

Competences Oriented Report



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PRISM@ COMPETENCES PROFILE SUMMARY

INTRODUCTION

This profile describes how a person behaves in the main work situations, based on a series of competences.

The type of Professional Personality Questionnaire the person has completed presents 3 phrases which reflect different work behaviors or situations. The person has to choose the one that best describes him / her, and the one that worst describes him / her. With this method, they cannot get high scores in all the competences.

The profile below should be considered as an orientation of the strongest competences, and of those that could be developed, based on the prioritization of his / her own answers.

MANAGEMENT COMPETENCES									
		Key Improvement Area	Potential Development Area	Development Area	Potential Strength Area	Strength Area			
4	MANAGING AND LEADING								
6	PLANNING								
5	SOCIAL COMMUNICATION								
4	PERSUASIVENESS AND INFLUENCE								
	TECHNICAL COMPETENCES								
		Key Improvement Area	Potential Development Area	Development Area	Potential Strength Area	Strength Area			
9	SPECIALITY MASTERY								
9	ANALYSIS								
8	QUALITY GUARANTY AND PROMOTION								
6	ORDER AND SYSTEMATICS								
BUSINESS PROMOTION COMPETENCES									
		Key Improvement Area	Potential Development Area	Development Area	Potential Strength Area	Strength Area			
4	ACHIEVEMENT ORIENTATION								
8	INNOVATION AND CREATIVITY								
5	ACTION ORIENTATION AND DECISION								
6	STRATEGIC VISION								
	INTERPERS			CES					
		Key Improvement Area	Potential Development Area	Development Area	Potential Strength Area	Strength Area			
4	INTERPERSONAL SKILL								
2	FEXIBILITY AND ADAPTATION								
5	STRESS AND WEARINESS RESISTANCE								
5	ENERGY								
5	CONGRUENCY LEVEL IN ASWERING								

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Find below the detailed information about the competency profile.

The left column shows the competency. The behaviors that appear in the central column are key aspects that support each competency in a positive or negative way.

The level of development of each competency and the impact on the general profile is shown in the right column.

MANAGEMENT COMPETENCES							
Managing and Leading	ALMOST NEVER Takes on the responsibility and control of the teams and/ or projects. Is responsible for appointing objectives to people or teams. Encourages others to accomplish objectives. Manages to lead people/ teams effectively.	POTENTIAL DEVELOPMENT AREA 1 2 3 4 5					
Planning	SOMETIMES Organizes and distributes tasks to people or projects. Devotes time, resources or efforts to plan efficiently. Performs realistic forecasts concerning timing and deadlines.	DEVELOPMENT AREA 1 2 3 4 5					
Social communication	SOMETIMES Speaks with clarity and efficiently at meetings or events. Makes speeches fluently and efficiently. Manages to catch people's attention during talks or presentations. Feels confident when speaks in public.	DEVELOPMENT AREA					
Persuasiveness and Influence	ALMOST NEVER Convinces and persuades other people with efficacy. Negotiates successfully with other people or competitors. Manages to make other people accept his/ her own projects, opinions or suggestions easily. Induces others to change their minds efficiently.	POTENTIAL DEVELOPMENT AREA 1 2 3 4 5					

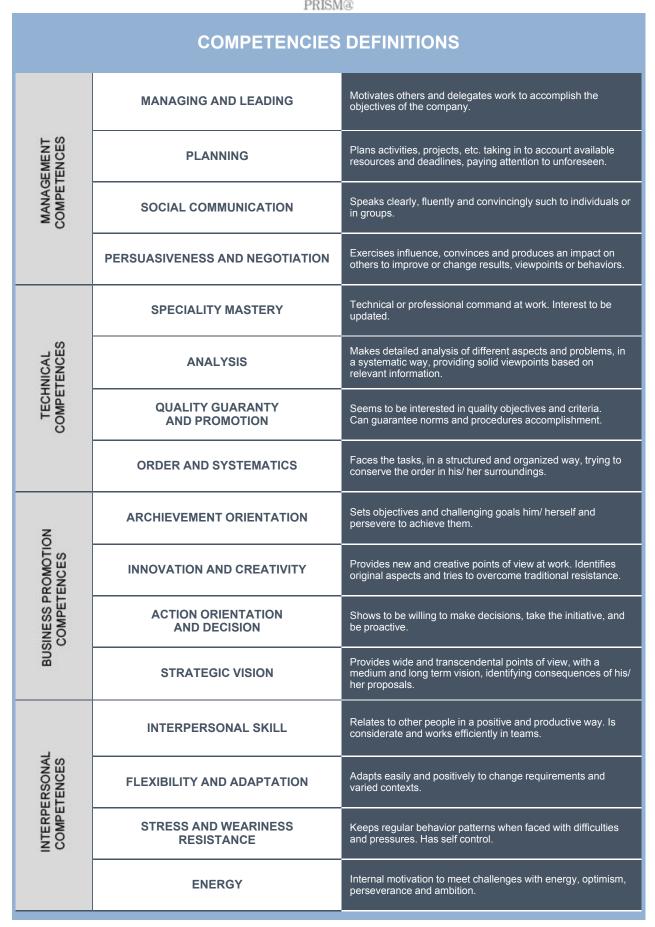


TECHNICAL COMPETENCES ALWAYS Shows a strong expertize of his/ her own specialization STRENGTH AREA Tries to be updated regarding his/ her own specialized **Speciality mastery** technical knowledge. 3 5 Assimilates new techniques or specific knowledge very Has high knowledge of the technical aspects of his/ her working area **ALWAYS** Carries out in- depth analysis of facts, data and information. STRENGTH AREA Is efficient at problem- solving. **Analysis** Establishes methods and/ or procedures that make 5 solutions more easily. Analyzes causes, details or consequences in the problems or issues. **ALMOST ALWAYS** Supports the importance of quality. POTENTIAL STRENGTH AREA Commits themselves to quality goals. **Quality guaranty and** Demands him/ herself high quality in tasks. promotion 4 Seems to be strict regarding the compliance of quality norms or standards. **SOMETIMES** Accomplishes the tasks with meticulousness, paying **DEVELOPMENT AREA** attention to the details. Order and Systematics Tries to maintain ordered his/ her surroundings. 3 5 Follows a structure and a systematics to face the tasks. BUSINESS PROMOTION COMPETENCES ALMOST NEVER Focuses on the accomplishment of results or goals POTENTIAL DEVELOPMENT AREA effectively. Aims work and activities toward the business **Achievement** 5 development. orientation Seems to be strongly oriented toward the commercial aspect of the business. Pays attention to sales, invoicing and/ or profitability of the business. **ALMOST ALWAYS** POTENTIAL STRENGTH AREA Seems to be able to produce original ideas or **Innovation and** 4 Seems to introduce innovative improvements. Creativity Provides new ideas or viewpoints. Suggests new ideas, products, services or procedures. **SOMETIMES DEVELOPMENT AREA** Makes decisions easily and promptly. Seems to show energy and determination at work. 3 5 **Action orientation and** 2 4 Has initiative to make decisions. decision Encourages performance with energy. **SOMETIMES DEVELOPMENT AREA** Takes the general objectives of the company into account. 3 4 Strategic vision Thinks and acts with a medium and long-term vision. Makes decisions that may imply business strategic changes. Develops long- term business objectives



INTERPERSONAL COMPETENCES **ALMOST NEVER** POTENTIAL DEVELOPMENT AREA Seems to be skillful to interact with others and builds up teams. 2 Interpersonal skill Helps other people's work. Shows interest and sensitivity to others. Is able to make get the best from the others. **NEVER** KEY IMPROVEMENT AREA Accepts changes in a positive way. Fexibility and Adapts easily to new people or situations. 3 Shows to be willing to accept new methods or Adaptation procedures. Supports the initiatives of change or improvements. SOMETIMES **DEVELOPMENT AREA** Keeps calm under stressful situations. Overcomes difficult moments easily. Stress and Weariness 3 5 Can stand criticism or unawareness. resistance Overcomes, or they feel self- controlled under stressful situations or requirements. SOMETIMES **DEVELOPMENT AREA** Optimistic attitude before obstacles and difficulties. Sets high goals and puts energy in achieving them. 3 4 5 Energy High level of energy and perseverance. Self demanding attitude.

COMPETENCES ADJUSTMENT INDICATORS								
Key Improvement Area	Potential Development Area	Development Area						
1	2	3	4	5				
They Never behave like this	They almost never behave like this	They SOMETIMES behave like this	They almost always behave like this	They always behave like this				





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