| Region                          | Country of AOC | Airline name                    | ICAO<br>code | IATA<br>code | Beginning of operation | Ceased<br>operation | Former names                                | Notes  |
|---------------------------------|----------------|---------------------------------|--------------|--------------|------------------------|---------------------|---|--|
| Latin America and the Caribbean | Mexico         | AeroCalifornia                  | SER          | JR           | 1960                   | 2008                |   |  |
| Latin America and the Caribbean | Mexico         | Alma de Mexico                  | MS0          | C4           | 2006                   | 2008                |   |  |
| Latin America and the Caribbean | Mexico         | Aviacsa                         | CHP          | 6A           | 1990                   | 2011                |   |  |
| Latin America and the Caribbean | Brazil         | Avianca Brazil                  | ONE          | 06           | 2002                   | defunct             |   |  |
| Latin America and the Caribbean | Mexico         | Avolar                          | VLI          | V5           | 2005                   | 2008                |   |  |
| Latin America and the Caribbean | Brazil         | Azul Linheas Aereas Brazileiras | AZU          | AD           | 2008                   |                     |   |  |
| Latin America and the Caribbean | Brazil         | BRA Transportes Aereos          | BRB          | 7R           | 1999                   | 2007                | Brasil Rodo Aéreo (1999-2006)               |  |
| Latin America and the Caribbean | Mexico         | Calafia Airlines                | CFV          | Α7           | 2016                   |                     |   |  |
| Latin America and the Caribbean | Colombia       | Easy Fly                        | EFY          | EF           | 2007                   |                     |   |  |
| Latin America and the Caribbean | Brazil         | GOL Linheas Aereas              | GL0          | G3           | 2001                   |                     |   | Acquired Varig in 2007   |
| Latin America and the Caribbean | Mexico         | Interjet                        | AIJ          | 40           | 2005                   |                     |   |  |
| Latin America and the Caribbean | Mexico         | Lineas Aereas Aztecas           | LCD          | ZE           | 2001                   | 2007                |   | Formed in 2000 after TAESA closed down   |
| Latin America and the Caribbean | Mexico         | Mexicana Click                  | CBE          | QA           | 2005                   | 2010                | Aerocaribe (1975-2005) and<br>MexicanaClick | Re-branded as low-cost operator Click Mexicana in 2005   |
| Latin America and the Caribbean | Chile          | Sky Airline                     | SKU          | H2           | 2001                   |                     |   |  |
| Latin America and the Caribbean | Venezuela      | Transcarga                      | AVV          | Т9           | 2008                   | 2016                |   |  |
| Latin America and the Caribbean | Mexico         | VivaAerobus                     | VIV          | VB           | 2006                   |                     |   |  |
| Latin America and the Caribbean | Colombia       | VivaColombia                    | VVC          | FC           | 2012                   |                     |   |  |
| Latin America and the Caribbean | Mexico         | Volaris                         | VOI          | Y4           | 2005                   |                     |   | Formed from proposed low-cost carrier Vuelamex   |
| Latin America and the Caribbean | Costa Rica     | Volaris Costa Rica              | VOC          | Q6           | 2016                   |                     |   |  |
| Latin America and the Caribbean | Brazil         | Webjet Linheas Aereas           | WEB          | WH           | 2005                   | 2012                |   |  |
| Middle East                     | UAE            | Air Arabia                      | ABY          | G9           | 2003                   |                     |   | Offers connections in its Sharjah hub  |
| Middle East                     | Jordan         | Air Arabia Jordan               | PTR          | 9P           | 2015                   |                     |   |  |
| Middle East                     | UAE            | flyDubai                        | FDB          | FZ           | 2008                   |                     |   | Emirates applies its code on several flyDubai flights  |
| Middle East                     | Saudi Arabia   | Flynas                          | KNE          | XY           | 2007                   |                     |   | Codeshare with Etihad Airways, former name NAS Air   |
| Middle East                     | Kuwait         | Jazeera Airways                 | JZR          | J9           | 2005                   |                     |   |  |
| Middle East                     | Jordan         | Jordan Aviation                 | JAV          | R5           | 2013                   |                     |   |  |
| Middle East                     | Oman           | Salam Air                       | OMS          | OV           | 2017                   |                     |   |  |
| Middle East                     | Saudi Arabia   | Sama                            | SMY          | ZS           | 2006                   | 2010                |   |  |
| North America                   | United States  | Access Air                      | CYD          | ZA           | 1996                   | 2001                |   | Chapter 11 bankruptcy protection in 1999   |
| North America                   | Canada         | Air Canada Tango                |              |              | 2001                   | 2004                |   | Dissolved in 2004 (but Air Canada still advertises 'tango' as a type of  |
| North America                   | United States  | Air South                       | KKB          | WV           | 1993                   | 1997                |   |  |
| North America                   | United States  | Air Tran Airways                | TRS          | FL           | 1992                   |                     | Conquest Sun (1992-1994)                    | AirWays Corporation (holding company) merged with Valujet and<br>became AirTran Holdings Inc in 1997 (ValuJet became AirTran Airlines) |
| North America                   | United States  | Allegiant Air                   | AAY          | G4           | 1998                   |                     | WestJet Express(1997-1998)                  | Chapter 11 bankruptcy protection in 2000   |
| North America                   | United States  | ATA Airlines                    | AMT          | TZ           | 1973                   | 2008                | American Trans Air (ATA, 1973-2003)         | Chapter 11 bankruptcy protection from 2004 to 2006   |
| North America                   | Canada         | CanJet Airlines                 | CJA          | C6           | 1999                   | 2015                |   | Merged into Canda 3000 in 2001, restarted in 2002 became a charter   |
| North America                   | United States  | Continental Lite                |              |              | 1993                   | 1995                |   | Integrated into Continental Airlines in 1995   |
| North America                   | United States  | Delta Express                   |              |              | 1996                   | 2003                |   | Replaced by Song in 2003   |
| North America                   | United States  | Eastwind Airlines               | SGR          | W9           | 1993                   | 1999                |   |  |
| North America                   | Canada         | Flair Airlines                  | FLE          | F8           | 2016                   |                     |   |  |

| Region        | Country of AOC | Airline name                | ICA0<br>code | IATA<br>code | Beginning of operation | Ceased operation | Former names                        | Notes   |
|---------------|----------------|-----------------------------|--------------|--------------|------------------------|------------------|-------------------------------------|---|
| North America | United States  | Frontier Airlines           | FFT          | F9           | 1994                   |                  |                                     |   |
| North America | United States  | Go!                         |              | YV           | 2006                   | 2014             |                                     |   |
| North America | Canada         | Harmony Airways             | HMY          | HQ           | 2002                   | 2007             | HMY Airways (2002-2004)             |   |
| North America | United States  | Independance Air            | IDE          | DH           | 1989                   | 2006             | Atlantic Coast Airlines (1989-2003) | Operated as United Express and Delta Connection   |
| North America | United States  | JetBlue Airways             | JBU          | В6           | 1998                   |                  |                                     |   |
| North America | Canada         | Jetsgo                      |              | SG           | 2002                   | 2005             |                                     |   |
| North America | United States  | Kiwi International Airlines | KIA          | KP           | 1992                   | 1999             |                                     |   |
| North America | United States  | Laker Airways               | LBH          |              | 1995                   | 1997             |                                     |   |
| North America | United States  | Metrojet                    | USA          |              | 1998                   | 2001             |                                     | Integrated into US Airways in 2001  |
| North America | United States  | Midway Airlines             | MDW          | ML           | 1976                   | 1991             |                                     |   |
| North America | United States  | Midwest Airlines            | MEP          | YX           | 1983                   | 2010             | Midwest Express (1983-2003)         |   |
| North America | United States  | Morris Air                  | MSS          |              | 1984                   | 1994             |                                     |   |
| North America | United States  | National Airlines           | NAN          | N7           | 1995                   | 2002             |                                     |   |
| North America | United States  | New York Air                | NYA          | NY           | 1980                   | 1987             |                                     | Merged into Continental Airlinesin 4987   |
| North America | United States  | Pacific Southwest Airlines  | PSX          | PS           | 1949                   | 1988             |                                     | Merged into USAir in 1988   |
| North America | United States  | People Express              |              | PE           | 1981                   | 1987             |                                     | Merged with Frontier Airlines in 1985 and Britt Airways and Provincetown Boston Airways in 1986, merged into Continental Airlines |
| North America | United States  | Pro Air                     | PSZ          | P9           | 1996                   | 2000             |                                     | Provincetown Boston Airways in 1788, merded into Continental Airlines   |
| North America | United States  | Reno Air                    | ROA          | QQ           | 1990                   | 1999             |                                     | American Airlines acquired 100% and absorbed in 1999  |
| North America | United States  | Shuttle by United           |              |              | 1994                   | 2001             |                                     | Integrated into United Airlines in 2001   |
| North America | Canada         | Sky Regional Airlines       | ASV          | RS           | 2014                   | 2016             |                                     |   |
| North America | United States  | Skybus Airlines             | SKB          | SX           | 2004                   | 2008             |                                     |   |
| North America | United States  | SkyValue USA                |              | ХP           | 2006                   | 2007             |                                     |   |
| North America | United States  | Song                        |              |              | 2002                   | 2006             |                                     | Integrated into Delta Airlines in 2006  |
| North America | United States  | Southwest Airlines          | SWA          | WN           | 1967                   |                  | Air Southwest (1967-1971)           | Merged with Morris Air in 1994  |
| North America | United States  | Spirit Airlines             | NKS          | NK           | 1980                   |                  | Charter One (1980-1992)             |   |
| North America | United States  | Sun Country Airlines        | SCX          | SY           | 1982                   |                  |                                     |   |
| North America | Canada         | Sunwing                     | SWG          | WG           | 2005                   |                  |                                     |   |
| North America | United States  | Ted                         |              |              | 2003                   | 2009             |                                     | Integrated into United Airlines in 2009   |
| North America | United States  | Tower Air                   | TOW          | FF           | 1982                   | 2000             |                                     |   |
| North America | United States  | USA 3000                    | GWY          | U5           | 2001                   | 2012             |                                     | Brendan Airways doing business as USA 3000 Airlines   |
| North America | United States  | ValuJet                     | VJA          | J7           | 1993                   | 1997             |                                     | Merged into AirWays Corp (AirTran Airways) in 1997  |
| North America | United States  | Vanguard                    | VGD          | NJ           | 1994                   | 2002             |                                     |   |
| North America | United States  | ViaAir                      | SRY          | VC           | 2015                   |                  |                                     |   |
| North America | United States  | Virgin America              | VRD          | VX           | 2007                   |                  |                                     |   |
| North America | United States  | Western Pacific             | KMR          | W7           | 1994                   | 1998             |                                     |   |
| North America | Canada         | Westjet Airlines            | WJA          | WS           | 1995                   |                  |                                     |   |
| North America | Canada         | Westjet Encore              | WEN          | WR           | 2017                   |                  |                                     |   |
| North America | Canada         | ZIP                         | WZP          | 3J           | 2002                   | 2004             |                                     |   |
| North America | Canada         | Zoom Airlines               | 00M          | Z4           | 2002                   | 2008             |                                     |   |