

# Mastering Interest Rate Derivatives Collateral Management for Capital Markets Products

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#### Outline



- Introduction
- 2 2008 Financial Crisis Context
- 3 Collateral Management per Asset Class
  - Bi-lateral OTC Derivatives
  - Centrally Cleared Derivatives
  - Exchange-Traded Derivatives
  - Repos and Securities Lending
  - TBAs
- Operations
- **5** Collateral Optimization

#### Outline



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  - TBAs
- Operations
- Collateral Optimization

#### What is Collateral?



- Financial transactions involve counterparty risk:
  - Risk of one party failing to meet obligations.
- Collateral: asset (cash or securities) pledged to reduce potential losses.
- Common collateral types:
  - Cash
  - Bonds
  - Equities

#### Why is Collateral Required?



- Reduces Counterparty Credit Risk.
- Limits exposure, minimizing default losses.
- Enhances market stability and investor confidence.

# Initial Margin (IM) vs. Variation Margin (VM)



- Collateral management involves posting Initial Margin (IM) at trade start and periodically posting Variation Margin (VM).
- Initial Margin:
  - Upfront collateral to mitigate potential future exposure.
  - Acts as a risk buffer against defaults.
- Variation Margin:
  - Daily settlement reflecting mark-to-market P&L changes.
  - Ensures minimal real-time counterparty credit exposure.

# Financial Products Requiring Collateral<sup>2</sup>



- Bilateral OTC Derivatives:
  - Collateral under ISDA Credit Support Annex (CSA).
  - Includes Initial Margin and Variation Margin.
- Centrally Cleared Derivatives:
  - Standardized IM and VM managed by CCPs<sup>1</sup>.
- Exchange-Traded Derivatives (Futures/Listed Options):
  - Margin set by exchanges; daily settlement.
- Repos and Securities Lending:
  - Haircut as collateral buffer, akin to IM.
  - Periodic value checks act as quasi-VM.
- To-Be-Announced Securities (TBAs):
  - IM upfront for potential exposure.
  - VM adjusts daily via mark-to-market changes.

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<sup>&</sup>lt;sup>1</sup>Defined on slide 10

<sup>&</sup>lt;sup>2</sup>Loans excluded; focus on Capital Markets

## Entities Involved in Collateral Management - 1



- Bank's Internal Legal Entities
  - Each entity has its own CSA, margin thresholds, and custodial setup.
  - Crucial for managing netting sets, regulatory exposure, and liquidity buffers.
- Counterparties in Transactions
  - Direct trading counterparties for bilateral trades.
  - Governed by ISDA/CSA agreements.
  - Vital for exposure calculations, margin calls, and dispute resolution.
- Futures Commission Merchants (FCMs)
  - Exchange members; first to cover client losses.
  - Post margin to CCPs on clients' behalf.
  - Sometimes also called broker.
  - Handle VM/IM; debit directly from client accounts.
  - Examples: Wells Fargo, BNY Mellon, Deutsche Bank.

# Entities Involved in Collateral Management - 2



- Central Counterparties (CCPs)
  - Exchanges with FCMs as intermediaries.
  - Bear counterparty risk for cleared trades.
  - Set margin schedules, eligible collateral, and default fund contributions.
  - Examples: CME, LCH, Eurex, ICE.
- Cash Custodians
  - Manage cash collateral in segregated or pooled accounts.
  - Require SWIFT/Fedwire for margin settlements.
  - Used for IM in bilateral trades and cleared margin.
- Securities Custodians
  - Safeguard and settle pledged securities for margin purposes.
  - Enable eligibility filtering, haircuts, and substitutions.
  - Interface with repo tri-party agents and optimization platforms.

## Entities Involved in Collateral Management - 3



- Federal Reserve (USD Payments)
  - Core settlement layer for USD cash collateral via Fedwire.
  - Used by major institutions for DVP (Delivery vs Payment) and FOP (Free of Payment) settlements.
  - Essential for same-day liquidity, efficiency, and regulatory compliance.

#### Summary of Introduction



- Collateral: Essential for mitigating counterparty risk in capital markets.
- Crucial for maintaining trust and stability in financial systems.
- Core to post-2008 crisis regulations (e.g., Dodd-Frank, EMIR).
- Collateral today is both a risk mitigant and a strategic funding tool
- Effective collateral management is critical for liquidity resilience during market stress

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# 2008 Crisis: Collateral Weaknesses Exposed



- 2008 crisis exposed flaws in bilateral derivatives margining aka collateral.
- Pre-2008 Practices:
  - Inconsistent collateral practices across counterparties.
  - Uncollateralized exposures caused systemic losses (e.g., Lehman, AIG defaults).
  - CSA terms lacked clarity, enforceability, and legal certainty.
  - Ratings-based thresholds (e.g., downgrade triggers) failed during cliff events.
  - Led to liquidity gaps, procyclical margin calls, and delayed dispute resolution.
- Emphasized need for daily margining, collateral segregation, and robust dispute mechanisms.

#### Post-2008 Regulatory Collateral Measures



- Key regulatory frameworks post-2008 crisis:
  - UMR (Uncleared Margin Rules):
    - Requires Initial Margin and Variation Margin for uncleared trades.
    - Thresholds based on swap book size based on AANA measure of swap notionals.<sup>3</sup>
  - Dodd-Frank (Title VII):
    - U.S. regulation mandating central clearing, collateral segregation, and UMR compliance.
  - EMIR (EU Regulation):
    - EU counterpart to Dodd-Frank for collateral rules.
    - Enforces clearing, reporting, and OTC derivatives risk management.
  - Basel III:
    - Strengthens global bank capital adequacy, liquidity, and risk management standards.

<sup>&</sup>lt;sup>3</sup>AANA will be defined later

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#### Bi-lateral OTC Swaps – Overview



- A bi-lateral over-the-counter (OTC) derivative is a contract between two independent, sophisticated entities; terms negotiated directly.
- Each party manages its own risks and responsibilities.
- Governed by ISDA (International Swaps and Derivatives Association).
- Counterparties follow CSAs defining collateral rules.
- CSA outlines eligible collateral, haircuts, Minimum Transfer Amounts (MTAs). interest on collateral, netting sets, etc.
- Requires both Initial Margin and Variation Margin.

# Bilateral OTC Swaps - CSA Collateral Terms



- Example CSA Key Terms:
  - Counterparty: Citibank North America
  - Trade Types: Swaps, Swaptions, Caps/Floors, Money Market instruments and TBAs
  - Eligible Collateral: USD cash, USTs, MBS, corporate bonds
  - Netting Rules: Swaps nettable with swaptions; not with TBAs or repos<sup>4</sup>
  - Haircuts: UST = 2%, MBS = 5%
  - Minimum Transfer Amount (MTA): \$250k

<sup>&</sup>lt;sup>4</sup>Repo is considered a MM instrument

# Bilateral OTC Swaps – Initial Margin Overview



- IM required under UMR to mitigate potential future exposure (PFE).
- Two main calculation methods:
  - ISDA Standard Initial Margin Model (SIMM): Risk-sensitive, portfolio-based model.
  - SIMM was developed by ISDA and is the standard IM model for non cleared derivatives
  - Grid Method: Fixed % of notional by trade type and maturity tenor.
- SIMM preferred by large institutions; Grid used by smaller firms.
- Both methods must meet regulations and apply to eligible counterparties.
- Kev IM requirements:
- Posted to segregated third-party custodian.
  - IM calculated at trade inception.
  - IM call triggered if exposure change exceeds MTA.
- Practically recalculated daily for new/amended trades.

# Average Aggregate Notional Amount (AANA)



- Definition: Average notional of OTC derivatives positions over a set period.
- Purpose: Checks if a financial institution meets regulatory thresholds (e.g., EMIR, Dodd-Frank).
- Calculation: Average notional of all OTC derivatives contracts over 12 months.
- Regulatory Relevance:
  - Sets margining rules for non-centrally cleared derivatives.
  - Key for capital and reporting compliance.
- Impact:
  - Breaching thresholds enforces clearing, margining, and reporting duties.
  - Helps regulators assess systemic risk in derivatives markets.

## UMR Phases and IM Method Requirements - 1



Phase	Effective Date	AANA Threshold	Example Institutions
Phase 1	Sep 2016	> \$3 trillion	JPMorgan, Goldman Sachs, Citibank
Phase 2	Sep 2017	> \$2.25 trillion	Morgan Stanley, BofA, Barclays
Phase 3	Sep 2018	> $1.5$ trillion	HSBC, BNP Paribas, Deutsche Bank
Phase 4	Sep 2019	> \$750 billion	RBC, Nomura, Société Générale
Phase 5	Sep 2021	> \$50 billion	AllianceBernstein, Invesco, Aegon
Phase 6	Sep 2022	> \$8 billion	PGGM, Neuberger Berman, Federated Hermes

- Phases 1–2: Major global dealers (e.g., JPMorgan, Goldman).
- Phases 3-4: Regional dealers and large international banks.
- Phases 5–6: Smaller buy-side firms and asset managers.
- Firms self-assess phase using confidential AANA data; shared with regulators but not publicly disclosed.

#### UMR Phases and IM Method Requirements - 2



- Phases 1–4: SIMM required: Grid method not allowed.
- Phases 5–6: Grid method allowed if agreed: SIMM optional but standard.
- IM CSA must clearly define margin calculation method.
- IM cannot be netted and must be held in segregated custodian accounts (e.g., BNY, JPM).
- Next. we examine SIMM and Grid methods in detail.

## Bilateral OTC Swaps – SIMM Overview - 1



- SIMM is based on portfolio sensitivities to risk factors and risk buckets.
- Sensitivity measures are Delta, Vega and Curvature
  - Delta Sensitivity
    - Change in portfolio value from a 1 basis point move at prescribed tenors (e.g., 2Y, 5Y, 10Y).
    - Captures linear risk across fixed maturity points.
  - Vega Sensitivity
    - Change in value from a shift in implied volatility.
    - Captures exposure to volatility risk in options.
  - Curvature Sensitivity
    - Change in value from large market shocks beyond Delta.
    - Captures non-linear and tail risk.

# Bilateral OTC Swaps – SIMM Overview - 2



- Risk asset classes are Rates, FX, Credit, Equity, Commodity.
- Prescribed Tenors for sensitivities in interest rate curves
  - Sensitivities are calculated for fixed tenors (e.g., 1Y, 2Y, 5Y, 10Y for interest rates).
- In-Bucket Correlations
  - Sensitivities within the same currency and risk class are aggregated using tenor-specific correlations.
- Cross-Bucket Correlations
  - Risk across different currencies or asset classes aggregated using lower cross-correlations.
- Algorithmic parallels with FRTB Standardized Approach (SA)<sup>5</sup>

<sup>&</sup>lt;sup>5</sup>Refer to my FRTB course and lecture 'FRTB SA Sample Calculation for USD/SOFR Interest Rate Swap' for details.

# Overview of SIMM Algorithm – 1



- Identify all relevant risk factors across asset classes:
  - Interest Rates, FX, Credit, Equity, Commodity.
- Calculate Delta, Vega, and Curvature sensitivities per risk factor and tenor.
- Assign each sensitivity to the appropriate risk bucket:
  - A risk bucket groups sensitivities by currency and maturity band to aggregate similar risks.
  - Example: mapping sensitivities to risk buckets:

Risk Factor	Currency	Tenor	Risk Bucket (Currency + Maturity)
USD/SOFR 2Y	USD	2Y	USD 2–5Y Bucket
USD/FF 2Y	USD	2Y	USD 2–5Y Bucket
USD/SOFR 5Y	USD	5Y	USD 5–10Y Bucket
EUR/ESTER 2Y	EUR	2Y	EUR 2–5Y Bucket

Apply prescribed risk weights to each sensitivity within each risk bucket.

# Overview of SIMM Algorithm – 2



- Aggregate weighted sensitivities within each bucket using prescribed intra-bucket correlations.
- Aggregate across buckets using cross-bucket correlations where applicable.
- Apply correlation scenarios:
  - Low, Medium (Base), and High correlation scenarios.
- Final SIMM Initial Margin = maximum aggregated capital across all correlation scenarios.
- Algorithmic parallels with FRTB Standardized Approach (SA)<sup>6</sup>

<sup>&</sup>lt;sup>6</sup>Refer to my FRTB course and lecture 'FRTB SA Sample Calculation for USD/SOFR Interest Rate Swap' for details.

# Bilateral OTC Swaps – IM via Grid Method - 1



- Grid Method:
  - Very simple standardized approach for Initial Margin calculation.
  - Portfolio IM is just the sum of the trades IM.
- Predefined 2-dim grid that defines trade IM as % of notional
  - Asset Type
  - Maturity
- Ignores netting, correlations and diversification across positions.
- Conservative, requiring higher collateral.
- Unaffected by portfolio specifics or market changes.

# Bilateral OTC Swaps – IM via Grid Method - 2



- Example Grid Values:
  - Interest Rate Swaps

Tenor	Margin (% Notional)
Up to 2 years	1%
2 to 5 years	2%
5 to 10 years	3%
Over 10 years	4%

Swaptions

Туре	Margin (% Notional)
ATM Swaptions	4%
OTM Swaptions	2%
ITM Swaptions	5%

• Example: A \$100M interest rate swap with a 4-year maturity needs a margin of 2%, giving an IM of \$2M

# Bilateral OTC Swaps – IM Custodian Segregation



- IM must be held with an independent third-party custodian (per UMR rules).
- Custodian account needs.
  - Segregated, non-rehypothecable<sup>7</sup>, bankruptcy remote.
  - Dual-account structure: Pledgor/Pledgee (We/They).
- Daily workflow:
  - Run SIMM → Calculate IM.
  - Instruct movement via MT542 (Deliver) or triparty API.
  - Custodian confirms receipt and values collateral.
- Failure to post  $\rightarrow$  Leads to disputes, reporting, and penalties.

<sup>&</sup>lt;sup>7</sup>Rehypothecation allows reuse of collateral

# Bilateral OTC Swaps – VM Calculation



- Example: 5Y Payer Swap, Notional: \$100M
  - Counterparty has exposure to us in case we default
  - T<sub>0</sub> NPV: -\$800K. T<sub>1</sub> NPV: -\$1.1M
  - Exposure change =  $-\$300K \rightarrow VM call = \$300K$
  - CSA Terms:
    - MTA =  $$250K \rightarrow Call triggered$
    - Eligible collateral: USD cash or USTs (2% haircut)

## Bilateral OTC Swaps - VM Workflow



- ullet EOD market data snapshot o Compute NPV, exposure
- Margin call issued via Acadia or similar platform by 9:00am EST (T+1)
- Collateral selection:
  - Extract from eligible inventory
  - Optimize funding costs
  - Avoid concentration/eligibility breaches
- Execute via SWIFT (MT542/543) or custodian API
- Reconcile and confirm by 1:00pm EST to avoid disputes

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# Centrally Cleared Derivatives - Overview



- Cleared derivatives: standardized contracts novated to CCP<sup>8</sup>.
- Example: 5Y vanilla Fixed vs. SOFR interest rate swap.
- CCP assumes credit risk, ensuring trade integrity.
- Novation and clearing via FCM to CCPs (e.g., LCH, CME, Eurex, ICE).
- Margining: Daily/intraday VM & IM per CCP rulebook.
- Accepted margin types: cash (USD, EUR), USTs, eligible securities.

#### Centrally Cleared Derivatives - IM and VM



- FCM and CCP manage all VM and IM flows.
- Minimal disputes as exchanges serve as final arbiters.
- Broker statements often accepted or reconciled with internal models.
- IM: risk-based buffer set by CCP (e.g., VaR, Expected Shortfall).
- Exact IM replication is tough; APIs exist for pre-trade analysis. Methods not fully disclosed to avoid arbitrage.
- Daily VM: full mark-to-market (MTM) changes settled in cash.
- Cleared swaps lack periodic cashflows; replaced by Price Alignment Interest (PAI).<sup>9</sup>

<sup>&</sup>lt;sup>9</sup>PAI details on next slide.

#### What PALIs and Covers – and What It Doesn't



- PAI: Interest on daily VM posted to CCP.
- Removes unintended economic gain/loss from cash VM.
- Based on overnight rate (e.g., SOFR, €STR); applied daily.
- Reflects collateral time value, not swap leg accruals.
- Cleared swaps lack periodic coupons; cashflows replaced by 10:
  - Daily VM: Settles MTM, incl. accrued interest.
  - PAI: Offsets cost/benefit of cash as VM.
- Fixed/float accruals in MTM  $\rightarrow$  settled via VM.

<sup>&</sup>lt;sup>10</sup>Very clever how CCPs avoid coupon payments via financial engineering to convert coupons into VM+PAI

# Daily Workflow for Cleared Margin



- CCP releases margin statement (e.g., LCH Portal) by 6:30am EST.
- FCM debits VM from cash account.
- Initial Margin process:
  - Eligible collateral: USTs, agencies, major currencies.
  - Delivered via FCM or tri-party agent (e.g., BNY, Euroclear).
- Reconcile daily against FCM statement.
- System monitors exposure by CCP, account, and asset type.

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## Exchange-Traded Derivatives - Overview



- ETDs: Standardized futures and listed options on organized exchanges (e.g., CME, ICE).
- Existed decades before bilateral and cleared OTC derivatives.
- Examples: Eurodollar futures, S&P/Dow/Nasdaq futures, S&P 500 options, Treasury futures, or Eris swap futures (less common).
- Trades are auto-cleared through the exchange-operated CCP upon execution. 11
- CCP as central counterparty effectively reduces default risk.

<sup>&</sup>lt;sup>11</sup>While formally distinct, the exchange and CCP are closely integrated in practice, and the distinction is often treated flexibly.

### Exchange-Traded Derivatives - IM and VM



- Responsibilities mirror cleared derivatives.
- Initial Margin:
  - Required upfront to open/maintain positions.
  - Calculated via SPAN<sup>12</sup> or VaR (exchange-specific).
  - Sensitive to volatility and position size.
- Variation Margin:
  - Settled daily in cash (USD/EUR only<sup>13</sup>).
  - Reflects full mark-to-market P&L from prior day's close.
  - Auto-debited from client clearing accounts via FCM.
- CCP informs FCM early morning; FCM updates clients.
- Intraday margin calls possible during high volatility.

<sup>&</sup>lt;sup>12</sup>see next slide for definition

<sup>&</sup>lt;sup>13</sup>USD/EUR dominate but local exchanges (e.g., SGX, HKEX) also allow local ccy

# SPAN - Exchange Margin Methodology



- SPAN (Standard Portfolio Analysis of Risk): Standard for Initial Margin on futures/options (e.g., CME)
- Assesses worst-case loss across 16 scenarios:
  - Price moves, volatility shifts, correlation breakdowns
  - Includes delta, gamma<sup>14</sup>, vega, and cross-margining
- Risk evaluated at portfolio level, not per product
- IM recalibrated daily; scales with volatility
- Offsets allowed for correlated products (e.g., equity index futures and options)
- No offsets across uncorrelated products (e.g., Eris swap futures vs. equity futures)

<sup>&</sup>lt;sup>14</sup>Called curvature in SIMM and FRTB SA

# SPAN Risk Array – Visual Example



Price Change	Volatility	Scenario	Estimated Loss (\$) <sup>15</sup>	
+5%	Unchanged	Bull Market	-12,000	
+5%	+10%	Volatile Bull	-18,000	
0%	+20%	Vol Shock	-15,000	
-5%	Unchanged	Bear Market	-10,000	
-5%	-10%	Calm Bear	-8,000	
-10%	+15%	Crash + Vol	-25,000	
Worst-case Scenario			-25,000	

SPAN Initial Margin = Maximum projected loss across all modeled scenarios.

<sup>&</sup>lt;sup>15</sup>In the real world some of these scenarios results in gains.

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## Repos and Securities Lending – Overview



- Repo: short-term funding trade exchanging cash for securities with a repurchase agreement.
  - Can be used to borrow cash cheaply as it's collateralized.
  - Can be used to borrow/lend securities for cash and pay/receive interest.
- Structure: bilateral (direct) or tri-party (via agent like BNY/JPM).
- Collateralized: lender holds securities; borrower gets cash.
- Daily margining: based on collateral's mark-to-market value.
- Common collateral: USTs, agencies, IG corporates, equities (with haircut applied).
- Margin calls/substitutions managed via custodian or tri-party platform.
- Repos transform ineligible assets into CCP-eligible collateral for IM.

### Repos and Securities Lending – IM and VM



- Initial Margin:
  - Not usually needed in standard repos but often included as a haircut (e.g., 2% on USTs, 5–10% on corporates).
  - Haircut serves as a buffer (like IM) to protect cash lender from liquidation losses.
- Variation Margin:
  - Based on daily mark-to-market of collateral vs. cash; safeguards against collateral price drops.
- Margin thresholds and call timing set in repo agreement or triparty schedule.

## Use Case: Collateral Transformation via Repo



- Converts ineligible assets (e.g., equities, corporates) into CCP-eligible collateral (e.g., USTs)
- Process:
  - Post ineligible assets as repo collateral
  - Receive cash from dealer/triparty agent
  - Use cash to buy eligible USTs
  - Post USTs as Initial Margin to CCP
- Boosts funding efficiency; avoids forced liquidation of portfolio assets
- Key factors: maturity alignment, haircuts, eligibility risk, repo recall timing

## Triparty Repo Margining



- Daily EOD market valuation by tri-party agent (e.g., JPM, BNY Mellon)
- Margin requirements shared by 6:00 AM EST
- Margin movement:
  - Auto-allocated from eligible collateral pool
  - Substitution allowed based on liquidity/availability
- Tri-party agent duties:
  - Enforces eligibility criteria, applies haircuts
  - Optimizes collateral allocation in the pool
  - Tracks corporate actions on pledged securities
- Reporting available to both parties via secure portal or API

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#### TBAs and MBS - Overview



- TBAs<sup>16</sup>: Forward-settling trades in agency MBS markets.
- Used by asset managers, insurers, REITs for MBS exposure before pool identification.
- Governed by SIFMA/FINRA; margining required under FINRA Rule 4210.
- $\bullet$  Forward structure  $\to$  counterparty risk and therefore margining needed.
- Settled bilaterally (not CCP-cleared) via broker-dealer counterparties.
- Trade is reported to TRACE<sup>17</sup> (Trade Reporting and Compliance Engine) after execution to promote market transparency.
- TRACE is FINRA's platform for mandatory post-trade reporting of bonds and agency MBS trades.

<sup>&</sup>lt;sup>16</sup>I am an expert in MBS and ABS. If you need a very detailed course please send me a message so I can send you a coupon to my MBS&ABS course on Udemy.

<sup>&</sup>lt;sup>17</sup>Check out https://www.finra.org/filing-reporting/trace

#### TBAs and MBS – IM and VM



- Initial Margin:
  - FINRA 4210 may require base margin (e.g., 2%) in addition to VM.
  - IM factors:
    - Counterparty type (e.g., exempt accounts, registered funds).
    - Net exposure above thresholds (e.g., \$2.5M de minimis).
- Variation Margin:
  - Based on daily mark-to-market vs. agreed forward price.
- Minimum Transfer Amounts: Usually \$250K to avoid small payments going back and forth.
- VM settled in USD cash with dealer; governed by agreement timing/thresholds.
- No central clearing: Margin terms differ by counterparty; operational tracking needed per trade.

### Margining Process for TBAs



- Trade details (CUSIP, settle date, size) logged at execution.
- Mark-to-market based on TRACE or dealer prices:
  - TRACE reflects executed prices
  - Unlike OTC derivatives MTM, which uses models varying by counterparty.
- FINRA 4210 Margin Rules:
  - Typical Minimum Transfer Amount (MTA): \$250k.
  - Margin = 2% base + daily variation.
  - Base Margin:
    - 2%: For exempt counterparties (e.g., mortgage banks, regulated institutions, broker-dealers, GSEs).
    - 5%: For non-exempt counterparties (e.g., hedge funds, asset managers).
- Daily exposure calculation → cash movement to broker.
- Auditable records and reporting to FINRA.

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### Collateral Inventory Management



- Centralized, real-time view of available, pledged, and encumbered 18 assets
- Sources: internal position systems, custodians, tri-party agents, clearing brokers
- Key data points: eligibility by CSA/CCP, haircut application, maturity, issuer, currency, liquidity
- Supports margin call fulfillment, collateral substitution, funding optimization, and regulatory compliance
- Critical across asset classes: OTC derivatives, cleared derivatives, repos, MBS forwards, and ETDs

<sup>&</sup>lt;sup>18</sup>means that it cannot be freely used for collateral

#### Collateral Settlement Workflow



- Instructions sent via SWIFT MT540–543 or custodian APIs
- Settlement methods: DVP (Delivery vs. Payment) or FOP (Free of Payment)
- Cutoffs vary by custodian, asset type, and time zone
- Affirmation of collateral movements critical to prevent settlement fails
- Same-day settlement for VM; IM and substitutions may follow next-day cycles
- Active monitoring of settlement status, fails, and collateral recalls

## Dispute Management and Reconciliation



- Daily portfolio and margin reconciliation required under UMR, EMIR
- Common breaks: MTM differences, collateral disputes, booking mismatches
- Sources: risk systems, counterparty statements, custodians
- Tools: TriResolve (exposure matching), AcadiaSoft (call affirmation), manual spreadsheets
- Workflow: timestamped tracking, dispute codes, SLA-based resolution
- Escalation: ops, legal, front office for aged or material disputes

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### Collateral Optimization - Overview



- Goal
  - Minimize funding cost and maximize collateral eligibility and flexibility
- Strategy
  - Apply based on available assets cheapest-to-deliver logic based on haircuts
- Key inputs
  - Eligibility schedules (CSA/CCP), haircut matrices, funding costs, reuse and concentration limits
- Constraints
  - Available collateral, regulatory constraints, internal risk policies, counterparty restrictions, minimize cost
- Output
  - Optimal collateral allocation across counterparties and calls, prioritizing low-cost, high-eligibility assets within defined limits

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# Collateral Optimization – Funding Efficiency Concept



- Margin calls must consider not only eligibility and haircuts, but also funding cost
- Funding cost is the opportunity cost of using the asset vs. repoing it or holding cash
  - In practice this is the repo rate for securities and borrow rate for cash<sup>19</sup>
- Cheapest-to-deliver collateral is the asset that minimizes overall funding expense while meeting margin requirements
- Objective: balance haircut impact, repo rate, and liquidity needs

<sup>&</sup>lt;sup>19</sup>Cash earns interest when posting as collateral but less than the borrow rate and usually expensive.

# Collateral Optimization Example – Using Existing Bond Positio



Margin call: \$10 million

• Internal unsecured borrowing rate: 6.00%

• SOFR overnight: 1.5%

Available inventory:

Asset	Repo Rate	Haircut	Effective Coverage	Available Amount	Funding Cost Impact
USTs	3.75%	0%	100%	\$6 million	Lowest (preferred)
Corporate Bonds	4.25%	2%	98%	\$8 million	Moderate (still cheaper than cash)
Equities	7.00%	15%	85%	\$15 million	High (least preferred)

- Fill first \$6 million with USTs (full coverage, lowest funding cost).
- Fill remaining \$4 million with corporate bonds (after haircut adjustment).
- Avoid equities unless no other choice.
- Avoid cash as 6% borrowing more expensive than corporate bonds even when earning 1.5% interest on cash.

V2.0

### Summary



- Introduction
- 2 2008 Financial Crisis Context
- 3 Collateral Management per Asset Class
  - Bi-lateral OTC Derivatives
  - Centrally Cleared Derivatives
  - Exchange-Traded Derivatives
  - Repos and Securities Lending
  - TBAs
- Operations
- **5** Collateral Optimization

### Thank You!



Questions?

### Roadmap



- Make definitions of the 5 asset classes consistent in format.
- Add SIMM reconciled example but maybe this belongs more to an in-depth lecture.
- Expand on operations section and optimization.
- Mention implications of leverage with collateral. It's not completly free to trade derivatives any more which is a good thing.
- Comment with zoom at the end of asset class coverage to talk about the timing when these asset classes came to market and how collateral differs futures first, then repos and thas and then swaps. bi-lateral still custom just bi-lateral ...