

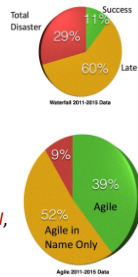


## What Went Wrong?

CHAOS RESOLUTION BY PROJECT SIZE

	SUCCESSFUL	CHALLENGED	FAILED
Grand	2%	7%	27%
Large	8%	17%	14%
Medium	9%	26%	33%
Moderate	21%	32%	37%
Small	52%	35%	13%
TOTAL	100%	100%	100%

The resolution of all software projects by size from FY2012-2015 within the new CHRCO database.



Managers are recognizing that *to be successful*, they need to be conversant with and use modern project management techniques. But *what* are the techniques?

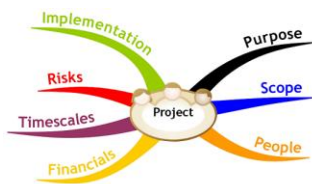
## Basic Management Questions



- ☐ Which step should we do next?
- ☐ How long will it take?
- ☐ How to perform the step?
- ☐ Which artifacts will it produce?
- ☐ Who is responsible for doing the step?



## Software Project Planning [4, 6]



## Roles and Products



Project Manager  
Business Analyst  
Technical Architect



System and Operations  
Concept Document  
Project Plan



Clients, Users

## Software Requirements [1]

The *elicitation*, *analysis*, *specification*, and *validation* of requirements for software.

1. Requirements *elicitation*
2. Requirements *analysis* and negotiation
3. Requirements *specification*
4. System *modeling*
5. Requirements *validation*
6. Requirements *management*



## Roles and Products



- ☐ Business Analyst
- ☐ Users
- ☐ Project Manager



- ☐ Glossary
- ☐ Business rules
- ☐ Domain model
- ☐ Project vision
- ☐ Functional requirement specification
- ☐ Supplementary specification



## Acceptance Testing Roles And Products



- ☐ Acceptance Test Plan
- ☐ Test Result

System Delivery



Clients, Users



Supporter and Development Team

## Software Maintenance

- Software systems often have *problems* and need *enhancements* for a long time after they are first completed. This subfield deals with those problems.
- *Software maintenance* is the process of enhancing and optimizing deployed software (software release), as well as remedying defects.



## Roles and Products



Clients, Users, Supporters and Development Team

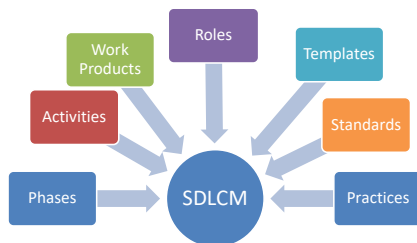


## Why Take These Steps?

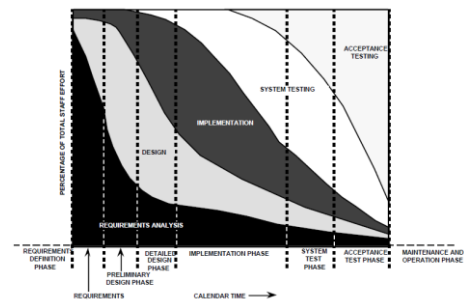


## Software Development Life Cycle Model [3]

*Software life cycle*: all the states through which the software evolves. A *software development life cycle model* is either a descriptive or prescriptive characterization of how software is or should be developed.



## NASA/SEL SDLC Model [4]



## Why Describe or Define a SDLC Model?

- As *comparative descriptive* or *prescriptive* accounts for how software systems come to be the way they are.
- Establish a framework for building, implementing and enhancing systems that *all personnel have to follow*.
- As prescriptive outlines for *what products* to produce for *approvals* and *delivery* to client.
- As a basis for determining what software engineering *tools* and *methodologies* will be most appropriate to support different life cycle activities.
- As frameworks for analyzing or estimating patterns of *resource allocation* and consumption during the software life cycle.
- To organize, plan, staff, budget, schedule and manage *software project work* over organizational time, space, and computing environments.
- As a basis for conducting empirical studies to determine what affects *software productivity*, *cost*, and *overall quality*.
- Regulatory *compliance*



## A Way to Guarantee the Failure

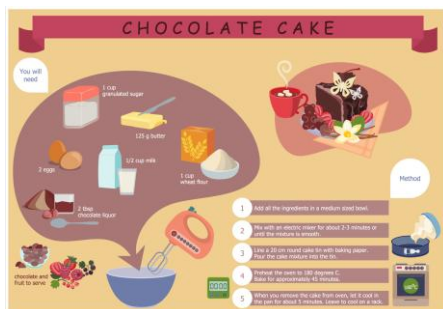
- Don't use a specific *methodology* because *coding* is all that is really important.



## How to Execute a Phase?

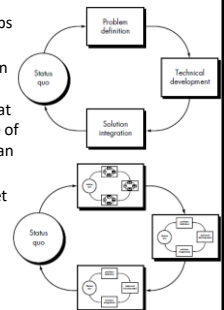


## Example



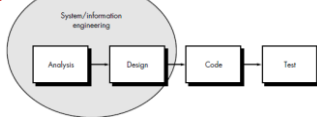
## Process and Process Model [2, 5]

- A *process* is a set of partially ordered steps intended to reach a goal.
- A *process model* is an abstract description of an actual or proposed process that represents selected process elements that are considered important to the purpose of the model and can be enacted by a human or machine.
- Software process* is a partially ordered set of activities undertaken to manage, develop and maintain software systems.
- A *software process model* is an abstract representation of the software process.



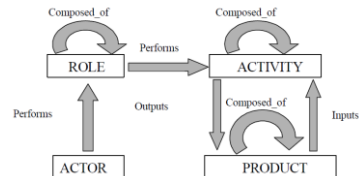
## Software Process vs. SDLC

- The life cycle centers on the **product**, defining the states through which the product passes from the start of construction (the initial state is the user need) until the software is in operation (this product state is the deployed system) and finally retired (the state is the retired system).
- The software process centers on the **construction process** rather than on the product(s) outputted.
- Software process can be used to develop more **precise and formalized** descriptions of software life cycle activities.
- Software process power emerges from their utilization of a sufficiently rich notation, syntax, or semantics, often suitable for **computational processing**.



## Elements of Process Model [7]

- Activity** is the stage of a process that produces externally visible changes of state in the software product.
- Artifact** or Product is the (sub)product and the “raw material” of a process.
- Agent** or **Actor** is an entity that executes a process.
- Role** describes a set of agent or group responsibilities, rights and skills required to perform a specific software process activity.

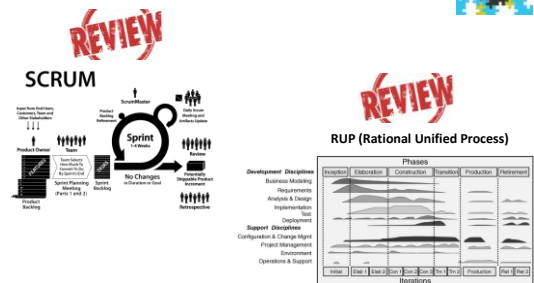


## Software Process Objective

- The software process has a common objective: to **build and maintain** a **software product** that satisfies a need detected by a user.
- The integral software process model seeks to do just this: **define** a **series of activities** to be performed to **produce software**.



## How to Define a Process?

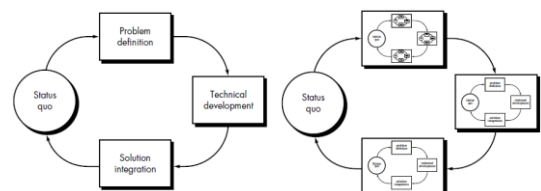


## Process Definition Template

- Life cycle** (hierarchical/overlapped **phases**)
- Phase**
  - Purpose
  - Entry criteria**
  - Inputs
  - Roles
    - Tasks
    - Process flow
    - Deliverables
  - Checkpoints
  - Outputs
  - Exit criteria**

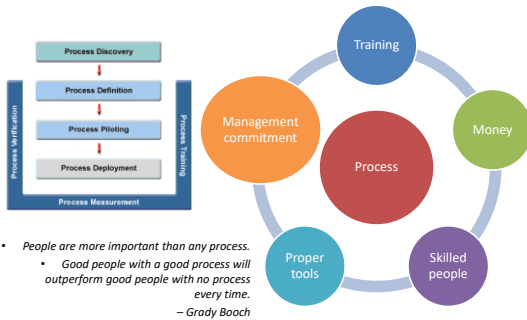


## Problem Solving Loop [1]



Regardless of the process model that is chosen for a software project, all of the stages—status quo, problem definition, technical development, and solution integration—**coexist simultaneously** at some level of detail.

## How to Use a Process?



## Why Software Process?

- Bringing **discipline** to various tasks in software development.
  - This discipline leads to **consistency** and uniformity in products delivered at the end of these tasks.
  - Project **predictability** (framework for software development plan)
  - Better **communication** and learning
  - Preventing **wasted effort** and repeated errors
- Having **good processes** to follow vs. hiring only **brilliant people**
- Having people work **smarter** vs. having people work **harder**
- **Guarantee** for customers (schedule, budget and quality)



Thank You for Your Time

