

OPERATING AGREEMENT

THANH'S BUSINESS SOLUTIONS LLC

This Operating Agreement is entered into on March 15, 2021, by and among

the members of the above-named Limited Liability Company.

ARTICLE I - FORMATION

1.1 Formation: The Company was formed as a Limited Liability Company

under the laws of the State of California.

ARTICLE II - MEMBERS

2.1 Initial Member: Thanh Nguyen

Ownership Percentage: 100%

Initial Capital Contribution: \$50,000

ARTICLE III - MANAGEMENT

3.1 Management Structure: Member-managed

3.2 Managing Member: Thanh Nguyen

ARTICLE IV - CAPITAL CONTRIBUTIONS

4.1 Initial contributions have been made as specified above.

4.2 Additional contributions may be required by unanimous consent.

SIGNATURES

Member: Thanh Nguyen

Date: March 15, 2021