

4D-1 – Data Analytics

William Hersh, MD, FACMI, FAMIA
Oregon Health & Science University

Clinical Informatics Subspecialty Delineation of Practice (CIS DoP)

Domain 1: Fundamental Knowledge and Skills (no Tasks are associated with this Domain which is focused on fundamental knowledge and skills)

Clinical Informatics

- K001. The discipline of informatics (e.g., definitions, history, careers, professional organizations)
 - K002. Fundamental informatics concepts, models, and theories
 - K003. Core clinical informatics literature (e.g., foundational literature, principle journals, critical analysis of literature, use of evidence to inform practice)
 - K004. Descriptive and inferential statistics
 - K005. Health Information Technology (HIT) principles and science
 - K006. Computer programming fundamentals and computational thinking
 - K007. Basic systems and network architectures
 - K008. Basic database structure, data retrieval and analytics techniques and tools
 - K009. Development and use of interoperability/exchange standards (e.g., Fast Health Interoperability Resources [FHIR], Digital Imaging and Communications in Medicine [DICOM])
 - K010. Development and use of transaction standards (e.g., American National Standards Institute X12)
 - K011. Development and use of messaging standards (e.g., Health Level Seven [HL7] v2)
 - K012. Development and use of ancillary data standards (e.g., imaging and Laboratory Information System [LIS])
 - K013. Development and use of data model standards
 - K014. Vocabularies, terminologies, and nomenclatures (e.g., Logical Observation Identifiers Names and Codes [LOINC], Systematized Nomenclature of Medicine –Clinical Terms [SNOMED-CT], RxNorm, International Classification of Diseases [ICD], Current Procedural Terminology [CPT])
 - K015. Data taxonomies and ontologies
 - K016. Security, privacy, and confidentiality requirements and practices
 - K017. Legal and regulatory issues related to clinical data and information sharing
 - K018. Technical and non-technical approaches and barriers to interoperability
 - K019. Ethics and professionalism
- ### The Health System
- K020. Primary domains of health, organizational structures, cultures, and processes (e.g., health care delivery, public health, personal health, population health, education of health professionals, clinical research)
 - K021. Determinants of individual and population health
 - K022. Forces shaping health care delivery and considerations regarding health care access
 - K023. Health economics and financing
 - K024. Policy and regulatory frameworks related to the healthcare system
 - K025. The flow of data, information, and knowledge within the health system

Domain 2: Improving Care Delivery and Outcomes

- K026. Decision science (e.g., Bayes theorem, decision analysis, probability theory, utility and preference assessment, test characteristics)
- K027. Clinical decision support standards and processes for development, implementation, evaluation, and maintenance
- K028. Five Rights of clinical decision support (i.e., information, person, intervention formats, channel, and point/time in workflow)
- K029. Legal, regulatory, and ethical issues regarding clinical decision support
- K030. Methods of workflow analysis
- K031. Principles of workflow re-engineering
- K032. Quality improvement principles and practices (e.g., Six Sigma, Lean, Plan-Do-Study-Act [PDSA] cycle, root cause analysis)
- K033. User-centered design principles (e.g., iterative design process)
- K034. Usability testing
- K035. Definitions of measures (e.g., quality performance, regulatory, pay for performance, public health surveillance)
- K036. Measure development and evaluation processes and criteria
- K037. Key performance indicators (KPIs)
- K038. Claims analytics and benchmarks
- K039. Predictive analytic techniques, indications, and limitations**
- K040. Clinical and financial benchmarking sources (e.g., Gartner, Healthcare Information and Management Systems Society [HIMSS] Analytics, Centers for Medicare and Medicaid Services [CMS], Leapfrog)
- K041. Quality standards and measures promulgated by quality organizations (e.g., National Quality Forum [NQF], Centers for Medicare and Medicaid Services [CMS], National Committee for Quality Assurance [NCQA])
- K042. Facility accreditation quality and safety standards (e.g., The Joint Commission, Clinical Laboratory Improvement Amendments [CLIA])
- K043. Clinical quality standards (e.g., Physician Quality Reporting System [PQRS], Agency for Healthcare Research and Quality [AHRQ], National Surgical Quality Improvement Program [NSQIP], Quality Reporting Document Architecture [QRDA], Health Quality Measure Format [HQMF], Council on Quality and Leadership [CQL], Fast Health Interoperability Resources [FHIR] Clinical Reasoning)
- K044. Reporting requirements
- K045. Methods to measure and report organizational performance
- K046. Adoption metrics (e.g., Electronic Medical Records Adoption Model [EMRAM], Adoption Model for Analytics Maturity [AMAM])
- K047. Social determinants of health
- K048. Use of patient-generated data
- K049. Prediction models
- K050. Risk stratification and adjustment
- K051. Concepts and tools for care coordination
- K052. Care delivery and payment models

Domain 3: Enterprise Information Systems

- K053. Health information technology landscape (e.g., innovation strategies, emerging technologies)
- K054. Institutional governance of clinical information systems
- K055. Information system maintenance requirements
- K056. Information needs analysis and information system selection
- K057. Information system implementation procedures
- K058. Information system evaluation techniques and methods
- K059. Information system and integration testing techniques and methodologies
- K060. Enterprise architecture (databases, storage, application, interface engine)
- K061. Methods of communication between various software components
- K062. Network communications infrastructure and protocols between information systems (e.g., Transmission Control Protocol/Internet Protocol [TCP/IP], switches, routers)
- K063. Types of settings (e.g., labs, ambulatory, radiology, home) where various systems are used
- K064. Clinical system functional requirements
- K065. Models and theories of human-computer (machine) interaction (HCI)
- K066. HCI evaluation, usability engineering and testing, study design and methods
- K067. HCI design standards and design principles
- K068. Functionalities of clinical information systems (e.g., Electronic Health Records [EHR], Laboratory Information System [LIS], Picture Archiving and Communication System [PACS], Radiology Information System [RIS] vendor-neutral archive, pharmacy, revenue cycle)
- K069. Consumer-facing health informatics applications (e.g., patient portals, mobile health apps and devices, disease management, patient education, behavior modification)
- K070. User types and roles, institutional policy and access control
- K071. Clinical communication channels and best practices for use (e.g., secure messaging, closed loop communication)
- K072. Security threat assessment methods and mitigation strategies
- K073. Security standards and safeguards
- K074. Clinical impact of scheduled and unscheduled system downtimes
- K075. Information system failure modes and downtime mitigation strategies (e.g., replicated data centers, log shipping)
- K076. Approaches to knowledge repositories and their implementation and maintenance
- K077. Data storage options and their implications
- K078. Clinical registries**
- K079. Health information exchanges**
- K080. Patient matching strategies
- K081. Master patient index
- K082. Data reconciliation
- K083. Regulated medical devices (e.g., pumps, telemetry monitors) that may be integrated into information systems
- K084. Non-regulated medical devices (e.g., consumer devices)
- K085. Telehealth workflows and resources (e.g., software, hardware, staff)

Domain 4: Data Governance and Data Analytics

- K086. Stewardship of data
- K087. Regulations, organizations, and best practice related to data access and sharing agreements, data use, privacy, security, and portability
- K088. Metadata and data dictionaries
- K089. Data life cycle
- K090. Transactional and reporting/research databases
- K091. Techniques for the storage of disparate data types
- K092. Techniques to extract, transform, and load data
- K093. Data associated with workflow processes and clinical context
- K094. Data management and validation techniques
- K095. Standards related to storage and retrieval from specialized and emerging data sources
- K096. Types and uses of specialized and emerging data sources (e.g., imaging, bioinformatics, internet of things [IoT], patient-generated, social determinants)
- K097. Issues related to integrating emerging data sources into business and clinical decision making
- K098. Information architecture
- K099. Query tools and techniques
- K100. Flat files, relational and non-relational/NoSQL database structures, distributed file systems
- K101. Definitions and appropriate use of descriptive, diagnostic, predictive, and prescriptive analytics**
- K102. Analytic tools and techniques (e.g., Boolean, Bayesian, statistical/mathematical modeling)**
- K103. Advanced modeling and algorithms**
- K104. Artificial intelligence
- K105. Machine learning (e.g., neural networks, support vector machines, Bayesian network)
- K106. Data visualization (e.g., graphical, geospatial, 3D modeling, dashboards, heat maps)
- K107. Natural language processing
- K108. Precision medicine (customized treatment plans based on patient-specific data)
- K109. Knowledge management and archiving science**
- K110. Methods for knowledge persistence and sharing**
- K111. Methods and standards for data sharing across systems (e.g., health information exchanges, public health reporting)**

Domain 5: Leadership and Professionalism

- K112. Environmental scanning and assessment methods and techniques
- K113. Consensus building, collaboration, and conflict management
- K114. Business plan development for informatics projects and activities (e.g., return on investment, business case analysis, pro forma projections)
- K115. Basic revenue cycle
- K116. Basic managerial/cost accounting principles and concepts
- K117. Capital and operating budgeting
- K118. Strategy formulation and evaluation
- K119. Approaches to establishing Health Information Technology (HIT) mission and objectives
- K120. Communication strategies, including one-on-one, presentation to groups, and asynchronous communication
- K121. Effective communication programs to support and sustain systems implementation
- K122. Writing effectively for various audiences and goals
- K123. Negotiation strategies, methods, and techniques
- K124. Clinical management strategies, methods, and techniques
- K125. Change management principles, models, and methods
- K126. Assessment of organizational culture and behavior change theories
- K127. Theory and methods for promoting the adoption and effective use of clinical information systems
- K128. Motivational strategies, methods, and techniques
- K129. Basic principles and practices of project management
- K130. Project management tools and techniques
- K131. Leadership principles, models, and methods
- K132. Intergenerational communication techniques
- K133. Coaching, mentoring, championing and cheerleading methods
- K134. Adult learning theories, methods, and techniques
- K135. Teaching modalities for individuals and groups
- K136. Methods to assess the effectiveness of training and competency development
- K137. Principles, models, and methods for building and managing effective interdisciplinary teams
- K138. Team productivity and effectiveness (e.g., articulating team goals, defining rules of operation, clarifying individual roles, team management, identifying and addressing challenges)
- K139. Group management processes (e.g., nominal group, consensus mapping, Delphi method)



Knowledge Statements from the DoP

K039. Predictive analytic techniques, indications, and limitations

K078. Clinical registries

K079. Health information exchanges

K101. Definitions and appropriate use of descriptive, diagnostic, predictive, and prescriptive analytics

K102. Analytic tools and techniques (e.g., Boolean, Bayesian, statistical/mathematical modeling)

K103. Advanced modeling and algorithms

K109. Knowledge management and archiving science

K110. Methods for knowledge persistence and sharing

K111. Methods and standards for data sharing across systems (e.g., health information exchanges, public health reporting)

4D-1 Data Analytics

Descriptive, diagnostic, predictive, and prescriptive analytics

Analytical tools and techniques

Knowledge management

Clinical registries

Health information exchange

Public health reporting

Definitions of descriptive, diagnostic, predictive, and prescriptive analytics

VALUE



(Kachchi, 2021)

Analytic tools and techniques

Rationale and overall approach (Davenport, 2017)

Models and modeling

- Boolean
- Bayesian
- Statistical/mathematical modeling

Models and modeling (Kuhn, 2013)

Can be built for any level of analytics

Most common model used is predictive, i.e., predictive analytics

- Just because we can predict something does not mean we can do anything about it

Predictive model aims to identify association between one or more variables (predictors) and another variable (outcome)

Advanced modeling and algorithms – often use machine learning methods

Steps in creating predictive model (Kuhn, 2013)

Obtain/prepare data set

- Should be of adequate size and quality

Feature selection and feature engineering

- Variables in data set are typically called “features”
- Select features suitable for creating predictive model
- May “engineer” features from data, e.g., average blood pressure over time

Splitting the data

- To avoid “overfitting” the model from the data, split it into training and test sets
- May add third validation set when there is need to test generalizability of the model and fine-tune it before it is final model

Creating predictive model (cont'd)

Model validation and model diagnostics

- Validation assesses how well the model fits the data, e.g., Q-Q plot, Cook's Distance plot, or root mean square error (RMSE)
- Accuracy diagnosed by various measures, e.g.
 - Sensitivity, specificity, area under curve (AUC)
 - Recall (sensitivity), precision (positive predictive value), F1 (combination of recall and precision)

Cross-validation

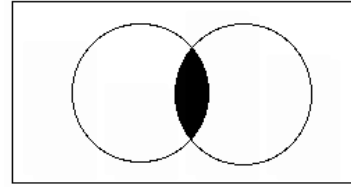
- Data split into training and test sets multiple times, with each set trained and validated

Error analysis

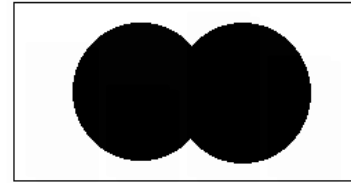
- Analysis of cases where model performed incorrectly to look for patterns

Boolean operators

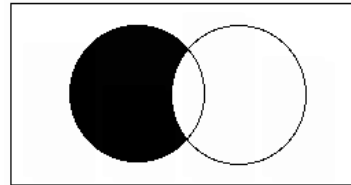
AND – only items present in all sets



OR – items present in any sets



NOT – items present in one set but not other



Bayesian statistics

Based on Bayes' theorem, which calculates probability based on prior probability and new information

Assumptions of Bayes' theorem

- Conditional independence of predictors – no relationship between different predictors for a given outcome
- Mutual exclusivity of conditions – one predictor can only explain one outcome
- Commonly used in diagnostic models, e.g., patient findings are predictors and disease(s) diagnosed is (are) outcomes

Bayes' Theorem generalized form

Probability of disease i in the face of evidence E , out of a set of possible j diseases is:

$$P(D_i|E) = \frac{P(D_i) P(E|D_i)}{\sum P(D_j) P(E|D_j)}$$

Translation of formula: probability of an outcome given one or more predictors

In case of diagnosis, can be calculated from

- Prior probability of the disease – can be estimated from prevalence of disease
- Probability of findings occurring in disease



Implementation and limitations of Bayesian approach

Early system was Leeds Abdominal Pain System (de Dombal, 1975)

- Most successful implementation, used in diagnosis of acute abdominal pain
- Performed better than physicians – accuracy 92% vs. clinicians 65-80%, better in 6 of 7 disease categories
- But difficult to use and not transportable to other locations (Berg, 1997)

Limitations of Bayesian statistics for diagnosis

- Findings in a disease are usually not conditionally independent
- Diseases themselves may not be mutually exclusive
- When multiple findings important in diagnosis, reaches high computational complexity quickly

Knowledge management (KM) and archiving science

Many healthcare organizations and EHR systems maintain knowledge assets in different ways ([Wright, 2011](#))

Recommended practices for clinical decision support and KM include attention to ([Ash, 2012](#))

- Workflow
- Knowledge management
- Data as a foundation for CDS
- User-computer interaction
- Measurement and metrics
- Governance
- Translation for collaboration
- Meaning of CDS
- Roles of special, essential people
- Communication, training, and support

Commercial solutions the answer?

- e.g., Zynx, Lexicomp, EHR vendors, etc.

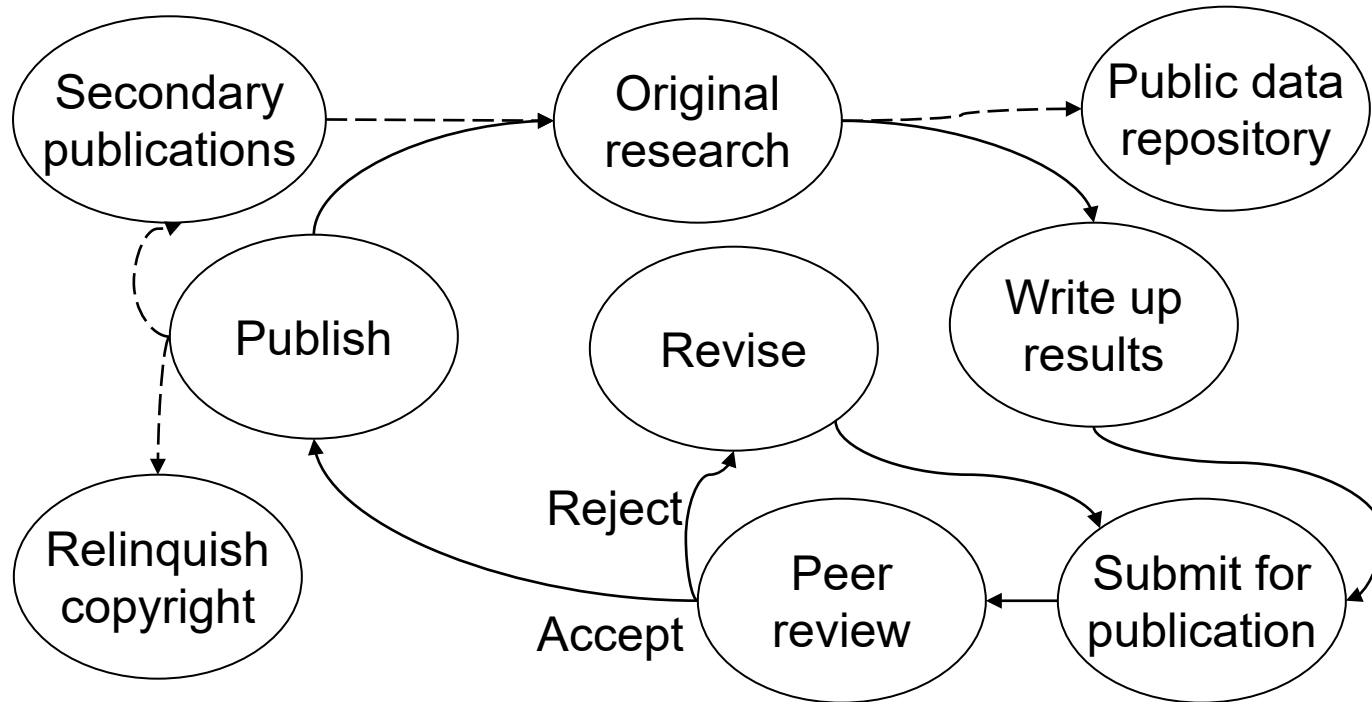
Methods for knowledge persistence and sharing

Knowledge generation

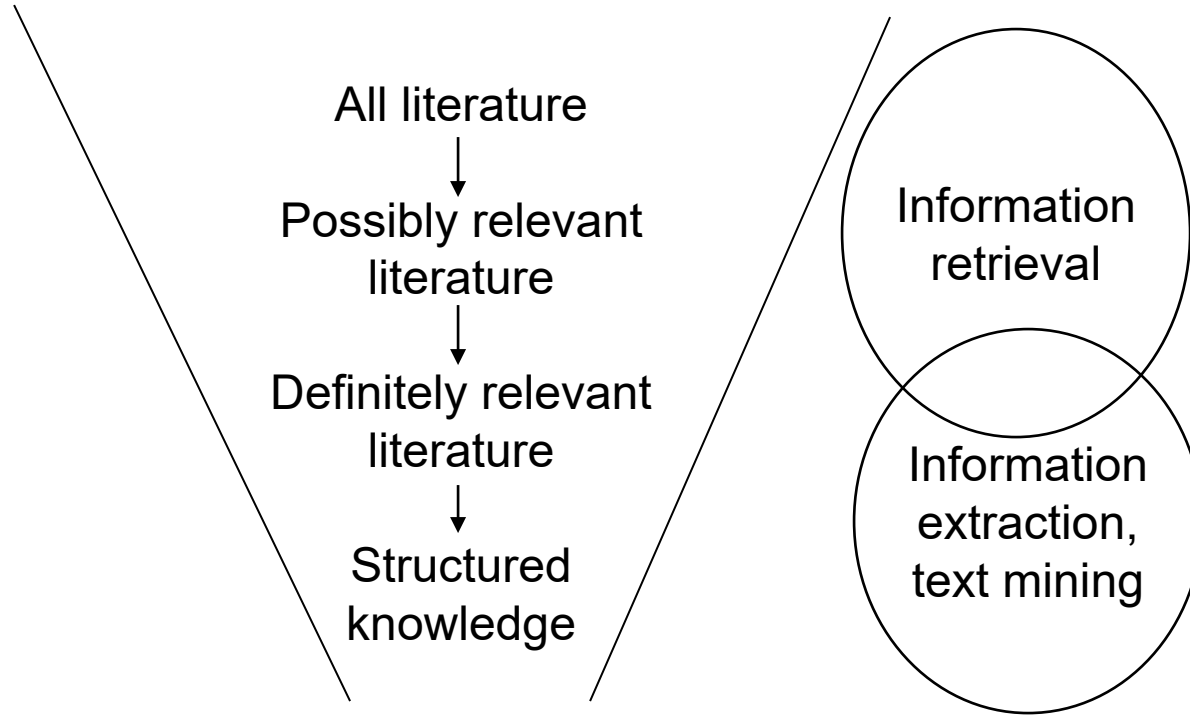
Knowledge acquisition

For persistence and sharing, need appropriate approaches for knowledge representation

Knowledge generation (Hersh, 2020)



Knowledge acquisition (Hersh, 2020)



Knowledge representation for persistence and sharing

Many approaches, e.g., ([Greenes, 2018](#))

- Rules – typically IF-THEN
- Algorithms or flow charts
- Bayesian
- Scoring systems, e.g., Quick Medical Reference (QMR) (Miller, 1986) or DxPlain ([Barnett, 1987](#))

Sharable forms, e.g., Arden Syntax ([Hripcsak, 1994](#); [Jenders, 2018](#))

Clinical registries

More limited collection of data than an EHR

- Can be separate from EHR or extract of data from it (Dreyer, 2009; Hersh, 2011)

Typically oriented to one or small number of diseases, most often chronic diseases

Typical functions ([Blumenthal, 2017](#))

- Patient reports – status of monitored conditions
- Exception reports – outliers, overdue for care
- Aggregate reports – how is care team delivering recommended care

Health information exchange (HIE)

“Anytime, anywhere access to clinical information for the care of patients”

- Dr. William Yasnoff, former Sr. Advisor, NHII, 2004

“Data following the patient”

- Dr. Carolyn Clancy, Director, AHRQ, 2007

“I refuse to speak of HIE as a noun, HIE is a verb”

- Farzad Mostashari, Director, ONC, 2012

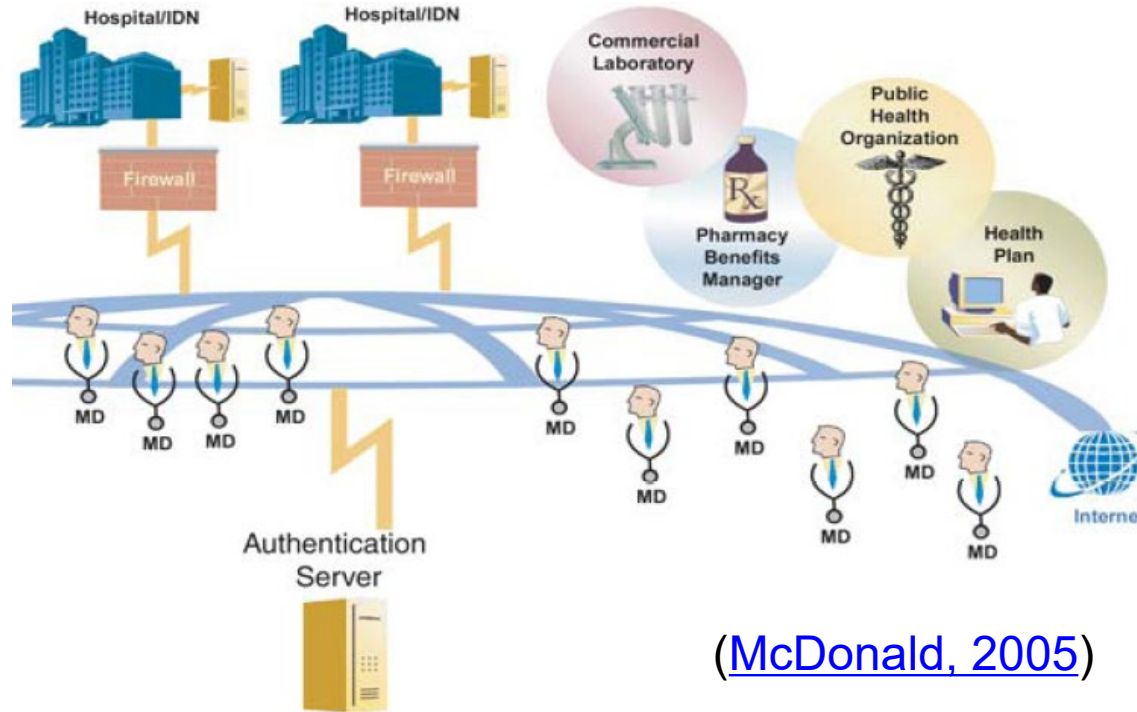
“Electronic sharing of data among hospitals, physicians, clinical laboratories, radiology centers, pharmacies, health plans (insurers), and public health departments.” (Some may add “patients.”) (GAO, 2010)

Requires that information be interoperable and flow seamlessly across business boundaries (Kuperman, 2011)

Recognized need led to investment under HITECH: \$564 million in grants to states

Overview textbook (Dixon, 2016)

What does/should HIE look like?



([McDonald, 2005](#))

Types of HIE (Williams, 2012)

Directed – direct sending and receiving of information to support planned care (“push”)

- e.g., referral, transfer, etc.

Query-based – finding information to support unplanned care (“pull”)

- e.g., emergency care

Consumer-mediated – consumers aggregating and using their own information

- e.g., aggregate and share

Also classified as public vs. private (Perna, 2014)

The original: Indiana Health Information Exchange (IHIE)

Launched in mid-1990s (Biondich, 2004; McDonald, 2005)

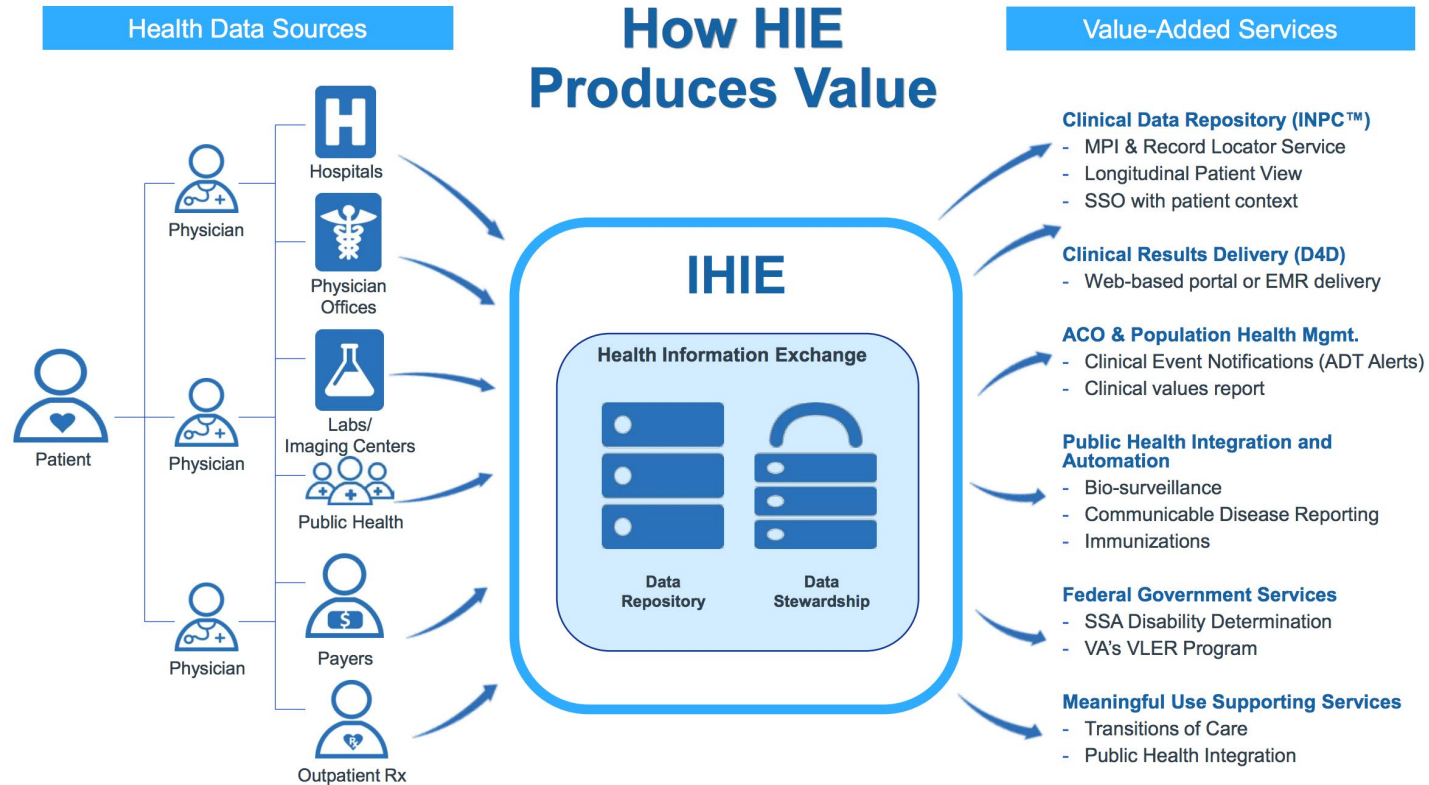
Originally Indiana Network for Patient Care (INPC); business unit became IHIE

- <https://www.ihie.org/>

Consists of

- Central (community) clinical repository with patient-oriented view
- Secure network for delivering clinical data messages to/from repository
- Tools and processes for standardizing the data and using it for different purposes
- Formal agreements among all participants spelling out processes, allowable uses, and HIPAA compliance

IHIE sources and services



A big challenge is patient linkage

Originally used matching algorithm of Sideli (1991)

- Matches on name, social security number, gender, and date of birth

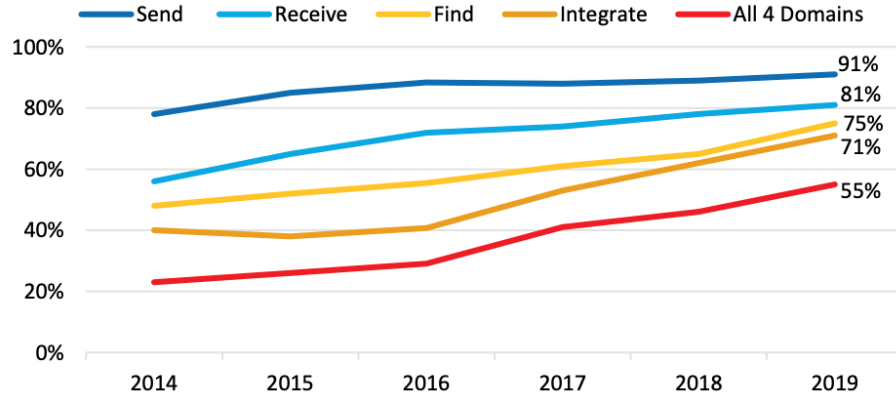
Experimented with other linkage algorithms (Grannis, 2003; McFarlane, 2016)

- Aim to minimize false positive linkage even at expenses of false negatives

One global patient index record for each patient

- Linked to patient records, institutional systems (McFarlane, 2016)

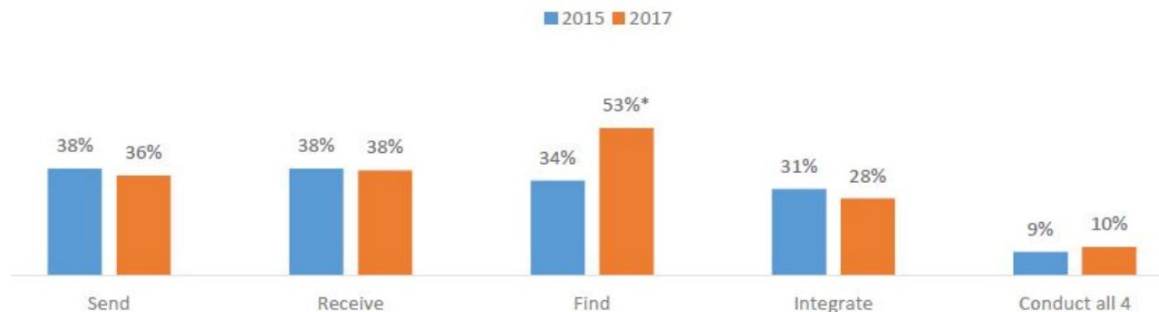
Usage of HIE in US has grown – hospitals (Johnson, 2021)



Methods	Send		Receive	
	2018	2019	2018	2019
Non-Electronic Method				
Mail or fax	71%	68%*	76%	76%
eFax using EHR	66%	70%*	52%	56%*
Electronic Method Not Using Third-Party or Network				
Provider portal that enables viewing of another organizations' EHR system	49%	55%*	37%	41%*
Interface connection between EHR systems (e.g. HL7 interface)	42%	45%	30%	31%
Access to other organizations' EHR system using login credentials	37%	45%*	26%	26%
Electronic Method Using a Third-Party or Network				
HISPs that enables messaging via DIRECT protocol	61%	65%*	49%	55%*
State, regional, or local HIE	59%	62%*	46%	51%*
EHR vendor-based network that enables exchange between users of a single EHR vendor	43%	47%*	41%	47%*
National networks that enables exchange across different EHR vendors (e.g. CommonWell, Carequality)	35%	41%*	32%	40%*

Source: 2018-2019 AHA Annual Survey Information Technology Supplement.
Notes: *Significantly different from previous year (p<0.05).

Usage of HIE has grown – ambulatory ([Patel, 2019](#))



Data or document type	Send			Receive			Find		
	2015	2017	Diff (*)	2015	2017	Diff (*)	2015	2017	Diff (*)
Summary of care Record	21%	24%		25%	29%	*	N/A	N/A	
Medication lists	27%	29%		26%	31%	*	24%	35%	*
Patient problem lists	25%	27%		23%	28%	*	25%	27%	
Medication allergy lists	25%	28%		24%	30%	*	20%	30%	*
Imaging reports	23%	25%		29%	34%	*	36%	48%	*
Laboratory results	27%	28%		37%	40%		37%	48%	*

SOURCE: National Electronic Health Record Survey, 2015 and 2017.
 NOTES: * Significant difference between 2015 and 2017 (p-value<0.05)



Evidence of benefit for HIE

Several systematic reviews in recent years ([Hersh, 2015](#); [Menachemi, 2018](#))

Earlier studies of outcomes showed modest benefits asking limited questions ([Hersh, 2015](#))

Recent review showed ([Menachemi, 2018](#))

- Fewer duplicated procedures, reduced imaging, lower costs, and improved patient safety
- Studies evaluating community HIEs more likely to find benefits than studies evaluating enterprise HIEs or vendor-mediated exchanges

COVID-19 has exposed weaknesses in HIE and exchange with public health system ([Foraker, 2020](#))

Public health reporting

Notifiable diseases in US must be reported to the CDC – case definitions defined explicitly

- <https://www.cdc.gov/nndss/about/>
- Reporting is de-identified

Reportable diseases must be reported to states

- Defined by states, e.g., Oregon reportable diseases
 - <http://www.oregon.gov/oha/ph/DiseasesConditions/CommunicableDisease/ReportingCommunicableDisease/Pages/index.aspx>

Timeliness of reporting can also vary by state, e.g., Oregon

- Immediate (anthrax, plague)
- Within 24 hours (rabies, polio)
- Within one working day (most others)
- Within 7 days (lead poisoning)

What is typically reported?

Foodborne or waterborne diseases – e.g., Cholera, E. coli, Salmonella, etc.

Sexually transmitted infections – e.g., Chlamydia, Syphilis, HIV/AIDS

“Traditional” infectious diseases – e.g., tuberculosis (TB), meningitis

“Exotic” diseases – e.g., SARS, Creutzfeld-Jakob, etc.

Environmental diseases – e.g., lead poisoning, pesticide exposures, etc.

Maternal and child health – e.g., infant mortality, birth defects, etc.

Efforts to improve public health reporting

Incomplete report long identified as a problem ([Doyle, 2002](#))

HITECH required public health reporting in meaningful use measures ([Wu, 2014](#))

- Immunization information
- Electronic laboratory results
- Syndromic surveillance
- Cancer registries
- Specialized registries

Benefit of HIE for public health reporting

- Adding data from HIE identified 4.4 times as many cases as spontaneous paper-based methods and identified those cases 7.9 days earlier ([Overhage, 2008](#))
- Still room for improvement in completeness of reporting ([Dixon, 2017](#))



Data sharing across public health and clinical sources

Merging of EHR, public health, and other sources of data

- Infectious disease surveillance ([Simonsen, 2016](#))
- Community health record (CHR) combining EHR, public health, social services, and other data ([Hatef, 2019](#))
- Digital Bridge to advance electronic case reporting from EHR and other data – <https://digitalbridge.us/>

Adding location-based data to a clinical data warehouse ([Gardner, 2019](#))

Use of artificial intelligence in historically resource-poor settings ([Hosny, 2019](#); [USAID, 2019](#))

Syndromic surveillance

Syndromic surveillance: “An investigational approach where health department staff, assisted by automated data acquisition and generation of statistical alerts, monitor disease indicators in real-time or near real-time to detect outbreaks of disease earlier than would otherwise be possible with traditional public health methods” ([Henning, 2004](#))

Recognition of the value of public health information systems and their infrastructure increased after events of 9/11 ([Lane, 2001](#))

Skeptics, however, view syndromic surveillance as a distraction from key functions of public health ([Reingold, 2003](#))

Has made increasing use of Internet data, e.g., search engines, social media, etc. (Paul, 2017)

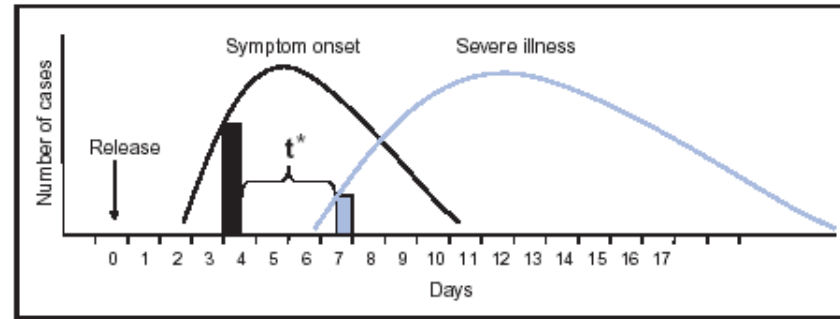
CDC program is National Syndromic Surveillance Program

- <https://www.cdc.gov/nssp/>

What is objective of syndromic surveillance?

“Identify illness clusters early, before diagnoses are confirmed and reported to public health agencies, and to mobilize a rapid response, thereby reducing morbidity and mortality” ([Henning, 2004](#))

FIGURE. Syndromic surveillance — rationale for early detection



* t = time between detection by syndromic (prediagnostic) surveillance and detection by traditional (diagnosis-based) surveillance.

Key Readings

Davenport, T.H., Harris, J., Abney, D., 2017. *Competing on Analytics: The New Science of Winning*; With a New Introduction, Revised Edition. ed. Harvard Business Review Press, Boston, Massachusetts.

Dixon, B. (Ed.), 2016. *Health Information Exchange: Navigating and Managing a Network of Health Information Systems*. Elsevier.

Kuhn, M., Johnson, K., 2013. *Applied Predictive Modeling*, 1st ed. 2013, Corr. 2nd printing 2018 edition. Springer.

Magnuson J.A., Dixon B. (Eds.), 2020, *Public Health Informatics and Information Systems* 3rd ed. Springer.

- Artificial Intelligence in Global Health: Defining a Collective Path Forward [WWW Document], 2019. . USAID. URL <https://www.usaid.gov/cii/ai-in-global-health> (accessed 5.18.21).
- Ash, J.S., Sittig, D.F., Guappone, K.P., Dykstra, R.H., Richardson, J., Wright, A., Carpenter, J., McMullen, C., Shapiro, M., Bunce, A., Middleton, B., 2012. Recommended practices for computerized clinical decision support and knowledge management in community settings: a qualitative study. *BMC Med Inform Decis Mak* 12, 6. <https://doi.org/10.1186/1472-6947-12-6>
- Barnett, G.O., Cimino, J.J., Hupp, J.A., Hoffer, E.P., 1987. DXplain. An evolving diagnostic decision-support system. *JAMA* 258, 67–74. <https://doi.org/10.1001/jama.258.1.67>
- Berg, M., 1997. *Rationalizing Medical Work: Decision Support Techniques and Medical Practices*. The MIT Press.
- Biondich, P.G., Grannis, S.J., 2004. The Indiana network for patient care: an integrated clinical information system informed by over thirty years of experience. *J Public Health Manag Pract Suppl*, S81-86.
- Blumenthal, S., 2017. The Use of Clinical Registries in the United States: A Landscape Survey. *EGEMS (Wash DC)* 5, 26. <https://doi.org/10.5334/egems.248>
- Davenport, T.H., Harris, J., Abney, D., 2017. *Competing on Analytics: The New Science of Winning; With a New Introduction, Revised Edition*. ed. Harvard Business Review Press, Boston, Massachusetts.
- deDombal, F.T., 1975. Computer-aided diagnosis and decision-making in the acute abdomen. *J R Coll Physicians Lond* 9, 211–218.
- Dixon, B. (Ed.), 2016. *Health Information Exchange: Navigating and Managing a Network of Health Information Systems*.
- Dixon, B.E., Zhang, Z., Lai, P.T.S., Kirbiyik, U., Williams, J., Hills, R., Revere, D., Gibson, P.J., Grannis, S.J., 2017. Completeness and timeliness of notifiable disease reporting: a comparison of laboratory and provider reports submitted to a large county health department. *BMC Med Inform Decis Mak* 17, 87. <https://doi.org/10.1186/s12911-017-0491-8>
- Doyle, T.J., Glynn, M.K., Groseclose, S.L., 2002. Completeness of notifiable infectious disease reporting in the United States: an analytical literature review. *Am J Epidemiol* 155, 866–874. <https://doi.org/10.1093/aje/155.9.866>
- Dreyer, N.A., Garner, S., 2009. Registries for robust evidence. *JAMA* 302, 790–791. <https://doi.org/10.1001/jama.2009.1092>
- Electronic Personal Health Information Exchange: Health Care Entities' Reported Disclosure Practices and Effects on Quality of Care [WWW Document], 2010. . Government Accountability Office. URL <https://www.gao.gov/products/gao-10-361> (accessed 4.2.21).
- Foraker, R.E., Lai, A.M., Kannampallil, T.G., Woeltje, K.F., Trolard, A.M., Payne, P.R.O., 2020. Transmission dynamics: Data sharing in the COVID-19 era. *Learn Health Syst* e10235. <https://doi.org/10.1002/lrh2.10235>

- Gardner, B.J., Pedersen, J.G., Campbell, M.E., McClay, J.C., 2019. Incorporating a location-based socioeconomic index into a de-identified i2b2 clinical data warehouse. *J Am Med Inform Assoc* 26, 286–293. <https://doi.org/10.1093/jamia/ocy172>
- Grannis, S.J., Overhage, J.M., Hui, S., McDonald, C.J., 2003. Analysis of a probabilistic record linkage technique without human review. *AMIA Annu Symp Proc* 259–263.
- Greenes, R.A., Bates, D.W., Kawamoto, K., Middleton, B., Osheroff, J., Shahar, Y., 2018. Clinical decision support models and frameworks: Seeking to address research issues underlying implementation successes and failures. *J Biomed Inform* 78, 134–143. <https://doi.org/10.1016/j.jbi.2017.12.005>
- Hatef, E., Weiner, J.P., Kharrazi, H., 2019. A public health perspective on using electronic health records to address social determinants of health: The potential for a national system of local community health records in the United States. *Int J Med Inform* 124, 86–89. <https://doi.org/10.1016/j.ijmedinf.2019.01.012>
- Henning, K.J., 2004. What is syndromic surveillance? *MMWR Suppl* 53, 5–11.
- Hersh, W., 2020. *Information Retrieval: A Biomedical and Health Perspective*, 4th ed, Health Informatics. Springer International Publishing.
- Hersh, W., 2011. Electronic health records facilitate development of disease registries and more. *Clin J Am Soc Nephrol* 6, 5–6. <https://doi.org/10.2215/CJN.09901110>
- Hersh, W.R., Totten, A.M., Eden, K.B., Devine, B., Gorman, P., Kassakian, S.Z., Woods, S.S., Daeges, M., Pappas, M., McDonagh, M.S., 2015. Outcomes From Health Information Exchange: Systematic Review and Future Research Needs. *JMIR Med Inform* 3, e39. <https://doi.org/10.2196/medinform.5215>
- Hosny, A., Aerts, H.J.W.L., 2019. Artificial intelligence for global health. *Science* 366, 955–956. <https://doi.org/10.1126/science.aay5189>
- Hripcsak, G., Ludemann, P., Pryor, T.A., Wigertz, O.B., Clayton, P.D., 1994. Rationale for the Arden Syntax. *Comput Biomed Res* 27, 291–324. <https://doi.org/10.1006/cbmr.1994.1023>
- Jenders, R.A., Adlassnig, K.-P., Fehre, K., Haug, P., 2018. Evolution of the Arden Syntax: Key Technical Issues from the Standards Development Organization Perspective. *Artif Intell Med* 92, 10–14. <https://doi.org/10.1016/j.artmed.2016.08.001>
- Johnson, C., Pylypchuk, Y., 2021. Use of Certified Health IT and Methods to Enable Interoperability by U.S. Non-Federal Acute Care Hospitals, 2019 [WWW Document]. *ONC Data Brief* ■ No. 54. URL https://www.healthit.gov/sites/default/files/page/2021-03/Hospital%20Use%20of%20Certified%20HIT_Interop%20v10_1.pdf (accessed 4.4.21).
- Kachchi, V., Kothiya, Y., 2021. 4 Type of Data Analytics Every Analyst Should Know-Descriptive, Diagnostic, Predictive.... Co-Learning Lounge. URL <https://medium.com/co-learning-lounge/types-of-data-analytics-descriptive-diagnostic-predictive-prescriptive-922654ce8f8f> (accessed 8.18.21).
- Kuhn, M., Johnson, K., 2013. *Applied Predictive Modeling*, 1st ed. 2013, Corr. 2nd printing 2018 edition. ed. Springer.

- Kuperman, G.J., 2011. Health-information exchange: why are we doing it, and what are we doing? *J Am Med Inform Assoc* 18, 678–682. <https://doi.org/10.1136/amiajnl-2010-000021>
- Lane, H.C., Montagne, J.L., Fauci, A.S., 2001. Bioterrorism: a clear and present danger. *Nat Med* 7, 1271–1273. <https://doi.org/10.1038/nm1201-1271>
- McDonald, C.J., Overhage, J.M., Barnes, M., Schadow, G., Blevins, L., Dexter, P.R., Mamlin, B., INPC Management Committee, 2005. The Indiana network for patient care: a working local health information infrastructure. An example of a working infrastructure collaboration that links data from five health systems and hundreds of millions of entries. *Health Aff (Millwood)* 24, 1214–1220. <https://doi.org/10.1377/hlthaff.24.5.1214>
- McFarlane, T., Dixon, B., Grannis, S., 2016. Client Registries: Identifying and Linking Patients, in: Dixon, B. (Ed.), *Health Information Exchange: Navigating and Managing a Network of Health Information Systems*. pp. 164–182.
- Menachemi, N., Rahurkar, S., Harle, C.A., Vest, J.R., 2018. The benefits of health information exchange: an updated systematic review. *J Am Med Inform Assoc* 25, 1259–1265. <https://doi.org/10.1093/jamia/ocy035>
- Miller, R.A., McNeil, M.A., Challinor, S.M., Masarie, F.E., Myers, J.D., 1986. The INTERNIST-1/QUICK MEDICAL REFERENCE project--status report. *West J Med* 145, 816–822.
- Overhage, J.M., Grannis, S., McDonald, C.J., 2008. A comparison of the completeness and timeliness of automated electronic laboratory reporting and spontaneous reporting of notifiable conditions. *Am J Public Health* 98, 344–350. <https://doi.org/10.2105/AJPH.2006.092700>
- Patel, V., Pylypchuk, Y., Parasrampur, S., Kachay, L., 2019. Interoperability among Office-Based Physicians in 2015 and 2017 [WWW Document]. *ONC Data Brief* ■ No. 47. URL <https://www.healthit.gov/sites/default/files/page/2019-05/ONC-Data-Brief-47-Interoperability-among-Office-Based-Physicians-in-2015-and-2017.pdf> (accessed 4.4.21).
- Paul, M.J., Dredze, M., 2017. *Social Monitoring for Public Health*. Morgan & Claypool Publishers.
- Perna, G., 2014. Public vs. Private HIEs (Part 1). *Healthcare Innovation*. URL <https://www.hcinnovationgroup.com/interoperability-hie/article/13024098/public-vs-private-hies-part-1> (accessed 4.2.21).
- Reingold, A., 2003. If syndromic surveillance is the answer, what is the question? *Biosecur Bioterror* 1, 77–81. <https://doi.org/10.1089/153871303766275745>
- Sideli, R.V., Friedman, C., 1991. Validating patient names in an integrated clinical information system. *Proc Annu Symp Comput Appl Med Care* 588–592.
- Simonsen, L., Gog, J.R., Olson, D., Viboud, C., 2016. Infectious Disease Surveillance in the Big Data Era: Towards Faster and Locally Relevant Systems. *J Infect Dis* 214, S380–S385. <https://doi.org/10.1093/infdis/jiw376>
- Williams, C., Mostashari, F., Mertz, K., Hogen, E., Atwal, P., 2012. From the Office of the National Coordinator: the strategy for advancing the exchange of health information. *Health Aff (Millwood)* 31, 527–536. <https://doi.org/10.1377/hlthaff.2011.1314>

- Wright, A., Sittig, D.F., Ash, J.S., Bates, D.W., Feblowitz, J., Fraser, G., Maviglia, S.M., McMullen, C., Nichol, W.P., Pang, J.E., Starmer, J., Middleton, B., 2011. Governance for clinical decision support: case studies and recommended practices from leading institutions. *J Am Med Inform Assoc* 18, 187–194. <https://doi.org/10.1136/jamia.2009.002030>
- Wu, L., 2014. Issue Brief: Health IT for Public Health Reporting and Information Systems. Office of the National Coordinator for Health Information Technology.