

# TERRY Y. LING

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## CORE COMPETENCE

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- Expertise in the design and implementation of (technical) product strategies.
- Adept at high-level strategic planning & roadmapping while skilled in hands-on execution.
- Proficient in qualitative and quantitative analysis, with working knowledge in Python, R, & SQL.
- Competency in Agile product management with data-driven decision-making.
- Effective in stakeholder management and cross-functional communication for project alignment.
- Adaptability in swift transitions between projects while ensuring timely delivery.
- Internationally-experienced professional with cross-cultural background.

## SELECTED WORKING EXPERIENCE

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### Senior Product Policy/Strategy Manager

ByteDance / TikTok

Dublin, Ireland

May. 2021 - Present

- **Product Strategy:** Designed and deployed safety strategies to mitigate content safety risks for emerging TikTok features and ByteDance products in collaboration with product managers.
- **End-to-End Product Management:** Conducted safety assessment and market tests for new feature and product launches and oversaw the pilot launch with A/B testing and post-launch analysis.
- **Product Iteration:** Initiated and led projects to evaluate existing product strategies and deploy new technical solutions in TikTok Search, which significantly reduced overkill metrics by 80%.
- **Strategic Roadmapping:** Devised long-term strategy planning for the 1st TikTok GenAI/LLM-based chatbot, Tako, while supported the training and development of GenAI safety models.
- **User-Centred Design:** Pioneered community-based user research with the user feedback team to inform the decision making process for TikTok Search safety strategies.
- **Product Development:** Initiated the ideation of new safety toolkits and supported the development and launch of the beta version in collaboration with the product and engineering team.
- **Policy Development:** Drafted and iterated guidelines to label and collect data for model training purposes under the supervised learning paradigm.

### Test Prep Instructor

Education International Cooperation (EIC) Group

Shanghai, China

Feb. 2019 - Dec. 2020

- **Public Speaking:** Taught courses and conducted research on language and aptitude tests, including IELTS, TOEFL, PTE, SSAT, SAT, GRE, GMAT, etc.

### Executive Assistant to the CEO

Moeda Seeds

Brasilia, Brazil

Oct. 2017 - Sept. 2018

- **Mission:** The first company leveraging blockchain technology and cryptocurrency to connect underbanked people and individual investors for impact investing.
- **C-Level Engagement:** Oversaw the product development process, ensuring effective communication of progress and milestones to key stakeholders, both within and outside the core team.
- **Business Strategy:** Developed a comprehensive five-year business plan, elucidating the organization's vision and mission, together with the core team.
- **User Research:** Conducted independent user experience research through online surveys using Qualtrics to identify the needs of Moeda investors and enhance community service.
- **Go-to-Market Strategy:** Visited underbanked families in Brazil to gain firsthand insights into their challenges in accessing financial services, formalizing ways to deliver the product and services.

## Product Manager

*The ONE Music Group*

Beijing, China

Mar. 2015 - Aug. 2015

- Actively led R&D team management and task distribution using Agile methodologies, which included organizing daily stand-up meetings, coordinating deadlines, and overseeing product testing.
- Independently oversaw the product design of The ONE Smart Piano Classroom, a B2B piano education system for children, compatible with both Windows and Android platforms.
- Independently designed the user interface and supervised the development of a business-oriented website for class management.
- Managed the entire development process independently to adapt the piano education system into a mobile app, broadening its reach to a wider audience.

## Product Manager

*Baidu*

Beijing, China

Jul. 2013 - Mar. 2015

- Independently managed the operation of three online communities on Postbar, significantly boosting community engagement rates and single post interactions.
- Collaborated with the R&D team to iterate on and conduct A/B testing for subpages on Hao123 Videos and Games, a navigation website serving 200,000 daily users.
- Served as a cultural liaison between the headquarters and the local office in Brazil, facilitating projects such as market information briefing and two-way feedback on product development.
- Played an active role in designing an independent video content hosting website, including drafting product requirement documents, conducting product reviews, coordinating development schedules with the R&D team, and monitoring project progress.

## EDUCATIONAL BACKGROUND

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### The University of Chicago

*MA, Social Sciences (Sociology)*

Chicago, the United States

Aug. 2020 - June. 2021

- Currently on an indefinite leave of absence, with thesis and graduation pending.
- Research Focus: (Urban/Computational) Sociology.
- Courses: Spatial Data Science (GIS), Computational Social Science (Python), Social Theories, etc.

### University of Groningen

*MA, European Studies*

Groningen, the Netherlands

Sept. 2015 - Aug. 2017

- Successfully completed the Honors College Master's Program for select students with a focus on "Leadership: Making the Difference!"
- Attained a double degree from the University of Strasbourg, France, as the host institution.

### Communication University of China

*BA, Portuguese Language and Culture*

Beijing, China

Sept. 2010 - Jul. 2014

- Earned a "Good" final rating upon completion of a one-month summer school training at the University of Macau, Macau, China, in July 2011.
- Engaged in an international exchange program hosted by the Federal University of Rio Grande do Sul, Brazil.

## LANGUAGE/OTHER SKILLS

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<b>Languages</b>	<b>Mandarin Chinese</b> (Native); <b>English</b> (Advanced); <b>Portuguese</b> (Advanced); <b>Spanish</b> (Intermediate); <b>Dutch</b> (Basic)
<b>Computing</b>	Python, R, SQL, L <sup>A</sup> T <sub>E</sub> X, Microsoft Office, Adobe Premiere, Photoshop, Audition
<b>Certificates</b>	Data Science: Foundations using R by JHU; Basic Statistics by UvA; Python for Everybody by UMich; Entrepreneurship Course by RuG