

Duke University Human Capital Project  
John de Figueiredo NBER Presentation Data, Feb 2018

CFPB 2011 Distributions of Length of Service, Prior Government Occupation, and Prior Agency

Data source: Buzzfeed (2017 version), full-time employees

Note that 643 unique employee IDs appear in CFPB for 2011. Of these, 401 appear in Buzzfeed records prior to 2011. Of the 242 with no prior record, 99 have length of service values greater than 1. It is possible that these 99 employees transferred from government agencies or positions not included in the Buzzfeed data, such as active duty military, DOD staff, and remote Department of State staff.

Table 1: Distribution of employees by length of service, CFPB 2011

LOS	n	pct
<1	177.00	27.53
1-2	134.00	20.84
3-4	84.00	13.06
5-9	83.00	12.91
10-14	55.00	8.55
15-19	20.00	3.11
20-24	39.00	6.07
25-29	28.00	4.35
30-34	10.00	1.56
35+	8.00	1.24
UNSP	5.00	0.78

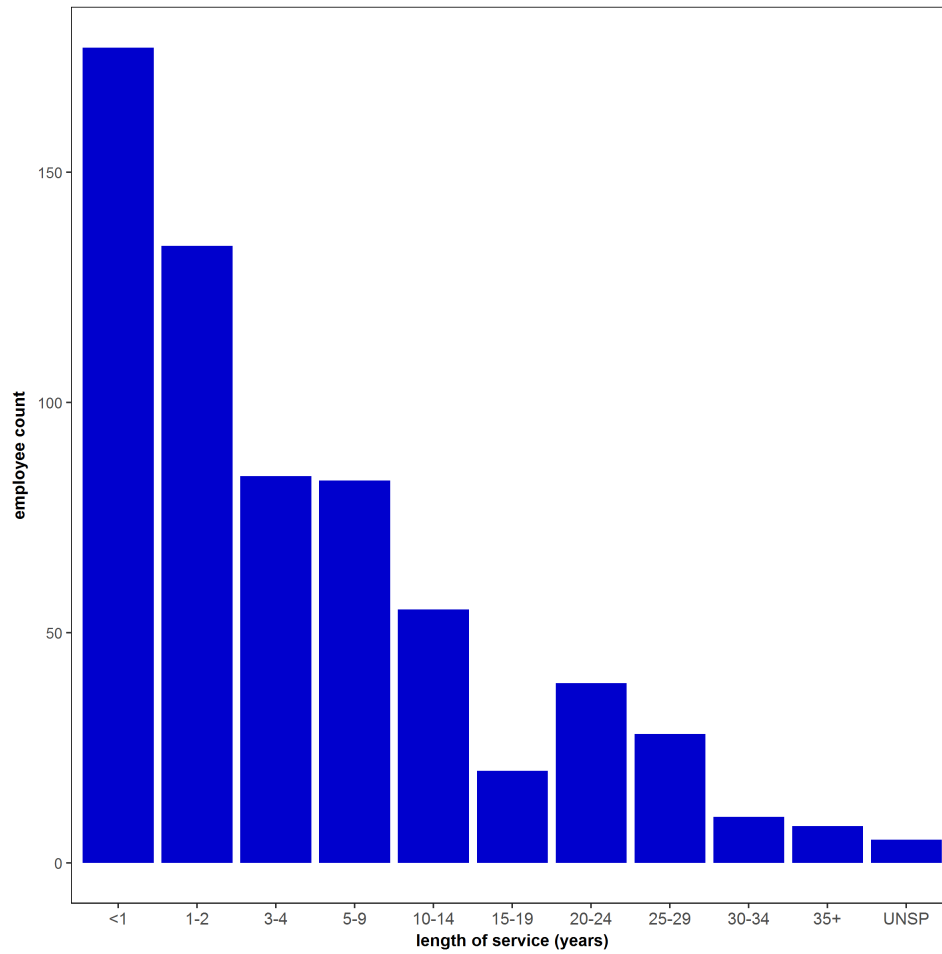


Figure 1: Distribution of employees by length of service, CFPB 2011

Table 2: Distribution of employees by prior occupation, CFPB 2011

Occupation		n	pct
NA	NA	242.00	37.64
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	74.00	11.51
570	FINANCIAL INSTITUTION EXAMINING	73.00	11.35
905	GENERAL ATTORNEY	63.00	9.80
1101	GENERAL BUSINESS AND INDUSTRY	32.00	4.98
343	MANAGEMENT AND PROGRAM ANALYSIS	20.00	3.11
303	MISCELLANEOUS CLERK AND ASSISTANT	20.00	3.11
318	SECRETARY	14.00	2.18
201	HUMAN RESOURCES MANAGEMENT	12.00	1.87
2210	INFORMATION TECHNOLOGY MANAGEMENT	11.00	1.71
950	PARALEGAL SPECIALIST	9.00	1.40
501	FINANCIAL ADMINISTRATION AND PROGRAM	7.00	1.09
1102	CONTRACTING	4.00	0.62
110	ECONOMIST	4.00	0.62
1160	FINANCIAL ANALYSIS	4.00	0.62
1801	GENERAL INSPECTION, INVESTIGATION, & COMP	4.00	0.62
1169	INTERNAL REVENUE OFFICER	4.00	0.62
1165	LOAN SPECIALIST	4.00	0.62
340	PROGRAM MANAGEMENT	3.00	0.47
80	SECURITY ADMINISTRATION	3.00	0.47
526	TAX SPECIALIST	3.00	0.47
996	VETERANS CLAIMS EXAMINING	3.00	0.47
525	ACCOUNTING TECHNICIAN	2.00	0.31
560	BUDGET ANALYSIS	2.00	0.31
1802	COMPLIANCE INSPECTION AND SUPPORT	2.00	0.31
962	CONTACT REPRESENTATIVE	2.00	0.31
1810	GENERAL INVESTIGATING	2.00	0.31
901	GENERAL LEGAL AND KINDRED ADMINISTRATION	2.00	0.31
512	INTERNAL REVENUE AGENT	2.00	0.31
344	MANAGEMENT & PROGRAM CLERICAL & ASSISTANT	2.00	0.31
510	ACCOUNTING	1.00	0.16
511	AUDITING	1.00	0.16
1199	BUSINESS AND INDUSTRY STUDENT TRAINEE	1.00	0.16
998	CLAIMS ASSISTANCE AND EXAMINING	1.00	0.16
322	CLERK-TYPIST	1.00	0.16
7	CORRECTIONAL OFFICER	1.00	0.16
360	EQUAL OPPORTUNITY COMPLIANCE	1.00	0.16
1750	INSTRUCTIONAL SYSTEMS	1.00	0.16
326	OFC AUTOMATION CLERICAL AND ASSISTANCE	1.00	0.16
1515	OPERATIONS RESEARCH	1.00	0.16
1170	REALTY	1.00	0.16
1530	STATISTICS	1.00	0.16
592	TAX EXAMINING	1.00	0.16
987	TAX LAW SPECIALIST	1.00	0.16

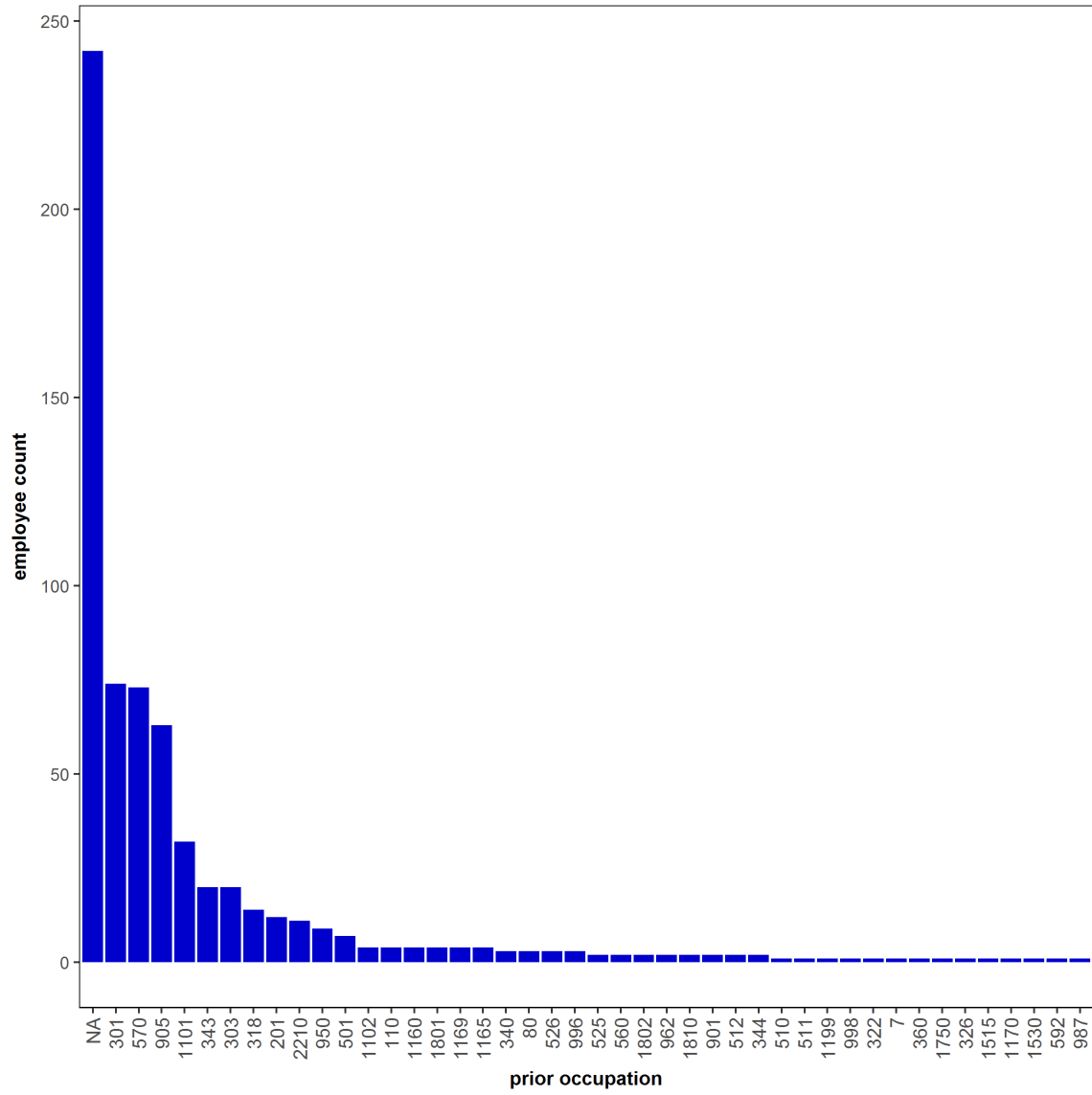


Figure 2: Distribution of employees by prior occupation, CFPB 2011

Table 3: Distribution of occupation transitions to CFPB 2011

Prior Occ	CFPB Occ	n	pct
570	FINANCIAL INSTITUTION	70.00	10.89
NA	NA	56.00	8.71
905	GENERAL ATTORNEY	55.00	8.55
NA	NA	55.00	8.55
NA	NA	49.00	7.62
301	MISCELLANEOUS ADMINI	31.00	4.82
NA	NA	1101	GENERAL BUSINESS AND
301	MISCELLANEOUS ADMINI	570	FINANCIAL INSTITUTIO
1101	GENERAL BUSINESS AND	301	MISCELLANEOUS ADMINI
NA	NA	2210	INFORMATION TECHNOLO
NA	NA	303	MISCELLANEOUS CLERK
201	HUMAN RESOURCES MANA	201	HUMAN RESOURCES MANA
1101	GENERAL BUSINESS AND	570	FINANCIAL INSTITUTIO
2210	INFORMATION TECHNOLO	2210	INFORMATION TECHNOLO
301	MISCELLANEOUS ADMINI	905	GENERAL ATTORNEY
318	SECRETARY	303	MISCELLANEOUS CLERK
1101	GENERAL BUSINESS AND	1101	GENERAL BUSINESS AND
343	MANAGEMENT AND PROGR	343	MANAGEMENT AND PROGR
343	MANAGEMENT AND PROGR	301	MISCELLANEOUS ADMINI
NA	NA	1160	FINANCIAL ANALYSIS
301	MISCELLANEOUS ADMINI	1101	GENERAL BUSINESS AND
303	MISCELLANEOUS CLERK	301	MISCELLANEOUS ADMINI
950	PARALEGAL SPECIALIST	301	MISCELLANEOUS ADMINI
303	MISCELLANEOUS CLERK	303	MISCELLANEOUS CLERK
1102	CONTRACTING	1102	CONTRACTING
905	GENERAL ATTORNEY	570	FINANCIAL INSTITUTIO
303	MISCELLANEOUS CLERK	570	FINANCIAL INSTITUTIO
NA	NA	1001	GENERAL ARTS AND INF
303	MISCELLANEOUS CLERK	1101	GENERAL BUSINESS AND
318	SECRETARY	301	MISCELLANEOUS ADMINI
NA	NA	950	PARALEGAL SPECIALIST
NA	NA	399	ADMIN AND OFFICE SUP
110	ECONOMIST	110	ECONOMIST
NA	NA	110	ECONOMIST
501	FINANCIAL ADMINISTRA	1101	GENERAL BUSINESS AND
343	MANAGEMENT AND PROGR	1101	GENERAL BUSINESS AND
343	MANAGEMENT AND PROGR	201	HUMAN RESOURCES MANA
301	MISCELLANEOUS ADMINI	343	MANAGEMENT AND PROGR
501	FINANCIAL ADMINISTRA	301	MISCELLANEOUS ADMINI
950	PARALEGAL SPECIALIST	950	PARALEGAL SPECIALIST
NA	NA	1035	PUBLIC AFFAIRS
80	SECURITY ADMINISTRAT	80	SECURITY ADMINISTRAT
560	BUDGET ANALYSIS	560	BUDGET ANALYSIS
512	INTERNAL REVENUE AGE	570	FINANCIAL INSTITUTIO
1169	INTERNAL REVENUE OFF	570	FINANCIAL INSTITUTIO
1165	LOAN SPECIALIST	570	FINANCIAL INSTITUTIO
526	TAX SPECIALIST	570	FINANCIAL INSTITUTIO
1101	GENERAL BUSINESS AND	905	GENERAL ATTORNEY
962	CONTACT REPRESENTATI	1101	GENERAL BUSINESS AND
1160	FINANCIAL ANALYSIS	1101	GENERAL BUSINESS AND
905	GENERAL ATTORNEY	1101	GENERAL BUSINESS AND
1801	GENERAL INSPECTION,	1101	GENERAL BUSINESS AND
1810	GENERAL INVESTIGATIN	1101	GENERAL BUSINESS AND
1169	INTERNAL REVENUE OFF	1101	GENERAL BUSINESS AND
318	SECRETARY	1101	GENERAL BUSINESS AND
301	MISCELLANEOUS ADMINI	201	HUMAN RESOURCES MANA
340	PROGRAM MANAGEMENT	2210	INFORMATION TECHNOLO
NA	NA	904	LAW CLERK
NA	NA	343	MANAGEMENT AND PROGR
570	FINANCIAL INSTITUTIO	301	MISCELLANEOUS ADMINI

905	GENERAL ATTORNEY	301	MISCELLANEOUS ADMINI	2.00	0.31
344	MANAGEMENT & PROGRAM	301	MISCELLANEOUS ADMINI	2.00	0.31
996	VETERANS CLAIMS EXAM	301	MISCELLANEOUS ADMINI	2.00	0.31
301	MISCELLANEOUS ADMINI	1035	PUBLIC AFFAIRS	2.00	0.31
303	MISCELLANEOUS CLERK	399	ADMIN AND OFFICE SUP	1.00	0.16
301	MISCELLANEOUS ADMINI	341	ADMINISTRATIVE OFFIC	1.00	0.16
510	ACCOUNTING	511	AUDITING	1.00	0.16
301	MISCELLANEOUS ADMINI	560	BUDGET ANALYSIS	1.00	0.16
NA	NA	1102	CONTRACTING	1.00	0.16
303	MISCELLANEOUS CLERK	110	ECONOMIST	1.00	0.16
301	MISCELLANEOUS ADMINI	501	FINANCIAL ADMINISTRA	1.00	0.16
1160	FINANCIAL ANALYSIS	1160	FINANCIAL ANALYSIS	1.00	0.16
340	PROGRAM MANAGEMENT	1160	FINANCIAL ANALYSIS	1.00	0.16
525	ACCOUNTING TECHNICIA	570	FINANCIAL INSTITUTIO	1.00	0.16
511	AUDITING	570	FINANCIAL INSTITUTIO	1.00	0.16
1199	BUSINESS AND INDUSTR	570	FINANCIAL INSTITUTIO	1.00	0.16
501	FINANCIAL ADMINISTRA	570	FINANCIAL INSTITUTIO	1.00	0.16
1801	GENERAL INSPECTION,	570	FINANCIAL INSTITUTIO	1.00	0.16
1530	STATISTICS	570	FINANCIAL INSTITUTIO	1.00	0.16
987	TAX LAW SPECIALIST	570	FINANCIAL INSTITUTIO	1.00	0.16
996	VETERANS CLAIMS EXAM	570	FINANCIAL INSTITUTIO	1.00	0.16
301	MISCELLANEOUS ADMINI	505	FINANCIAL MANAGEMENT	1.00	0.16
1801	GENERAL INSPECTION,	905	GENERAL ATTORNEY	1.00	0.16
950	PARALEGAL SPECIALIST	905	GENERAL ATTORNEY	1.00	0.16
525	ACCOUNTING TECHNICIA	1101	GENERAL BUSINESS AND	1.00	0.16
1802	COMPLIANCE INSPECTIO	1101	GENERAL BUSINESS AND	1.00	0.16
7	CORRECTIONAL OFFICER	1101	GENERAL BUSINESS AND	1.00	0.16
110	ECONOMIST	1101	GENERAL BUSINESS AND	1.00	0.16
360	EQUAL OPPORTUNITY CO	1101	GENERAL BUSINESS AND	1.00	0.16
570	FINANCIAL INSTITUTIO	1101	GENERAL BUSINESS AND	1.00	0.16
901	GENERAL LEGAL AND KI	1101	GENERAL BUSINESS AND	1.00	0.16
2210	INFORMATION TECHNOLO	1101	GENERAL BUSINESS AND	1.00	0.16
1165	LOAN SPECIALIST	1101	GENERAL BUSINESS AND	1.00	0.16
1515	OPERATIONS RESEARCH	1101	GENERAL BUSINESS AND	1.00	0.16
592	TAX EXAMINING	1101	GENERAL BUSINESS AND	1.00	0.16
526	TAX SPECIALIST	1101	GENERAL BUSINESS AND	1.00	0.16
NA	NA	99	GENERAL STUDENT TRAI	1.00	0.16
NA	NA	201	HUMAN RESOURCES MANA	1.00	0.16
NA	NA	299	HUMAN RESOURCES MANA	1.00	0.16
343	MANAGEMENT AND PROGR	2210	INFORMATION TECHNOLO	1.00	0.16
301	MISCELLANEOUS ADMINI	2210	INFORMATION TECHNOLO	1.00	0.16
NA	NA	1040	LANGUAGE SPECIALIST	1.00	0.16
201	HUMAN RESOURCES MANA	343	MANAGEMENT AND PROGR	1.00	0.16
1802	COMPLIANCE INSPECTIO	301	MISCELLANEOUS ADMINI	1.00	0.16
1160	FINANCIAL ANALYSIS	301	MISCELLANEOUS ADMINI	1.00	0.16
901	GENERAL LEGAL AND KI	301	MISCELLANEOUS ADMINI	1.00	0.16
2210	INFORMATION TECHNOLO	301	MISCELLANEOUS ADMINI	1.00	0.16
1750	INSTRUCTIONAL SYSTEM	301	MISCELLANEOUS ADMINI	1.00	0.16
1165	LOAN SPECIALIST	301	MISCELLANEOUS ADMINI	1.00	0.16
998	CLAIMS ASSISTANCE AN	303	MISCELLANEOUS CLERK	1.00	0.16
322	CLERK-TYPIST	303	MISCELLANEOUS CLERK	1.00	0.16
343	MANAGEMENT AND PROGR	303	MISCELLANEOUS CLERK	1.00	0.16
301	MISCELLANEOUS ADMINI	303	MISCELLANEOUS CLERK	1.00	0.16
326	OFC AUTOMATION CLERI	303	MISCELLANEOUS CLERK	1.00	0.16
1170	REALTY	1170	REALTY	1.00	0.16
NA	NA	1082	WRITING AND EDITING	1.00	0.16



Table 4: Distribution of employees by prior occupation and length of service, CFPB 2011

Prior Occupation		LOS	n	pct
NA	NA	<1	143.00	22.24
NA	NA	1-2	35.00	5.44
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	1-2	24.00	3.73
570	FINANCIAL INSTITUTION EXAMINING	3-4	20.00	3.11
NA	NA	5-9	19.00	2.95
NA	NA	3-4	18.00	2.80
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	5-9	17.00	2.64
1101	GENERAL BUSINESS AND INDUSTRY	1-2	16.00	2.49
NA	NA	10-14	13.00	2.02
570	FINANCIAL INSTITUTION EXAMINING	5-9	12.00	1.87
905	GENERAL ATTORNEY	5-9	12.00	1.87
570	FINANCIAL INSTITUTION EXAMINING	25-29	11.00	1.71
905	GENERAL ATTORNEY	<1	10.00	1.56
905	GENERAL ATTORNEY	3-4	10.00	1.56
905	GENERAL ATTORNEY	20-24	9.00	1.40
905	GENERAL ATTORNEY	1-2	8.00	1.24
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	10-14	8.00	1.24
303	MISCELLANEOUS CLERK AND ASSISTANT	1-2	7.00	1.09
905	GENERAL ATTORNEY	10-14	7.00	1.09
343	MANAGEMENT AND PROGRAM ANALYSIS	1-2	6.00	0.93
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	3-4	6.00	0.93
570	FINANCIAL INSTITUTION EXAMINING	20-24	6.00	0.93
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	20-24	6.00	0.93
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	<1	5.00	0.78
570	FINANCIAL INSTITUTION EXAMINING	1-2	5.00	0.78
1101	GENERAL BUSINESS AND INDUSTRY	3-4	5.00	0.78
343	MANAGEMENT AND PROGRAM ANALYSIS	3-4	5.00	0.78
303	MISCELLANEOUS CLERK AND ASSISTANT	3-4	5.00	0.78
570	FINANCIAL INSTITUTION EXAMINING	10-14	5.00	0.78
570	FINANCIAL INSTITUTION EXAMINING	30-34	5.00	0.78
1169	INTERNAL REVENUE OFFICER	1-2	4.00	0.62
303	MISCELLANEOUS CLERK AND ASSISTANT	5-9	4.00	0.62
2210	INFORMATION TECHNOLOGY MANAGEMENT	10-14	4.00	0.62
570	FINANCIAL INSTITUTION EXAMINING	15-19	4.00	0.62
NA	NA	20-24	4.00	0.62
NA	NA	25-29	4.00	0.62
570	FINANCIAL INSTITUTION EXAMINING	<1	3.00	0.47
303	MISCELLANEOUS CLERK AND ASSISTANT	<1	3.00	0.47
950	PARALEGAL SPECIALIST	<1	3.00	0.47
1160	FINANCIAL ANALYSIS	1-2	3.00	0.47
201	HUMAN RESOURCES MANAGEMENT	1-2	3.00	0.47
318	SECRETARY	1-2	3.00	0.47
526	TAX SPECIALIST	1-2	3.00	0.47
950	PARALEGAL SPECIALIST	3-4	3.00	0.47
1101	GENERAL BUSINESS AND INDUSTRY	5-9	3.00	0.47
343	MANAGEMENT AND PROGRAM ANALYSIS	5-9	3.00	0.47
905	GENERAL ATTORNEY	15-19	3.00	0.47
NA	NA	15-19	3.00	0.47
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	25-29	3.00	0.47
318	SECRETARY	25-29	3.00	0.47
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	30-34	3.00	0.47
NA	NA	UNSP	3.00	0.47
1101	GENERAL BUSINESS AND INDUSTRY	<1	2.00	0.31
1801	GENERAL INSPECTION, INVESTIGATION, & COMP	1-2	2.00	0.31
1810	GENERAL INVESTIGATING	1-2	2.00	0.31
201	HUMAN RESOURCES MANAGEMENT	3-4	2.00	0.31
2210	INFORMATION TECHNOLOGY MANAGEMENT	3-4	2.00	0.31
2210	INFORMATION TECHNOLOGY MANAGEMENT	5-9	2.00	0.31
318	SECRETARY	5-9	2.00	0.31
1102	CONTRACTING	10-14	2.00	0.31



343	MANAGEMENT AND PROGRAM ANALYSIS	10-14	2.00	0.31
950	PARALEGAL SPECIALIST	10-14	2.00	0.31
318	SECRETARY	10-14	2.00	0.31
1101	GENERAL BUSINESS AND INDUSTRY	15-19	2.00	0.31
301	MISCELLANEOUS ADMINISTRATION AND PROGRAM	15-19	2.00	0.31
501	FINANCIAL ADMINISTRATION AND PROGRAM	20-24	2.00	0.31
1101	GENERAL BUSINESS AND INDUSTRY	20-24	2.00	0.31
318	SECRETARY	20-24	2.00	0.31
501	FINANCIAL ADMINISTRATION AND PROGRAM	25-29	2.00	0.31
905	GENERAL ATTORNEY	25-29	2.00	0.31
2210	INFORMATION TECHNOLOGY MANAGEMENT	25-29	2.00	0.31
570	FINANCIAL INSTITUTION EXAMINING	35+	2.00	0.31
201	HUMAN RESOURCES MANAGEMENT	35+	2.00	0.31
525	ACCOUNTING TECHNICIAN	<1	1.00	0.16
998	CLAIMS ASSISTANCE AND EXAMINING	<1	1.00	0.16
110	ECONOMIST	<1	1.00	0.16
360	EQUAL OPPORTUNITY COMPLIANCE	<1	1.00	0.16
201	HUMAN RESOURCES MANAGEMENT	<1	1.00	0.16
343	MANAGEMENT AND PROGRAM ANALYSIS	<1	1.00	0.16
318	SECRETARY	<1	1.00	0.16
996	VETERANS CLAIMS EXAMINING	<1	1.00	0.16
1802	COMPLIANCE INSPECTION AND SUPPORT	1-2	1.00	0.16
1102	CONTRACTING	1-2	1.00	0.16
7	CORRECTIONAL OFFICER	1-2	1.00	0.16
110	ECONOMIST	1-2	1.00	0.16
501	FINANCIAL ADMINISTRATION AND PROGRAM	1-2	1.00	0.16
901	GENERAL LEGAL AND KINDRED ADMINISTRATION	1-2	1.00	0.16
2210	INFORMATION TECHNOLOGY MANAGEMENT	1-2	1.00	0.16
1165	LOAN SPECIALIST	1-2	1.00	0.16
340	PROGRAM MANAGEMENT	1-2	1.00	0.16
80	SECURITY ADMINISTRATION	1-2	1.00	0.16
1530	STATISTICS	1-2	1.00	0.16
592	TAX EXAMINING	1-2	1.00	0.16
996	VETERANS CLAIMS EXAMINING	1-2	1.00	0.16
1199	BUSINESS AND INDUSTRY STUDENT TRAINEE	3-4	1.00	0.16
962	CONTACT REPRESENTATIVE	3-4	1.00	0.16
501	FINANCIAL ADMINISTRATION AND PROGRAM	3-4	1.00	0.16
1165	LOAN SPECIALIST	3-4	1.00	0.16
326	OFC AUTOMATION CLERICAL AND ASSISTANCE	3-4	1.00	0.16
80	SECURITY ADMINISTRATION	3-4	1.00	0.16
987	TAX LAW SPECIALIST	3-4	1.00	0.16
996	VETERANS CLAIMS EXAMINING	3-4	1.00	0.16
560	BUDGET ANALYSIS	5-9	1.00	0.16
962	CONTACT REPRESENTATIVE	5-9	1.00	0.16
1102	CONTRACTING	5-9	1.00	0.16
201	HUMAN RESOURCES MANAGEMENT	5-9	1.00	0.16
512	INTERNAL REVENUE AGENT	5-9	1.00	0.16
1165	LOAN SPECIALIST	5-9	1.00	0.16
344	MANAGEMENT & PROGRAM CLERICAL & ASSISTAN	5-9	1.00	0.16
340	PROGRAM MANAGEMENT	5-9	1.00	0.16
1170	REALTY	5-9	1.00	0.16
511	AUDITING	10-14	1.00	0.16
1802	COMPLIANCE INSPECTION AND SUPPORT	10-14	1.00	0.16
110	ECONOMIST	10-14	1.00	0.16
501	FINANCIAL ADMINISTRATION AND PROGRAM	10-14	1.00	0.16
1101	GENERAL BUSINESS AND INDUSTRY	10-14	1.00	0.16
1801	GENERAL INSPECTION, INVESTIGATON, & COMP	10-14	1.00	0.16
201	HUMAN RESOURCES MANAGEMENT	10-14	1.00	0.16
1750	INSTRUCTIONAL SYSTEMS	10-14	1.00	0.16
344	MANAGEMENT & PROGRAM CLERICAL & ASSISTAN	10-14	1.00	0.16
303	MISCELLANEOUS CLERK AND ASSISTANT	10-14	1.00	0.16
322	CLERK-TYPIST	15-19	1.00	0.16
110	ECONOMIST	15-19	1.00	0.16
1801	GENERAL INSPECTION, INVESTIGATON, & COMP	15-19	1.00	0.16
1165	LOAN SPECIALIST	15-19	1.00	0.16
343	MANAGEMENT AND PROGRAM ANALYSIS	15-19	1.00	0.16
1515	OPERATIONS RESEARCH	15-19	1.00	0.16
525	ACCOUNTING TECHNICIAN	20-24	1.00	0.16

560	BUDGET ANALYSIS	20-24	1.00	0.16
1160	FINANCIAL ANALYSIS	20-24	1.00	0.16
901	GENERAL LEGAL AND KINDRED ADMINISTRATION	20-24	1.00	0.16
512	INTERNAL REVENUE AGENT	20-24	1.00	0.16
343	MANAGEMENT AND PROGRAM ANALYSIS	20-24	1.00	0.16
950	PARALEGAL SPECIALIST	20-24	1.00	0.16
80	SECURITY ADMINISTRATION	20-24	1.00	0.16
201	HUMAN RESOURCES MANAGEMENT	25-29	1.00	0.16
905	GENERAL ATTORNEY	30-34	1.00	0.16
201	HUMAN RESOURCES MANAGEMENT	30-34	1.00	0.16
510	ACCOUNTING	35+	1.00	0.16
343	MANAGEMENT AND PROGRAM ANALYSIS	35+	1.00	0.16
340	PROGRAM MANAGEMENT	35+	1.00	0.16
318	SECRETARY	35+	1.00	0.16
905	GENERAL ATTORNEY	UNSP	1.00	0.16
1101	GENERAL BUSINESS AND INDUSTRY	UNSP	1.00	0.16

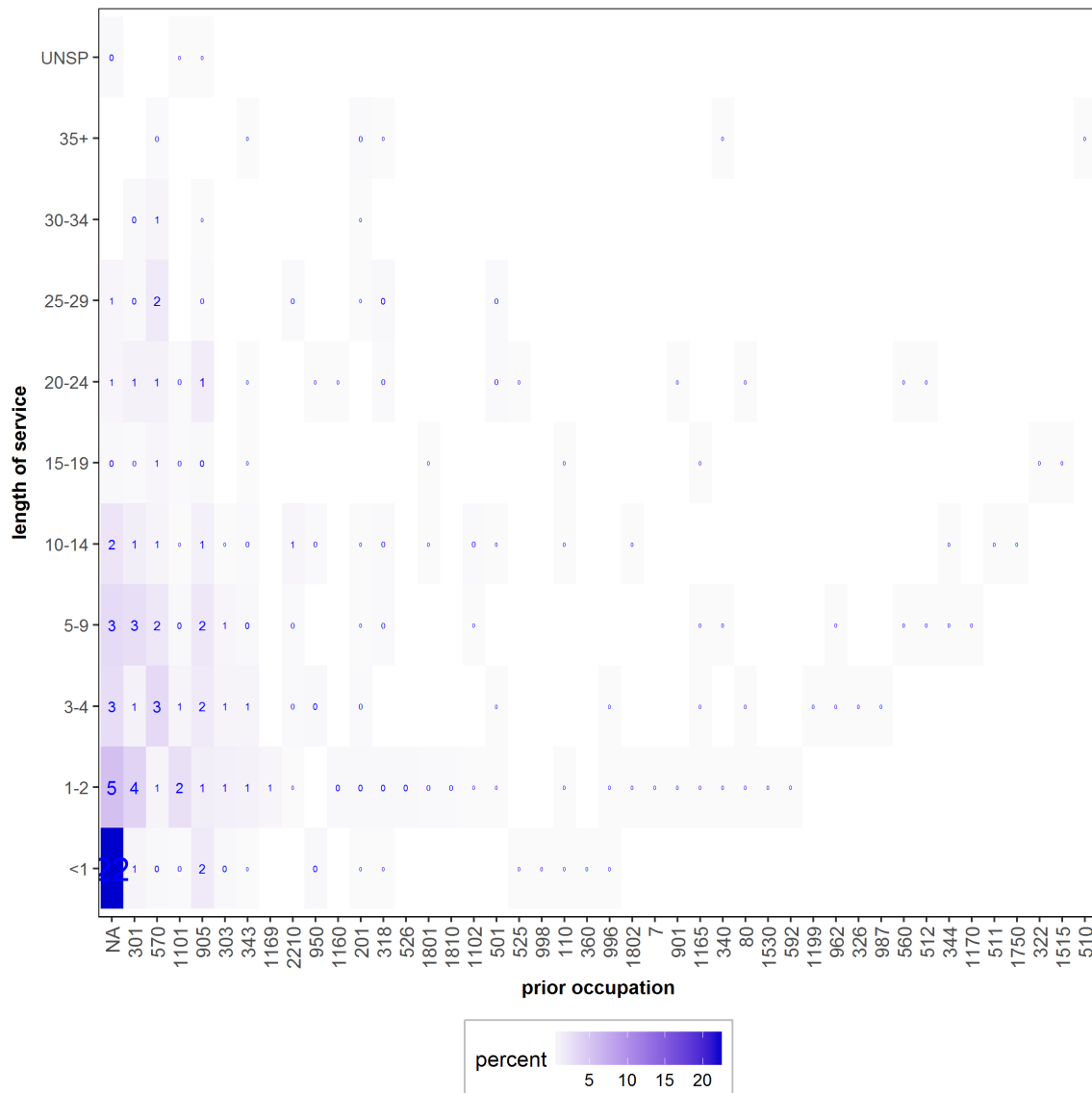


Figure 4: Distribution of employees by prior occupation and length of service, CFPB 2011

Table 5: Distribution of employees by prior agency, CFPB 2011

Agency		n	pct
NA	NA	242.00	37.64
TR35	OFFICE OF THRIFT SUPERVISION	77.00	11.98
FD00	FEDERAL DEPOSIT INSURANCE CORPORATION	63.00	9.80
TRAJ	OFC OF COMPTROLLER OF CURRENCY	38.00	5.91
TR91	DEPARTMENTAL OFFICES	36.00	5.60
TR93	INTERNAL REVENUE SERVICE	19.00	2.95
FT00	FEDERAL TRADE COMMISSION	18.00	2.80
DJ01	OFFICES, BOARDS AND DIVISIONS	15.00	2.33
HUMM	ASST SEC FOR HOUSING-FED HOUSING CMSNR	13.00	2.02
HUCC	OFFICE OF GENERAL COUNSEL	12.00	1.87
NF00	NATIONAL SCIENCE FOUNDATION	7.00	1.09
BO00	OFFICE OF MANAGEMENT AND BUDGET	6.00	0.93
HSBD	BUR OF CUSTOMS AND BORDER PROTECTION	4.00	0.62
HSAA	DHS HEADQUARTERS	4.00	0.62
VALA	VETERANS BENEFITS ADMINISTRATION	4.00	0.62
HSAB	BUR OF CITIZENSHIP AND IMMIGRATN SERVICES	3.00	0.47
DJ03	BUREAU OF PRISONS/FEDERAL PRISON SYSTEM	3.00	0.47
CM63	BUREAU OF THE CENSUS	3.00	0.47
DJ09	EXEC OFC US ATTORNEY AND OFF US ATTORNEY	3.00	0.47
FC00	FEDERAL COMMUNICATIONS COMMISSION	3.00	0.47
TRAF	FINANCIAL CRIMES ENFORCEMENT NETWORK	3.00	0.47
MI00	MILLENNIUM CHALLENGE CORPORATION	3.00	0.47
AG07	RURAL HOUSING SERVICE	3.00	0.47
TRAB	BUREAU OF THE PUBLIC DEBT	2.00	0.31
DN00	DEPARTMENT OF ENERGY	2.00	0.31
EE00	EQUAL EMPLOYMENT OPPORTUNITY COMMISSION	2.00	0.31
EDEN	FEDERAL STUDENT AID	2.00	0.31
TR07	INTERNAL REVENUE SERVICE	2.00	0.31
IN10	NATIONAL PARK SERVICE	2.00	0.31
CM51	OFFICE OF THE SECRETARY	2.00	0.31
CM56	PATENT AND TRADEMARK OFFICE	2.00	0.31
PU00	PEACE CORPS	2.00	0.31
BG00	PENSION BENEFIT GUARANTY CORPORATION	2.00	0.31
SE00	SECURITIES AND EXCHANGE COMMISSION	2.00	0.31
SZ00	SOCIAL SECURITY ADMINISTRATION	2.00	0.31
AG02	AGRICULTURAL MARKETING SERVICE	1.00	0.16
AG03	AGRICULTURAL RESEARCH SERVICE	1.00	0.16
AG34	ANIMAL AND PLANT HEALTH INSPECTION SERV	1.00	0.16
HUBB	ASSISTANT SECRETARY FOR ADMINISTRATION	1.00	0.16
VAAD	BOARD OF VETERANS APPEALS	1.00	0.16
CM53	BUREAU OF ECONOMIC ANALYSIS	1.00	0.16
TRAI	BUREAU OF ENGRAVING AND PRINTING	1.00	0.16
CT00	COMMODITY FUTURES TRADING COMMISSION	1.00	0.16
KS00	CORP FOR NATIONAL AND COMMUNITY SERVICE	1.00	0.16
VABF	DEP ASST SEC FOR OFC OF RESOLUTION MGT	1.00	0.16
ST00	DEPARTMENT OF STATE	1.00	0.16
VA30	DEPARTMENT OF VETERANS BENEFITS	1.00	0.16
DLES	EMPLOYMENT STANDARDS ADMINISTRATION	1.00	0.16
FL00	FARM CREDIT ADMINISTRATION	1.00	0.16
HSCB	FEDERAL EMERGENCY MANAGEMENT AGENCY	1.00	0.16
YF00	FINANCIAL CRISIS INQUIRY COMMISSION	1.00	0.16
TRAA	FINANCIAL MANAGEMENT SERVICE	1.00	0.16
VAAE	GENERAL COUNSEL	1.00	0.16
LG00	GOVERNMENT ACCOUNTABILITY OFFICE	1.00	0.16
HUTT	GOVERNMENT NATIONAL MORTGAGE ASSOCIATION	1.00	0.16
LP00	GOVERNMENT PRINTING OFFICE	1.00	0.16
CM61	NAT TELECOMMUNICATIONS AND INFO ADMIN	1.00	0.16
NL00	NATIONAL LABOR RELATIONS BOARD	1.00	0.16

GS19	OFC OF CITIZEN SERVICES AND COMMUNICATNS	1.00	0.16
HE10	OFC SEC HEALTH AND HUMAN SERVICES	1.00	0.16
DLEH	OFFICE OF DISABILITY EMPLOYMENT POLICY	1.00	0.16
OM00	OFFICE OF PERSONNEL MANAGEMENT	1.00	0.16
AG14	OFFICE OF THE GENERAL COUNSEL	1.00	0.16
DJ10	OFFICE OF THE INSPECTOR GENERAL	1.00	0.16
IN01	OFFICE OF THE SECRETARY OF THE INTERIOR	1.00	0.16
EDEV	OFFICE OF VOCATIONAL AND ADULT EDUCATION	1.00	0.16
SB00	SMALL BUSINESS ADMINISTRATION	1.00	0.16
TR36	SPECIAL INSPECTOR GENERAL FOR TARP	1.00	0.16
HSBC	TRANSPORTATION SECURITY ADMINISTRATION	1.00	0.16
HSAC	U.S. COAST GUARD	1.00	0.16
TRAD	U.S. MINT	1.00	0.16
DJ11	U.S. TRUSTEE PROGRAM	1.00	0.16

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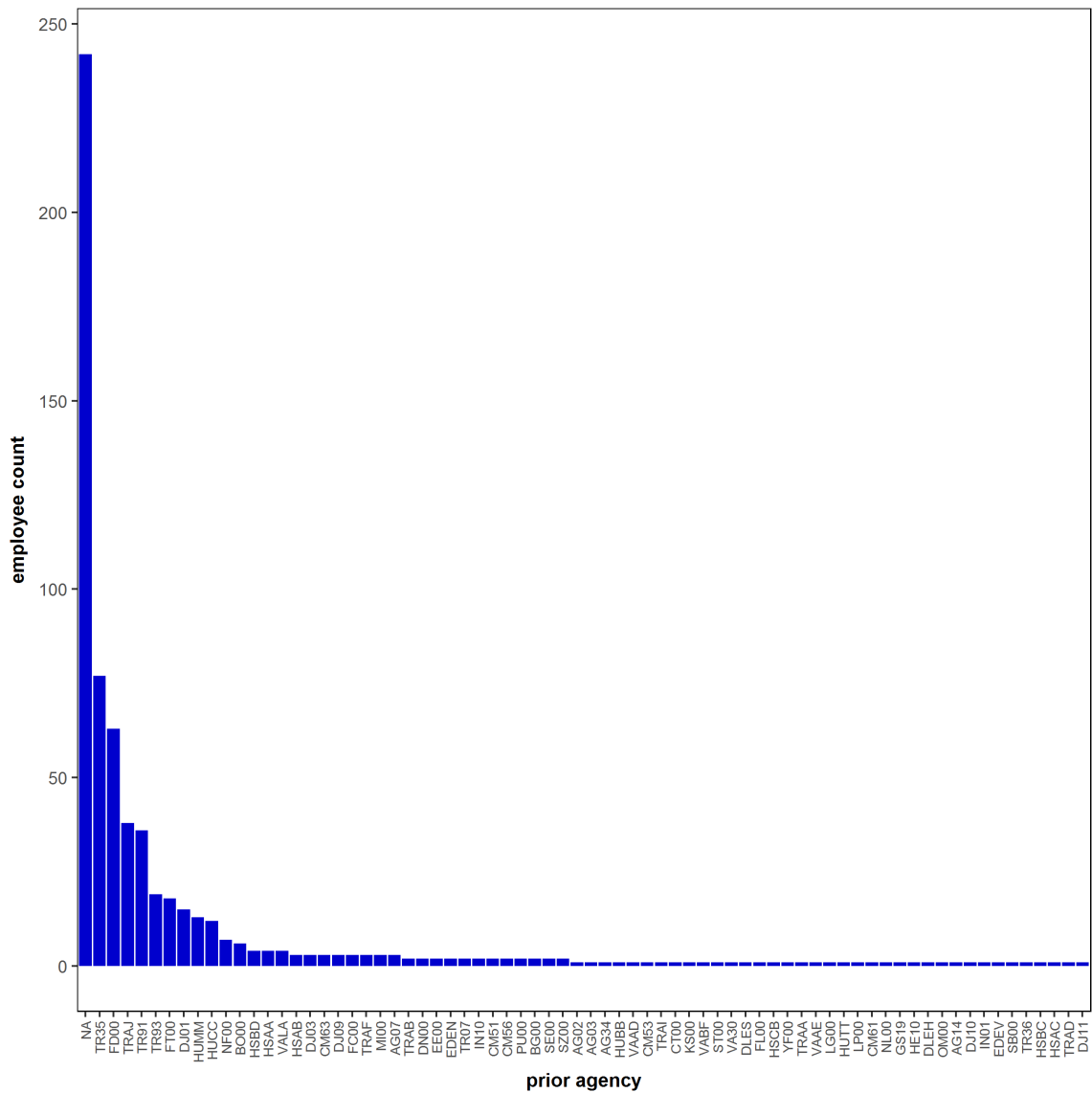


Figure 5: Distribution of employees by prior agency, CFPB 2011