Good day, ladies and gentlemen, and welcome to the Second Quarter 2013 Intel Corporation Earnings Conference Call. My name is Jamie, and I'll be your coordinator for today. At this time all participants are in a listen-only mode. (Operator Instructions) As a reminder, this conference is being recorded for replay purposes.

I'd now like to turn the presentation over to your host for today's call Mr. Mark Henninger, Director of Investor Relations. Please proceed sir.

# **Mark Henninger**

Great, thank you Jaime and welcome everyone to Intel's second quarter 2013 earnings conference call. By now you should have received a copy of our earnings release and the CFO commentary that goes along with that. If you've not received both documents, they're available currently at our investor website, intc.com.

I'm joined today by Brian M. Krzanich, our CEO; and Stacy Smith, our Chief Financial Officer. In a moment, we'll hear brief remarks from both of them followed by Q&A.

Before we begin, let me remind everyone that today's discussion contains forward-looking statements based on the environment as we currently see it, and as such, does include risks and uncertainties. Please refer to our press release for more information on the specific risk factors that could cause actual results to differ materially. Also, if during this call we use any non-GAAP financial measures or references, we'll post the appropriate GAAP financial reconciliations to our website, into.com.

Lastly, I'd like to highlight a change we'll be making to our earnings release process starting with the third quarter earnings announcement on October 15, 2013. To ensure the timely and controlled release of information, we plan to make our results available on our IR website intc.com about a minute after the market close and no longer distribute quarterly financial results through a newswire service.

With that, let me hand the call back over to Brian.

#### Brian M. Krzanich

Thanks, Mark. It's great to have a chance to speak to you all on my first earnings call as CEO. The last two months have been exciting for me. I've spent the majority of my time meeting with customers, employees, and my executive team. I have heard a wide variety of views about our industry and Intel, how we're positioned, where we're strong and where we can improve. I have the opportunity to share my vision and strategy for our Company and

lay out my expectation as we move into the new era with an updated set of priorities.

Those conversations lead me more enthusiastic and more confident than ever about our opportunity as a Company. Intel has unmatched assets in process technology and architecture. A powerful brand and talented employees that are producing some remarkable results.

Let me give you a few highlights from the second quarter. There were several significant milestones in mobility. First, we unveil details about our next generation atom architecture, code named Silvermont. The Silvermont architecture will deliver up to 5x reduction in power at the same level performance or up to a 3x improvement in performance over our prior generation of architecture.

Silvermont is unique and its ability to span the market's appetite for computing. From ultra-mobile devices to the datacenter. And it supports both windows and android. The Silvermont platform were underpinned – are underpinned our products for tablets, two in ones and desktops, as well as our phones and microserver products for the datacenter. The products will be Bay Trail, Merrifield and Avonton respectively.

Then at Computex, we launched the Haswell family of processors, which delivered the biggest improvement in battery life in Intel's history, making no comprises, high performance, two-in-one devices that make – that all day battery life a reality. Haswell along with Bay Trail will power more than 50 different two-in-one devices in the pipeline, including the very first fanless Core design.

During the same week at Computex, we also announced the landmark tablet design in the Samsung Galaxy Tab 3. The Galaxy Tab 3 will use an atom SoC and our LTE solution, signaling important progress in the tablet space. The datacenter strategy is continuing to pay dividends.

Our cloud storage – cloud and storage business each grew their revenue more than 40% year-over-year. Networking grew more than 20% and high performance computing business were 98% of all new systems entering the top 500 list. In fact, the number one system on the top 500 was all Intel for the first time since 1997, using a combination of Intel Xeon CPU's and Xeon Phi accelerator.

And finally our investments and expertise in process technology continue to be the foundation of our industry leadership. With 22 nanometer defect density and throughput times at record low levels and 14 nanometer ontrack to enter production by the end of the year. Together, these accomplishments highlight to me what's possible when we focus our

resources on the right objectives and we hold ourselves accountable for results.

At the same time, I understand that we've not always lived up to the standard that we have set for ourselves. Intel was slow to respond to the ultra-mobile PC trend. The importance of that can be seen in the current market dynamics. The traditional PC market segment is down from our expectations at the beginning of the year while ultra-mobile devices like tablets are up.

Even more important, there were always be another next big thing. It's our job to continue to scan for emerging trends, unlocking, participating in, and shaping these nascent markets. Doing that will require some changes at Intel, which we have begun.

Just a few weeks ago, I announced a significant reorganization. The changes we've made flatten the organization, improved decision making and will contribute to a culture of even greater accountability. These elements are critical in the fast paced ultra-mobile environment.

In addition to the organizational changes, we have made several strategy and priority changes that will allow us to focus and win in that environment. These changes will drive a greater emphasis on Atom-based products bringing the full weight of our process and architectural leadership to the Atom family.

We will move Atom even faster to our leading-edge silicon technology and focus on the SOC integration of key components like graphics, communications and other devices. This does not mean we will lessen the value or leadership of our Core product family, but rather make Atom an equal player in technology leadership for the ultra-mobile space. Both product lines will be driving Intel's future.

Some of the changes we're making are subtle and some are more transformational. In general, you're likely to see us making moves and adjustments in the market before you hear us talking about them. But we'll of course have a substantive update for you at the investor meeting in November.

What I can say now is that all of the changes are focused on value creation. Our company has a strong record of cash flow generation and returning that cash to our owners. I recognize that we are the stewards of our owners' capital and that tradition will continue. I'm excited about what lies ahead.

Intel is a company with extraordinary assets at its disposal and I'm looking forward to making the most of those assets in an environment where the

pace of innovation and market trends force transformation is faster than it's ever been.

With that, let me turn it over to Stacy.

## Stacy J. Smith

Thanks, Brian. I'd like to take a few minutes to walk through our second quarter financials and our expectations as we head into the back half of the year. Then we can get right into Q&A.

The second quarter results came in as expected. Second quarter revenue came in at \$12.8 billion, up 2% from the first quarter. The Core business came in as expected but we saw some softness in our baseband business. At a segment level, the PC group grew 1% sequentially and the data center group grew 6%.

As expected inventory levels across the worldwide PC supply chain grew slightly as customers began building Haswell based PCs, but inventory levels are still being managed well below historical averages based on uncertainty heading into the back half of the year.

For the third quarter of 2013, we are forecasting the midpoint of the revenue range at \$13.5 billion, up 5% from the second quarter which is at the lower end of the historical range as a result of our expectation that our customers will continue to operate with lean inventory levels exiting the third quarter.

Moving to gross margin, second quarter gross margin of 58% was in line with our guidance and up 2 points from the first quarter as a result of the qualification for sale of additional Haswell products and higher volume. As expected, the reduction in excess capacity charges in the second quarter was offset by an increase in 14 nanometer start-up costs.

For the third quarter, we expect gross margin to increase 3 points to 61% as we qualify our Bay Trail product line for sale, increase our volume, and start to see factory start-up costs come down.

For the second quarter, spending was in line with expectations at \$4.7 billion. For the third quarter, we're forecasting an increase to total spending of \$100 million. The reclassification spending on process engineers from across the sales to R&D increases our spending but we expect this will be mostly offset by spending reductions across the company. These spending reductions allow us to reduce our spending forecast for the year to \$18.7 billion.

Operating income for the second quarter was \$2.7 billion with earnings per share of \$0.39. Taking a look at the balance sheet, total cash investments ended the quarter at \$17.4 billion, up slightly from the first quarter. In the second quarter, we generated approximately \$5 billion in cash from operations, paid approximately \$1 billion in dividends, purchased almost \$3 billion in capital assets and repurchased over \$0.5 billion in stock.

While our first half financials played out as expected, the overall PC market segment for 2013 is expected to be weaker than we forecast at the beginning of the year. Our expectation is now that revenue will be approximately flat to last year. As a result, our gross margin forecast for the year is now 59% versus the prior forecast of 60%. Additionally, we have reduced our forecast for capital spending by \$1 billion to \$11 billion.

We have an unprecedented lineup of products coming to market in the second half of this year across all the segments of our business. Haswell delivers a historical increase in battery life across a diverse line up of ultramobile form factors like 2-in-1 convertibles, tablets and other touch-enabled devices. In the second half, we will launch Bay Trail which will further extend our product line across screen sizes and price points in both tablets and PCs.

In our phone business, we are on track to ship multimode data and voice LTE baseline solutions as well as our next generation applications processor codename Merrifield by the end of the year. In the data center, we have new microserver and Xeon [class] products coming to market in the second half.

This leadership product portfolio is built on an extending manufacturing lead which gives us the world's highest performing, lowest cost and lowest power transistors. Building on its leadership further, we are on track to start production on our 14 nanometer process technology in the back half of this year.

With that, let me turn it back over to Mark.

# Mark Henninger

All right. Thank you, Brian and Stacy. Moving on to the Q&A, as is our normal practice, we'll ask each participant to ask one question and a follow-up if you have one. Also, we are experiencing some network interference, so I'll ask all the participants to speak slowly and clearly and if we're not able to hear you, we will ask you to repeat the question.

Jamie, if you could go ahead and introduce our first questioner.

# **Question-and-Answer Session**

### **Operator**

(Operator instructions). The first question comes from Glen Yeung from Citigroup.

## **Glen Yeung - Citigroup**

Thanks for letting me ask a question. The first one is on the second half of the year and your outlook there. If I look at your guidance for the year and your guidance for Q3, the implication is 7% sequential growth in revenues for the fourth quarter and I wonder – that's obviously high relative to historical norms, kind of like numbers we saw back in the early part of the last decade and I wonder what gives you the confidence there? Is there something about the mix – obviously new products but is there also something about the mix maybe between data center and client?

## Stacy J. Smith

Hi, Glen. This is Stacy. I would characterize – I guess I'd say it's a little early to get that specific about Q4. At this point, I'd expect seasonal which is a little less than what you said but still got this into that kind of flat year-on-year revenue growth. And I think the tail for us will really be written in the back half of Q3 when we start to see how our customers are putting in place inventory in anticipation of that fourth quarter selling season. And right now our view on that is just fairly cautious. We expect that they'll continue to run lean inventory levels but the reality is we won't know that until we get into late August, early September. That's when you normally start to see them putting in the supply line that also aligns with other things in the industry and so we think that's when we're likely to really get a sense of Q3 and the momentum into Q4.

# **Glen Yeung - Citigroup**

All right, makes sense. Okay. And the next question is for Brian. First of all, Brian, congratulations on your new role. The question is now that you're in that role for a couple of months and as you say you talk to customers. Today, Intel has very good products in mobile and tomorrow we'll have arguably the best products in mobile even [they do today]. But I wonder in your discussions with customers if you think that that's enough? If the customer base is now open to accepting an x86 based processor in what has traditionally been an arm market or does it matter?

#### Brian M. Krzanich

Okay. As Mark said, it was a little hard to hear you on our side. We're having some network issues but let me try to answer your question. The question is

can x86 go into these ultra-mobile markets and how do the customers view that? And my answer would be they are more than willing to accept it. The fact that x86 works on both Android and Windows is a real advantage to our OEM base. They look at that and say that they can have one architectural design, one set of products and use both operating systems. So it's a unique feature that we are able to provide. It's more been in focus by Intel of actually going in and designing for those markets and moving our products in there. You really see that with Haswell and Bay Trail. Haswell on the Core side and Bay Trail on the Atom side really being designed for those ultramobile products. We talked about Haswell producing the first stainless Core products out there in the market in any kind of real volume. And then Bay Trail really being designed for the much lower price points that you see these tablets and even down to the entry level of tablets. And so the fact that it's x86 is an advantage actually because we've been able to produce both Android and Windows on our product now.

# **Glen Yeung - Citigroup**

Great. Thanks so much.

## **Operator**

The next question comes from Vivek Arya from Bank of America Merrill Lynch.

# **Vivek Arya - Bank of America Merrill Lynch**

Thanks for taking my question. Brian, first of all how should we think about ASP trend in the PC segment; I think you outlined 3% sequential declines in Q2 and you got into another 50 point gross margin head from lower ASPs in Q3, why are you not seeing more of an uplift from the rollout of Haswell?

# Stacy J. Smith

Yeah, this is Stacy; I'll take that one, because it was in the CFO commentary that I put out. You should think of it as mix shift for us and share win at the low end of the market. I think if you look at our first half results you'll see we came in pretty much in line with what we thought, but during a time where the [TAM] was somewhat weaker than we thought. I think the offset there, the plug is that we gained some share at the low end and so we have bit more mix at the lower end and then due to share win in that particular segment of the market.

# **Vivek Arya - Bank of America Merrill Lynch**

Thanks, Stacy. And as a follow-up, why are we not seeing more benefits from the decrease in 14 nanometer startup cost, like when I look at the uplift we should expect this time they're not as much as uplift we have seen in prior cycles then when the startup costs have decreased and I think your guidance implies a sequential gross margin decline in Q4. If you could just walk us through the puts and takes, I would appreciate that.

## Stacy J. Smith

Yeah. I'm sorry we're having networking problems, so let me just make sure I got your question. If you're asking simplifying what are we seeing in terms of the startup cost trend relative to prior and what are the puts and take for Q4, is that what your question is?

## **Vivek Arya - Bank of America Merrill Lynch**

Yeah, relative to gross margins that's right.

## Stacy J. Smith

Relative to gross margin shift. So the startup cost trend is directionally the same as what we've seen in other generations, it will be the same shape. Generally the same impact on gross margins, so you'll see the peak in startup cost in the second quarter will come down some in Q3 and then we'll get a bigger benefit in Q4 and then they'll come down a bit more in the first half of next year, so it's a comparable trend. In the fourth quarter the puts and takes we'd just do the gross margin progression across the year we were at 56% in Q1. We hit our forecast in Q2 at 58%. We're expecting few points of increase in the third quarter to 61%. And then as, if I think about Q4 I think we have a couple of tailwinds, so I'd expect the volume to be up some. We should get some good news associated with startup cost, and then the offset in Q4 is going to be, we should be well into the build of broad well. So during the build on the pregualification material, so my sense is we'll have an increase in inventory write-offs in the fourth quarter and that'll offset some of those good news. Net of all that I expect gross margin in the fourth guarter to be at or maybe a little bit higher than where we're in Q3 and that forecasts in another 90 days. So we don't get lost in code names. That product is our lead product on 14 nanometer, so that kind of aligned with being in manufacturing in the back half of the year on 14 nanometer.

# **Vivek Arya - Bank of America Merrill Lynch**

Okay, thank you.

# Stacy J. Smith

Welcome.

#### Brian M. Krzanich

Thanks, Vivek. And if I can remind the participants to please speak slowly, we apologize for the network issues we're having.

### **Operator**

The next question comes from Christopher Danely from JP Morgan.

# **Christopher Danely - JP Morgan**

Thanks, guys. Brian, you said in the press release in the scale upfront the year you're taking in a wide variety of views from customers and people of the company and stuff like that. Could you just give us your opinion on what has surprised you and maybe how your view has changed and what you think has been important out there?

#### Brian M. Krzanich

Sure. So, I don't know if anything really surprised me. I think the things that were positive for me is that, our customers especially if they want Intel to get into this expanding ultra level market, they're looking for Intel to be stronger and have a better and more capable product light up in there, and they're excited about the products that we have coming, the Haswell and Bay Trail. So I'd say the key message that they've been giving us is, we really want you there, we see the products coming, we want even more and we want a faster line up following those. And so that you hear or you heard in my speech today and in the earnings release that we're really putting much, much stronger effort on Atom and driving our SSE integration and pulling it forward to the leading edge. So, I'd say that was the major point or major comments I got back from our customer base.

# **Christopher Danely - JP Morgan**

Okay, thanks. And then as my follow-up so you guys are guiding for some decent growth here in the second half of this year. If we go back to last year you were essentially flat in the second half. So can you just give us your sense of why, what's driving the confidence that things are going to be better for you guys in the second half of this year versus the second half of last year?

# Stacy J. Smith

Yeah, I'd say it's a couple of things. And I'd also say what we're guiding for Q3 is sub-seasonal growth, so it's off of an okay Q2 but not a game buster

Q2. So I don't think it's a wildly optimistic forecast. In terms of the tailwinds that I see first and foremost is the product cycle. Haswell is a great product for ultrabooks in two end runs and as Brian said with Bay Trail coming to the marketplace we're going to be hitting price points in the touch enabled segment of the PC market that we've never touched before and we'll be able to do that profitably, and we'll start hitting share in tablets. We've got kind of our first big tablet wins out in the market place and with Bay Trail we think again we enable other designs to come to market at price points that are going to be I think nicer in consumer price points. The second tailwind that I'd say is we expect generally in improving macroeconomic climate as we go into the back half. I think that's aligned with most economists in the first half the U.S. was a little bit stronger than we have thought starting the year. China was a little bit weaker but generally I'd expect the improving macroeconomic environment in the back half.

### **Christopher Danely - JP Morgan**

Thank you.

### Brian M. Krzanich

Thanks, Chris.

# Operator

The next question comes from John Pitzer from Credit Suisse.

#### John Pitzer - Credit Suisse

Good afternoon guys, thanks for letting me ask the question. Brian, although early the initial read we're getting on Bay Trail with your partners is pretty positive, and I think that's driving a concern in the investment community with whether or not Bay Trail is going to be so good that it starts to cannibalize Haswell, and so I guess I'd like to get your thoughts on how you can segment the market properly, to what extent do you think you're a slave to market forces and to what extent do you think you can bring applications that are MIPS attentive into the ecosystem and secure the Core business even as you try to get more aggressive in Bay Trail and Atom?

### Brian M. Krzanich

Sure. So, first let me say our view right now on Bay Trail is that we don't believe it will be cannibalistic in that nature. We believe what it really does it allows us to get into these markets that we're not in, in a big way today. And that as Stacy said are these sub \$400, sub \$300 in some case, clamshells and touch enabled convertibles in two in one devices, and tablets

\$199 and below some you're going to see even lower below \$150 and much below that as we go through the holiday season. So Bay Trail really first and foremost we believe gives solid performance, solid battery life relative to the competition in price points and markets that were simply not in, in a big way today. So we look at it mostly as an expensive. The other thing that I'd think as a point is Haswell as we said is the largest battery life improvement in Intel's history along with great performance and its providing products that has core level of performance that will be fan less for the first time. So we still believe that there is a strong drive for performance in segments of this market that look for high-definition video performance, gaming. All of the things that if you actually look at a lot of the tablet usage even, people are doing more and more and definitely in these two in one and convertible devices people look for that kind of application. So we believe that Haswell allowing us to go down into those better price points and lower powers will give us the performance option to keep people up into those regions.

## Stacy J. Smith

If I can just add a couple of data points on that in terms of what we've seen over the last few years. First off is to reinforce what Brian said. There still is a big gap in terms of performance and features between the best in Bay Trail and the Core i3, i5 or i7 segment of our product line. And if you look at the last three years even in a time where the market's been relatively weak, the Core i5, i7 volumes have been very healthy and if anything we've seen a larger mix overall to Core over that time period. So there still is a healthy segmentation in the marketplace where Bay Trail will play – it will start to expand this into markets where we don't play today. And because of the cost structure we think we can do it with more dollars per unit than we would be able to do if we were going after that segment today with Celeron or even with some of the low end of the Pentium roadmap. So it's a powerful product from that perspective, John.

#### Brian M. Krzanich

At the end of the day, the market will go where the market goes and better to have a product like Bay Trail that we can play no matter where it goes rather than miss that market which if you look over the past was more than it is.

#### John Pitzer - Credit Suisse

Helpful guys. And then just my follow-on Stacy. Several years back, you put out a long-term gross margin target of sort of 55% to 65% and I think for most of the time since you've put that target out, you've been operating near the higher end of that range. I'm just kind of curious as you start

bringing Bay Trail, Merrifield, put a renewed effort into the Atom space, should we think that the next three years that that range is going to be more directed towards the lower half or are there other puts and takes within that gross margin range?

## Stacy J. Smith

As you probably anticipate I'm not going to get pinned down inside the range. I'm still very comfortable with the 55% to 65%. I think the second half is a great proof point. We're going to be – from Q1 to Q3 we're going to quadruple our tablet volume. We're running a 61% gross margin at the company level. As Brian said, the market's going to go where it's going to go. We've got some great products to give us a cost structure to go after them profitably and I'm still confident on that gross margin range and we'll talk more about the specific segments when we get to the investor meeting.

### John Pitzer - Credit Suisse

Thanks guys, appreciate it.

## Stacy J. Smith

Sure.

# Operator

The next question comes from Stacy Rasgon from Sanford Bernstein.

# Stacy Rasgon - Sanford Bernstein

Hi, guys. Thanks for taking my question. First on the annual revenue guidance. Your prior guidance had total revenues up in the low single digits as well as total units up in the low single digits. With the new guidance of relatively flat revenue, does that essentially imply flat total units? And if so, how important is the Bay Trail launch and Bay Trail volumes to actually achieving that type of a unit target?

# Stacy J. Smith

Apology, Stacy, let me restate your question to make sure I'm answering because that was a little garbled in the middle and it's not your fault. We're just having some issues on our part. I think what you're asking me is kind of defend my flat revenue forecast and give you a sense of what's going on in client versus other segments of the business and in particular what's going on with units? Is that where you were going?

# **Stacy Rasgon - Sanford Bernstein**

Yeah, that's it. And if the guidance does actually imply flat units correlated with your revenue, how important is gaining Bay Trail volume in the back half to achieving that type of a unit outlook?

## Stacy J. Smith

Yeah, okay. Let me go there. So first I'd say we would actually expect that overall computer units, so tablets up to PCs will be down from this year. And that's consistent with a flat revenue forecast for the company, so let me just kind of walk you through them and I'll just start with what you've seen from Gartner and IDC is their view of the year. We're pretty aligned with those numbers in terms of our view of the classic PC market. But to get to then our units you have to make some adjustments to that. So first off, in their class view of PCs that will not include some of the ultra-mobile devices, i.e. the Microsoft Surface Pro. So you'd add that in to get to our PC Client group units. We think we're gaining some share in tablets, so that's a little bit of an offset. Netbooks for us is declining pretty significantly. That's not in the PC Client groups segment. That's in the other IAG segment. And then as I said earlier in my prepared remarks, we think we're gaining some share so that also gives us a little bit of help. But when you net all that out, you'd say our units and our revenue for the PC Client group is down over year-over-year. It's just not down as much as the headline number that you see from Gartner. So you start there. And then the offset to that the places where we're growing is data center group which we think grows in the low double digits. If you do - manage your ramp on that it's 20% of our revenue. So that adds a couple of points of growth to the company. NAND is probably worth a point on its own is they look to be having a good year. Some other smaller things but you kind of net that out against the PC Client group that's down a bit and you get to flat for the year. So just kind of a rough map on viewing the different segments. Does that answer your question?

# **Stacy Rasgon - Sanford Bernstein**

No, that's very helpful. And as my follow-up, if I could carve into the data center a little bit. So you are still – looks like it's still looking for low double digits growth in this business that seems to be unchanged from the last couple of quarters. Does that not imply a very significant ramp both quarter-over-quarter and year-over-year? I mean in the ballpark of 15% to 20% sequentially as well as year-over-year in the second half. Can you give us some, I guess, where you're confidence comes from that you're going to get that kind of growth in the data center in the second half? Is it all macro or is it something else? What drives that?

#### Brian M. Krzanich

Sure. This is Brian. I'll answer that one. Yeah, so we're still confident in the second half growth of our data center business overall. As we mentioned, we're seeing strong growth in the cloud, the high performance computing, our networking and our storage. We think those continue through the second half of this year. What was down as Stacy mentioned was – the enterprise data centers were down a bit in the first half. We think as the macroeconomics continue to improve through this year that picks up a bit. When you put that all together, we believe that – absolutely our view is that we can continue through this year with that low double digit growth.

## **Stacy Rasgon - Sanford Bernstein**

The enterprise had to have been down more than that, right? You said that the hard drive or storage and networking, all this other stuff was up 20% to 40%. I think your total data center business in the first half year-over-year is just flat to up a little bit. So that enterprise piece had to have been down quite a bit year-over-year in the second. So you're saying you're going to see a very significant reversal of that trend in the second half?

## Stacy J. Smith

Yeah. And from a [wonky] finance standpoint, realize there's also kind of prior period comparisons been going on in the first half of last year. We were in the steep part of the ramp for Romley. In the second half of this year, we'll be launching other versions of Ivy versions of the data center. So the short answer to your question is yes, I would expect some pretty steep quarter-on-quarter and year-on-year comps in the back half of this year. That is what we're planning for.

# **Mark Henninger**

And Stacy we're going to have to move on from there.

# **Stacy Rasgon - Sanford Bernstein**

Okay. Thank you, guys.

# Stacy J. Smith

Sure.

# **Operator**

The next question comes from Ross Seymore from Deutsche Bank.

# **Ross Seymore - Deutsche Bank**

Hi, guys. Can you hear me okay?

#### Brian M. Krzanich

We can. Thanks, Ross.

## **Ross Seymore - Deutsche Bank**

Great. First question is for Brian. That focus on the ultra-mobility side of things, can you talk a little bit about what that implies for the OpEx for Intel? The OpEx is elevated as a percentage of sales versus where it's been historically mainly on the R&D side. My understanding is the majority of that spending is for the mobile effort. Is your efforts to expedite that process likely to mean more OpEx to deliver those better results? And maybe a follow-on to that is when do we get either results on the top line happening or you rationalize some of that OpEx? Thank you.

#### Brian M. Krzanich

Sure. Let me start. The simple answer is no. We're not going to increase our OpEx spending and in fact, what we've really been focusing on is managing that as well. What you're going to see and remember, as we move our architecture more and more toward SOC, a lot of the work we do bridges between Core and Atom and as we pull Atom forward onto the leading-edge technology, again, that allows a lot of the architectural work to be in alignment and be shared amongst the two products. So, we believe that we can move faster on Atom and into this ultra-mobility space without having to change or increase our OpEx. So absolutely that's the current model that we're working under. From when will you start to see it? Some of these changes have been started a while back and you see Bay Trail coming out towards the end of this year. It's a product that is on that Atom/Core that is truly industry leading. We talked earlier about there are a lot of the benchmarks coming out showing it very strong against the competition if not leading the competition in many of the metrics. And so we believe that you'll start to see some of this just naturally over the next six months as Bay Trail ramps up and gets into production, but we have a series of products after and you'll see more and more acceleration. So don't think of this as a onetime shift where you'll see a digital move. Look at it as a constant pushing of the accelerator down and the thing just gets faster and faster as time goes by. And so you'll just see more and more strength of that Atom line as time goes through here, and it will be kind of just, you'll look back and say well it's obviously that the Atom line has truly become strong and they've got share in the tablet space.

## Stacy J. Smith

If I could just add to that, maybe I can give you a little bit of sense of where we're trying to go. You, I'm sure noticed we brought down the overall spending forecast for the Company. We know that we're running hot in terms of spending as a percent of revenue. We've been very consciously making investments in that space. What I've seen in Brian in his tenure is he's very focused on driving that efficiency and bringing it down. We'll come down a few points between where we were in Q2 in the end of the year in terms of spending as a percent of revenue and the expectation is we can come down more next year.

### **Ross Seymore - Deutsche Bank**

Great, and I guess ...

#### Brian M. Krzanich

Go ahead.

## **Ross Seymore - Deutsche Bank**

No, go ahead.

#### Brian M. Krzanich

Well, my point was just going to be reemphasize what Stacy just said is that, my answer for why OpEx won't go up. If you just take a look at what we've done moving into Q3 right, and efficiency and structure that we put in both the reorganization that we did and flattening and decision making, and just the cost savings that we've already put in through efficiencies in both the OpEx and the CapEx that you saw. We expect that same level of efficiency to keep moving forward even as we make this transition. So to me those are not separated. Those go hand in hand actually as you become more efficient.

# Stacy J. Smith

Thanks for you patience with the audio's. Ross, do you have a follow up question?

# **Ross Seymore - Deutsche Bank**

Yeah, I do. Switching gears again for BK but on the foundry side of things. I think Paul described that that you're no longer crawling on the first quarter conference call. I know that's a business that's near and dear to your heart given your prior job. Can you give us some benchmarks that we should watch for to being the success or lack there of that Intel plans to have and in

generally speaking can you explain how your strategy and foundry maybe any different than the prior CEO?

#### Brian M. Krzanich

Sure. You have to remember that even when you signup a foundry customer it's 18 to 24 or sometimes even longer 30 months before that foundry customer is able to start producing product, especially when they move from one foundry to another as they do go through their design cycle and their product qualification. So you should think that even the customers that we've already signed up that you've heard about in the press those revenues and that impact on Intel's bottom line is still ways out, and any changes we'd make in strategy or additional customer we'd make now will have that same timeline. I think again, Paul said it right, you want to kind of crawl, walk, run not necessarily because that's what we should do in order to manage it. It's more -- you really want to make sure that the systems and the customer support models that you have are in place to handle the volume that you're really taking on, and since we haven't been a foundry business all our life we wanted to go and make sure we really knew what we were doing there. We are moving from I'd say that crawl space to at least the walk space. I think that the philosophy we have moving forward is that we're going to treat every one of these customers that come to us and come talk to us about foundry opportunity individually and look at them from a strategic standpoint, what size of business they bring and whether their products can really take advantage of our process leadership. And so we don't take or look at this as separating out the do -- we will's or won't. We're taking each customer individually and looking at them as an opportunity and what is the right thing for the shareholders from - bringing value to the shareholders with this technology that we have.

### **Ross Seymore - Deutsche Bank**

Thank you.

### Operator

The next question comes from David Wong from Wells Fargo.

# **David Wong - Wells Fargo**

Thanks very much. You mentioned moving Atom even faster to the leading edge. Can you give us some detail as to when we might see 14 nanometer atom products in the market and similarly you've talked about 14 nanometers going into production end of this year. So does that mean the first 14 nanometer Core products will launch in the first quarter of 2014?

#### Brian M. Krzanich

Okay. So, let me – you asked a couple of questions. We are not going to give changes to the roadmap or any kind of product schedules here, from what will happen as a result of the strategy. We will try and bring those updates to our Investor Meeting that happens in November. As far as our 14 nanometer Core launch in our – just our general product launch, I think what we've said so far is, first half of 2014 and we're not going to – we're not ready to give any specifics beyond that.

## **David Wong - Wells Fargo**

Okay.

## Stacy J. Smith

I gave you a pretty strong hint with the fact that it will be taking prequalification reserves, you can kind of sense that we're well – those are going to be material. So we will be well into production on the fourth quarter.

## **David Wong - Wells Fargo**

Excellent. Thanks, Stacy. And just one other, it's the lower CapEx plans due to lower spending on 14 nanometer and 10 nanometer or lower on 450 millimeter or both?

# Stacy J. Smith

It's a variety of things David. As we said on the call, our view of the overall market is less now than it was when we started the year. I think you've seen us trying to be very responsive to changes in demand and get the balance right. And so as our view of the market change, we saw some opportunities for things that we thought we were going to put in place this year that we no longer have to put in place. And it's across the board, it's no one thing. Similar to what you saw in Q1, we've found opportunities to drive more reuse. Here we're finding some opportunities to push some capital out of the year. Some of it is 450 not based on schedule changes, but it's just based on some efficiencies that we're able to find and shortening the time it takes us to install certain things and that kind of stuff. Some of it is M&E for 14 nanometer, some of it is space, just a variety of kind of small things that added up to a billion bucks.

# **David Wong - Wells Fargo**

Okay. Thanks very much.

#### Brian M. Krzanich

Thanks, David. And operator we've time for two more questions.

## **Operator**

The next question comes from Jim Covello from Goldman Sachs.

#### **James Covello - Goldman Sachs**

Great guys. Thank you very much for taking the question. Just a follow-up on the CapEx. Does the new \$11 billion forecast still include a full \$2 billion for the new shell or is that some of what has gotten pushed out?

## Stacy J. Smith

Specific on the 450, is that the 450 question Jim?

### **James Covello - Goldman Sachs**

Well, yes that shell that you guys had articulated, there were sort of an extra \$2 billion in the CapEx that was related to that 450 shell.

## Stacy J. Smith

That one is down a little bit, but not a lot. It does change my round. I was rounding up to \$2 billion and now I'd round to \$1.5 billion, but it's in the scheme of the billion dollar changes, it's not the largest driver. It's not even that large of a driver. I think its interesting when you deconstruct those CapEx and you just kind of get down to the level of CapEx that's in place for – at current run rate. You take out the 450, you can take out some of the capital has been spend not necessarily for our current production, but things like IT and labs, you take out some of the Greenfield space that we've built in place and you get down to a run rate of CapEx kind of in support of the current business that's in the mid 50s and \$55 billion or so in revenue, in that range. That is I think a nice healthy level, nice sustainable level and I can run at that level and generate a 60% gross margin. So, it feels pretty good from that perspective and as we said we're continuing to try to balance the CapEx relative to the business size.

#### **James Covello - Goldman Sachs**

Sure. And if I – I will use my follow-up on the CapEx as well, so it's great to see the CapEx come down from the '13 originally to the '11 today. The first half spending is 409, so that would still imply pretty far below the '11. Obviously that shell – may be a little more that shell comes in the back half, so that would be some of the increase in the back half CapEx. But can we

get any kind of hope that potentially even '11 is the number that there is some downside too?

## Stacy J. Smith

No. So first, the linearity actually, the more of that shell, most of that shell frankly is in the back half of the year, that shifts the linearity and you also see the 14 nanometer spending going up in the back half. So it's kind of a back half loaded year. I think as I said earlier, we'll continue to look for the right balance between capital and demand, but I want to stress when you really deconstruct our CapEx at kind of \$7 billion to \$8 billion of capital being spent to support a business that's in the mid-\$50 billion in revenue, it's the right level of CapEx. I'm very comfortable with that. It's not putting in a bunch of incremental capacity and it's a level that I can sustain, gross margin that's in that range as I've been talking about and kind of right at 60%.

#### **James Covello - Goldman Sachs**

Thank you very much.

# Stacy J. Smith

Sure.

# **Operator**

The next question comes from Tristan Gerra from Baird.

### Tristan Gerra - Robert W. Baird

Hi. Good afternoon. Years ago when Atom first launched, I think you had mentioned that Atom was slightly lower gross margin, but same or slightly higher operating margin than the corporate average. Is that view still holding with the new products that you're launching?

# Stacy J. Smith

This is probably a better conversation for the investor meeting and keep in mind that Atom spans from servers to the PC segment of the market. Now we're enabling these 299 price points to phones, to tablets, right? So it's worthwhile to have a deeper discussion about the different segments. As we articulated earlier, generally when you're looking at the predominance of our volume, the Core business, when Atom is price point replacing Celeron or Pentium, we're doing it at a better margin dollars per unit than we were selling Celeron into that space and we're enabling lower price points. So from that perspective, it's a great product. It lets us kind of fight on the

front foot and go after markets profitably that we had trouble to go after before. I'll save the rest probably until the investor meeting.

### Tristan Gerra - Robert W. Baird

Okay, that's useful. And then on this call, there has been obviously a good amount of discussion about your diversification into ultra-mobile. If we look at the Core business, the ramp of Haswell and the ultra-books obviously hasn't been enough to bring back PC unit growth this year. Should we have the view that PC is basically past the peak, continues to decline and if not, what catalysts do you see going forward and why – what hasn't worked so far could work later in revitalizing PC growth going forward?

#### Brian M. Krzanich

So let me – we had a hard time hearing that one because of the break and the networking problems we're having on this end. Let me try and repeat it and make sure – I think probably your question – or the basic of your question was PCs have continued to decline. You've introduced Haswell. You're still forecasting a back half decline. What gives us confidence that we'll be able to turn that around or make any change in that? Did I capture your question correctly?

#### Tristan Gerra - Robert W. Baird

Yes, that's correct. Thank you.

#### Brian M. Krzanich

I'll answer first and Stacy can jump in. My answer would be simply Haswell has been not a single product launch. So let me first start with Haswell. We launched the Quad Core products in the second quarter. As we go into the third quarter, the Dual Core products, which go more into those lower price point region is actually going out to the market. So it's a staggered launch, which is a little bit different than we've done with some other product. So we're just now really starting to see the ramp of Haswell into the consumers' hands. So I think it's really way too early to say here's where Haswell is. And you're just going to see as we move into the second half some fan-less devices with Haswell. As we move forward, Bay Trail and 14-nanometer as we move into next year, well you can imagine we'll drive prices and battery life and the number of fan-less devices up even more. So that will be my first answer.

The second answer I'd tell you what's different moving forward, again we've kind of talked about this is Bay Trail. Bay Trail is going into some of these same classic PC devices that you see today. The clamshells where they've

got touch-enabled clamshells coming down into the \$300 range. You're going to see convertible clamshells where you can detach or flip and it access both a tablet or a PC in the sub-\$400 range, right around \$400. As we move into next year, those price points will continue to drop. So the fact that PCs especially with Bay Trail are going to move down into this, let's call it \$200 to \$400 range, is going to shift that market we believe as well and that's different than what's been out over the last few years. So you've got fan-less Haswell. You've got Bay Trail coming in. All of those things allowing devices that haven't been allowed in the past with our designs.