L. (2024). Challenges and Facilitators in Implementing Remote Patient Monitoring Programs in Primary Care. <i>Journal of General Internal Medicine</i> , 39(13), 2471–2477. <a href="https://doi.org/10.1007/s11606-023-08557-x">https://doi.org/10.1007/s11606-023-08557-x</a> |

**Tang, M.,** Mishuris, R. G., Payvandi, L., & Stern, A. D. (2024). Differences in Care Team Response to Patient Portal Messages by Patient Race and Ethnicity. *JAMA Network Open*, 7(3), e242618. <https://doi.org/10.1001/jamanetworkopen.2024.2618>

**Tang, M.,** Nakamoto, C. H., Stern, A. D., Zubizarreta, J. R., Marcondes, F. O., Uscher-Pines, L., Schwamm, L. H., & Mehrotra, A. (2023). Effects of Remote Patient Monitoring Use on Care Outcomes Among Medicare Patients With Hypertension. *Annals of Internal Medicine*, 176(11), 1465–1475. <https://doi.org/10.7326/M23-1182>

**Tang, M.,** Sharma, Y., Goldsack, J. C., & Stern, A. D. (2023). Building the Business Case for an Inclusive Approach to Digital Health Measurement With a Web App (Market Opportunity Calculator): Instrument Development Study. *JMIR Formative Research*, 7(1), e45713. <https://doi.org/10.2196/45713>

**Tang, M.,** Holmgren, A. J., McElrath, E. E., Bhatt, A. S., Varshney, A. S., Lee, S. G., Vaduganathan, M., Adler, D. S., & Huckman, R. S. (2022). Investigating the Association Between Telemedicine Use and Timely Follow-Up Care After Acute Cardiovascular Hospital Encounters. *JACC: Advances*, 1(5), 100156. <https://doi.org/10.1016/j.jacadv.2022.100156>

**Tang, M.,** Chernew, M. E., & Mehrotra, A. (2022). How Emerging Telehealth Models Challenge Policymaking. *The Milbank Quarterly*, 100(3), 650–672. <https://doi.org/10.1111/1468-0009.12584>

**Tang, M.,** Mehrotra, A., & Stern, A. D. (2022). Rapid Growth Of Remote Patient Monitoring Is Driven By A Small Number Of Primary Care Providers. *Health Affairs*, 41(9), 1248–1254. <https://doi.org/10.1377/hlthaff.2021.02026>

**Tang, M.,** Nakamoto, C. H., Stern, A. D., & Mehrotra, A. (2022). Trends in Remote Patient Monitoring Use in Traditional Medicare. *JAMA Internal Medicine*, 182(9), 1005–1006. <https://doi.org/10.1001/jamainternmed.2022.3043>

Holmgren, A. J., Downing, N. L., **Tang, M.,** Sharp, C., Longhurst, C., & Huckman, R. S. (2022). Assessing the impact of the COVID-19 pandemic on clinician ambulatory electronic health record use. *Journal of the American Medical Informatics Association*, 29(3), 453–460. <https://doi.org/10.1093/jamia/ocab268>

#### Other Publications

**Tang, M.,** Wilson K., Mehrotra A. (2024) Paying for AI In Healthcare: Setting The Right Precedent Amidst Growing Use. *Health Affairs Forefront*.

**Tang, M.,** Short, L., June, R., Dowling, M., and Mehrotra, A. (2023) How to Tap the Full Potential of Telemedicine. *Harvard Business Review* (website).

#### Conference and Invited Presentations

**2025:** Brown University School of Public Health

**2024:** ASHEcon Annual Conference, Annual Meeting of the Academy of Management, INFORMS Annual Meeting, UCSF Department of Medicine National Research Network, USC Schaeffer Center for Health Policy & Economics, Columbia University Mailman School of Public Health, UC Berkeley School of Public Health, Emory University Rollins School of Public Health, Tufts University

**2023:** ASHEcon Annual Conference, Academy Health Annual Research Meeting, INFORMS Healthcare Conference, Charles River Associates Research Seminar

**2022:** Academy Health Annual Research Meeting, Health Affairs Journal Club, Harvard Medical School CMS Presentation

#### Research Grants

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| 2023-2024                          | Quantifying Potential Spillovers from Remote Patient Monitoring<br>Commonwealth Fund<br>Co-Investigator [PI: Ateev Mehrotra]<br>\$49,826   |
| <b>Teaching</b>                    | <p><b>Transforming Health Care Delivery</b>, Harvard Business School<br/>Teaching Fellow for Professor Ariel Stern, Spring 2023 and 2024</p> <p><b>HPOL 2000B: Core Course in Health Policy</b>, Harvard Graduate School of Arts and Sciences<br/>Guest Lecturer on Digital Health, Spring 2024</p> <p><b>GHHP 99: Research in Global Health and Health Policy</b>, Harvard College<br/>Teaching Fellow for Professor David Cutler, Spring 2023</p> <p><b>Essentials of the Profession I</b>, Harvard Medical School<br/>Substitute Section Leader, Spring 2023</p> <p><b>Program for Research in Markets &amp; Organizations</b>, Harvard Business School<br/>Doctoral Student Mentor, Summer 2022 and 2023</p> |
| <b>Work Experience</b>             | <p><b>The Boston Consulting Group</b><br/>Associate, 2016 to 2018<br/>Consultant, 2018 to 2020<br/>Project Leader, 2020</p>  |
| <b>Academic Service</b>            | <p><b>Ad-hoc referee:</b> Health Affairs, JAMA Internal Medicine, American Journal of Managed Care, JMIR, npj Digital Medicine, Applied Clinical Informatics, INQUIRY</p> <p><b>Conference referee:</b> Academy of Management Annual Meeting</p>   |
| <b>Awards &amp; Honors</b><br>2025 | <p>Joan P. Curhan Citizenship Award, Harvard University<br/><i>Awarded to a PhD student in Health Policy who has “contributed in a significant way to the collegiality and team spirit among students and faculty in the program”</i></p>  |
| <b>Languages</b>                   | English (Native); Chinese (Intermediate)   |
| <b>Software Skills</b>             | R, Python, SQL, Linux/Unix Systems, SAS, Java  |
| <b>Personal Information</b>        | <p><b>Hobbies and interests:</b> tennis, Magic: The Gathering (trading card game), trivia, swimming</p> <p><b>Fun facts:</b> four-time winner of the HBS Doctoral Program’s Annual Gingerbread Competition</p>   |