

Competences Oriented Report



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PRISM@ SKILLS PROFILE SUMMARY

INTRODUCTION

This profile describes how a person behaves in the main work situations, based on a series of skills.

The Professional Personality Questionnaire the subject has completed presents 3 statements which reflect different work behaviour or situations. The subject has to choose the one that best describes him / her, and the one that worst describes him / her. With this method, he/ she cannot achieve high scores in all competences.

The profile shown below should be interpreted as a general guide as to the subject's strengths and those areas of skill that should be developed, based on the priorities declared in his responses.

4 MANAGING AND LEADING 6 PLANNING 5 SOCIAL COMMUNICATION 4 PERSUASIVENESS AND INFLUENCE Key area for Improvement Key area for Improvement Key area for Potential Developed Area to be Developed Potential Developed Area of Potential Developed Area to be Developed Poweloped Poweloped Poweloped Poweloped Potential Developed Potential Developed Potential Developed Potential Developed Potential Developed Poweloped Powelope	Area of Potential Strength Area of					
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9 SPECIALITY MASTERY						
9 ANALYSIS						
8 QUALITY GUARANTY AND PROMOTION						
6 ORDER AND SYSTEMATICS						
BUSINESS PROMOTION COMPETENCES						
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4. ACHIEVEMENT ORIENTATION						
8 INNOVATION AND CREATIVITY						
5 ACTION ORIENTATION AND DECISION						
6 STRATEGIC VISION						
INTERPERSONAL COMPETENCES						
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4 INTERPERSONAL SKILL						
2 FEXIBILITY AND ADAPTATION						
5 STRESS AND WEARINESS RESISTANCE						
5 ENERGY						
5 CONGRUENCY LEVEL IN RESPONDING						



INTRODUCTION

Find below the detailed information related to the skills profile.

The left column shows the skill. Behaviour patterns that appear in the central column are key aspects that support each skill in a positive or negative way.

The level of development of each skill and its impact on the general profile is shown in the right column.

MANAGEMENT COMPETENCES				
Managing and Leading	ALMOST NEVER Takes on the responsibility and control of the teams and/ or projects. Is responsible for appointing objectives to people or teams. Encourages others to accomplish objectives. Manages to lead people/ teams effectively.	POTENTIAL DEVELOPMENT AREA 1 2 3 4 5		
Planning	SOMETIMES Organizes and distributes tasks to people or projects. Devotes time, resources or efforts to plan efficiently. Performs realistic forecasts concerning timing and deadlines.	DEVELOPMENT AREA		
Social communication	SOMETIMES Speaks with clarity and efficiently at meetings or events. Makes speeches fluently and efficiently. Manages to catch people's attention during talks or presentations. Feels confident when speaks in public.	DEVELOPMENT AREA		
Persuasiveness and Influence	ALMOST NEVER Convinces and persuades other people with efficacy. Negotiates successfully with other people or competitors. Manages to make other people accept his/ her own projects, opinions or suggestions easily. Induces others to change their minds efficiently.	POTENTIAL DEVELOPMENT AREA 1 2 3 4 5		



TECHNICAL COMPETENCES ALWAYS Shows a strong expertize of his/ her own specialization AREA OF STRENGTH Tries to be updated regarding his/ her own specialized Speciality mastery technical knowledge. 3 Assimilates new techniques or specific knowledge very Has high knowledge of the technical aspects of his/ her working area **ALWAYS** Carries out in- depth analysis of facts, data and information. AREA OF STRENGTH Is efficient at problem- solving. **Analysis** Establishes methods and/ or procedures that make 5 solutions more easily. Analyzes causes, details or consequences in the problems or issues. **ALMOST ALWAYS** Supports the importance of quality. POTENTIAL AREA OF STRENGTH Commits themselves to quality goals. **Quality guaranty and** Demands him/ herself high quality in tasks. promotion 3 4 Seems to be strict regarding the compliance of quality norms or standards. **SOMETIMES** Accomplishes the tasks with meticulousness, paying **DEVELOPMENT AREA** attention to the details. Order and Systematics Tries to maintain ordered his/ her surroundings. 3 5 Follows a structure and a systematics to face the tasks. BUSINESS PROMOTION COMPETENCES ALMOST NEVER Focuses on the accomplishment of results or goals POTENTIAL DEVELOPMENT AREA effectively. Aims work and activities toward the business **Achievement** 5 development. orientation Seems to be strongly oriented toward the commercial aspect of the business. Pays attention to sales, invoicing and/ or profitability of the business. **ALMOST ALWAYS** POTENTIAL AREA OF STRENGTH Seems to be able to produce original ideas or **Innovation and** 4 Seems to introduce innovative improvements. Creativity Provides new ideas or viewpoints. Suggests new ideas, products, services or procedures. **SOMETIMES DEVELOPMENT AREA** Makes decisions easily and promptly. Seems to show energy and determination at work. 3 5 **Action orientation and** 2 4 Has initiative to make decisions. decision Encourages performance with energy. **SOMETIMES DEVELOPMENT AREA** Takes the general objectives of the company into account. 3 4 Strategic vision Thinks and acts with a medium and long-term vision. Makes decisions that may imply business strategic changes. Develops long- term business objectives



INTERPERSONAL COMPETENCES **ALMOST NEVER** POTENTIAL DEVELOPMENT AREA Seems to be skillful to interact with others and builds up teams. 2 Interpersonal skill Helps other people's work. Shows interest and sensitivity to others. Is able to make get the best from the others. **NEVER** KEY IMPROVEMENT AREA Accepts changes in a positive way. Fexibility and Adapts easily to new people or situations. 3 Shows to be willing to accept new methods or Adaptation procedures. Supports the initiatives of change or improvements. SOMETIMES **DEVELOPMENT AREA** Keeps calm under stressful situations. Overcomes difficult moments easily. Stress and Weariness 3 5 Can stand criticism or unawareness. resistance Overcomes, or they feel self- controlled under stressful situations or requirements. **SOMETIMES DEVELOPMENT AREA** Optimistic attitude before obstacles and difficulties. Sets high goals and puts energy in achieving them. 3 4 5 **Energy** High level of energy and perseverance. Self demanding attitude.

INDICATORS OF SKILLS ADJUSTMENT				
Key Improvement Area	Potential Area for Development	Area for Development	Potential Area of Strength	Area of Strength
1	2	3	4	5
They NeVer behave like this	They almost never behave like this	They SOMetimeS behave like this	They almost always behave like this	They always behave like this



SKILLS DEFINITIONS					
MANAGEMENT COMPETENCES	MANAGING AND LEADING	Motivates others and delegates work to accomplish the objectives of the company.			
	PLANNING	Plans activities, projects, etc. taking into account available resources and deadlines, assimilating unforeseen circumstances.			
	SOCIAL COMMUNICATION	Speaks clearly, fluently and convincingly to both individuals and groups.			
	PERSUASIVENESS AND NEGOTIATION	Exercises influence, persuades and produces an impact on others to improve or change results, viewpoints or behaviour.			
	COMMAND OF SPECIALISATION	Technical or professional command at work. Interested in being up- to- date.			
TECHNICAL	ANALYSIS	Makes detailed analysis of different aspects and problems in a systematic way, expressing solid judgement based on relevant information.			
	ENCOURAGEMENT AND SUPPORT OF QUALITY	Shows him/ herself interested in quality objectives and criteria. Can guarantee compliance with norms and procedures.			
	ORDER AND METHOD	Faces tasks in a structured and organised way, looking to maintain order in his/ her surroundings.			
BUSINESS PROMOTION COMPETENCES	GOAL ORIENTATION	Sets objectives and challenging goals for him/ herself and perseveres to achieve them.			
	INNOVATION AND CREATIVITY	Provides new and creative points of view at work. Identifies original aspects and tries to overcome traditional resistance.			
	ACTION ORIENTATION AND DECISION	Shows him/ herself willing to take decisions, take the initiative, and be proactive.			
	STRATEGIC VISION	Provides wide and fundamental points of view, with mediumand long-term vision, identifying consequences of his/ her proposals.			
INTERPERSONAL	INTERPERSONAL SKILLS	Relates to other people in a positive and productive way. Is considerate and works efficiently in teams.			
	FLEXIBILITY AND VERSATILITY	Adapts easily and positively to change requirements and varied circumstances.			
	RESISTANCE TO STRESS AND FATIGUE	Keeps regular behaviour patterns when faced with difficulties and pressure. Has self control.			
	ENERGY	Internal motivation to meet challenges with energy, optimism, perseverance and ambition.			



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