# Highlights

Analytic Hierarchy Process: how to force consistency of pairwise comparisons matrix

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- generative method for forcing consistenc;
- multi-product p-batch processing time maximization (MPBPTM) problem definition;
- linear integer programming model for the MPBPTM problem;
- exact optimization method for solving the MPBPTM problem.

Analytic Hierarchy Process: how to force consistency of pairwise comparisons matrix

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#### Abstract

Saaty's Analytic Hierarchy Process is an important method for assigning weight to multiple criteria. Despite this method represents an important inovation, its logic is not complicated at all. First a pairwise comparisons matrix is generated for the multiple criteria, and the normalized eigenvector of this matrix is used as the weight of criteria. But, since pairwise matrixes are usually generated manually and based only on some employee knowhow, there is a huge complexity on generating a consistent pairwise matrix. Especially when many criteria are used. This paper presents two algorithms that can be used to adjust inconsistent matrices, forcing such matrices to have a better consistency rate. The first method is a constructive method that uses the data inserted in the matrix to build a new improved one. The second method iteratively identifies inconsistencies, making minor changes in order

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to improve the matrix consistency rate.

Keywords: multi-product batch, processing time maximization,

mathematical model, analytical solution, LINGO

#### 1. Introduction

### 2. Algorithms for forcing matrix consistency

```
Algorithm 1 function consistencyRate()
```

```
Require: [a_{ij}]_{i,j=1}^n, RI[x]_{x=1}^{10}

\lambda_{max} = mainEigenvalue([a_{ij}]_{i,j=1}^n)^{-1}

CI = (\lambda_{max} - n)/(n-1)

CR \leftarrow CI/RI[n]

return CR
```

### 2.1. Constructive algorithm

# Algorithm 2 function $constructivelyForceConsistency([a_{ij}]_{i,j=1}^n)$

## **Algorithm 3** function $forceConsistency([a_{ij}]_{i,j=1}^k)$

```
Require: [a_{ij}]_{i,j=1}^n \mid consistencyRate([a_{ij}]_{i,j=1}^{n-1}) \leq 0.1
Ensure: consistencyRate([a_{ij}]_{i,j=1}^n) \le 0.1
   CR \leftarrow consistencyRate([a_{ij}]_{i,j=1}^n)
   for j \leq n-2 do
       for j + 1 \le k \le n - 1 do
            g \leftarrow 0
            s \leftarrow 0
            if a_{nj} > a_{nk} and a_{jk} \leq 1 then
                 g \leftarrow j
            else if a_{nj} < a_{nk} and a_{jk} \ge 1 then
                 g \leftarrow k
                 s \leftarrow j
            end if
            if g \neq 0 then
                 ([a_{ij}]_{i,j=1}^n, CR) \leftarrow reduce([a_{ij}]_{i,j=1}^n, g, s)
                if CR \ge 0.1 then
                     ([a_{ij}]_{i,j=1}^n, CR) \leftarrow encrease([a_{ij}]_{i,j=1}^n, g, s)
                 end if
            end if
            if CR \leq 0.1 then
                 break for
            end if
       end for
       if CR \leq 0.1 then
            break for
       end if
   end for
   return ([a_{ij}]_{i,j=1}^n, CR)
```

# Algorithm 4 function $reduce([a_{ij}]_{i,j=1}^n, g, s)$

```
Require: g, s < n; [a_{ij}]_{i,j=1}^n
   while a_{ng} > a_{ns} do
        a_{ng} \leftarrow a_{ng}^{--}a_{gn} \leftarrow a_{gn}^{++}
        aux_{CR} = consistencyRate([a_{ij}]_{i,j=1}^n)
        if aux_{CR} < CR then
             CR = aux_{CR}
             if CR \leq 0.1 then
                  break
             end if
        else
             a_{ng} \leftarrow a_{ng}^{++}
             a_{gn} \leftarrow a_{gn}^{--}
             break
        end if
   end while
   return ([a_{ij}]_{i,j=1}^n, CR)
```

### 2.2. Iterative algorithm

### 3. Tests and results

### 4. Conclusions and suggestions for future works

In this paper we presented ...

### 5. CRediT authorship contribution statement

T.B. Fraga: Conceptualization, Project administration, Supervision, Software, Methodology, Validation, Formal analysis, Writing – original draft, Writing – review & editing. Í.R.B. Aquino: Data curation. R.C.S. Menêzes: Data curation.

```
Algorithm 5 function encrease([a_{ij}]_{i,j=1}^n, g, s)
Require: g, s < n; [a_{ij}]_{i,j=1}^n
   while a_{ng} > a_{ns} do
       a_{ns} \leftarrow a_{ns}^{++}
       a_{sn} \leftarrow a_{sn}^{--}
       aux_{CR} = consistencyRate([a_{ij}]_{i,j=1}^n)
       if aux_{CR} < CR then
            CR = aux_{CR}
            if CR \leq 0.1 then
                 break
            end if
       else
            a_{ns} \leftarrow a_{ns}^{--}
            a_{sn} \leftarrow a_{sn}^{+}
            break
       end if
   end while
   return ([b_{ij}]_{i,j=1}^n, CR)
Algorithm 6 function a_{ij}^{++}
                    a_{ij} \in \{1/9, 1/7, 1/5, 1/3, 1, 3, 5, 7, 9\}
Require: a_{ij}
   if a_{ij} \geq 1 and a_{ij} \neq 9 then
       a_{ij} \leftarrow a_{ij} + 2
   else if a_{ij} < 1 then
       a_{ij} \leftarrow 1/(1/a_{ij} - 2)
   end if
   return a_{ij}
Algorithm 7 function a_{ij}^{--}
Require: a_{ij}
                    a_{ij} \in \{1/9, 1/7, 1/5, 1/3, 1, 3, 5, 7, 9\}
   if a_{ij} \geq 3 then
       a_{ij} \leftarrow b_{ij} - 2
   else if a_{ij} \leq 1 and a_{ij} \neq 1/9 then
       a_{ij} \leftarrow 1/(1/a_{ij} + 2)
   end if
   return a_{ij}
```

**Algorithm 8** function iterativelyForcingConsistency()

Require:  $M[a_{ij}]_{i,j=1}^n$ 

Ensure:  $consistencyRate([b_{ij}]_{i,j=1}^n) \leq 0.1$ 

return  $M[b_{ij}]_{i,j=1}^n$ 

### 6. Acknowledgments

We are enormously grateful to Coordenação de Aperfeiçoamento de Pessoal de Nível Superior (CAPES) and to Conselho Nacional de Desenvolvimento Científico e Tecnológico (CNPq) for the financial support provided to our projects. We also thank LINDO systems team for the LINGO software license, without which this work would not have been possible and the to the owner of the company in the plastics sector, who allowed us to learn about his company's production process. Finally, we would like to thank Pró-reitoria de Extensão e Cultura da UFPE (PROExC) and the Research Director of Propesqi (Pró-reitoria de Pesquisa e Inovação da UFPE) for their support and recognition of our work, and dear Professors Antônio José da Silva Neto and João Flávio Vieira de Vasconcellos from IPRJ/UERJ, who contributed significantly to the formation of essential skills for the development of our projects. We also thank my co-worker Marcos Luiz Henrique, for having helped by evaluating the mathematical model and solution method proposed in this paper.

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