OPERATING AGREEMENT

TECH SOLUTIONS LLC

A California Limited Liability Company

This Operating Agreement is entered into on December 1, 2023, by and among the Members of Tech Solutions LLC, a California Limited Liability Company.

ARTICLE 1 - ORGANIZATION

- 1.1 Formation: The Company was formed by filing Articles of Organization with the California Secretary of State on December 1, 2023.
- 1.2 Name: The name of the Company is Tech Solutions LLC.
- 1.3 Principal Place of Business: 123 Main Street, San Francisco, CA 94102

ARTICLE 2 - MEMBERS AND MEMBERSHIP INTERESTS

2.1 Initial Members:

John Smith - 100% Membership Interest

Capital Contribution: \$50,000

ARTICLE 3 - MANAGEMENT

- 3.1 Management Structure: The Company shall be managed by its Members.
- 3.2 Authority: Members have the authority to bind the Company in the ordinary course of business.

ARTICLE 4 - CAPITAL CONTRIBUTIONS

4.1 Initial Contributions: Each Member has made the capital contributions set forth in Article 2.

ARTICLE 5 - DISTRIBUTIONS

5.1 Distributions shall be made to Members in proportion to their Membership Interests.

SIGNATURES:

John Smith, Member

Date: December 1, 2023

Signature: [SIGNED] John Smith