

TPP

PROJECT OUTLINE

Front Line Delivering Performance

I. Project objective

to improve > 20 % shop floor efficiency by

1. focusing on
total factor
productivity
and
performance

2. improving
machines /
equipment
overall
efficiency
(OEE)

3. reducing /
minimizing
losses at the
shop floor

4. improving
inter-
department
and intra -
department
coordination
and planning

5. enhancing
people skills
and
competence

6. developing
participative
culture at the
shop floor

II. Project Approach followed by Team TPP

1. Complete understanding of

- customers demand , product - range of product , volume being produced

2. Machine overall efficiency

- availability, performance , quality

3. nature of shop floor losses - occurred / being generated at the shop floor

- reason and analysis

4. shop floor management system

- being practices at the shop floor

5. shift deployment and manpower deployment

6. operators / technicians skill level - multi-skilled and multi-tasking

7. level of automation in the section - existing and proposed

8. quality performance

- rejection and rework data - incoming - process- outgoing

9. Maintenance approach and schedule

- Breakdown , preventive , MTTR , MTBF

10. support form tools room and tool stores in set up and tool change

Cont....Approach followed by Team TPP

Front Line Delivering Performance

11. Operators and technicians profiling

- name , age , qualification and experiences

12. employee level of commitment and engagement

13. accountability and willingness to run extra-mile

14. interdepartmental support and cooperation

15. cost consciousness at the shop floor

16. support from product engineering , process engineering and industrial engineering

17. follow SCAMPER method in improvement process

8. getting to the root and finding the solution

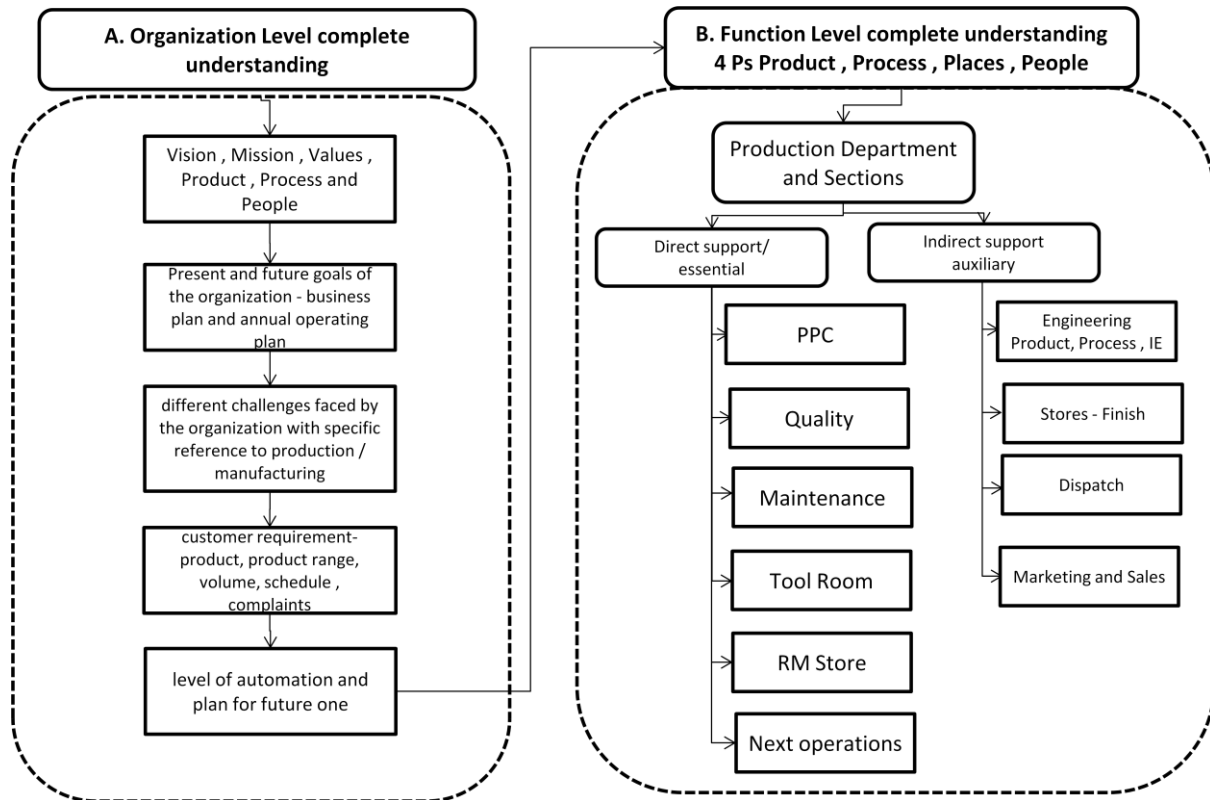
19. engineering culture - measurement and record - follow drawing

20. quality culture at the shop floor

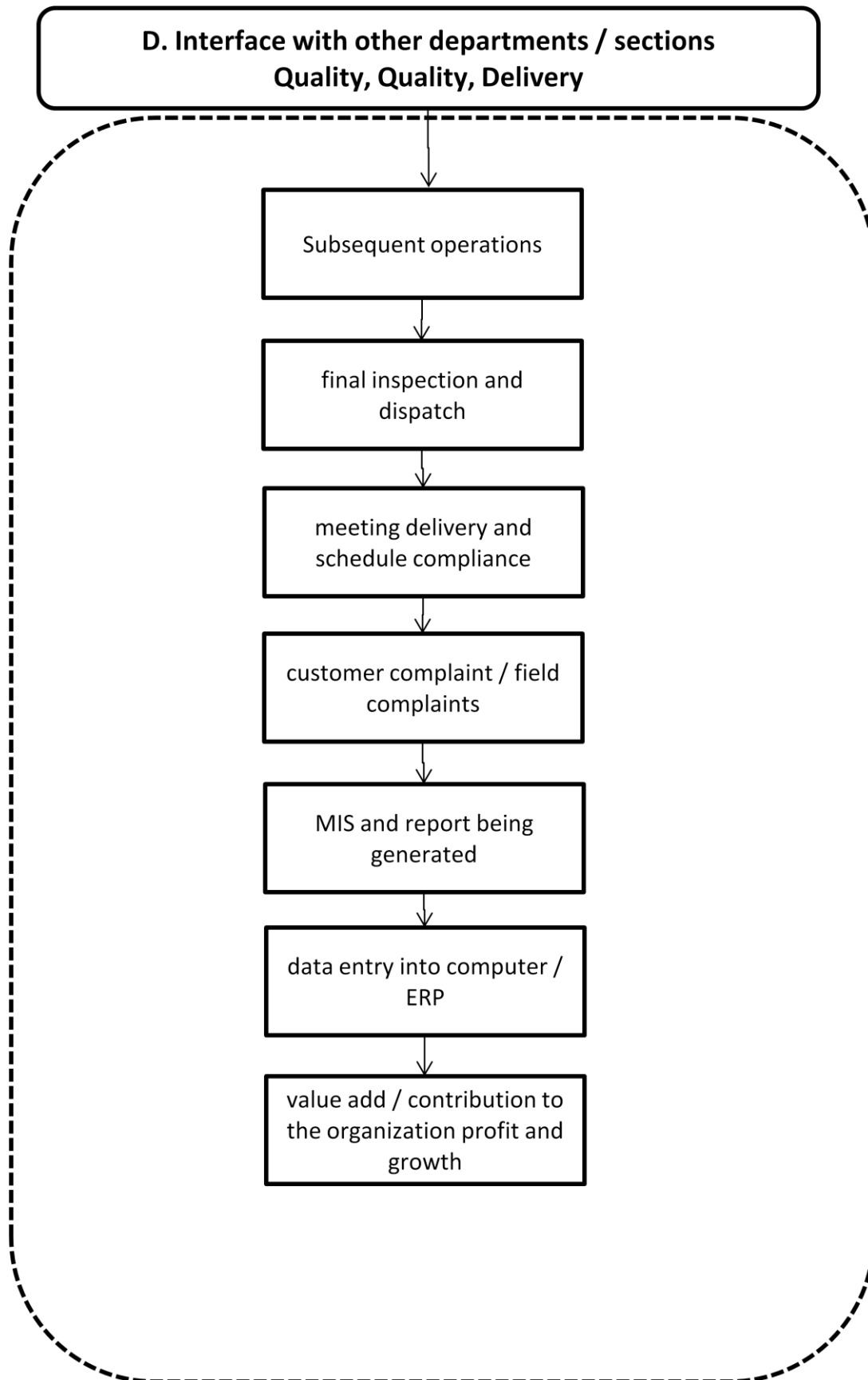
- understanding drawing, follow instruction , measuring and checking , record update

III. Process followed

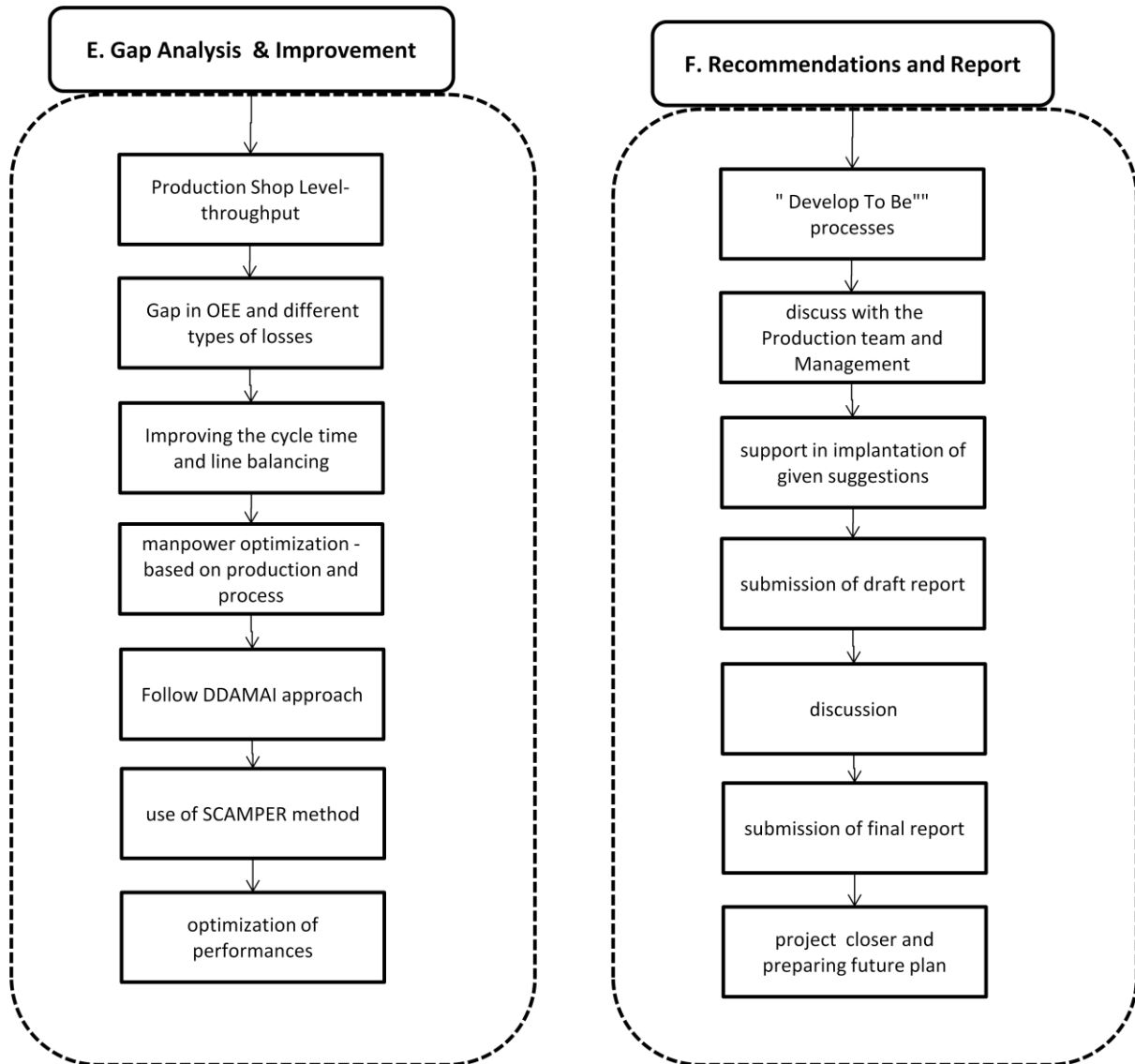
a) "As Is" Process



Front Line Delivering Performance



b) "To Be Process" & Report Submission



IV. Key focused areas in Process Mapping

1. Moving stage by stage and following DDAMAI approach

- Define , Develop, Align, Measure, Analyze, Improve

2. getting to the root of each process and factors and doing the analysis

3. use of SCMAPER method-

- substitute , combine, modify, alter, put to other use, eliminate , reverse

4. data collection and discussion at each stage

5. working for short term and long term improvement plan

V. Report / Data to be required

1. Products - range, number /volume , family
2. Customers
3. Monthly Production - capacity , actual production
4. Number of machines
5. Machine operators
6. operations being done on line
- 7 . operation cycle time- theoretical time
8. Number of total manpower in the section operators & Technicians
9. Operators profile as per CLASS format
10. Machine capacity
11. Quality data / rejection
12. MIS and reports being generated
13. Report being generated through ERP system
14. Capacity utilization
15. 6 months production data
16. Machine breakdown time
17. Delivery failures and customer complaints
18. Tooling cost
19. Number of suggestion / kaizen
